



CITY OF VINCENT

ATTACHMENTS

LATE REPORTS

Council Briefing

18 July 2017

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CITY OF VINCENT

2017/18

BUDGET DEVELOPMENT

COMMENTARY

DRAFT



2017/18 DRAFT BUDGET - COMMENTARY

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2017/18 DRAFT BUDGET - COMMENTARY

EXECUTIVE SUMMARY

The 2017/18 Budget is being developed within a relatively low CPI environment, which is allowing operating expenditure to be held to a moderate 3% increase, despite a significant program of activities associated with the Corporate Business Plan, however a sustained softening in activity levels is impacting on revenue generation, creating a greater reliance on Rates as a percentage of total operating income (60%). Overall, operating revenue is increasing by \$730,307 or 1.34%.

Rates has been modelled on a 2.7% increase in the rate in dollar and also continuing with the incremental increase to the minimum rates to \$1,100 (9.2%), which will still result in the City of Vincent having the fourth or fifth lowest minimum rate in the metropolitan area. Rates is representing 60% of total operating income compared to 57.6% in 2016/17, 56.4% in 2015/16 and 53.2% in 2014/15. This increase in percentage is substantially due to the softening of other operating income areas. It is of note, that 2017/18 rates will be levied on revised valuations supplied by the Valuer General as part of the triennial GRV review.

With a forecast Opening Balance of \$4,096,004, of which \$2,667,064 is linked to the Municipal funding component of the Capital carry forward projects, this leaves a balance of \$1,428,940. This total includes the 50% advance for the 2017/18 Financial Assistance Grant received mid June 2017, which has been offset by a corresponding reduction in Revenue in 2017/18, so approximately \$845,925 of the 2016/17 Closing Balance is offsetting the demand for rates in 2017/18.

Primarily due to savings from 2016/17 incorporated into the Opening Balance, the Budget is also providing for a net increase in the balance of the Reserves in the order of \$568,000.



2017/18 DRAFT BUDGET - COMMENTARY

1 Budget Preparation

1.1 Budget Process and Timetable

21 February 2017 Workshop 1

- Mid Year Budget Review
- Corporate Business Plan Update
- Asset Management – Levels of Service

21 March 2017 – Workshop 2

- Waste Management Service
- Capital Works

18 April 2017 – Workshop 3

- Draft Operating Budget
- Community Budget Submissions
- Waste Management Service
- Rate Setting Strategy

9 May 2017 – Workshop 4

- Draft Operating and Capital Budget
- Community and Council Budget Submissions
- New initiatives
- Draft Corporate Business Plan (2017/18 – 2020/21)
- Rate Setting Strategy

24 May 2017 – Workshop 5

- Revised Budget Timetable
- Review of Operating Budget
- Review of Capital Budget and Four Year Works Program
- New Initiatives (Council Member, Administration and Community)

30 May 2017 – Council Meeting

- Differential and Minimum Rates (S6.36 of the Act). Approval for advertising (21 day public submission period)

13 June 2017 – Workshop 6

- Review of the Fees and Charges Schedule
- Final Consolidated Draft Budget (Operating & Capital)
- Preliminary Long Term Financial Plan

4 July 2017 – Workshop 7

- Draft Long Term Financial Plan

18 July 2017 – Council Briefing

- Presentation of CBP & Budget, including public submissions for Differential Rates

25 July 2017 – Council Meeting

- Adoption of CBP & Budget, including Differential/Minimum Rates and Fees & Charges.



2017/18 DRAFT BUDGET - COMMENTARY

1.2 2016/17 Forecast

An important element of budgeting is reviewing the current budget (2016/17) and forecasting the anticipated end of year position.

Local Government Operational Guideline Number 08, published by the Department of Local Government and Communities is entitled *Net Current Assets (Opening and Closing Funds) Used in the Annual Budget and the Annual Financial Report*.

The guideline includes the following introduction (in part):

Elected members and senior staff are well aware of the need for sound financial management of their local government's resources. It is essential that local governments have meaningful and accurate financial information on which to base decisions. A key element of sound financial management is the preparation of the annual budget and this guideline addresses an integral element of the budget process – net current assets (opening funds) carried forward from the previous financial year and closing funds.

The calculations of opening funds brought forward at 1 July from the previous financial year, and closing funds carried forward at 30 June into the next financial year in the rate setting statement of the budget, have a direct impact in the determination of the amount of rates to be raised, and whether it is a balanced, surplus or deficit budget. Some local governments have found themselves in difficulties over miscalculation of these funds. Errors have led to situations where the funds available during the year have been less than that required to deliver the services and facilities provided for in the budget. In other cases councils have imposed higher rate increases than were necessary.

The above statement could certainly refer to the experience at the City of Vincent prior to 2015 and therefore Council Members are encouraged to review the guideline (copy is included on Docs-on-tap).

The table below demonstrates that the budgets prepared during 2010 and 2014 anticipated a positive opening balance, however the actual closing balance for the previous year was ultimately a considerable deficit. This results in the budget deficiency that is required to be made up from Rates being understated every year, thus delivering a rating shortfall. Over that period, the level of the Deficit grew from \$2.3 million at 30 June 2011 to \$4.7 million at 30 June 2014.

| | Actual | | | | | |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|--------------------|
| | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 |
| Budget 1 July Opening Balance - Surplus / (Deficit) | \$1,698,660 | \$922,458 | \$2,454,494 | \$3,914,577 | \$3,199,779 | \$576,865 |
| Actual 1 July Opening Balance - Surplus / (Deficit) | (\$2,644,360) | (\$2,296,766) | (\$3,005,281) | (\$3,803,161) | (\$4,758,710) | \$1,007,891 |
| Rating Surplus / (Shortfall) | (\$4,343,020) | (\$3,219,224) | (\$5,459,775) | (\$7,717,738) | (\$7,958,489) | \$431,026 |
| Budget 30 June Closing Balance - Surplus/(Deficit) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Actual 30 June Surplus/(Deficit) | (\$2,296,766) | (\$3,005,281) | (\$3,803,161) | (\$4,758,710) | \$1,007,891 | \$4,251,223 |
| Value of Municipal funded carry forwards | \$2,186,458 | \$2,035,074 | \$2,989,877 | \$3,159,827 | \$2,065,879 | \$1,974,498 |
| Underlying 30 June Surplus/(Deficit) | (\$4,483,224) | (\$5,191,739) | (\$5,838,235) | (\$7,748,587) | (\$1,057,988) | \$2,276,725 |

The Closing Balance deficit does not fully reflect the underlying shortfall in funding when carry forward projects are considered. As an example, the 2012/13 Budget included \$2.03 million of carry forward capital projects relying on Municipal funding. Had the Opening Balance been \$2.45 million as indicated, then sufficient funding would have been available to fund the carry forwards. However, given the Opening Balance was actually a \$3.0 million deficit, there was no carry forward funding and insufficient funding generated through rates to cover (an additional \$5.5m in Rates would have been required to be raised). This situation continued until 2014/15, when through prompt action to revise the budget and subsequent tight financial management, the situation was addressed.

It is noted that the Closing → Opening Balance is referenced twice in the Annual Budget; firstly in the RSS and then in the Explanatory Notes. In 2014/15 when the Opening Balance was erroneously reflected as a surplus on the RSS, the explanatory information provided on the Net Current Assets (Note 8), correctly showed the balance as a deficit (\$3,199,779).



2017/18 DRAFT BUDGET - COMMENTARY

Recognising the important role forecasting plays, two documents are included to assist in this process; the Rate Setting Statement and Statement of Comprehensive Income By Nature and Type. Explanation of each is included below:

Rate Setting Statement:

The Rate Setting Statement (RSS) provides a comprehensive overview of the local government's annual financial activity and is pivotal in determining the amount required to be made up from rates and whether a balanced, surplus or deficit budget is being considered for adoption. The RSS includes operating revenue and expenditure (presented at 'programme' or function level) inclusive of profit/loss on asset disposal and non-operating grant income, non-cash adjustments, capital income and expenditure, reserve transfers and the anticipated opening and closing balances. The result of all other transactions is the Budget Deficiency to be made up from Rates.

The Closing Balance for one year corresponds with the Opening balance for the subsequent year and is taken into account when calculating the 'Budget Deficiency', to be made up from Rates.

The 2016/17 Mid-Year Budget Review provided for a forecast (surplus) Closing Balance of \$578,847. Through subsequently approved budget amendments, the 2016/17 Revised Budget currently anticipates a Closing Balance of \$172,613.

Statement of Comprehensive Income By Nature and Type:

This statement focuses purely on operating revenue and expenditure and is disclosed according to nature rather than program or function. This is a simple report useful for comparisons over progressive reporting periods. The statutory report is at summary level as detailed below.

| INCOME STATEMENT BY NATURE OR TYPE | | | | | | | | |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------|----------------|
| | 2013/14 | 2014/15 | 2015/16 | 2016/17 | | | Variance to: | |
| | Audited Actual | Audited Actual | Audited Actual | Adopted Budget | Revised Budget | Forecast Actual | 2015/16 Actual | Revised Budget |
| REVENUE | | | | | | | | |
| Rates | 25,362,390 | 27,478,028 | 29,601,379 | 31,075,530 | 31,208,530 | 31,236,554 | 5.5% | 0.1% |
| Operating Grants, Subsidies & Contributions | 1,435,384 | 2,138,565 | 966,658 | 1,643,565 | 1,431,535 | 1,990,756 | 105.9% | 39.1% |
| Fees and Charges | 19,187,447 | 19,654,668 | 19,285,579 | 19,937,890 | 19,157,720 | 18,484,502 | -4.2% | -3.5% |
| Interest Earnings | 897,486 | 907,919 | 1,106,722 | 864,460 | 936,200 | 958,715 | -13.4% | 2.4% |
| Other Revenue | 1,099,417 | 1,418,990 | 1,503,562 | 1,493,420 | 1,460,360 | 1,173,138 | -22.0% | -19.7% |
| | 47,982,124 | 51,598,170 | 52,463,900 | 55,014,865 | 54,194,345 | 53,843,665 | 2.6% | -0.6% |
| EXPENDITURE | | | | | | | | |
| Employee Costs | (22,996,728) | (23,287,895) | (24,323,430) | (25,112,680) | (25,139,415) | (25,295,113) | 4.0% | 0.6% |
| Materials and Contracts | (14,385,556) | (14,237,564) | (14,999,747) | (16,968,930) | (16,765,570) | (16,076,405) | 7.2% | -4.1% |
| Utility Charges | (2,176,874) | (1,913,034) | (1,927,414) | (1,947,070) | (1,947,070) | (1,819,900) | -5.6% | -6.5% |
| Depreciation on Non-Current Assets | (11,760,170) | (11,214,551) | (10,089,839) | (10,087,180) | (9,833,560) | (9,689,243) | -4.0% | -1.5% |
| Interest Expenses | (1,145,812) | (1,163,983) | (1,093,320) | (1,048,240) | (1,048,240) | (1,048,240) | -4.1% | 0.0% |
| Insurance Expenses | (878,414) | (1,137,988) | (923,484) | (908,370) | (908,370) | (958,930) | 3.8% | 5.6% |
| Other Expenditure | (449,720) | (173,107) | 206,804 | (227,795) | 268,995 | 467,314 | 126.0% | 73.7% |
| | (53,793,274) | (53,128,122) | (53,150,430) | (56,300,265) | (55,373,230) | (54,420,517) | 2.4% | -1.7% |
| OPERATING RESULT | (5,811,150) | (1,529,952) | (686,530) | (1,285,400) | (1,178,885) | (576,852) | -16.0% | -51.1% |

Overall, the Operating Result is forecast to be an improvement of \$602,033 on the Revised Budget, however this is being substantially affected by 50% advance (\$583,015) of the 2017/18 Financial Assistance Grant in 2016/17. Ignoring the advance, the result is forecast to be a very moderate improvement of \$19,018, however more favourable against the Adopted Budget, which was revised during the Mid Year Budget Review (OMC 7 March 2017).

The total Operating Revenue is forecast to be an unfavourable result of (-) 0.6%, with Fees and Charges continuing to underperform, particularly in the areas of Parking (revenue and infringements), Development Application Fees and Building Licence Fees. It is significant to note that Development Application Fees in 2013/14 totalled \$933,846 whereas the forecast for 2016/17 is \$457,748, a reduction of approximately \$476,000 or the equivalent of 1.5% of Rates. During the same period, Building Licence Fees have reduced from \$285,367 to a current forecast of \$195,000. Add the impact of the removal of the Alfresco Licence fee (\$136,898 in 2015/16) and the combined impact is a reduction of approximately \$700,000 (annually) or in excess of 2% of Rates.



2017/18 DRAFT BUDGET - COMMENTARY

1.3 Community Submissions

In 2016, Council adopted a number of strategic priorities to guide Council's focus during 2016/17 and to inform considerations for the 2016/17 Annual budget. As it was considered necessary for Council to consider adopting new Strategic Priorities for 2017/18, to carry the City through the new financial year to adoption and implementation of a new Strategic Community Plan, Council, at the Ordinary Meeting held 7 March 2017, Council resolved:

That Council:

1. ***ADOPTS the Strategic Priorities for 2017/18 included as Attachment 2 to guide Council's focus during 2017/18 and to inform considerations for the 2017/18 Draft Annual Budget; and***
2. ***INVITES public submissions from the community aligned to the Strategic Priorities, for consideration in the development of the 2017/18 Draft Annual Budget in-lieu of advertising a Draft Budget for comment.***

2017/18 Strategic Priorities

More Inviting Green & Open Spaces

Our open spaces are precious to our community and important to protect, enhance and expand. We want to continue making our open spaces even better as well as finding creative ways to provide new spaces that respond to community needs.

Improving Community Connection & Inclusion

Our community is diverse, passionate and welcoming – it's part of what makes Vincent great. We want to help our community come together and stay connected, to support those in need and to make everyone feel welcome.

Meaningful & Smarter Community Engagement

We want everyone in our community to be able to have their say on the things that matter to them. To do this, we need to develop a deeper understanding of what's important to our community, what our community wants the future to look like and the role that we can play.

Best Practice Transparency, Accountability & Financial Management

We're proud of the progress we've made in this space in recent years and we want to keep setting high standards in transparency, accountability and financial management – to become the best performing local government we can be.

A Better Customer Experience

Our success depends on our community's satisfaction. We don't just want to provide customer service, we want to provide a great customer experience that is modern and matches our community's expectations.

Thriving & Creative Town Centres

Our town centres are vibrant and thriving, each with their own unique character and identity. We want to make sure it stays that way by promoting high quality development outcomes and supporting our town centres and the creativity and culture they offer.

Supporting Liveable Neighbourhoods

We want to continue our focus on making our streets greener, safer, more attractive and inviting, and easier to get around Vincent for pedestrians and cyclists.

A Sustainable City

We want to be a smart and sustainable City by reducing waste, maximising recycling and reviewing how we use and source our energy.



2017/18 DRAFT BUDGET - COMMENTARY

On Friday 10 March 2017, the invitation for Community Budget Submissions for the 2017/18 Budget was launched, with the following actions occurring:

- e-News sent
- Adverts placed in both local newspapers, commencing Tuesday 14 March and Saturday 18 March, to be run in both papers for the following two consecutive weeks
- Displayed on the home page of the City's website
- Promotion on the City's social media channels
- An email notification sent to the City's extensive database of community groups, sporting clubs and service providers operating in the City of Vincent

The notices invited submissions from individuals, community groups, business groups or service providers operating in Vincent to put forward 'innovative and impactful ideas for the City's 2017/18 Draft Budget to help achieve Council's strategic Priorities for the year ahead'.

A separate report is being presented to the Ordinary Meeting of Council on 25 July 2017 dealing specifically with this item.



2017/18 DRAFT BUDGET - COMMENTARY

2 OPERATING BUDGET 2017/18

The Operating Budget is presented in the *Nature & Type* report format (**Attachment 2 Page 2.1**). For convenience, a comparison table has been provided below to show a total of four years of history.

The latest version of the Operating Budget as presented in the *Nature and Type* format was provided at Budget Workshop 6 and supported by a detailed *Nature and type* report. The most significant change at that time related to a 50% advance payment of the City's 2017/18 Financial Assistance Grant proposed to be received in June 2017 and required to be credited to 2016/17. This version therefore provided for the 2016/17 Revenue to be increased and 2017/18 Budget decreased.

| INCOME STATEMENT BY NATURE OR TYPE | | | | | | | | |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------------|
| | 2013/14 | 2014/15 | 2015/16 | 2016/17 | | | 2017/18 | Variance to 2016/17 Budget |
| | Audited Actual | Audited Actual | Audited Actual | Adopted Budget | Revised Budget | Forecast Actual | Draft Budget | |
| REVENUE | | | | | | | | |
| Rates | 25,362,390 | 27,478,028 | 29,601,379 | 31,075,530 | 31,208,530 | 31,236,554 | 32,939,532 | 5.5% |
| Operating Grants, Subsidies & Contributions | 1,435,384 | 2,138,565 | 966,658 | 1,643,565 | 1,431,535 | 1,997,303 | 815,585 | -43.0% |
| Fees and Charges | 19,187,447 | 19,654,668 | 19,285,579 | 19,937,890 | 19,157,720 | 18,348,931 | 18,935,960 | -1.2% |
| Interest Earnings | 897,486 | 907,919 | 1,106,722 | 864,460 | 936,200 | 958,715 | 879,810 | -6.0% |
| Other Revenue | 1,099,417 | 1,418,990 | 1,503,562 | 1,493,420 | 1,460,360 | 1,302,768 | 1,323,155 | -9.4% |
| | 47,982,124 | 51,598,170 | 52,463,900 | 55,014,865 | 54,194,345 | 53,844,271 | 54,894,042 | 1.3% |
| EXPENDITURE | | | | | | | | |
| Employee Costs | (22,996,728) | (23,287,895) | (24,323,430) | (25,112,680) | (25,139,415) | (25,278,918) | (25,955,930) | 3.2% |
| Materials and Contracts | (14,385,556) | (14,237,564) | (14,999,747) | (16,968,930) | (16,765,570) | (15,923,704) | (17,743,760) | 5.8% |
| Utility Charges | (2,176,874) | (1,913,034) | (1,927,414) | (1,947,070) | (1,947,070) | (1,819,900) | (1,955,570) | 0.4% |
| Depreciation on Non-Current Assets | (11,760,170) | (11,214,551) | (10,089,839) | (10,087,180) | (9,833,560) | (9,689,243) | (9,663,980) | -1.7% |
| Interest Expenses | (1,145,812) | (1,163,983) | (1,093,320) | (1,048,240) | (1,048,240) | (1,048,240) | (995,630) | -5.0% |
| Insurance Expenses | (878,414) | (1,137,988) | (923,484) | (908,370) | (908,370) | (908,250) | (890,850) | -1.9% |
| Other Expenditure | (449,720) | (173,107) | 206,804 | (227,795) | 268,995 | 245,479 | 114,280 | -57.5% |
| | (53,793,274) | (53,128,122) | (53,150,430) | (56,300,265) | (55,373,230) | (54,420,776) | (57,091,440) | 3.1% |
| OPERATING RESULT | (5,811,150) | (1,529,952) | (686,530) | (1,285,400) | (1,178,885) | (576,505) | (2,197,398) | |
| Non-Operating Grants & Contributions | 1,903,855 | 1,000,136 | 1,384,622 | 2,551,355 | 2,728,547 | 2,728,547 | 2,324,945 | |
| Profit/Loss on Asset Disposal | 2,296,451 | 6,694,802 | 3,487,327 | 1,020,686 | 1,020,686 | 1,020,686 | 0 | |
| Revaluation | | (814,891) | 0 | | | | | |
| NET RESULT | (1,610,844) | 5,350,095 | 4,185,419 | 2,286,641 | 2,570,348 | 3,172,728 | 127,547 | |

Further minor modifications have been made since Budget Workshop 6, which are summarised below:

Revenue increased by \$30,610

- Ticket Machine revenue decreased by \$47,660 to reflect the proposed differential fee structure between on-street and off-street.
- Investment earnings increased by \$78,270.

Expenditure reduced by \$41,010

- Employee Costs reduced by \$16,000
- Materials and Contracts reduced by \$19,920
 - Staff Christmas Party reduced by \$8,000
 - 140 ltr Bins reduced by \$10,000
 - Consultants expenses reduced by \$20,000 for design of Hyde Street – works undertaken in-house.
 - Car Park Income Profit Share increased by \$18,080.
- Insurance Expenses reduced by \$1,090
- Other (Adopt-a-Tree program) reduced by \$4,000.

Non-operating Grants, Subsidies, Contributions

- Increased by the value of grants linked to carry forward capital works projects.



2017/18 DRAFT BUDGET - COMMENTARY

As a result of these adjustments, the draft 2017/18 Operating Budget reflects the following:

| INCOME STATEMENT BY NATURE OR TYPE | | | | | | | | |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------|-----------------|
| | 2013/14 | 2014/15 | 2015/16 | 2016/17 | | 2017/18 | Variance to: | |
| | Audited Actual | Audited Actual | Audited Actual | Revised Budget | Forecast Actual | Draft Budget | Revised Budget | Forecast Actual |
| REVENUE | | | | | | | | |
| Rates | 25,362,390 | 27,478,028 | 29,601,379 | 31,208,530 | 31,236,554 | 32,939,532 | 5.5% | 5.5% |
| Operating Grants, Subsidies & Contributions | 1,435,384 | 2,138,565 | 966,658 | 1,431,535 | 1,990,756 | 815,585 | -43.0% | -59.0% |
| Fees and Charges | 19,187,447 | 19,654,668 | 19,285,579 | 19,157,720 | 18,484,502 | 18,888,300 | -1.4% | 2.2% |
| Interest Earnings | 897,486 | 907,919 | 1,106,722 | 936,200 | 958,715 | 958,080 | 2.3% | -0.1% |
| Other Revenue | 1,099,417 | 1,418,990 | 1,503,562 | 1,460,360 | 1,173,138 | 1,323,155 | -9.4% | 12.8% |
| | 47,982,124 | 51,598,170 | 52,463,900 | 54,194,345 | 53,843,665 | 54,924,652 | 1.3% | 2.0% |
| EXPENDITURE | | | | | | | | |
| Employee Costs | (22,996,728) | (23,287,895) | (24,323,430) | (25,139,415) | (25,295,113) | (25,939,930) | 3.2% | 2.5% |
| Materials and Contracts | (14,385,556) | (14,237,564) | (14,999,747) | (16,765,570) | (16,146,735) | (17,789,340) | 6.1% | 10.2% |
| Utility Charges | (2,176,874) | (1,913,034) | (1,927,414) | (1,947,070) | (1,819,900) | (1,955,570) | 0.4% | 7.5% |
| Depreciation on Non-Current Assets | (11,760,170) | (11,214,551) | (10,089,839) | (9,833,560) | (9,689,243) | (9,663,980) | -1.7% | -0.3% |
| Interest Expenses | (1,145,812) | (1,163,983) | (1,093,320) | (1,048,240) | (1,048,240) | (995,630) | -5.0% | -5.0% |
| Insurance Expenses | (878,414) | (1,137,988) | (923,484) | (908,370) | (888,600) | (889,760) | -2.0% | 0.1% |
| Other Expenditure | (449,720) | (173,107) | 206,804 | 268,995 | 467,314 | 183,780 | -31.7% | -60.7% |
| | (53,793,274) | (53,128,122) | (53,150,430) | (55,373,230) | (54,420,517) | (57,050,430) | 3.0% | 4.8% |
| OPERATING RESULT | (5,811,150) | (1,529,952) | (686,530) | (1,178,885) | (576,852) | (2,125,778) | 80.3% | 268.5% |
| Non-Operating Grants & Contributions | 1,903,855 | 1,000,136 | 1,384,622 | 2,728,547 | 2,252,775 | 2,692,344 | | |
| Profit/Loss on Asset Disposal | 2,296,451 | 6,694,802 | 3,487,327 | 1,020,686 | 1,020,686 | 411,373 | | |
| Revaluation | | (814,891) | 0 | | | | | |
| NET RESULT | (1,610,844) | 5,350,095 | 4,185,419 | 2,570,348 | 2,696,609 | 977,939 | | |

The above table shows the movements in the Operating Budget since 2013/14, with the percentage variation from 2016/17 calculated. Key factors contributing to the variations are detailed below:

2.1 Operating Revenue

The total Operating Revenue is reflecting a 1.3% increase over the 2016/17 Revised Budget and 2% on the Forecast Actual. Key factors include:

| | |
|---------------------------------|---|
| Rates: | The budget has increased by 5.5%, attributed to a 2% increase in the rate base (the number of rateable properties increased by 350), an average 2.7% increase in the rate in dollar plus increase to the Minimum Rate. |
| Grants/Subsidies/Contributions: | 50% of the 2017/18 Financial Assistance Grant was received in advance and recorded as revenue for 2016/17, therefore requiring a corresponding reduction in the 2017/18 Budget. |
| Fees and Charges | The budget is reflecting a decrease of 1.4% over the 2016/17 Budget, but a 2.2% increase on the 2016/17 Forecast Actual. This is reflecting a reduced level of activity being sustained impacting on Development and Building Applications and Beatty Park revenue in particular. |
| Interest Earnings | Overall interest revenue is forecast to increase by 2.3% on the previous budget, primarily attributable to an increase in the funds held in Reserves. |
| Other Revenue: | This income area can vary each year depending on circumstances contributing to sundry income. A significant contributor to the reduction is the removal of management fees associated with the City's past role of managing the Leederville Gardens Retirement Village. |



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2.2 Operating Expenditure

The total Operating Expenditure is reflecting a 3% increase over the 2016/17 Revised Budget and 4.8% increase on the Forecast Actual. Key factors include:

| | |
|--------------------------|---|
| Employee Costs: | A 3.2% increase on budget which includes an additional 4.1 (FTE) positions to assist in delivering City services, together with award payments. |
| Materials and Contracts: | <p>A 6.1% increase is proposed, with increases spread across a variety of operational areas. Key impacts include:</p> <ul style="list-style-type: none"> • 35% decrease in equipment leasing fees • 560% increase in Valuation Expenses to provide for the triennial review of gross rental valuation data by the Valuer General's office. • 6.3% increase in tipping costs, attributable to growth and a proposed 5% increase in the MRC gate fee (\$174/tonne up from \$165) • 10% increase in Events expenditure • 12% increase in Contractors – this increase is substantially driven by preventative maintenance requirements as part of the overall improved asset management practices, including painting and other preventative maintenance. • A 40% increase Consultancy Fees associated with projects listed in the CBP. |
| Utility Charges: | A combination of competitive rates being obtained for 'contestable' power and forecast efficiencies in gas consumption is seeing utility costs being maintained at a constant level. Although it is noted that the State Government has delayed bringing down the State Budget, which could impact on utility costs. |
| Other Expenditure: | This expenditure area covers a wide range of accounts, including areas of maintenance, programmes, overheads and internal cost recoveries. The variation is therefore a combination of a wide range of circumstances. |

2.3 Non-Operating Income/Expenditure

This area of the budget provides for Capital Income, with the following proposed for 2017/18:

- Capital Grants directly associated with the Capital Works Program (including carry forwards) totalling \$2,692,344.
- Profit (and Loss) on Disposal of Assets for a total of \$0.411 million. This takes into account the current 'book value' of assets being sold against the total proceeds from the sale. The RSS specifies \$0.538 million for Proceeds from Disposal of Assets, which relates to the following assets:
 - \$333,333 for the distribution from Tamala Park Regional Council for land sale activities. This is down from \$916,666 in 2016/17, reflecting the softening in the land sales market.
 - \$204,500 for the sale/trade-in of plant listed for replacement in the 2017/18 Capital Works Program (including carry forwards).

It is noted that the proceeds from land sales activities by the Tamala Park Regional Council, of which the City of Vincent receives a 1/12th share is down from \$916,666 in 2016/17 reflecting the significant down turn in the land sales market. The proceeds proposed in future years are currently projected to revert to a higher level, however this is an area of risk and very dependent on market influences.



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3 CAPITAL BUDGET

3.1 General Observation

Historically, the City of Vincent has prepared a 12 month capital works programme for incorporation into the Annual Budget. Best practice would indicate that a minimum 10 year capital works programme should be developed, to align with the 10 Year Long Term Financial Plan (LTFP). The direct benefits of adopting a longer term capital works programme are:

1. Alignment with the duration of the SCP;
2. Demonstrable integration with the CBP;
3. The community is better informed of the proposed works to be undertaken within the City, over an extended period;
4. The City can ensure the programme is aligned to the capacity of the organisation to manage it;
5. Council can consider the funding requirements over the full period and implement appropriate financial strategies, designed to smooth the impact of major projects; and
6. Through the LTFP, the recurrent costs of proposed improvements can be modelled to enable whole of life consideration of budget proposals.

One of the risks of a 12 month capital works program is the tendency to over commit on the level of work that can be implemented during the period, particularly when it is a major project and known to require longer than 12 months to complete. This can also impact on funding decisions such as the timing of loans and potentially the amount of rates being raised in a given year.

The following table clearly demonstrates the experience over the last 6 full years.

| CAPITAL WORKS PROGRAMME - BUDGET Vs ACTUAL | | | | | | | | | | | | |
|--|----------------|-----------|----------------|------------|----------------|------------|----------------|-----------|----------------|-----------|----------------|-----------------|
| | 2010/11 | | 2011/12 | | 2012/13 | | 2013/14 | | 2014/15 | | 2015/16 | |
| | Adopted Budget | Actual | Adopted Budget | Actual | Adopted Budget | Actual | Adopted Budget | Actual | Adopted Budget | Actual | Revised Budget | Forecast Actual |
| Land and Buildings | 12,125,150 | 758,406 | 15,154,425 | 987,180 | 11,249,000 | 7,750,758 | 1,229,000 | 530,549 | 1,774,275 | 561,670 | 2,198,201 | 1,782,335 |
| Infrastructure Assets | 10,843,835 | 1,950,107 | 12,002,448 | 3,158,218 | 13,956,365 | 8,832,287 | 12,198,585 | 6,080,709 | 13,762,767 | 6,994,170 | 8,244,538 | 5,595,750 |
| Plant and Equipment | 2,862,600 | 1,970,662 | 1,126,500 | 514,390 | 1,757,000 | 1,358,217 | 3,504,166 | 1,202,353 | 1,205,167 | 1,434,416 | 1,872,979 | 347,205 |
| Furniture and Equipment | 214,900 | 156,837 | 183,000 | 112,678 | 310,640 | 208,397 | 201,750 | 61,430 | 153,625 | 64,417 | 506,489 | 277,601 |
| Work in Progress | | 1,744,041 | | 9,101,840 | | | | | | | | |
| | 25,846,485 | 6,580,053 | 28,546,373 | 13,874,306 | 27,273,005 | 18,149,659 | 17,133,501 | 7,875,041 | 16,895,834 | 9,054,673 | 12,822,207 | 8,002,891 |
| | | 25.5% | | 48.6% | | 66.5% | | 46.0% | | 53.6% | | 62.4% |

It is important when developing a capital works programme, in addition to financial considerations, to consider the capacity of the organisation to deliver the works within the allocated timeframe.

3.2 2017/18 Capital Works Programme

The initial Capital Works program was presented at Budget Workshop 2 (21 March 2017) that reflected the following works program spread over a four-year period:

| Draft Capital Works Budget 2017/18 | | | | | Funding Source | | | | |
|------------------------------------|------------|-----------|-----------|-----------|----------------|-----------|---------|-----------|--------------|
| Category | Total | Renewal | Upgrade | New | Total | Municipal | Reserve | Grant | Contribution |
| Land & Buildings | 1,837,500 | 1,010,000 | 825,000 | 2,500 | 1,837,500 | 1,513,685 | 319,815 | 0 | 4,000 |
| Infrastructure Assets | 6,524,145 | 3,417,145 | 1,905,000 | 1,202,000 | 6,524,145 | 4,242,200 | 175,000 | 2,106,945 | 0 |
| Plant and Equipment | 1,868,910 | 1,767,500 | 0 | 101,410 | 1,868,910 | 1,133,910 | 350,000 | 0 | 385,000 |
| Furniture and Equipment | 1,640,500 | 625,500 | 175,000 | 840,000 | 1,640,500 | 1,640,500 | 0 | 0 | 0 |
| | 11,871,055 | 6,820,145 | 2,905,000 | 2,145,910 | 11,871,055 | 8,530,295 | 844,815 | 2,106,945 | 389,000 |



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Through successive workshops and reviews, the final revision was presented to Budget Workshop 6 on 13 June 2017, which provided for the following overall expenditure:

| Draft Capital Works Budget 2017/18 | | | | | Funding Source | | | | |
|------------------------------------|-------------------|------------------|------------------|------------------|-------------------|------------------|------------------|------------------|----------------|
| Category | Total | Renewal | Upgrade | New | Total | Municipal | Reserve | Grant | Contribution |
| Land & Buildings | 2,365,500 | 1,430,000 | 933,000 | 2,500 | 2,365,500 | 2,031,685 | 319,815 | 10,000 | 4,000 |
| Infrastructure Assets | 5,968,645 | 2,828,145 | 1,955,000 | 1,185,500 | 5,968,645 | 3,482,700 | 175,000 | 2,310,945 | 0 |
| Plant and Equipment | 1,297,210 | 1,203,000 | 0 | 94,210 | 1,297,210 | 433,210 | 654,500 | 0 | 209,500 |
| Furniture and Equipment | 1,013,500 | 447,500 | 175,000 | 391,000 | 1,013,500 | 1,013,500 | 0 | 0 | 0 |
| | 10,644,855 | 5,908,645 | 3,063,000 | 1,673,210 | 10,644,855 | 6,961,095 | 1,149,315 | 2,320,945 | 213,500 |

Since Budget Workshop 6 there have been a few minor changes impacting on the works proposed for 2017/18:

- Remove \$400,000 for 'Beatty Park Remedial Works to Plantroom as this was approved at the 27 June 2017 OMC for immediate commencement.
- Delete \$40,000 for Woodville Reserve minor upgrade.
- Defer \$100,000 for Hyde Park Pathway Upgrade stage 2 until 2018/19.
- Add \$120,000 for Roads to Park Demonstration Project, Hyde Street.
- Reduce \$20,000 for Plant Replacement

As a result, the following summarises the new projects proposed in the 2017/18 Budget, associated work category and funding.

| Draft Capital Works Budget 2017/18 | | | | | Funding Source | | | | |
|------------------------------------|-------------------|------------------|------------------|------------------|-------------------|------------------|------------------|------------------|----------------|
| Category | Total | Renewal | Upgrade | New | Total | Municipal | Reserve | Grant | Contribution |
| Land & Buildings | 1,782,500 | 1,060,000 | 705,000 | 17,500 | 1,782,500 | 1,433,685 | 319,815 | 25,000 | 4,000 |
| Infrastructure Assets | 6,131,645 | 2,728,145 | 2,158,000 | 1,245,500 | 6,131,645 | 3,660,700 | 175,000 | 2,295,945 | 0 |
| Plant and Equipment | 1,277,210 | 1,183,000 | 0 | 94,210 | 1,277,210 | 433,210 | 639,500 | 0 | 204,500 |
| Furniture and Equipment | 1,013,500 | 447,500 | 175,000 | 391,000 | 1,013,500 | 1,013,500 | 0 | 0 | 0 |
| | 10,204,855 | 5,418,645 | 3,038,000 | 1,748,210 | 10,204,855 | 6,541,095 | 1,134,315 | 2,320,945 | 208,500 |

As part of the budget process, it is also necessary to consider the impact of those capital projects on the 2016/17 Budget that were either not completed or commenced in 2016/17 and will therefore need to be carried forward into 2017/18. Following a review of the progress of works in 2016/17 and addition of the Carry Forward projects to the value of \$3,209,753, the following table then summarises the full budget for capital expenditure in 2017/18.

| Draft Capital Works Budget 2017/18 with Carry Forwards | | | | | Funding Source | | | | |
|--|-------------------|------------------|------------------|------------------|-------------------|------------------|------------------|------------------|----------------|
| Category | Total | Renewal | Upgrade | New | Total | Municipal | Reserve | Grant | Contribution |
| Land & Buildings | 2,288,420 | 1,483,000 | 777,800 | 27,620 | 2,288,420 | 1,869,605 | 389,815 | 25,000 | 4,000 |
| Infrastructure Assets | 8,416,727 | 3,358,148 | 3,335,977 | 1,722,602 | 8,416,727 | 5,530,343 | 223,040 | 2,663,344 | 0 |
| Plant and Equipment | 1,597,846 | 1,476,500 | 0 | 121,346 | 1,597,846 | 696,596 | 696,750 | 0 | 204,500 |
| Furniture and Equipment | 1,111,615 | 453,500 | 212,500 | 445,615 | 1,111,615 | 1,111,615 | 0 | 0 | 0 |
| | 13,414,608 | 6,771,148 | 4,326,277 | 2,317,183 | 13,414,608 | 9,208,159 | 1,309,605 | 2,688,344 | 208,500 |

Importantly, all carry forward projects come forward with their relevant funding, so they have no impact on the demand for rates in 2017/18. In the case of the Municipal funded projects, the equivalent funding is factored into the Opening Balance, whereas the receipt of a Grant and Reserve transfers is transferred to occur in 2017/18.

Under a separate report (item 6.1) to the July 2017 OMC, the Acting Director Technical Services presented a capital works update, specifically dealing with a number of infrastructure projects that have for various reasons been prevented from commencing during 2016/17. The total value of the 16 projects is \$1,590,000, which effectively accounts for 50% of the carry forward projects.

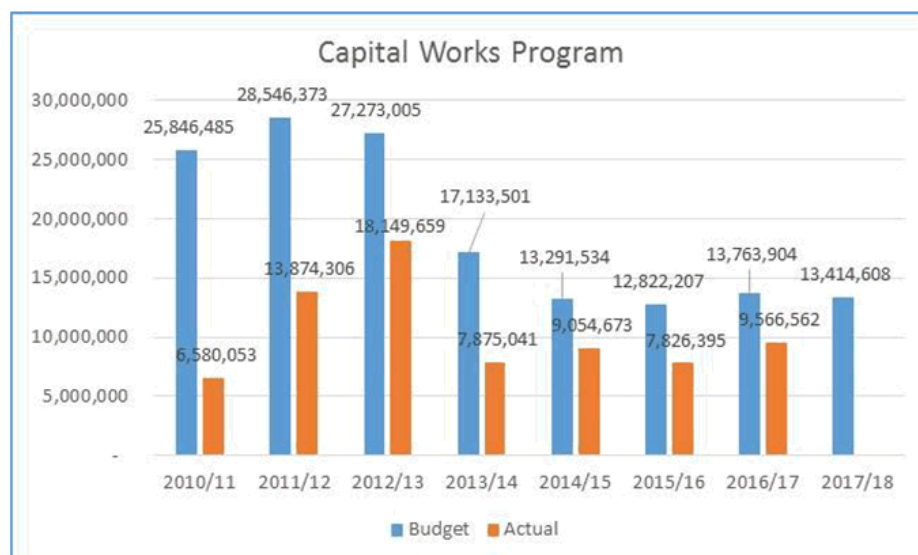


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The following table demonstrates the potential for annual capital works programs to be set at a level beyond the capacity to deliver over a 12 month period. The City is particularly conscious of this and endeavouring to deal with this through a range of strategies:

1. Consider the financial and resourcing capacity when setting works schedules. It is of note that the 2017/18 capital works budget is lower in real terms than the 2016/17 Capital Budget.
2. Implementing a project management development program across the organisation.
3. Provided an additional resource during 2016/17 in the Asset Management team.
4. Undertaking a full review of the City's Workforce plan.





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4 RATING STRATEGY

4.1 Legislation

The *Local Government Act 1995* (Part 6, Division 6) and the *Local Government (Financial Management) Regulations 1996* (Part 5) provide the legislative power and framework for the levying of local government rates. Key aspects of the legislation impacting on a rating strategy include:

- Section 6.26 Except as provided for in Section 6.26, all land within a district is rateable land;
- Section 6.32 In order to make up the 'budget deficiency', a local government is to impose a general rate which may be imposed either uniformly or differentially. A local government may also impose a specified area rate, a minimum rate and a service charge;
- Section 6.33 A local government may impose a differential general rate (DGR) according to land zoning, land use, whether the land is vacant or not, or a combination of each characteristic;
- Section 6.33 No DGR in each category (UV or GRV) is to be more than twice the lowest DGR, unless approved by the Minister;
- Section 6.34 The amount shown in the Annual Budget as being the amount estimated to be yielded by the general rate is not to vary by +/-10% of the budget deficiency;
- Section 6.35 The local government can impose differential minimum rates, however it is not to be applied to more than 50% of the properties within the district or within each category;
- Section 6.35 A minimum is to be applied separately for each differential rating category where a differential rate is imposed.
- Section 6.35 If a separate DGR is imposed on the basis of vacant land status, a separate minimum rate can be imposed with the approval of the Minister not in accordance with the 50% requirement; and
- Section 6.35 A lesser minimum charge can be applied to any portion of the district, providing the total is less than 50% of the properties on minimum rates (within the district or within the particular category).
- Section 6.36 Before imposing any differential general rates or minimum rates a local government is required to give local public notice of its intention to do so and invite public submissions for a minimum period of 21 days.

4.2 Background

All rateable properties are assigned a value by the Valuer General's Office (VGO) on the basis of either an Unimproved Value or Gross Rental Value (GRV). In Vincent, all rateable properties are assessed by the GRV method. Every three years the VGO undertakes a review of all GRVs and issues the values to local government to apply in the following financial year. The VGO has recently provided an updated role to be applied in 2017/18.

The Rate Setting Statement (RSS) is used to determine the amount of rates required to be raised in any year. This factors in the following financial information:

1. all operating revenue to be received from other sources, including increases in fees and charges and grants etc;
2. forecast operating and capital expenditure;
3. transfers to and from Reserves;
4. other funding sources such as loan funding;
5. forecast Opening position (surplus or deficit).



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The balance is the Budget Deficiency, which is required to be generated from Rates. Once the amount to be raised from Rates is identified, an equitable rating strategy can then be considered. This involves:

1. determine whether the rate base has changed (increased);
2. consider the effect of a triennial GRV review (if applicable);
3. calculating the preliminary percentage increase from the previous year;
4. consider any changes to the rate distribution model and minimum rates.

Growth

Vincent has been experiencing a moderate level of growth in the number of rateable properties, which therefore increases the rate base and level of income able to be generated from rates, with the following table demonstrating a 2% increase during 2016/17.

| YEAR (30 June) | RATEABLE PROPERTIES | Increase | |
|-------------------|------------------------|----------|-------|
| | | Number | % |
| 2017 | 18217 | 350 | 1.96% |
| 2016 | 17867 | 313 | 1.78% |
| 2015 | 17554 | 260 | 1.50% |
| 2014 | 17294 | 560 | 3.35% |
| 2013 | 16734 | 136 | 0.82% |
| 2012 | 16598 | 26 | 0.16% |
| 2011 | 16572 | 246 | 1.51% |
| 2010 | 16326 | 256 | 1.59% |

4.3 Minimum Rates

Minimum rates are imposed to establish the minimum amount any property must pay to contribute to the cost of services provided by a local government, regardless of the value (GRV) of their property. Whilst the Act establishes limits on the percentage of properties to be Minimum Rated, an optimised Minimum Rate has the potential of delivering a higher yield by category from a lower Rate-in-the-Dollar. The following table demonstrates the level of minimum rates imposed by the City over the past eight years.

| | 2009/10 Actual | 2010/11 Actual | 2011/12 Actual | 2012/13 Actual | 2013/14 Actual | 2014/15 Actual | 2015/16 Budget | 2016/17 Budget |
|---------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Total Rateable Properties | | | | 16,603 | 16,732 | 16,904 | 17,554 | 17867 |
| Total Rate Revenue (\$) | \$21,101,600 | \$22,410,088 | \$23,825,952 | \$25,362,390 | \$27,302,021 | \$26,909,021 | \$29,596,786 | \$30,725,530 |
| Minimum Rate (\$) | \$572.00 | \$599.00 | \$624.00 | \$655.00 | \$681.00 | \$707.00 | \$907.00 | \$1,007.00 |
| Number on Minimum Rates | 999 | 997 | 718 | 791 | 761 | 907 | 2,125 | 3,230 |
| Minimum Rates Paid (\$) | \$571,428 | \$597,203 | \$447,984 | \$518,110 | \$518,241 | \$642,663 | \$1,928,896 | \$3,252,610 |
| Percentage increase | | 5% | 4% | 5% | 4% | 4% | 28% | 11% |
| \$ Increase | | \$27.00 | \$25.00 | \$31.00 | \$26.00 | \$26.00 | \$200.00 | \$100.00 |

In 2015 it was recognised that the Minimum Rate in Vincent was clearly out of proportion to other local governments, with the average minimum rate paid for residential properties across the metropolitan area in 2014/15 being \$1,143 (including the Waste Collection charge) compared to the \$707 at the City of Vincent. Even with the increase of the minimum rate in 2015/16 to \$907 and then \$1,007 in 2016/17, the City of Vincent levied the second lowest Minimum Rate in the metropolitan region, just behind the City of Perth.

Interestingly, a minimum of \$1,100 in 2016/17 would have placed the City with the fifth lowest Minimum Rate, between the City of Belmont (\$1,093.30) and Cambridge (\$1,127.00).



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4.4 Differential Rates

Council Rates are a land tax and arguably could even be defined as a wealth tax given they are based on the value (GRV) of individual properties. Rating is however only a part of the revenue 'pie' available to local governments, but is influenced by decisions involving strategic pricing policy, such as striking a balance between recovering the cost of services that have predominantly private good characteristics through user-pays charges and applying property rates to offset the cost of services with predominant public good characteristics.

The rating system is used to determine the share of revenue contributed by each property. Importantly, it must be remembered that a reduction provided to any group of ratepayers through the use of differential rates must be borne by increases to other ratepayers. Similarly, a pricing policy that provides high levels of concession for users (low user-pays pricing), will require a corresponding increase from the rating system.

Whilst a simple rating system is preferable, in that it is easily communicated, simpler to administer and more readily understood by the community that does not mean a Uniform General Rate is appropriate in all instances. Prior to 2014/15, the City levied a single General Rate and Minimum Rate, however a Differential Rate was adopted as part of the 2014/15 Annual budget to provide the following:

| | Rate in Dollar ¢ | Minimum Rate \$ |
|----------------------|-----------------------------|----------------------------|
| Vacant Commercial | 11.58 | 1,414 |
| All Other Properties | 5.79 | 707 |

The stated object of the higher Vacant Commercial rate was to encourage the development of vacant land, to increase the street appeal of suburbs and the vibrancy of town centres.

The previous GRV revaluation implemented in July 2014 demonstrated the impact of valuation changes on different use types. In that instance, the following average valuation increases were experienced:

- industrial properties 11%
- commercial properties 15%
- residential properties 31%

Whilst at the time, the City endeavoured to neutralise the increase in the overall valuation at the (then) single rate category level, by reducing the base rate in the dollar, this had the effect that any property that experienced a valuation increase less than 17% would have actually received a rate reduction. Given that the average increase across the use types of industrial and commercial was below that threshold, the majority actually had a rate reduction in 2014/15.

Although it is not possible to overcome variations within a use or zoning type such as 'residential', other than separating vacant residential, it is possible to compensate for the variations in values between use or zoning types through the differential rating system. The Act provides that a local government may impose a differential general rate (DGR) according to land zoning, land use, whether the land is vacant or not, or a combination of each characteristic

In 2015/16, Council resolved to introduce a 'Residential' category, effectively to separate Residential from the 'Other' land use/zoning types, which is predominantly commercial and industrial uses. In order to establish a differential between the Residential and Other categories the Other category was set above Residential. The Commercial Vacant category established in 2014/15 already experienced a differential significantly above the other two categories, so it remained at the same.

In providing a rationale for the difference between the Residential and Other categories, it was advised that the differential rating system has been applied to enable an equitable rates distribution model and avoid the impact of variations in GRV revaluations. The rate in the dollar for the Other category was set to align the level of income with the percentage the properties represent to the overall value of the rate base (26%). It was highlighted that this is structural change, with any minor variations in the percentages between Other and Residential likely to be resolved through successive budgets as the Minimum Rate for Residential properties is incrementally increased.



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Each category was also to have a separate Minimum Rate applicable. Given the disproportionately low level that the Minimum Rate had previously been set in Vincent, it was recognised that achieving an optimum level consistent with the industry average would need to be phased in over successive years.

4.5 Rating Benchmark

In developing an equitable rating model, it is useful to undertake a comparison with other metropolitan local governments. The following table details how the rate in the dollar and waste collection charges (where they are applied separately) levied in 2016/17 impact on the rate levied on an individual residential property at a nominated Gross Rental Value (GRV) of \$21,000.

| 2016/17 Residential Rating Comparison table | | | | | | | | |
|---|-----------------|-------------------|--------------|-----------|--------------------|--------------------|-------------------|----------|
| Council | Rate in \$ | Minimum Rate | Waste Charge | Security | Total | | Ranking Based on: | |
| | | | | | Minimum Payable | on GRV of \$21,000 | Minimum | \$21,000 |
| Cottesloe | 5.510000 | \$1,069.00 | \$ - | | \$ 1,069.00 | \$ 1,157.10 | 4 | 1 |
| Perth | 4.481350 | \$ 695.00 | \$ 286.00 | | \$ 981.00 | \$ 1,227.08 | 1 | 2 |
| Claremont | 5.806000 | \$1,265.00 | \$ - | | \$ 1,265.00 | \$ 1,265.00 | 17 | 4 |
| Belmont | 4.628900 | \$ 800.00 | \$ 293.30 | | \$ 1,093.30 | \$ 1,265.37 | 5 | 3 |
| Vincent | 6.124000 | \$1,007.00 | \$ - | | \$ 1,007.00 | \$ 1,286.04 | 2 | 5 |
| Canning | 4.289000 | \$ 751.00 | \$ 361.00 | \$ 54.90 | \$ 1,166.90 | \$ 1,316.59 | 8 | 6 |
| Stirling | 4.640000 | \$ 819.00 | \$ 331.00 | \$ 30.00 | \$ 1,180.00 | \$ 1,335.40 | 10 | 7 |
| East Fremantle | 6.446600 | \$1,035.00 | \$ - | | \$ 1,035.00 | \$ 1,353.79 | 3 | 8 |
| Melville | 6.255597 | \$1,233.50 | \$ - | \$ 53.75 | \$ 1,287.25 | \$ 1,367.43 | 18 | 9 |
| Fremantle | 6.565600 | \$1,259.00 | \$ - | | \$ 1,259.00 | \$ 1,378.78 | 16 | 10 |
| Bayswater | 5.116000 | \$ 821.00 | \$ 331.13 | | \$ 1,152.13 | \$ 1,405.49 | 6 | 11 |
| Peppermint Grove | 6.946000 | \$1,373.00 | \$ - | | \$ 1,373.00 | \$ 1,458.66 | 22 | 12 |
| Joondalup | 5.314500 | \$ 849.00 | \$ 346.00 | | \$ 1,195.00 | \$ 1,462.05 | 11 | 13 |
| Mosman Park | 5.717400 | \$ 861.00 | \$ 317.00 | | \$ 1,178.00 | \$ 1,517.65 | 9 | 14 |
| Gosnells | 6.017000 | \$ 926.00 | \$ 303.00 | | \$ 1,229.00 | \$ 1,566.57 | 13 | 16 |
| Cockburn | 7.250000 | \$1,281.00 | \$ - | \$ 70.00 | \$ 1,351.00 | \$ 1,592.50 | 21 | 15 |
| Victoria Park | 7.710000 | \$1,156.00 | \$ - | | \$ 1,156.00 | \$ 1,619.10 | 7 | 17 |
| Wanneroo | 7.758100 | \$1,305.00 | \$ - | | \$ 1,305.00 | \$ 1,629.20 | 19 | 18 |
| South Perth | 6.540000 | \$ 940.00 | \$ 272.00 | | \$ 1,212.00 | \$ 1,645.40 | 12 | 19 |
| Nedlands | 4.743400 | \$1,373.00 | \$ 293.00 | | \$ 1,666.00 | \$ 1,666.00 | 29 | 20 |
| Subiaco | 5.465700 | \$ 918.00 | \$ 519.00 | | \$ 1,437.00 | \$ 1,666.80 | 26 | 21 |
| Rockingham | 6.780800 | \$1,085.00 | \$ 229.00 | \$ 34.25 | \$ 1,348.25 | \$ 1,687.22 | 20 | 22 |
| Kalamunda | 5.689200 | \$ 865.00 | \$ 510.00 | | \$ 1,375.00 | \$ 1,704.73 | 23 | 23 |
| Bassendean | 6.551000 | \$1,057.00 | \$ 345.00 | | \$ 1,402.00 | \$ 1,720.71 | 25 | 24 |
| Cambridge | 6.018930 | \$ 962.00 | \$ 500.00 | | \$ 1,462.00 | \$ 1,763.98 | 27 | 25 |
| Kwinana | 7.303000 | \$ 943.00 | \$ 292.00 | | \$ 1,235.00 | \$ 1,825.63 | 14 | 26 |
| Swan | 6.775100 | \$ 845.00 | \$ 384.00 | \$ 150.00 | \$ 1,379.00 | \$ 1,956.77 | 24 | 27 |
| Armadale | 8.265000 | \$1,117.00 | \$ 363.00 | | \$ 1,480.00 | \$ 2,098.65 | 28 | 28 |
| Mundaring | 7.786800 | \$ 790.00 | \$ 465.00 | | \$ 1,255.00 | \$ 2,100.23 | 15 | 29 |

City of Vincent Residential category median GRV (excluding group housing) is \$20,020

City of Vincent Residential Category mean average GRV is \$22,306

In a Residential rating context, the above table demonstrates, that when the Waste Collection charge is factored in, the City of Vincent in 2016/17:

1. had the second lowest Minimum Rate in the metropolitan area; and
2. had the fifth lowest combined Rates/Waste Charge of the 30 local governments listed for a residential property with a GRV of \$21,000.



2017/18 DRAFT BUDGET - COMMENTARY

4.6 Triennial GRV Review

Every three years, the Valuer General is required to provide to local governments an update GRV roll which is to be applied for the subsequent rating year. The Valuer General's Office has recently provided the roll to be applied in the 2017/18 Rating year, with the following table demonstrating the impact in the City of Vincent on the total GRV for each use category:

| Classification | Old Valuations | New Valuations | % change +/- |
|--------------------|--------------------|--------------------|--------------|
| Residential | 360,670,161 | 360,695,451 | 0.01 |
| Vacant Residential | 5,227,855 | 6,166,560 | 17.96 |
| Other | 124,877,212 | 127,743,121 | 2.29 |
| Vacant Commercial | 2,408,050 | 2,750,500 | 14.22 |
| Total | 493,183,278 | 497,355,632 | 0.85 |

Whilst individual properties and areas may have fluctuated in value, at an overall category level, it can be seen that:

- Residential developed properties have on average maintained parity.
- Vacant land has increased, although it should be noted the valuation methodology is different to developed land, with the GRV being a calculation of the capital value multiplied by 3%.
- Non-residential properties (Other - Commercial and industrial) have increased on average by 2.29%.

4.7 2017/18 Rates

The Budget Deficiency presented on the Rate Setting Statement (**Attachment 1**) is \$32,939,532. This represents an increase of approximately 5.5% on the City's rate revenue of \$31.237 million in 2016/17. As properties are developed throughout the year, the City is provided updated valuation data, which is then utilised to issue interim rates. In 2017/18, it is anticipated this growth will provide approximately \$405,000, therefore the balance of the Budget Deficiency, being \$32,534,532 will need to be derived from the levying of the Annual Rates.

Approximately 2% of this increase will be generated from the annual growth in the rate base. Given the minimal impact of the triennial GRV review on developed land, it is proposed that:

- a 2.7% increase be applied to the 2016/17 rate in the dollar for Residential properties;
- as the City does not currently differentially rate vacant residential properties, so no adjustment is proposed (there are approximately 308);
- increase the Other category by 2.7% after first neutralising the impact of the 2.29% increase in the overall GRV.
- increase the minimum rate for Residential and Other to \$1,100 and retain Commercial Vacant at \$1,414

Based on the above, the following table demonstrates the Differential and Minimum Rates proposed for 2017/18 (as published in the Notice), with a comparison over the last three years:

| Rating Category | 2014/15 | | 2015/16 | | 2016/17 | | Draft 2017/18 | |
|-------------------|----------------|---------|------------|---------|------------|---------|---------------|---------|
| | Rate-in-\$ | Minimum | Rate-in-\$ | Minimum | Rate-in-\$ | Minimum | Rate-in-\$ | Minimum |
| General | 0.05789 | \$707 | | | | | | |
| Commercial Vacant | 0.11578 | \$1,414 | 0.11578 | \$1,414 | 0.11914 | \$1,414 | 0.12236 | \$1,414 |
| Residential | As for General | | 0.05951 | \$907 | 0.06124 | \$1,007 | 0.06289 | \$1,100 |
| Other | As for General | | 0.06281 | \$907 | 0.06463 | \$1,007 | 0.06489 | \$1,100 |
| INCREASE | | | | | | | | |
| Commercial Vacant | | | 0.0% | 0.0% | 2.9% | 0.0% | 2.7% | 0.0% |
| Residential | | | 2.8% | 28.3% | 2.9% | 11.0% | 2.7% | 9.2% |
| Other | | | 8.5% | 28.3% | 2.9% | 11.0% | 0.4% | 9.2% |



CITY OF VINCENT

2017/18 DRAFT BUDGET - COMMENTARY

4.8 Pensioner Concession

The Pensioners and Seniors Rebate Scheme is established under *the Rates and Charges (Rebates and Deferments) Act 1992*. The purpose of this scheme is to provide concessions to pensioners and seniors on their local government rates, water service charge and Emergency Service Levy. The concessions available are either a rebate on, or the deferment of, these charges.

Whilst the concession is available on local government rates, it does not cover a rubbish charge, where that charge is levied separately. In view of this, the City of Vincent and a number of other local governments do not levy a separate rubbish charge and therefore effectively include the cost with the amount to be generated from rates.

Whilst this practice delivers a direct benefit to eligible pensioners and seniors card holders, it does remove the transparency of the cost of providing a rubbish service to ratepayers and means the cost of the service is paid in proportion to the value of the property (GRV), rather than a fixed price based on bin lifts or size of bin.

The scheme entitles pensioners and seniors card holders to a rebate of up to 50% on the local government rates, which is then paid by the government to the relevant local government. Legislative amendments to the *Rates and Charges (Rebates and Deferments) Act 1992* provided for a capped limit to the 50% concession from 1 July 2016. The pensioner rates cap amount will be prescribed each year, however it was capped at \$750 for 2016/17. The gazettal of the cap amounts, consistent with the current process for the Senior's concession, is expected to occur in late June, prior to commencement of the rating year.



2017/18 DRAFT BUDGET - COMMENTARY

5 Budget Development Framework

5.1 Legislative Requirements

Section 6.2 of the *Local Government Act 1995* (the Act), prescribes that local governments are required to prepare and adopt "in the form and manner prescribed" the financial year budget.

In the preparation of the annual budget the local government is to have regard to the contents of the **plan for the future** of the district made in accordance with section 5.56 and to prepare a detailed estimate for the current year of –

- (a) the expenditure by the local government; and
- (b) the revenue and income, independent of general rates, of the local government; and
- (c) the amount required to make up the deficiency, if any, shown by comparing the estimated expenditure with the estimated revenue and income.

The requirements for the Plan for the Future are prescribed in Division 3 Part 5 of the *Local Government (Administration) Regulations 1996*, which prescribes the requirement for:

- the preparation, adoption and periodic review of a Strategic Community Plan for each financial year after 30 June 2013; and
- the preparation, adoption and periodic review of a Corporate Business Plan for each financial year after 30 June 2013.

(see following section on Integrated Planning and Reporting Framework).

The annual budget is to incorporate (S6.2(4)) –

- (a) particulars of the estimated expenditure proposed to be incurred by the local government; and
- (b) detailed information relating to the rates and service charges which will apply to land within the district including –
 - (i) the amount it is estimated will be yielded by the general rate; and
 - (ii) the rate of interest (if any) to be charged by the local government on unpaid rates and service charges; and
- (c) the fees and charges proposed to be imposed by the local government; and
- (d) the particulars of borrowings and other financial accommodation proposed to be entered into by the local government; and
- (e) details of the amounts to be set aside in, or used from, reserve accounts and of the purpose for which they are to be set aside or used; and
- (f) particulars of proposed land transactions and trading undertakings (as those terms are defined in and for the purpose of section 3.59) of the local government; and
- (g) such other matters as are prescribed.



2017/18 DRAFT BUDGET - COMMENTARY

5.2 Integrated Planning and Reporting Framework.

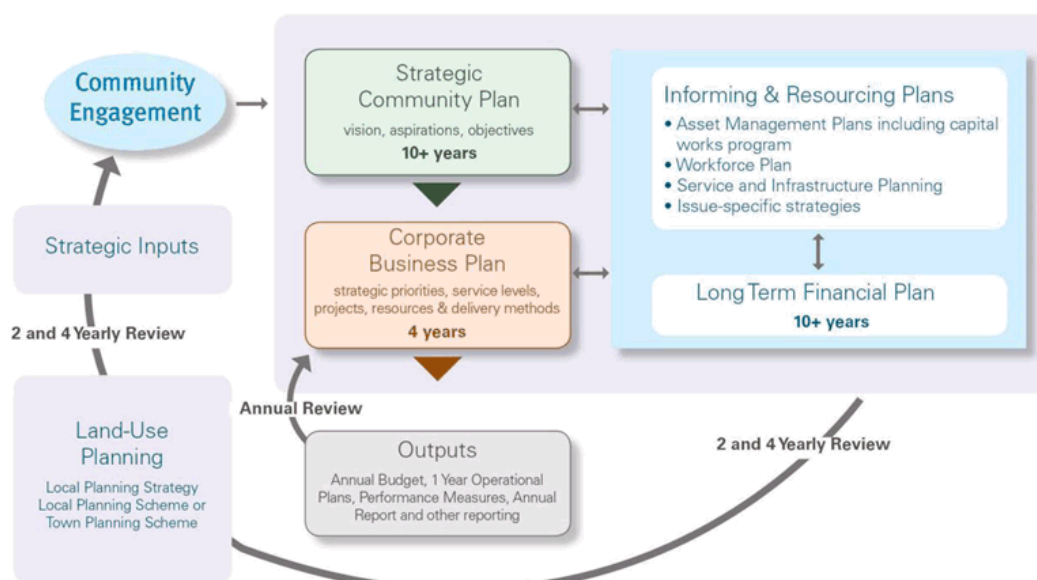
In 2010, the Integrated Planning and Reporting Framework (IPRF) and Guidelines were introduced in Western Australia as part of the State Government's Local Government Reform Program. The Local Government Reform Steering Committee noted that while there are examples of good organisational planning in the local government sector, the sector overall is not strong in:

- Ensuring community input is explicitly and reliably generated.
- Providing the capacity for location specific planning where appropriate.
- Informing the long term objectives of the local government with these inputs.
- Identifying the resourcing required to deliver against the long term objectives.
- Clearly articulating long term financial implications and strategies.

The guidelines were supported by amendments to the *Local Government (Administration) Regulations 1996*, which came into effect on 1 July 2013 requiring all local governments in Western Australia to have developed and adopted a Strategic Community Plan and a Corporate Business Plan - supported and informed by resourcing and delivery strategies. These plans will drive the development of each local government's Annual Budget and through a process of continuous improvement local governments should be better able to plan for and meet the needs of their communities.

The IPRF Advisory Standard published by the Department of Local Government and Communities states that the legislation requires only that basic standards be met. The intermediate and advanced standards demonstrate the higher levels to which local governments should aspire as they strive towards achieving best practice. Meeting the basic standard is a pre-requisite for progression to both the intermediate and advanced standards. The intermediate standards need to be met before progression to the advanced standards.

The following flow chart outlines the process and linkages involved in a fully integrated system, with long (minimum 10 years), medium (minimum four years) and short term outputs, including a one Year Operational Plan, including the Annual Budget.





2017/18 DRAFT BUDGET - COMMENTARY

The key components of the IPRF are:

| | |
|----------------------------|--|
| Strategic Community Plan | The SCP is the overarching document that sets out the vision, aspirations and objectives of the community in the district, to form the basis of the local government's strategy and direction. It covers a period of at least 10 financial years and is reviewed <i>at least</i> once every 4 years. |
| Corporate Business Plan | The CBP shows how, over a minimum 4-years, resources will be directed towards strategies and actions that deliver on the aspirations and vision of the community. The CBP also draws together actions contained within the City's Capital Works Program and various informing strategies to provide a medium-term snapshot of operational actions, commitments and priorities to inform the annual planning and budgeting process. |
| Long Term Financial Plan | The LTFP enables local governments to set priorities, based on their resourcing capabilities, for the delivery of short, medium and long term community priorities. The Long Term Financial Plan (LTFP) is a ten year rolling plan that informs the Corporate Business Plan to activate Strategic Community Plan priorities. From these planning processes, Annual Budgets that are aligned with strategic objectives can be developed. The LTFP indicates a local government's long term financial sustainability, allows early identification of financial issues and their longer term impacts, shows the linkages between specific plans and strategies, and enhances the transparency and accountability of the Council to the community. |
| Informing/Resourcing Plans | Given the scale of infrastructure managed by local governments, the Asset Management Plans are an essential factor influencing the performance, service delivery and ultimate sustainability of an individual local government. This in turn will significantly impact on the Workforce Plan and works scheduling, needing to be factored into the LTFP. However, care must be taken to ensure all adopted plans and strategies are reviewed to ensure they are integrated into the forward planning of the City. |

It is intended, that Local governments that embrace IPR will realise a range of benefits from their commitment to the continuous improvement pathway inherent in IPR, by:

- Having a clear strategic direction and the confidence to implement it knowing that it has community endorsement;
- Encouraging the emergence of new civic leaders through community engagement activities.
- Demonstrating a sound plan and vision to external funding agencies and to investors in the region;
- Building collaborative relationships with other agencies and organisations, from both public and private sector, and the community sector.
- Being in a position to contribute to collaborative initiatives with neighbouring local governments that create benefits for the community and the region;
- Being able to effectively contribute to and influence regional planning and State-wide planning.
- Attaining financial stability and sustainability.
- Producing community development outcomes.



2017/18 DRAFT BUDGET - COMMENTARY

Council adopted on 14 June 2011 the amended Town of Vincent Plan for the Future (Strategic Community Plan 2011 – 2021) and Strategic Plan (Corporate Business Plan) 2011 – 2016. Those plans were subsequently reviewed and further components developed to conform with the requirements of IPRF as detailed below.

| Plan | Date Adopted | Minimum Duration | Review Requirements |
|---------------------------------|--------------|------------------|---|
| Strategic Community Plan (SCP) | 10/09/2013 | 10 years | Minor review every 2 years and major review every 4 years |
| Corporate Business Plan (CBP) | 10/09/2013 | 4 years | Annually |
| Long Term Financial Plan (LTFP) | 25/06/2013 | 10 years | 10 Year rolling plan |
| Asset Management Plan | 23/04/2013 | | |
| Workforce Plan | 23/04/2013 | | |

As part of the 2015/16 Budget development, it was noted that whilst the City has prepared each of the above documents, the status of the asset management system and general level of integration between the plans means there is substantial work required to be undertaken before the tools are fully functional and an unqualified assessment of the City's financial sustainability could be provided.

In view of the status of the review of the SCP and maturity of the existing strategic and financial planning processes, a progressive approach is being applied to the development of an integrated model, rather than strict alignment to the IPRF flowchart. The IPRF flowchart provides for the Annual Budget to be an output from the CBP, which in turn has been informed by the various informing strategies, including the LTFP. That approach is sound, however, the progressive compilation of asset data and adoption of service standards and other criteria to influence future works programmes means a progressive approach is more achievable for the City.

A major review of the SCP has been initiated for presentation and adoption in 2017. In the interim, at the Ordinary Meeting of Council held 7 March 2017, Council considered a report presenting a range of strategic priorities and resolved:

That Council:

- ADOPTS the Strategic Priorities for 2017/18 included as Attachment 2 to guide Council's focus during 2017/18 and to inform considerations for the 2017/18 Draft Annual Budget; and**
- INVITES public submissions from the community aligned to the Strategic Priorities, for consideration in the development of the 2017/18 Draft Annual Budget in-lieu of advertising a Draft Budget for comment.**

2017/18 Strategic Priorities

More Inviting Green & Open Spaces

Our open spaces are precious to our community and important to protect, enhance and expand. We want to continue making our open spaces even better as well as finding creative ways to provide new spaces that respond to community needs.

Improving Community Connection & Inclusion

Our community is diverse, passionate and welcoming – it's part of what makes Vincent great. We want to help our community come together and stay connected, to support those in need and to make everyone feel welcome.

Meaningful & Smarter Community Engagement

We want everyone in our community to be able to have their say on the things that matter to them. To do this, we need to develop a deeper understanding of what's important to our community, what our community wants the future to look like and the role that we can play.

Best Practice Transparency, Accountability & Financial Management

We're proud of the progress we've made in this space in recent years and we want to keep setting high standards in transparency, accountability and financial management – to become the best performing local government we can be.



2017/18 DRAFT BUDGET - COMMENTARY

A Better Customer Experience

Our success depends on our community's satisfaction. We don't just want to provide customer service, we want to provide a great customer experience that is modern and matches our community's expectations.

Thriving & Creative Town Centres

Our town centres are vibrant and thriving, each with their own unique character and identity. We want to make sure it stays that way by promoting high quality development outcomes and supporting our town centres and the creativity and culture they offer.

Supporting Liveable Neighbourhoods

We want to continue our focus on making our streets greener, safer, more attractive and inviting, and easier to get around Vincent for pedestrians and cyclists.

A Sustainable City

We want to be a smart and sustainable City by reducing waste, maximising recycling and reviewing how we use and source our energy.

Corporate Business Plan

A review of the CBP has been undertaken to establish a clear action list, aligned to the Council's Priorities for 2017 – 2018. Where known, projects have been forecast over the four year life of the CBP, however the development of the CBP has been on the basis of an interim approach, pending the outcome of the current review of the SCP.

The reviewed CBP will be presented separately to the OMC 25 July 2017.



2017/18 DRAFT BUDGET - COMMENTARY

6 Budget Influences

6.1 Economy

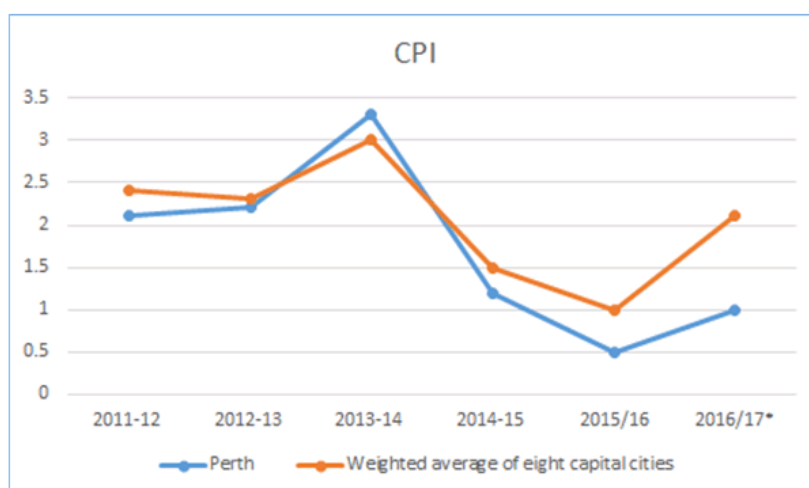
Consumer Price Index (CPI)

CPI is an inflationary indicator that measures changes in the price level of a market basket of consumer goods and services purchased by households. The main contributors to the lower CPI rate reflected in the March 2017 result for Perth are reductions in fuel costs, new housing and rental costs.

The March quarter "All groups" CPI for Perth is 0.0% however the annual rate (March 16 to March 17) is 1.0% compared to the weighted average for all capital cities of 2.1%. It is of note that the December 2016 annual rate was 0.4%, however that included the impact of the -0.6% March 2016 quarter. The following is an extract from the ABS website relevant to the March quarter for Perth:

Perth recorded no movement in the March quarter. Rises in automotive fuel (+7.7%), medical and hospital services (+1.3%) and pharmaceutical products (+4.2%) are offset by falls in rents (-2.4%), furniture (-5.8%), international holiday travel and accommodation (-3.1%) and new dwelling purchase by owner-occupiers (-0.8%). The fall in rents is due to a continuation of excess housing stock leading to high vacancy rates.

The following table shows the CPI results for the past 5 years.



Local Government Cost Index (LGCI)

Council services are quite different to household services, as a greater proportion of costs are directed towards providing infrastructure and social/community services. This means that local government costs have often increased at a rate above CPI. In view of this, when developing budgets, a more relevant forecast to consider is the Local Government Cost Index (LGCI). WALGA published an Economic Briefing report in February 2017, which included forecast information for the LGCI. The CPI and LGCI are more aligned under current conditions and the annual rate at December 2016 was 1.0%.

<http://www.walga.asn.au/getattachment/News,-Events-and-Publications/Publications/Local-Government-Economic-Briefing/Economic-Briefing-Feb-17.pdf.aspx>

The February 2017 Economic Briefing publication includes the following reference to the LGCI:

The Local Government Cost Index (LGCI) grew by 0.3% during the December quarter, marking the seventh straight quarter of growth. In annual terms, the index is up by 1%.

While cost pressures faced by Local Governments are starting to pick up, the drivers of growth remain mixed.



2017/18 DRAFT BUDGET - COMMENTARY

Table 1 LGCI by component, December 2016

| Index | Quarterly change (%) | Annual change (%) |
|------------------------------------|-------------------------|----------------------|
| Wages (WA Wage Price Index) | 0.2 | 1.4 |
| Road and Bridge Construction | 0.7 | 0.7 |
| Non-residential Building | 0 | -0.5 |
| Other costs (Perth CPI) | 0.4 | 0.4 |
| Machinery and Equipment | 0 | 1.7 |
| Electricity | 0 | 3.1 |
| Street lighting | 0 | -5.4 |
| Local Government Cost Index | 0.3 | 1 |

In addition, the publication also included the following reference to the State Government's 'Pre-election Financial projections Statement':

In recent weeks, WA Treasury released its Pre-election Financial Projections Statement – an independent assessment of the state's economic and financial position in advance of the upcoming election. The report painted a bleak picture of the State's overall position.

The report showed that the State's economy is expected to grow at below-trend rates over the forecast period, with Treasury downgrading its forecasts for a number of key economic indicators.

Table 2 Treasury Economic Forecasts

| | 2016-17 | 2017-18 | 2018-19 | 2019-20 |
|-----------------------------|------------|-------------|-------------|------------|
| | %. | %. | %. | %. |
| Real Gross State Product | 0.5 | 2.5 | 3.25 | 3.0 |
| Household Consumption | 1.75 | 2.0 | 2.5 | 3.0 |
| Business Investment | -32.5 | -17 | 2.0 | 6.5 |
| Dwelling Investment | -10.25 | 1.5 | 3.25 | 3.25 |
| Net Exports | 19.25 | 10.5 | 5.5 | 2.5 |
| Consumer price Index | 1.0 | 1.75 | 2.25 | 2.5 |
| Wage Price Index | 1.5 | 1.75 | 2.25 | 3.0 |
| Unemployment Rate | 6.5 | 6.5 | 6.25 | 6.0 |

Source: Pre-election Financial Projections Statement

The following commentary is of note:

The weaker than expected economic conditions reflect a larger contraction than previously expected in the State's domestic economy as the mining sector conditions to transition away from the construction phase to export-led growth.

Of greater concern is the state's financial position, which has deteriorated further since the December 2016 Mid-Year Review, with deficits projected now across the forward estimates. Net debt has also been revised higher, and is now expected to hit \$41bn in 2019-20.

Treasury has used some of its strongest language to date in describing the debt challenge confronting the State Government, emphasising how poor the State's financial position is.

The state of the budget will be a major challenge for the next WA Government, which will need to put in place a robust strategy to rein in debt and bring the state's finances back onto a sustainable footing.



CITY OF VINCENT

2017/18 DRAFT BUDGET - COMMENTARY

While both parties have outlined a plan to improve the State's finances, it remains to be seen whether these strategies can be practically achieved, and whether they will be effective in improving the overall budget and debt position.

In this regard, Local Governments need to be prepared for the possibility of changes to State funding, or cost shifting as programs and services are cut or reduced. [bold added for emphasis]

6.2 Growth

The City has recently introduced the use of online tools such as *forecast id* and *profile id*, in order to obtain relevant demographic information about the current community and to achieve a better understanding of the future population growth and trends so that we can appropriately plan and advocate for the needs of our community.

The following information is an extract from data provided on the City's website, prepared by .id:

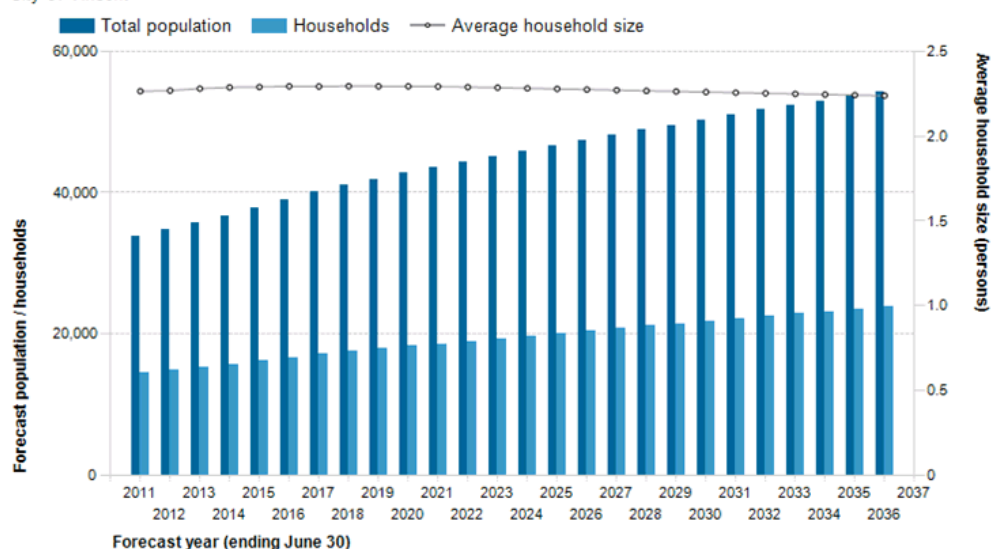
Forecast population, households and dwellings

| City of Vincent | Forecast year | | | | | |
|-------------------------------------|---------------|--------|--------|--------|--------|--------|
| Summary | 2011 | 2016 | 2021 | 2026 | 2031 | 2036 |
| Population | 33,859 | 38,955 | 43,547 | 47,276 | 50,926 | 54,234 |
| Change in population (5yrs) | | 5,096 | 4,592 | 3,729 | 3,650 | 3,309 |
| Average annual change | | 2.84% | 2.25% | 1.66% | 1.50% | 1.27% |
| Households | 14,581 | 16,630 | 18,589 | 20,373 | 22,137 | 23,767 |
| Average household size | 2.26 | 2.29 | 2.29 | 2.27 | 2.26 | 2.24 |
| Population in non private dwellings | 848 | 822 | 942 | 942 | 992 | 1,042 |
| Dwellings | 15,498 | 17,195 | 19,288 | 21,207 | 23,114 | 24,893 |
| Dwelling occupancy rate | 94.08 | 96.71 | 96.38 | 96.07 | 95.77 | 95.48 |

Population and household forecasts, 2011 to 2036, prepared by .id, the population experts, July 2016.

Forecast population, households and average household size

City of Vincent



Population and household forecasts, 2011 to 2036, prepared by .id the population experts, July 2016.

.id
the population experts



2017/18 DRAFT BUDGET - COMMENTARY

The following table provides a demonstration of the growth in the number of residential properties and resident population since 2008, together with the number of rateable properties for comparative purposes. These statistics reflect an overall population growth of 29% and rate base increase of 14% over that period.

| YEAR (30 June) | Residential Dwellings* | Increase | | POPULATION* | Increase | | RATEABLE** PROPERTIES | Increase | |
|-------------------|---------------------------|----------|------|-------------|----------|-------|--------------------------|----------|-------|
| | | Number | % | | Number | % | | Number | % |
| 2017 | 17676 | 481 | 2.8% | 40097 | 1142 | 2.93% | 18210 | 343 | 1.92% |
| 2016 | 17195 | 498 | 3.0% | 38955 | 1169 | 3.09% | 17867 | 313 | 1.78% |
| 2015 | 16697 | 459 | 2.8% | 37786 | 1059 | 2.88% | 17554 | 260 | 1.50% |
| 2014 | 16238 | 409 | 2.6% | 36727 | 1129 | 3.17% | 17294 | 560 | 3.35% |
| 2013 | 15829 | 174 | 1.1% | 35598 | 957 | 2.76% | 16734 | 136 | 0.82% |
| 2012 | 15655 | 157 | 1.0% | 34641 | 782 | 2.31% | 16598 | 26 | 0.16% |
| 2011 | 15498 | | | 33859 | 1111 | 3.39% | 16572 | 246 | 1.51% |
| 2010 | | | | 32748 | 748 | 2.34% | 16326 | 256 | 1.59% |
| 2009 | | | | 32000 | 845 | 2.71% | 16070 | 102 | 0.64% |
| 2008 | | | | 31155 | 876 | 2.89% | 15968 | 8 | 0.05% |

Source:

* profile.id (last updated July 2016)
2017 'Population' is estimated at 30 June.

** City of Vincent Annual reports and rating information. Includes non-residential properties and excludes dwellings on group housing lots.

Current forecasting estimates the City's population will increase to 48,057 by 2027 or a further 20% in 10 years, with an increase of an average 376 dwellings annually. Based on past growth and forecast data, the Long Term Financial Plan has provided for an overall growth in the rate base of 2% annually to 2021 and then moderating to 1.6%.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
STATEMENT OF COMPREHENSIVE INCOME
BY NATURE AND TYPE
FOR THE YEAR ENDED 30TH JUNE 2018

| | Note | 2016/17 Adopted Budget \$ | 2016/17 Revised Budget \$ | 2016/17 Projected Actuals \$ | 2017/18 Proposed Budget \$ |
|--|------|------------------------------------|------------------------------------|---------------------------------------|-------------------------------------|
| REVENUE | | | | | |
| Rates | 3 | 31,075,530 | 31,208,530 | 31,236,554 | 32,939,532 |
| Operating Grants, Subsidies and Contributions | | 1,643,565 | 1,431,535 | 1,990,756 | 815,585 |
| Fees and Charges | 4 | 19,937,890 | 19,157,720 | 18,484,502 | 18,888,300 |
| Interest Earnings | 5 | 864,460 | 936,200 | 958,715 | 958,080 |
| Other Revenue | | 1,493,420 | 1,460,360 | 1,173,138 | 1,323,155 |
| | | 55,014,865 | 54,194,345 | 53,843,665 | 54,924,652 |
| EXPENDITURE | | | | | |
| Employee costs | | (25,112,680) | (25,139,415) | (25,295,113) | (25,939,930) |
| Materials and Contracts | | (16,968,930) | (16,735,570) | (16,076,405) | (17,789,340) |
| Utility Charges | | (1,947,070) | (1,947,070) | (1,819,900) | (1,955,570) |
| Interest Expenses | 6 | (1,048,240) | (1,048,240) | (1,048,240) | (995,630) |
| Insurance Expenses | | (908,370) | (908,370) | (958,930) | (889,760) |
| Depreciation on Non-Current Assets | 7 | (10,087,180) | (9,833,560) | (9,689,243) | (9,663,980) |
| Other Expenditure | | (227,795) | 238,995 | 467,314 | 183,780 |
| | | (56,300,265) | (55,373,230) | (54,420,517) | (57,050,430) |
| | | (1,285,400) | (1,178,885) | (576,852) | (2,125,778) |
| Non-operating Grants, Subsidies, Contributions | 8 | 2,551,355 | 2,728,547 | 2,252,775 | 2,692,344 |
| Profit on Asset Disposals | 9 | 1,024,716 | 1,024,716 | 1,024,716 | 411,373 |
| Loss on Asset Disposals | 9 | (4,030) | (4,030) | (4,030) | 0 |
| NET RESULT | | 2,286,641 | 2,570,348 | 2,696,609 | 977,939 |
| OTHER COMPREHENSIVE INCOME | | | | | |
| Changes on Revaluation of Non-Current assets | | 0 | 0 | 0 | 0 |
| TOTAL OTHER COMPREHENSIVE INCOME | | 0 | 0 | 0 | 0 |
| TOTAL COMPREHENSIVE INCOME | | 2,286,641 | 2,570,348 | 2,696,609 | 977,939 |

Notes:

All fair value adjustments relating to remeasurement of financial assets at fair value through profit and loss (if any) and changes on revaluation of non-current assets are impacted upon by external forces and not able to be reliably estimated at the time of budget adoption.

Fair value adjustments relating to the remeasurement of financial assets at fair value through profit or loss will be assessed at the time they occur with compensating budget amendments made as necessary.

It is anticipated, in all instances, any changes upon revaluation of non-current assets will relate to non-cash transactions and as such, have no impact on this budget document.

This statement is to be read in conjunction with the accompanying notes.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
STATEMENT OF COMPREHENSIVE INCOME
BY PROGRAM
FOR THE YEAR ENDED 30TH JUNE 2018

| | Note | 2016/17 Adopted Budget \$ | 2016/17 Revised Budget \$ | 2016/17 Projected Actuals \$ | 2017/18 Proposed Budget \$ |
|--|------|------------------------------------|------------------------------------|---------------------------------------|-------------------------------------|
| REVENUE (REFER NOTES 1, 3 TO 5) | | | | | |
| General Purpose Funding | | 33,429,280 | 33,668,980 | 34,305,728 | 34,855,507 |
| Governance | | 84,410 | 69,210 | 75,075 | 65,140 |
| Law, Order and Public Safety | | 187,200 | 176,700 | 156,886 | 170,570 |
| Health | | 335,160 | 366,160 | 356,075 | 330,940 |
| Education and Welfare | | 323,200 | 332,840 | 265,838 | 216,015 |
| Community Amenities | | 1,396,610 | 1,194,610 | 1,027,147 | 1,061,490 |
| Recreation and Culture | | 10,500,265 | 10,163,645 | 9,559,766 | 10,022,410 |
| Transport | | 8,268,580 | 7,782,670 | 7,666,970 | 7,767,140 |
| Economic Services | | 342,940 | 264,940 | 242,237 | 241,410 |
| Other Property and Services | | 147,220 | 174,590 | 187,943 | 194,030 |
| | | 55,014,865 | 54,194,345 | 53,843,665 | 54,924,652 |
| EXPENDITURE EXCLUDING FINANCE COSTS (REFER NOTE 7) | | | | | |
| General Purpose Funding | | (644,490) | (625,305) | (652,314) | (803,155) |
| Governance | | (3,416,130) | (3,468,705) | (3,371,371) | (3,601,990) |
| Law, Order and Public Safety | | (1,432,490) | (1,304,455) | (1,255,725) | (1,370,625) |
| Health | | (1,275,145) | (1,243,865) | (1,226,907) | (1,230,110) |
| Education and Welfare | | (1,202,370) | (1,261,190) | (1,210,222) | (1,307,045) |
| Community Amenities | | (10,927,900) | (10,857,595) | (10,614,489) | (11,376,900) |
| Recreation and Culture | | (21,414,315) | (21,081,430) | (20,896,573) | (21,470,245) |
| Transport | | (12,200,175) | (11,786,075) | (11,587,306) | (12,310,410) |
| Economic Services | | (752,500) | (752,660) | (733,179) | (783,355) |
| Other Property and Services | | (1,986,510) | (1,943,710) | (1,824,191) | (1,800,965) |
| | | (55,252,025) | (54,324,990) | (53,372,277) | (56,054,800) |
| FINANCE COSTS (REFER NOTE 6) | | | | | |
| Recreation and Culture | | (1,048,240) | (1,048,240) | (1,048,240) | (995,630) |
| | | (1,048,240) | (1,048,240) | (1,048,240) | (995,630) |
| NON-OPERATING GRANTS, SUBSIDIES CONTRIBUTION (REFER NOTE 8) | | | | | |
| Law, Order and Public Safety | | 0 | 251,470 | 251,470 | 0 |
| Education and Welfare | | 0 | 0 | 0 | 25,000 |
| Recreation and Culture | | 90,000 | 90,000 | 90,000 | 4,000 |
| Transport | | 2,461,355 | 2,364,577 | 1,888,805 | 2,663,344 |
| Other Property and Services | | 0 | 22,500 | 22,500 | 0 |
| | | 2,551,355 | 2,728,547 | 2,252,775 | 2,692,344 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
STATEMENT OF COMPREHENSIVE INCOME
BY PROGRAM
FOR THE YEAR ENDED 30TH JUNE 2018

| Note | 2016/17 Adopted Budget \$ | 2016/17 Revised Budget \$ | 2016/17 Projected Actuals \$ | 2017/18 Proposed Budget \$ |
|---|------------------------------------|------------------------------------|---------------------------------------|-------------------------------------|
| PROFIT/(LOSS) ON DISPOSAL OF ASSETS (REFER NOTE 9) | | | | |
| Governance | 420 | 420 | 420 | 0 |
| Law, Order and Public Safety | 1,360 | 1,360 | 1,360 | 16,940 |
| Health | 7,100 | 7,100 | 7,100 | 0 |
| Education and Welfare | 0 | 0 | 0 | 0 |
| Community Amenities | 3,000 | 3,000 | 3,000 | 12,640 |
| Recreation and Culture | 29,430 | 29,430 | 29,430 | 4,940 |
| Transport | 0 | 0 | 0 | 0 |
| Economic Services | 1,160 | 1,160 | 1,160 | 0 |
| Other Property and Services | 978,216 | 978,216 | 978,216 | 376,853 |
| | 1,020,686 | 1,020,686 | 1,020,686 | 411,373 |
| NET RESULT | 2,286,641 | 2,570,348 | 2,696,609 | 977,939 |
| OTHER COMPREHENSIVE INCOME | | | | |
| Changes on Revaluation of Non-Current assets | 0 | 0 | 0 | 0 |
| TOTAL OTHER COMPREHENSIVE INCOME | 0 | 0 | 0 | 0 |
| TOTAL COMPREHENSIVE INCOME | 2,286,641 | 2,570,348 | 2,696,609 | 977,939 |

Notes:

All fair value adjustments relating to remeasurement of financial assets at fair value through profit and loss (if any) and changes on revaluation of non-current assets are impacted upon by external forces and not able to be reliably estimated at the time of budget adoption.

Fair value adjustments relating to the remeasurement of financial assets at fair value through profit or loss will be assessed at the time they occur with compensating budget amendments made as necessary.

It is anticipated, in all instances, any changes upon revaluation of non-current assets will relate to non-cash transactions and as such, have no impact on this budget document.

This statement is to be read in conjunction with the accompanying notes.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
RATE SETTING STATEMENT
FOR THE YEAR ENDED 30TH JUNE 2018

| | Note | 2016/17 Adopted Budget \$ | 2016/17 Revised Budget \$ | 2016/17 Projected Actuals \$ | 2017/18 Proposed Budget \$ |
|--|-------|------------------------------------|------------------------------------|---------------------------------------|-------------------------------------|
| REVENUE FROM OPERATING ACTIVITIES (EXCLUDING RATES) | | | | | |
| General Purpose Funding | | 2,353,750 | 2,460,450 | 3,069,174 | 1,915,975 |
| Governance | | 84,830 | 69,630 | 75,495 | 65,140 |
| Law, Order and Public Safety | | 188,560 | 178,060 | 158,246 | 187,510 |
| Health | | 342,260 | 373,260 | 363,175 | 330,940 |
| Education and Welfare | | 323,200 | 332,840 | 265,838 | 216,015 |
| Community Amenities | | 1,399,610 | 1,197,610 | 1,030,147 | 1,074,130 |
| Recreation and Culture | | 10,529,695 | 10,193,075 | 9,589,196 | 10,027,350 |
| Transport | | 8,268,580 | 7,782,670 | 7,666,970 | 7,767,140 |
| Economic Services | | 344,100 | 266,100 | 243,397 | 241,410 |
| Other Property and Services | | 1,129,466 | 1,156,836 | 1,170,189 | 570,883 |
| | | 24,964,051 | 24,010,531 | 23,631,827 | 22,396,493 |
| EXPENDITURE FROM OPERATING ACTIVITIES | | | | | |
| General Purpose Funding | | (644,490) | (625,305) | (652,314) | (803,155) |
| Governance | | (3,416,130) | (3,468,705) | (3,371,371) | (3,601,990) |
| Law, Order and Public Safety | | (1,432,490) | (1,304,455) | (1,255,725) | (1,370,625) |
| Health | | (1,275,145) | (1,243,865) | (1,226,907) | (1,230,110) |
| Education and Welfare | | (1,202,370) | (1,261,190) | (1,210,222) | (1,307,045) |
| Community Amenities | | (10,927,900) | (10,857,595) | (10,614,489) | (11,376,900) |
| Recreation and Culture | | (22,462,555) | (22,129,670) | (21,944,813) | (22,465,875) |
| Transport | | (12,200,175) | (11,786,075) | (11,587,306) | (12,310,410) |
| Economic Services | | (752,500) | (752,660) | (733,179) | (783,355) |
| Other Property and Services | | (1,990,540) | (1,947,740) | (1,828,221) | (1,800,965) |
| | | (56,304,295) | (55,377,260) | (54,424,547) | (57,050,430) |
| NET RESULT EXCLUDING GENERAL RATES | | (31,340,244) | (31,366,729) | (30,792,720) | (34,653,937) |
| OPERATING ACTIVITIES EXCLUDED FROM BUDGET | | | | | |
| Non-Cash Expenditure and Revenue | | | | | |
| (Profit)/Loss on Asset Disposals | 9 | (1,020,686) | (1,020,686) | (1,020,686) | (411,373) |
| Depreciation on Assets | 7 | 10,087,180 | 9,833,560 | 9,689,243 | 9,663,980 |
| Leederville Gardens Retirement Village Funds Adjustment | | 0 | 0 | 0 | 0 |
| "Percent for Art" and "Cash in Lieu" Funds Adjustment | | 1,544,740 | 1,544,740 | 0 | 0 |
| AMOUNT ATTRIBUTABLE TO OPERATING ACTIVITIES | | 10,611,234 | 10,357,614 | 8,668,557 | 9,252,607 |
| INVESTING ACTIVITIES | | | | | |
| Non-Operating Grants, Subsidies and Contributions | 8 | 2,551,355 | 2,728,547 | 2,252,775 | 2,692,344 |
| Purchase Land and Buildings | 10 | (1,597,398) | (1,995,624) | (1,338,862) | (2,288,420) |
| Purchase Infrastructure Assets | 10 | (7,890,080) | (7,457,868) | (4,554,386) | (8,416,727) |
| Purchase Plant and Equipment | 10 | (3,537,050) | (3,219,989) | (2,749,844) | (1,597,846) |
| Purchase Furniture and Equipment | 10 | (737,070) | (1,090,423) | (923,470) | (1,111,615) |
| Proceeds from Joint Venture Operations | 9 | 0 | 0 | 0 | 333,333 |
| Proceeds from Disposal of Assets | 9 | 1,450,166 | 1,519,273 | 1,519,273 | 204,500 |
| AMOUNT ATTRIBUTABLE TO INVESTING ACTIVITIES | | (9,760,077) | (9,516,084) | (5,794,514) | (10,184,431) |
| FINANCING ACTIVITIES | | | | | |
| Repayment of Debentures | 6 | (818,840) | (818,840) | (818,840) | (881,398) |
| Transfers to Cash Backed Reserves (Restricted Assets) | 11 | (5,337,045) | (5,112,045) | (3,614,857) | (1,877,982) |
| Transfers from Cash Backed Reserves (Restricted Assets) | 11 | 1,310,020 | 1,168,944 | 960,601 | 1,309,605 |
| AMOUNT ATTRIBUTABLE TO FINANCING ACTIVITIES | | (4,845,865) | (4,761,941) | (3,473,096) | (1,449,775) |
| Add: Estimated Surplus/(Deficit) July 1 B/Fwd | | 4,259,422 | 4,251,223 | 4,251,223 | 4,096,004 |
| Less: Estimated Surplus/(Deficit) June 30 C/Fwd | 13 | 0 | 172,613 | 4,096,004 | 0 |
| AMOUNT REQUIRED TO BE RAISED FROM GENERAL RATES | 3 | (31,075,530) | (31,208,530) | (31,236,554) | (32,939,532) |

This statement is to be read in conjunction with the accompanying notes.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Note | 2016/17 Adopted Budget \$ | 2016/17 Projected Actuals \$ | 2017/18 Proposed Budget \$ |
|---|------|------------------------------------|---------------------------------------|-------------------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | | | |
| RECEIPTS | | | | |
| Rates | 3 | 31,075,530 | 31,236,554 | 32,939,532 |
| Operating Grants, Subsidies and Contributions | | 1,643,565 | 1,990,756 | 815,585 |
| Fees and Charges | 4 | 20,092,591 | 18,053,904 | 19,052,698 |
| Interest Earnings | 5 | 864,460 | 958,715 | 958,080 |
| Goods and Services Tax | | 920,160 | 1,412,491 | 1,412,491 |
| Other Revenue | | 1,493,420 | 1,173,138 | 1,323,155 |
| | | 56,089,726 | 54,825,558 | 56,501,541 |
| PAYMENTS | | | | |
| Employee Costs | | (24,979,680) | (24,299,665) | (25,831,720) |
| Materials and Contracts | | (16,988,787) | (16,767,984) | (17,733,097) |
| Utility Charges | | (1,947,070) | (1,819,900) | (1,955,570) |
| Interest Expenses | | (1,048,240) | (1,048,240) | (995,630) |
| Insurance Expenses | | (908,370) | (958,930) | (889,760) |
| Goods and Services Tax | | (920,160) | (1,412,491) | (1,412,491) |
| Other Expenditure | | (227,795) | 467,314 | 183,780 |
| | | (47,020,102) | (45,839,896) | (48,634,488) |
| NET CASH PROVIDED BY OPERATING ACTIVITIES | 12 | 9,069,624 | 8,985,662 | 7,867,053 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | |
| Payments for Development of Land Held for Resale | | 0 | 0 | 0 |
| Payments for Purchase of Property, Plant & Equipment | | (5,871,518) | (5,012,176) | (4,997,881) |
| Payments for Construction of Infrastructure | | (8,043,624) | (4,554,386) | (8,416,727) |
| Non-Operating Grants Subsidies used for the Development of Assets | 8 | 2,579,355 | 2,252,775 | 2,692,344 |
| Proceeds from Sale of Plant and Equipment | 9 | 1,450,166 | 1,519,273 | 537,833 |
| NET CASH USED IN INVESTING ACTIVITIES | | (9,885,621) | (5,794,514) | (10,184,431) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | |
| Proceeds from Borrowings | | 0 | 0 | 0 |
| Repayment of Debentures | | (818,840) | (818,840) | (881,398) |
| NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES | | (818,840) | (818,840) | (881,398) |
| NET INCREASE (DECREASE) IN CASH HELD | | (1,634,837) | 2,372,308 | (3,198,776) |
| Cash at Beginning of the year | | 19,919,304 | 16,499,516 | 18,871,824 |
| CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR | 12 | 18,284,467 | 18,871,824 | 15,673,048 |

This statement is to be read in conjunction with the accompanying notes.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

1. SIGNIFICANT ACCOUNTING POLICIES

The significant policies which have been adopted in the presentation of the annual Budget are:-

(a) *Basis of Preparation*

The budget has been prepared in accordance with applicable Australian Accounting Standards (as they apply to local government and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations. Material accounting policies which have been adopted in the preparation of this budget are presented below and have been consistently applied unless stated otherwise.

Except for cash flow and rate setting information, the budget has also been prepared on the accrual basis and is based on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

(b) *The Local Government Reporting Entity*

All Funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this budget.

In the process of reporting on the local government as a single unit, all transactions and balances between those Funds (for example, transfers between Funds) have been eliminated.

All monies held in the Trust Fund are excluded from the Financial Statements. A separate statement of those monies appears at Note 15.

(c) *2016/2017 Actual Balances*

Balances shown in this budget as 2016/2017 Actual are as forecast at the time of budget preparation and are subject to final adjustments.

(d) *Rounding Off Figures*

All figures shown in this budget, other than a rate in the dollar, are rounded to the nearest dollar.

(e) *Rates, Grants, Donations and Other Contributions*

Rates, grants, donations and other contributions are recognised as revenues when the City obtains control over the assets comprising the contributions. Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates.

(f) *Goods and Services Tax*

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

(g) *Superannuation*

The City contributes to a number of superannuation funds on behalf of employees. All funds to which the City contributes, with the exception of the City of Perth Superannuation Plan, are accumulated benefit funds. The City of Perth Superannuation Plan is a defined benefit scheme. Further detail of these arrangements is provided in Note 14.

(h) *Cash and Cash Equivalents*

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts.

Bank overdrafts are shown as short term borrowings in current liabilities in Note 13 - Net Current Assets.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

1. **SIGNIFICANT ACCOUNTING POLICIES (Continued)**

(i) *Trade and Other Receivables*

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

(j) *Inventories*

General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land Held for Resale

Land held for development and resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point.

Land held for resale is classified as current except where it is held as non-current based on City's intentions to release for sale.

(k) *Fixed Assets*

Each class of fixed assets within either property, plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Initial Recognition and Measurement between Mandatory Revaluation Dates

All assets are initially recognised at cost and subsequently revalued in accordance with the mandatory measurement framework detailed above.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the City includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework detailed above, are carried at cost less accumulated depreciation as management believes this approximates fair value. They will be subject to subsequent revaluation of the next anniversary date in accordance with the mandatory measurement framework detailed above.

Revaluation

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

1. **SIGNIFICANT ACCOUNTING POLICIES (Continued)**

(k) *Fixed Assets Continued...*

Land Under Roads

In Western Australia, all land under roads is Crown land, the responsibility for managing which, is vested in the local government.

Effective as at 1 July 2008, Council elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 Land Under Roads and the fact Local Government (Financial Management) Regulation 16 (a)(i) prohibits local governments from recognising such land as an asset.

In respect of land under roads acquired on or after 1 July 2008, as detailed above, Local Government (Financial Management) Regulation 16(a)(i) prohibits local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, Local Government (Financial Management) Regulation 4(2) provides, in the event of such inconsistency, the Local Government (Financial Management) Regulations prevail.

Consequently, any land under roads acquired on or after 1 July 2008 is not included as an asset of the City.

Depreciation

The depreciable amount of all fixed assets including buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

Major depreciation periods used for each class of depreciable asset are:

| | |
|-------------------------------|-----------------------|
| Buildings | 30 to 75 years |
| Furniture and Equipment | 3 to 40 years |
| Plant and Equipment | 2.5 to 35 years |
| Sealed roads and streets | |
| Subgrade Structure | 1,000 to 10,000 years |
| Pavement Structure | 20 to 120 years |
| Surface Structure | 20 to 120 years |
| Footpaths | 13 to 113 years |
| Surface Water Channels | 50 years |
| Drainage Systems | 120 years |
| Car Parks Infrastructure | |
| Car Park Pavement | 100 to 999 years |
| Car Park Seals | 30 to 50 years |
| Car Park Other Infrastructure | 20 to 60 years |
| Parks Infrastructure | |
| Reticulation | 20 years |
| Parks Other Infrastructure | 3 to 80 years |

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in profit or loss in the period which they arise.

Capitalisation Threshold

Expenditure on items of equipment under \$1,000 is not capitalised. Rather, it is recorded on an asset inventory listing.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

1. **SIGNIFICANT ACCOUNTING POLICIES (Continued)**

(l) *Fair Value of Assets and Liabilities*

When performing a revaluation, the City uses a mix of both independent and management valuations using the following as a guide:

Fair Value is the price that City would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset (i.e. the market with the greatest volume and level of activity for the asset or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

Fair Value Hierarchy

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation techniques

The City selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the City are consistent with one or more of the following valuation approaches:

Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

1. **SIGNIFICANT ACCOUNTING POLICIES (Continued)**

(l) *Fair Value of Assets and Liabilities Continued...*

Cost approach

Valuation techniques that reflect the current replacement cost of an asset at its current service capacity.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the City gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability and considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

The mandatory measurement framework imposed by the *Local Government (Financial Management) Regulations* requires, as a minimum, all assets to be revalued at least every 3 years. Relevant disclosures, in accordance with the requirements of Australian Accounting Standards have been made in the budget as necessary.

(m) *Financial Instruments*

Initial Recognition and Measurement

Financial assets and financial liabilities are recognised when the City becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the City commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified 'at fair value through profit or loss', in which case transaction costs are expensed to profit or loss immediately.

Classification and Subsequent Measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest rate method or cost.

Amortised cost is calculated as:

- (a) the amount in which the financial asset or financial liability is measured at initial recognition;
- (b) less principal repayments and any reduction for impairment; and
- (c) plus or minus the cumulative amortisation of the difference, if any, between the amount initially recognised and the maturity amount calculated using the effective interest rate method.

The effective interest method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying value with a consequential recognition of an income or expense in profit or loss.

(i) *Financial assets at fair value through profit and loss*

Financial assets are classified at "fair value through profit or loss" when they are held for trading for the purpose of short term profit taking. Assets in this category are classified as current assets. Such assets are subsequently measured at fair value with changes in carrying amount being included in profit or loss.

(ii) *Loans and receivables*

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Loans and receivables are included in current assets where they are expected to mature within 12 months after the end of the reporting period.

(iii) *Held-to-maturity investments*

Held-to-maturity investments are non-derivative financial assets with fixed maturities and fixed or determinable payments that the City's management has the positive intention and ability to hold to maturity. They are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Held-to-maturity investments are included in current assets where they are expected to mature within 12 months after the end of the reporting period. All other investments are classified as non-current.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(m) *Financial Instruments Continued...*

(iv) Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either not suitable to be classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

They are subsequently measured at fair value with changes in such fair value (i.e. gains or losses) recognised in other comprehensive income (except for impairment losses). When the financial asset is derecognised, the cumulative gain or loss pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss.

Available-for-sale financial assets are included in current assets, where they are expected to be sold within 12 months after the end of the reporting period. All other available for sale financial assets are classified as non-current.

(v) Financial liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in the profit or loss.

Impairment

A financial asset is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events (a "loss event") having occurred, which has an impact on the estimated future cash flows of the financial asset(s).

In the case of available-for-sale financial assets, a significant or prolonged decline in the market value of the instrument is considered a loss event. Impairment losses are recognised in profit or loss immediately. Also, any cumulative decline in fair value previously recognised in other comprehensive income is reclassified to profit or loss at this point.

In the case of financial assets carried at amortised cost, loss events may include: indications that the debtors or a group of debtors are experiencing significant financial difficulty, default or delinquency in interest or principal payments; indications that they will enter bankruptcy or other financial reorganisation; and changes in arrears or economic conditions that correlate with defaults.

For financial assets carried at amortised cost (including loans and receivables), a separate allowance account is used to reduce the carrying amount of financial assets impaired by credit losses. After having taken all possible measures of recovery, if management establishes that the carrying amount cannot be recovered by any means, at that point the written-off amounts are charged to the allowance account or the carrying amount of impaired financial assets is reduced directly if no impairment amount was previously recognised in the allowance account.

Derecognition

Financial assets are derecognised where the contractual rights for receipt of cash flows expire or the asset is transferred to another party, whereby the City no longer has any significant continual involvement in the risks and benefits associated with the asset.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

(n) *Impairment of Assets*

In accordance with Australian Accounting Standards the City's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another standard (e.g. AASB 116) whereby any impairment loss of a revaluation decrease in accordance with that other standard.

For non-cash generating assets such as roads, drains, public buildings and the like, value in use is represented by the depreciated replacement cost of the asset.

At the time of adopting this budget, it is not possible to estimate the amount of impairment losses (if any) as at 30 June 2018.

In any event, an impairment loss is a non-cash transaction and consequently, has no impact on this budget document.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

1. **SIGNIFICANT ACCOUNTING POLICIES (Continued)**

(o) *Trade and Other Payables*

Trade and other payables represent liabilities for goods and services provided to the City prior to the end of the financial year that are unpaid and arise when the City becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

(p) *Employee Benefits*

Short-term Employee Benefits

Provision is made for the City's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The City's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position. The City's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

Other Long-term Employee Benefits

Provision is made for the employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The City's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the City does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

(q) *Borrowing Costs*

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

(r) *Provisions*

Provisions are recognised when the City has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

(s) *Leases*

Leases of fixed assets where substantially all the risks and benefits incidental to the ownership of the asset, but not legal ownership, are transferred to the City, are classified as finance leases.

Finance leases are capitalised recording an asset and a liability at the lower amounts equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Leased assets are depreciated on a straight line basis over the shorter of their estimated useful lives or the lease term.

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

Lease incentives under operating leases are recognised as a liability and amortised on a straight line basis over the life of the lease term.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(t) *Interests in Joint Arrangements*

Joint arrangements represent the contractual sharing of control between parties in a business venture where unanimous decisions about relevant activities are required.

Separate joint venture entities providing joint venturers with an interest to net assets are classified as a joint venture and accounted for using the equity method, whereby the investment is initially recognised at cost and adjusted thereafter for the post-acquisition change in the City's share of net assets of the associate. In addition, the City's share of the profit or loss of the associate is included in the City's profit or loss.

The City is participant with six other Councils (namely the Cities of Joondalup, Wanneroo, Stirling, Perth and the Towns of Cambridge and Victoria Park) in Mindarie Regional Council and Tamala Park Regional Council.

The City's interest in Mindarie Regional Council and Tamala Park Regional Council is accounted for by applying the equity method of accounting in the financial report. Under this method of accounting interest in a joint controlled entity is initially recorded at cost and adjusted thereafter for the post acquisition change in the venturer's share of net assets of the jointly controlled entity.

For further details relating to the Interest in Joint Venture in the Mindarie Regional Council and the Tamala Park Regional Council refer to Note 16.

(u) *Current and Non-Current Classification*

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the City's operational cycle. In the case of liabilities where the City does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for resale where it is held as non-current based on the City's intentions to release for sale.

(v) *Comparative Figures*

Where required, comparative figures have been adjusted to conform with changes in presentation for the current budget year.

(w) *Budget Comparative Figures*

Unless otherwise stated, the budget comparative figures shown in this budget document relate to the original budget estimate for the relevant item of disclosure.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

2. COMPONENT FUNCTIONS/ACTIVITIES

(Local Government Act Financial Regulation 27(m), AASB 101.10 (e), AASB 101.51 & AASB 101.112)

In order to discharge its responsibilities to the community, the City has developed a Purpose, Vision, Guiding Values and operational and financial Strategic Objectives. These provide a framework for the strategic direction of the City of Vincent.

Purpose

To provide and facilitate services for a safe, healthy and sustainable community.

Vision

A sustainable and caring community built with vibrancy and diversity.

Guiding Values

The guiding values of City of Vincent are those that describe how we want to operate, and all employees are strongly encouraged to align and work to these values.

Excellence and Services

We aim to pursue and deliver the highest possible standard of service and professionalism to the Vincent community.

Honesty and Integrity

We are honest, fair, consistent, accountable, open and transparent in our dealings with each other and are committed to building trust and mutual respect.

Caring and Empathy

We are committed to the wellbeing and needs of our employees and community and value each others' views and contributions.

Innovation and Diversity

We encourage creativity, innovation and initiative to realise the vibrancy and diversity of our vision.

Teamwork and Commitment

Effective teamwork is vital to our organisation and we encourage co-operation, teamwork and commitment within and between our employees and our business partners and community.

Strategic Objectives

Natural and Built Environment

Improve and maintain the natural and built environment and infrastructure.

Economic Development

Progress economic development with adequate financial resources.

Community Development and Wellbeing

Enhance and promote community development and wellbeing.

Leadership, Governance and Management

Provide good strategic decision-making, governance, leadership and professional management; provide a safe, positive and desirable workplace and promote and implement Knowledge Management and Technology.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

2. COMPONENT FUNCTIONS/ACTIVITIES (Continued)

The Operating Statements are presented in a programme format using the following classifications:

General Purpose Funding

This schedule records detail of rate revenue and general purpose grants allocated by the WA Local Government Grants Commission as well as expenditures associated with this (rates collection, investment of funds).

Governance

This schedule details costs and revenues associated with Governance of the City. These include Members of Council and other costs involved in supporting members and governing the City.

Law, Order and Public Safety

This programme covers costs associated with Animal Control, Fire Prevention and other Law, Order and Public Safety services generally associated with Local Law control.

Health

This programme covers Health Administration and Inspection, Child Health Clinics, Immunisation Clinics, Food Control and Pest Control Services.

Education and Welfare

The major costs here relate to staff involved in coordinating welfare, disability and youth services and donations to various community welfare groups serving the City. Costs of maintaining pre-school premises are also included.

Community Amenities

This programme covers activities of household refuse and recycling, other sanitation including public litter bins and bulk rubbish collections, as well as town planning and regional development administration, protection of the environment and bus shelters and street furniture.

Recreation and Culture

This programme covers activities associated with public halls, recreation administration, sportsgrounds, parks and reserves, Beatty Park Leisure Centre, Vincent Library and cultural activities.

Transport

The principal operating areas here relate to maintenance of footpaths, drains, street cleaning, verges and medians, roads and kerbs, rights of way, crossovers, street trees and road reserves. Parking control and operation of car parks is also covered.

Economic Services

This programme covers costs associated with building control and area promotion.

Other Property and Services

This programme is principally a clearing area where costs associated with public works overheads are accumulated and then subsequently dispersed to other expense areas. Other activities include general administration overheads, plant operation costs, insurance claims and properties held for civic purposes.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

3. RATING INFORMATION - 2017/18 FINANCIAL YEAR

| | 2017/18 Advertised Rates | 2017/18 Budgeted Rates | Number of Properties | Rateable Value | 2016/17 Actual Rate Revenue | 2017/18 Budgeted Rate Revenue | 2017/18 Budgeted Interim Rates | 2017/18 Budgeted Back Rates | 2017/18 Budgeted Total Revenue |
|---|--------------------------------|------------------------------|----------------------------|--------------------|--------------------------------------|--|---|--------------------------------------|---|
| | \$ | \$ | | \$ | \$ | \$ | \$ | \$ | \$ |
| Differential Rate (Rate-in-the-\$) | | | | | | | | | |
| GRV - Residential | 0.06289 | 0.06289 | 12,175 | 304,731,959 | 19,674,574 | 19,164,597 | 315,000 | 30,000 | 19,509,597 |
| GRV - Other | 0.06489 | 0.06489 | 1,601 | 126,325,001 | 8,024,744 | 8,197,230 | 50,000 | 0 | 8,247,230 |
| GRV - Vacant Commercial | 0.12236 | 0.12236 | 41 | 2,708,800 | 291,675 | 331,449 | 10,000 | 0 | 341,449 |
| Sub-Totals | | | 13,817 | 433,765,760 | 27,990,993 | 27,693,276 | 375,000 | 30,000 | 28,098,276 |
| Minimum Rate | | | | | | | | | |
| GRV - Residential | 1,100 | 1,100 | 4,272 | 62,130,052 | 3,150,903 | 4,699,200 | 0 | 0 | 4,699,200 |
| GRV - Other | 1,100 | 1,100 | 124 | 1,418,120 | 94,658 | 136,400 | 0 | 0 | 136,400 |
| GRV - Vacant Commercial | 1,414 | 1,414 | 4 | 41,700 | 0 | 5,656 | 0 | 0 | 5,656 |
| Sub-Totals | | | 4,400 | 63,589,872 | 3,245,561 | 4,841,256 | 0 | 0 | 4,841,256 |
| Total Amount to be raised from Rates | | | 18,217 | 497,355,632 | 31,236,554 | 32,534,532 | 375,000 | 30,000 | 32,939,532 |

All land except exempt land in the City of Vincent is rated according to its Gross Rental Value (GRV).

The general rates detailed above for the 2017/18 financial year have been determined by Council on the basis of raising the revenue required to meet the deficiency between the total estimated expenditure proposed in the budget and the estimated revenue to be received from all sources other than rates and also considering the extent of any increase in rating over the level adopted in the previous year.

The minimum rates have been determined by Council on the basis that all ratepayers must make a reasonable contribution to the cost of the Local Government services and facilities.

OBJECTIVES AND REASONS FOR DIFFERENTIAL RATING

Given the Gross Rental Value (GRV) of properties is reviewed every three years, different use or zoning categories can be impacted to different degrees by applicable market forces. By rating residential properties at the same rate as commercial and industrial properties, significant variations in valuations can result in substantial shifts in the rate burden.

To avoid this, it is proposed to separate Residential properties from other categories of use such as Commercial and Industrial.

The *Residential* rate is the base differential general rate or benchmark for other differential rates. It imposes a differential general rate on land primarily used for residential purposes.

The object of this proposed rate is to ensure that all ratepayers make a reasonable contribution towards the services and facilities provided and maintained by the City. The proposed rate is 6.289 cents in the dollar and a minimum payment of \$1,100.

The *Other* rate is imposed on properties that are primarily used for commercial or industrial purposes. Examples of properties that fall within this category are retail shops, warehouses, offices, garages, and properties generally for business purposes.

The object of this proposed differential rate is to manage the impact of significant variations in valuations between the categories, which can result in substantial shifts in the rate burden. This includes the provision and maintenance of infrastructure used by commercial or industrial businesses. The proposed rate in this category is 6.489 cents in the dollar and a minimum rate of \$1,100.

The *Vacant Commercial* rate is imposed on vacant or undeveloped non-residential properties that are zoned either commercial or industrial.

The object of the higher *Vacant-Commercial* land rate is to encourage the development of vacant land. The main reason for this differential rate is that, vacant land is often unsightly and unkempt and it can be used for the illegal dumping of rubbish and other illegal purposes which can be a burden to the residents in the City. The City considers the development of Vacant Commercial properties to be in the best interests of the community as it will increase the street appeal of suburbs and the vibrancy of town centres. The proposed rate in this category is 12.236 cents in the dollar and a minimum payment of \$1,414.

Rates are calculated by multiplying a property's assessed GRV by the adopted rate-in-the-\$. However, councils can apply a minimum rate, which recognises that all ratepayers have an equal opportunity to enjoy the facilities and services provided by Council, regardless of the value of their property. It is generally accepted that a property's value bears little relation to the landowner's use of Council facilities and services, therefore the application of a minimum rate is considered to be a fairer outcome.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

4. FEES AND CHARGES BY PROGRAM

Schedules of various fees and charges applied by the City for 2017/18 are included in Section 6.

Fees include statutory fees raised under regulation or Local Laws as well as fees determined by Council. A summary of income expected to be raised through fees is provided by fee type and by programme.

An estimate of the total revenue from fees and charges included in the budget by program is detailed below.

| Program | 2016/17 Adopted Budget \$ | 2016/17 Projected Actuals \$ | 2017/18 Proposed Budget \$ |
|------------------------------|------------------------------------|---------------------------------------|-------------------------------------|
| General Purpose Funding | 325,000 | 376,219 | 367,000 |
| Governance | 2,510 | 4,496 | 3,820 |
| Law, Order and Public Safety | 183,700 | 154,220 | 166,700 |
| Health | 315,620 | 341,096 | 315,400 |
| Education and Welfare | 119,390 | 116,978 | 130,230 |
| Community Amenities | 1,042,950 | 920,669 | 956,800 |
| Recreation and Culture | 9,387,190 | 8,672,534 | 8,978,310 |
| Transport | 8,136,080 | 7,572,463 | 7,643,640 |
| Economic Services | 334,500 | 235,164 | 235,000 |
| Other Property and Services | 90,950 | 90,662 | 91,400 |
| | 19,937,890 | 18,484,502 | 18,888,300 |

An estimate of the total revenue from fees and charges included in the budget by fee type is detailed below.

| Fee Type | 2016/17 Adopted Budget \$ | 2016/17 Projected Actuals \$ | 2017/18 Proposed Budget \$ |
|-----------------------------------|------------------------------------|---------------------------------------|-------------------------------------|
| Zoning and Ownership Enquiry | 326,200 | 393,692 | 384,700 |
| Freedom of Information | 1,310 | 2,358,838 | 2,450,000 |
| Property Leases | 1,334,860 | 1,172,140 | 1,163,360 |
| Health Licences | 299,700 | 320,013 | 293,900 |
| Animal Licence and Pound | 85,200 | 144,017 | 132,100 |
| Abandon Vehicles | 5,100 | 2,390,273 | 2,450,000 |
| Rubbish Service | 318,600 | 316,490 | 314,820 |
| Planning and Development | 712,750 | 547,876 | 579,100 |
| Building and Demolition Licence | 332,500 | 260,119 | 235,600 |
| Hall Hire | 286,500 | 319,339 | 313,600 |
| Sporting and Reserve Hire | 153,850 | 175,648 | 157,650 |
| Beatty Park Leisure Centre | 7,811,270 | 4,766,723 | 5,044,530 |
| Library and Community Development | 57,200 | 43,796 | 62,900 |
| Parking and Infringement | 8,212,850 | 5,275,540 | 5,306,040 |
| | 19,937,890 | 18,484,502 | 18,888,300 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

5. (a) INTEREST EARNINGS

| | 2016/17 Adopted Budget \$ | 2016/17 Projected Actuals \$ | 2017/18 Proposed Budget \$ |
|--|------------------------------------|---------------------------------------|-------------------------------------|
| Investments | | | |
| Reserve Funds | 206,000 | 206,000 | 258,420 |
| Other Funds | 390,000 | 436,000 | 414,960 |
| Other Interest Revenue (refer note 5(b)) | 268,460 | 316,715 | 284,700 |
| | 864,460 | 958,715 | 958,080 |

(b) INTEREST CHARGES AND INSTALMENTS - 2017/18 FINANCIAL YEAR

The following instalment options are available to ratepayers for the payment of rates and service charges.

| Instalment Options | Due Date | Instalment Plan Administration Charge \$ | Instalment Plan Interest Rate % | Unpaid Rates Interest Rate % |
|---------------------|------------|---|--|---------------------------------------|
| Option 1 | | | | |
| Single Full Payment | 12/09/2017 | \$ - | 0% | 0% |
| Option 2 | | | | |
| First Instalment | 12/09/2017 | \$ - | 0.00% | 11% |
| Second Instalment | 06/11/2017 | \$ 13.00 | 5.50% | 11% |
| Third Instalment | 08/01/2018 | \$ 13.00 | 5.50% | 11% |
| Fourth Instalment | 06/03/2018 | \$ 13.00 | 5.50% | 11% |

| | 2016/17 Adopted Budget \$ | 2016/17 Projected Actuals \$ | 2017/18 Proposed Budget \$ |
|---|------------------------------------|---------------------------------------|-------------------------------------|
| Rates - Penalty Interest | 80,000 | 122,515 | 104,000 |
| Rates - Instalment Interest | 176,260 | 182,000 | 176,000 |
| Pensioner Deferred Rates Interest | 4,500 | 4,500 | 4,500 |
| Statutory Planning Cash In Lieu - Instalment Interest | 200 | 200 | 200 |
| Underground Power Charge - Penalty Interest | 500 | 500 | 0 |
| Underground Power Charge - Instalment Interest | 7,000 | 7,000 | 0 |
| | 268,460 | 316,715 | 284,700 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

6. BORROWINGS

(a) Debenture Repayments

Movements in debentures and interest between the beginning and the end of the current financial year.

| Details | Interest Rate | Principal 01-Jul-17 | New Loans | Principal Repayments | | Principal Outstanding | | Interest Repayments | |
|--|---------------|---------------------|-----------|----------------------|----------------|-----------------------|-------------------|---------------------|------------------|
| | | | | 2017/18 | 2016/17 | 2017/18 | 2016/17 | 2017/18 | 2016/17 |
| | | | | Budget | Actual | Budget | Actual | Budget | Actual |
| <hr/> | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| Recreation and Culture | | | | | | | | | |
| Loan 2 DSR Building | 6.28% | 5,778,111 | | 201,534 | 172,887 | 5,576,577 | 5,778,111 | 401,620 | 414,940 |
| Loan 5 Loftus Centre Redevelopment | 6.35% | 1,971,067 | | 144,178 | 135,329 | 1,826,889 | 1,971,067 | 133,505 | 143,495 |
| Loan 6 Underground Car Park Loftus Rec | 4.40% | 1,254,662 | | 223,795 | 215,357 | 1,030,867 | 1,254,662 | 51,615 | 61,695 |
| Loan 10 Beatty Park Redevelopment | 5.49% | 6,774,142 | | 311,891 | 295,267 | 6,462,251 | 6,774,142 | 408,890 | 428,110 |
| | | 15,777,982 | 0 | 881,398 | 818,840 | 14,896,584 | 15,777,982 | 995,630 | 1,048,240 |
| | | | | | | | | | |

Loan repayments from General Revenue with exception of the following loans :

Loan 2 DSR Building - Loan payments funded from rent from Office of Housing and Works.

Loan 5 Loftus Centre Redevelopment - Loan repayments repaid by Belgravia Leisure as part of their Management agreement.

Loan 6 Underground Car Park - Loan refinanced after first five years.

(b) Unspent Debentures

Council had no unspent debenture funds as at 30th June 2017 nor is it expected to have unspent debenture funds as at 30th June 2018.

(c) Overdraft

Council has not utilised an overdraft facility during the financial year although an overdraft facility of \$2,000,000 with the Commonwealth Bank does exist. It is not anticipated that this facility will be required to be utilised during 2017/18.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

7. DEPRECIATION

This schedule summarises depreciation expense included in the Budget by Programme and Asset Class.

| By Program | 2016/17 Adopted Budget \$ | 2016/17 Projected Actuals \$ | 2017/18 Proposed Budget \$ |
|------------------------------|------------------------------------|---------------------------------------|-------------------------------------|
| General Purpose Funding | 0 | 0 | 0 |
| Governance | 0 | 0 | 0 |
| Law, Order and Public Safety | 5,720 | 5,722 | 5,720 |
| Health | 52,550 | 52,557 | 52,560 |
| Education and Welfare | 260,830 | 258,548 | 258,550 |
| Community Amenities | 110,180 | 97,088 | 97,090 |
| Recreation and Culture | 5,526,640 | 5,275,408 | 5,275,410 |
| Transport | 3,056,130 | 2,910,620 | 2,910,620 |
| Economic Services | 0 | 0 | 0 |
| Other Property and Services | 1,075,130 | 1,089,299 | 1,064,030 |
| | 10,087,180 | 9,689,243 | 9,663,980 |

| By Class | 2016/17 Adopted Budget \$ | 2016/17 Projected Actuals \$ | 2017/18 Proposed Budget \$ |
|-------------------------|------------------------------------|---------------------------------------|-------------------------------------|
| Land and Buildings | 4,267,030 | 3,885,781 | 3,885,780 |
| Plant and Equipment | 1,380,210 | 1,207,129 | 1,181,870 |
| Furniture and Equipment | 131,410 | 192,632 | 192,630 |
| Infrastructure | 4,308,530 | 4,403,701 | 4,403,700 |
| | 10,087,180 | 9,689,243 | 9,663,980 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

8. NON-OPERATING GRANTS, SUBSIDIES, CONTRIBUTIONS

| Description | Grant \$ | Contribution \$ | Funding Source |
|---|------------------|--------------------|-------------------------------------|
| Annual Distributor Roads Rehabilitation Program | | | |
| Intersections at Bourke and Loftus Streets | 75,000 | | Main Roads WA |
| Vincent Street - William to Beaufort Street | 80,484 | | Main Roads WA |
| Mid-block signalised pedestrian 'Pelican' crossings | 200,000 | | Main Roads WA |
| Various Projects | 463,800 | | Main Roads WA |
| Black Spot | | | |
| Newcastle and Palmerston Streets | 10,667 | | Main Roads WA |
| Various Projects | 48,000 | | Main Roads WA |
| Roads to Recovery Program | | | |
| Roads to Recovery Program (Deferred to 2017-18) | 201,248 | | Federal Government |
| Various Projects | 345,145 | | Federal Government |
| Other | | | |
| North Perth Public Open Space | 114,000 | | Department of Planning |
| Bike Boulevard Stage 2 | 1,100,000 | | Department of Transport |
| Carr/Cleaver Street - bike lanes | 25,000 | | WA Bicycle Network (WABN) |
| Forrest Park Croquet Club - Electrical HWS Renewal | | 4,000 | Forrest Park Croquet Club |
| Earlybird Playgroup Upgrade | 10,000 | | Department of Education |
| North Perth Basketball Club adjustable Nets at Loftus Rec | 15,000 | | Department of Sports and Recreation |
| | 2,688,344 | 4,000 | |

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9. DISPOSALS OF ASSETS

Summarises assets proposed to be sold/disposed of, reporting estimated book gains or losses on disposal as well as estimated proceeds of sale.

| By Program | Written Down Value \$ | Sale Price \$ | Profit \$ | Loss \$ |
|--|--------------------------------------|------------------------------|----------------------|--------------------|
| Law, Order and Public Safety | | | | |
| Sedan - Kia Cerato Hatch 1EPQ461 | 8,720 | 9,000 | 280 | |
| Sedan - Holden Cruze 1EPZ702 | 12,740 | 13,500 | 760 | |
| Utility - Ford Px Ranger Crewcab 1EIA871 | 7,050 | 15,000 | 7,950 | |
| Utility - Ford Px Ranger Crewcab 1EIA873 | 7,050 | 15,000 | 7,950 | |
| Community Amenities | | | | |
| Sedan - Kia Cerato 1EDZ180 | 3,710 | 9,000 | 5,290 | |
| Sedan - Kia Cerato 1EHF092 | 5,080 | 9,000 | 3,920 | |
| Sedan - Kia Cerato 1EJR213 | 7,320 | 10,000 | 2,680 | |
| Sedan - Kia Cerato 1EPQ462 | 8,640 | 9,000 | 360 | |
| Sedan - Kia Cerato 1ERH692 | 9,610 | 10,000 | 390 | |
| Recreation and Culture | | | | |
| Utility - Ford FG Falcon 1EIB429 | 6,430 | 10,000 | 3,570 | |
| Utility - Ford FG Falcon 1EQJ415 | 11,130 | 12,500 | 1,370 | |
| Other Property and Services | | | | |
| Utility - Ford PX Ranger 1EQJ417 | 11,130 | 12,500 | 1,370 | |
| Side Loader Rubbish Compactor 1DIQ062 | 10,900 | 30,000 | 19,100 | |
| Single Axle Truck 1BKE873 | 10,270 | 15,000 | 4,730 | |
| Tractor N/H T50/50 1DFJ433 | 0 | 10,000 | 10,000 | |
| All Terrain Vehicle (Hyde Park) 1CPQ602 | 680 | 5,000 | 4,320 | |
| Roller Mower | 6,000 | 10,000 | 4,000 | |
| Land - Tamala Park | 0 | 333,333 | 333,333 | |
| OVERALL TOTAL | 126,460 | 537,833 | 411,373 | 0 |
| By Class | Written Down Value \$ | Sale Price \$ | Profit \$ | Loss \$ |
| Land and Buildings | 0 | 333,333 | 333,333 | 0 |
| Plant and Equipment | 126,460 | 204,500 | 78,040 | 0 |
| OVERALL TOTAL | 126,460 | 537,833 | 411,373 | 0 |

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10. ACQUISITION OF ASSETS

A summary schedule of assets to be acquired is detailed at page 3.1 to 3.8.

The following assets are budgeted to be acquired during the year.

| Asset Class | Governance | General Purpose Funding | Law, Order and Public Safety | Health | Education and Welfare | Community Amenities | Recreation and Culture | Transport | Economic Services | Other Property and Services | 2017/18 Budget Total | 2016/17 Actual Total |
|---|------------|-------------------------|------------------------------|--------|-----------------------|---------------------|------------------------|-----------|-------------------|-----------------------------|----------------------|----------------------|
| | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| <u>Property, Plant and Equipment</u> | | | | | | | | | | | | |
| Land and Buildings | | | | 22,500 | 45,100 | | 1,783,120 | | | 437,700 | 2,288,420 | 1,338,862 |
| Furniture and Equipment | | | | | | | 227,615 | | | 884,000 | 1,111,615 | 923,470 |
| Plant and Equipment | | | | | | 1,236 | 264,500 | 188,310 | | 1,143,800 | 1,597,846 | 2,749,844 |
| <u>Infrastructure</u> | | | | | | | | | | | | |
| Roads | | | | | | 64,600 | | 7,327,514 | | 41,000 | 7,433,114 | 3,228,531 |
| Parks | | | | | | | 983,613 | | | | 983,613 | 1,325,855 |
| | 0 | 0 | 0 | 22,500 | 45,100 | 65,836 | 3,258,848 | 7,515,824 | 0 | 2,506,500 | 13,414,608 | 9,566,562 |

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11.1 CASH RESERVE PURPOSES

On restructuring of the City of Perth, the City of Vincent was provided with several specific cash reserves which were transferred to the City by Order of the Governor under Section 13 of the Local Government Act 1960. The City has also established other specific reserves to provide for future capital works. The specific reserves have been established for the following purposes:

(a) ADMINISTRATION CENTRE RESERVE

This reserve was established in 1996/97 for the following purpose:

"For providing for major upgrade renovation, maintenance, repairs and replacement of the fixtures and fittings associated with the City's Administration and Civic Centre."

(b) ASSET SUSTAINABILITY RESERVE

This reserve was established in June 2015 for the following purpose:

"For assisting Council in funding its long term asset management objectives and provide a means to spread the cost of intergenerational assets over multiple years."

(c) BEATTY PARK LEISURE CENTRE RESERVE

This reserve was established in 1994/95 for the following purpose:

"For the major upgrade and redevelopment of the Beatty Park Leisure Centre including the replacement or purchase of major plant, equipment, fixtures and fittings."

(d) CAPITAL RESERVE

This was established in 1995/96 with the allocation of \$1,000,000 from the Infrastructure Account established under the City of Perth Restructuring Act for the following purpose:

"For future major capital works and projects."

(e) CASH IN LIEU PARKING RESERVE

This reserve was established in 1996/97 from payment of cash-in-lieu of car parking from development applicants. At the Special Meeting of Council held on 17 May 2011, the purpose of the Reserve Fund was amended to be as follows:

"This reserve is established from payment of cash-in-lieu of car parking from development applicants and is to be used for the upgrade of existing car parking facilities or the establishment of new car parking facilities and associated infrastructure."

(f) ELECTRONIC EQUIPMENT RESERVE

This reserve was established in 1996/1997 for the following purpose:

"For the replacement and major upgrade of electronic equipment including, but not limited to computer hardware and software, information technology and communication equipment."

(g) HYDE PARK LAKE RESERVE

At the Special Meeting of Council held on 12 July 2005, it was resolved to establish a reserve for the following purpose:

"For works associated with the investigation, maintenance, remedial works and the rehabilitation of the Hyde Park Lakes and surrounds."

(h) LAND AND BUILDING ASSET ACQUISITION RESERVE

This reserve was established in 1995/1996 from proceeds of sale of land for the following purpose:

"To ensure that proceeds of real assets disposed of are restricted to purchase other land and buildings for civic purposes."

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11.1 CASH RESERVE PURPOSES (Continued)

(i) LEEDERVILLE OVAL RESERVE

This reserve was established in 1998/99 with the allocation of \$1,000,000 from the Infrastructure Account established under the City of Perth Restructuring Act.

At the Special Council meeting of the 30 October 2001 it was resolved to change the purpose of this reserve to the following:

"For the works associated with the maintenance, repairs, upgrade and replacement of Leederville Oval buildings, fixtures, fittings and associated land."

(j) LEEDERVILLE TENNIS RESERVE

This reserve was established in 2015/16 for the following purpose:

"For the upgrade, renewal and replacement of the water bore and/or pump at the Leederville tennis courts, with funds contributed by the Lessee in accordance with the Special Condition - Sinking Fund provision of the Lease."

(k) LIGHT FLEET REPLACEMENT RESERVE

This reserve was established in 2001/02 for the following purpose:

"To fund the replacement of the City's light vehicle fleet."

(l) LOFTUS COMMUNITY CENTRE RESERVE

This reserve was established in 1994/95 from contributions made by the lessee of the Loftus Community Centre for the following purpose:

"For the redevelopment of the Centre, including upgrade, renovation, maintenance, repairs and replacement of major items of plant, equipment, fixtures or fittings."

(m) LOFTUS RECREATION CENTRE RESERVE

This reserve was established in 1994/95 from contributions made by the lessee of the Loftus Recreation Centre for the following purpose:

"For the upgrade, renovation, maintenance, repairs of the Centre and the purpose of replacing major items of plant, equipment, fixtures and fittings."

(n) NORTH PERTH TENNIS RESERVE

This reserve was established in 2015/16 for the following purpose:

"For the upgrade, renewal and replacement of the North Perth tennis courts, with funds contributed by the Lessee in accordance with the Special Condition - Sinking Fund provision of the Lease."

(o) OFFICE BUILDING RESERVE - 246 VINCENT STREET

This reserve was established in 2003 for the following purpose:

"For major building upgrade, maintenance, repairs, renovation and replacement of floor covering, fixtures and fittings associated with the new Office Building and Land."

(p) PARKING FACILITY RESERVE

This reserve was established in 2008. At the Special Meeting of Council held on 17 May 2011, the purpose of the Reserve Fund was amended to be as follows:

"For the:

- purchase, maintenance and operations of parking ticket machines;
- provision and improvement of parking information systems;
- security lighting, improved pathways and associated infrastructure to access parking areas; and associated works."

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11.1 CASH RESERVE PURPOSES (Continued)

(q) PARKING FUNDED CITY UPGRADE RESERVE

This reserve was established in 2011 for the following purpose:

"For the provision and upgrade of infrastructure, facilities and services, both parking and non-parking, in the City of Vincent, City Centre's and the promotion of those City Centre's as well as works associated with any Parking Benefit Districts as determined by the Council."

(r) PARKING FUNDED TRANSPORT INITIATIVES RESERVE

This reserve was established in 2011 for the following purpose:

"For the provision of sustainable transport initiatives and modes and including, but not limited to, the provision and maintenance of footpaths, cycle ways and other cycling support facilities, bus shelter and other transit facilities."

(s) PERCENTAGE FOR PUBLIC ART RESERVE

This reserve was established in July 2016 for the following purpose:

"This reserve is funded from payment of public art contributions from development applicants and is to be used for the acquisition and provision of Public Art and associated infrastructure."

(t) PLANT AND EQUIPMENT RESERVE

This reserve was established in April 1995 for the following purpose:

"For the purchase of replacement plant and equipment associated with the City's works."

(u) STATE GYMNASTICS CENTRE RESERVE

This reserve was established in 2002 for the following purpose:

"For works associated with the maintenance, repairs, alterations, upgrade and replacement of the proposed State Gymnastics Centre buildings, major plant and equipment, fixtures, fittings and associated land."

(v) STRATEGIC WASTE MANAGEMENT RESERVE

This reserve was established in 2001 for the following purpose:

"Investigation and implementation of integrated waste management strategies/programmes and initiatives, (including secondary waste treatment and costs associated with the redevelopment of Lot 118 Tamala Park)."

(w) TAMALA PARK LAND SALES RESERVE

This reserve was established in 2013/14, for the following purpose:

"For future significant/major capital works, infrastructure, project or debt reduction programme for the benefit of the City."

(x) UNDERGROUND POWER RESERVE

This reserve was established in 1998/99, for the following purpose:

"For the purpose of funding the City's contribution to approved underground power projects."

(y) WASTE MANAGEMENT PLANT AND EQUIPMENT RESERVE

This reserve was established in 2001 for the following purpose:

"For the purpose of replacing plant and equipment associated with the City's waste management, minimisation and recycling operations."

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11.1 CASH RESERVE PURPOSES (Continued)

The following reserve funds will be used, as and when the need arises:

- Administration Centre Reserve;
- Capital Reserve;
- Cash In Lieu Parking Reserve;
- Hyde Park Lake Reserve;
- Land and Building Asset Acquisition Reserve;
- Leederville Oval Reserve;
- Leederville Tennis Reserve;
- North Perth Tennis Reserve;
- Office Building Reserve - 246 Vincent Street;
- Parking Facility Reserve;
- Parking Funded City Upgrade Reserve;
- Parking Funded Transport Initiatives Reserve;
- Percentage For Public Art Reserve;
- State Gymnastics Centre Reserve;
- Strategic Waste Management Reserve;
- Tamala Park Land Sales Reserve; and
- Underground Power Reserve.

The following reserve funds are established to minimise the impact of major expenditure on any one budget and varying levels of expenditure will occur from year to year as required:

- Asset Sustainability Reserve;
- Beatty Park Leisure Centre Reserve;
- Electronic Equipment Reserve;
- Light Fleet Replacement Reserve;
- Loftus Community Centre Reserve;
- Loftus Recreation Centre Reserve;
- Plant and Equipment Reserve; and
- Waste Management Plant and Equipment Reserve.

All of the above reserve accounts are to be supported by money held in financial instruments.

Council have a policy of annual revaluation of road infrastructure. The amount of any revaluation adjustment as at 30 June 2017 is not known. Any transfer to or from an asset revaluation reserve will be a non-cash transaction (treated as Other Comprehensive Income) and as such, has no impact on this budget document.

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FOR THE YEAR ENDED 30TH JUNE 2018

11.2(a) RESERVE FUND ESTIMATES FOR THE YEAR ENDED 30 JUNE 2017

| RESERVE PARTICULARS | Opening Balance 01-Jul-16 \$ | Transfers From Accumulation \$ | Interest Earned \$ | Total Transfers \$ | Transfers To Accumulation \$ | Projected Actuals Balance 30-Jun-17 \$ |
|--|---------------------------------------|---|--------------------------|--------------------------|---------------------------------------|---|
| Administration Centre Reserve | 61,555 | 0 | 1,863 | 1,863 | (52,000) | 11,418 |
| Aged Persons and Senior Citizens Reserve | 0 | 0 | 0 | 0 | 0 | 0 |
| Asset Sustainability Reserve | 1,720,356 | 1,464,892 | 60,961 | 1,525,853 | 0 | 3,246,209 |
| Beatty Park Leisure Centre Reserve | 214,164 | 300,000 | 8,232 | 308,232 | (269,463) | 252,933 |
| Capital Reserve | 99,262 | 0 | 3,001 | 3,001 | (93,999) | 8,264 |
| Cash in Lieu Parking Reserve | 648,657 | 148,073 | 20,548 | 168,621 | (35,164) | 782,114 |
| Electronic Equipment Reserve | 51,171 | 0 | 1,495 | 1,495 | 0 | 52,666 |
| Hyde Park Lake Reserve | 144,127 | 0 | 4,359 | 4,359 | 0 | 148,486 |
| Land and Building Acquisition Reserve | 269,198 | 0 | 8,142 | 8,142 | 0 | 277,340 |
| Leederville Oval Reserve | 210,774 | 0 | 6,371 | 6,371 | 0 | 217,145 |
| Leederville Tennis Reserve | 975 | 963 | 38 | 1,001 | 0 | 1,976 |
| Light Fleet Replacement Reserve | 0 | 0 | 0 | 0 | 0 | 0 |
| Loftus Community Centre Reserve | 20,946 | 6,120 | 685 | 6,805 | (9,852) | 17,899 |
| Loftus Recreation Centre Reserve | 26,544 | 56,801 | 984 | 57,785 | (45,000) | 39,329 |
| North Perth Tennis Reserve | 36,316 | 4,643 | 1,135 | 5,778 | 0 | 42,094 |
| Office Building Reserve - 246 Vincent Street | 512,630 | 0 | 15,501 | 15,501 | 0 | 528,131 |
| Parking Facility Reserve | 129,056 | 0 | 3,905 | 3,905 | (34,500) | 98,461 |
| Parking Funded City Upgrade Reserve | 0 | 0 | 0 | 0 | 0 | 0 |
| Parking Funded Transport Initiatives Reserve | 0 | 0 | 0 | 0 | 0 | 0 |
| Percentage For Public Art Reserve | 0 | 0 | 0 | 0 | 0 | 0 |
| Plant and Equipment Reserve | 398,316 | 0 | 11,468 | 11,468 | (106,574) | 303,210 |
| State Gymnastics Centre Reserve | 83,461 | 10,699 | 2,586 | 13,285 | 0 | 96,746 |
| Strategic Waste Management Reserve | 20,272 | 0 | 612 | 612 | 0 | 20,884 |
| Tamala Park Land Sales Reserve | 1,344,639 | 916,666 | 44,137 | 960,803 | (314,049) | 1,991,393 |
| Underground Power Reserve | 190,086 | 0 | 5,749 | 5,749 | 0 | 195,835 |
| Waste Management Plant and Equipment Reserve | 38,910 | 500,000 | 4,228 | 504,228 | 0 | 543,138 |
| | 6,221,415 | 3,408,857 | 206,000 | 3,614,857 | (960,601) | 8,875,671 |

CITY OF VINCENT
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NOTES TO AND FORMING PART OF THE BUDGET
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11.2(b) RESERVE FUND BUDGET FOR THE YEAR ENDING 30 JUNE 2018

| RESERVE PARTICULARS | Opening Balance 01-Jul-17 \$ | Transfers From Accumulation \$ | Interest Earned \$ | Total Transfers \$ | Transfers To Accumulation \$ | Budget Balance 30-Jun-18 \$ |
|--|---------------------------------------|---|--------------------------|--------------------------|---------------------------------------|--------------------------------------|
| Administration Centre Reserve | 11,418 | 0 | 177 | 177 | (10,440) | 1,155 |
| Aged Persons and Senior Citizens Reserve | 0 | 0 | 0 | 0 | 0 | 0 |
| Asset Sustainability Reserve | 3,246,209 | 0 | 92,893 | 92,893 | 0 | 3,339,102 |
| Beatty Park Leisure Centre Reserve | 252,933 | 0 | 4,734 | 4,734 | (175,000) | 82,667 |
| Capital Reserve | 8,264 | 0 | 236 | 236 | 0 | 8,500 |
| Cash in Lieu Parking Reserve | 782,114 | 60,000 | 20,735 | 80,735 | (175,000) | 687,849 |
| Electronic Equipment Reserve | 52,666 | 0 | 1,507 | 1,507 | 0 | 54,173 |
| Hyde Park Lake Reserve | 148,486 | 0 | 4,249 | 4,249 | 0 | 152,735 |
| Land and Building Acquisition Reserve | 277,340 | 0 | 7,936 | 7,936 | 0 | 285,276 |
| Leederville Oval Reserve | 217,145 | 0 | 5,212 | 5,212 | (70,000) | 152,357 |
| Leederville Tennis Reserve | 1,976 | 970 | 70 | 1,040 | 0 | 3,016 |
| Light Fleet Replacement Reserve | 0 | 0 | 0 | 0 | 0 | 0 |
| Loftus Community Centre Reserve | 17,899 | 6,150 | 600 | 6,750 | 0 | 24,649 |
| Loftus Recreation Centre Reserve | 39,329 | 57,060 | 1,378 | 58,438 | (39,375) | 58,392 |
| North Perth Tennis Reserve | 42,094 | 4,670 | 1,271 | 5,941 | 0 | 48,035 |
| Office Building Reserve - 246 Vincent Street | 528,131 | 0 | 12,967 | 12,967 | (150,000) | 391,098 |
| Parking Facility Reserve | 98,461 | 0 | 2,785 | 2,785 | (2,250) | 98,996 |
| Parking Funded City Upgrade Reserve | 0 | 0 | 0 | 0 | 0 | 0 |
| Parking Funded Transport Initiatives Reserve | 0 | 0 | 0 | 0 | 0 | 0 |
| Percentage For Public Art Reserve | 0 | 0 | 0 | 0 | 0 | 0 |
| Plant and Equipment Reserve | 303,210 | 0 | 4,534 | 4,534 | (289,500) | 18,244 |
| State Gymnastics Centre Reserve | 96,746 | 10,750 | 2,922 | 13,672 | 0 | 110,418 |
| Strategic Waste Management Reserve | 20,884 | 0 | 598 | 598 | 0 | 21,482 |
| Tamala Park Land Sales Reserve | 1,991,393 | 1,479,962 | 77,473 | 1,557,435 | (48,040) | 3,500,788 |
| Underground Power Reserve | 195,835 | 0 | 5,604 | 5,604 | 0 | 201,439 |
| Waste Management Plant and Equipment Reserve | 543,138 | 0 | 10,539 | 10,539 | (350,000) | 203,677 |
| | 8,875,671 | 1,619,562 | 258,420 | 1,877,982 | (1,309,605) | 9,444,048 |

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| | 2016/17 Revised Budget \$ | 2016/17 Projected Actuals \$ | 2017/18 Proposed Budget \$ |
|--|------------------------------------|---------------------------------------|-------------------------------------|
| 11.3 RESERVE POSITIONS | | | |
| (a) Administration Centre Reserve | | | |
| Opening Balance | 61,566 | 61,555 | 11,418 |
| Transfer to Reserve | 877 | 1,863 | 177 |
| Transfer from Reserve | (52,000) | (52,000) | (10,440) |
| | <u>10,443</u> | <u>11,418</u> | <u>1,155</u> |
| (b) Aged Persons and Senior Citizens Reserve | | | |
| Opening Balance | 0 | 0 | 0 |
| Transfer to Reserve | 0 | 0 | 0 |
| Transfer from Reserve | 0 | 0 | 0 |
| | <u>0</u> | <u>0</u> | <u>0</u> |
| (c) Asset Sustainability Reserve | | | |
| Opening Balance | 1,720,673 | 1,720,356 | 3,246,209 |
| Transfer to Reserve | 1,525,378 | 1,525,853 | 92,893 |
| Transfer from Reserve | 0 | 0 | 0 |
| | <u>3,246,051</u> | <u>3,246,209</u> | <u>3,339,102</u> |
| (d) Beatty Park Leisure Centre Reserve | | | |
| Opening Balance | 218,179 | 214,164 | 252,933 |
| Transfer to Reserve | 308,357 | 308,232 | 4,734 |
| Transfer from Reserve | (324,463) | (269,463) | (175,000) |
| | <u>202,073</u> | <u>252,933</u> | <u>82,667</u> |
| (e) Capital Reserve | | | |
| Opening Balance | 99,280 | 99,262 | 8,264 |
| Transfer to Reserve | 1,206 | 3,001 | 236 |
| Transfer from Reserve | (100,486) | (93,999) | 0 |
| | <u>0</u> | <u>8,264</u> | <u>8,500</u> |
| (f) Cash in Lieu Parking Reserve | | | |
| Opening Balance | 648,087 | 648,657 | 782,114 |
| Transfer to Reserve | 1,357,646 | 168,621 | 80,735 |
| Transfer from Reserve | (60,000) | (35,164) | (175,000) |
| | <u>1,945,733</u> | <u>782,114</u> | <u>687,849</u> |
| (g) Electronic Equipment Reserve | | | |
| Opening Balance | 51,179 | 51,171 | 52,666 |
| Transfer to Reserve | 1,262 | 1,495 | 1,507 |
| Transfer from Reserve | 0 | 0 | 0 |
| | <u>52,441</u> | <u>52,666</u> | <u>54,173</u> |
| (h) Hyde Park Lake Reserve | | | |
| Opening Balance | 144,154 | 144,127 | 148,486 |
| Transfer to Reserve | 3,553 | 4,359 | 4,249 |
| Transfer from Reserve | 0 | 0 | 0 |
| | <u>147,707</u> | <u>148,486</u> | <u>152,735</u> |
| (i) Land and Building Acquisition Reserve | | | |
| Opening Balance | 269,248 | 269,198 | 277,340 |
| Transfer to Reserve | 6,637 | 8,142 | 7,936 |
| Transfer from Reserve | 0 | 0 | 0 |
| | <u>275,885</u> | <u>277,340</u> | <u>285,276</u> |

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| | 2016/17 Revised Budget \$ | 2016/17 Projected Actuals \$ | 2017/18 Proposed Budget \$ |
|--|------------------------------------|---------------------------------------|-------------------------------------|
| 11.3 RESERVE POSITIONS (Continued) | | | |
| (j) Leederville Oval Reserve | | | |
| Opening Balance | 210,813 | 210,774 | 217,145 |
| Transfer to Reserve | 4,087 | 6,371 | 5,212 |
| Transfer from Reserve | (70,000) | 0 | (70,000) |
| | <u>144,900</u> | <u>217,145</u> | <u>152,357</u> |
| (k) Leederville Tennis Reserve | | | |
| Opening Balance | 975 | 975 | 1,976 |
| Transfer to Reserve | 1,006 | 1,001 | 1,040 |
| Transfer from Reserve | 0 | 0 | 0 |
| | <u>1,981</u> | <u>1,976</u> | <u>3,016</u> |
| (l) Light Fleet Replacement Reserve | | | |
| Opening Balance | 0 | 0 | 0 |
| Transfer to Reserve | 0 | 0 | 0 |
| Transfer from Reserve | 0 | 0 | 0 |
| | <u>0</u> | <u>0</u> | <u>0</u> |
| (m) Loftus Community Centre Reserve | | | |
| Opening Balance | 20,950 | 20,946 | 17,899 |
| Transfer to Reserve | 6,588 | 6,805 | 6,750 |
| Transfer from Reserve | (11,000) | (9,852) | 0 |
| | <u>16,538</u> | <u>17,899</u> | <u>24,649</u> |
| (n) Loftus Recreation Centre Reserve | | | |
| Opening Balance | 26,167 | 26,544 | 39,329 |
| Transfer to Reserve | 58,212 | 57,785 | 58,438 |
| Transfer from Reserve | (45,000) | (45,000) | (39,375) |
| | <u>39,379</u> | <u>39,329</u> | <u>58,392</u> |
| (o) North Perth Tennis Reserve | | | |
| Opening Balance | 36,323 | 36,316 | 42,094 |
| Transfer to Reserve | 5,643 | 5,778 | 5,941 |
| Transfer from Reserve | 0 | 0 | 0 |
| | <u>41,966</u> | <u>42,094</u> | <u>48,035</u> |
| (p) Office Building Reserve - 246 Vincent Street | | | |
| Opening Balance | 511,753 | 512,630 | 528,131 |
| Transfer to Reserve | 12,615 | 15,501 | 12,967 |
| Transfer from Reserve | 0 | 0 | (150,000) |
| | <u>524,368</u> | <u>528,131</u> | <u>391,098</u> |
| (q) Parking Facility Reserve | | | |
| Opening Balance | 142,880 | 129,056 | 98,461 |
| Transfer to Reserve | 3,069 | 3,905 | 2,785 |
| Transfer from Reserve | (36,750) | (34,500) | (2,250) |
| | <u>109,199</u> | <u>98,461</u> | <u>98,996</u> |
| (r) Parking Funded City Upgrade Reserve | | | |
| Opening Balance | 0 | 0 | 0 |
| Transfer to Reserve | 0 | 0 | 0 |
| Transfer from Reserve | 0 | 0 | 0 |
| | <u>0</u> | <u>0</u> | <u>0</u> |

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FOR THE YEAR ENDED 30TH JUNE 2018

| | 2016/17 Revised Budget \$ | 2016/17 Projected Actuals \$ | 2017/18 Proposed Budget \$ |
|--|------------------------------------|---------------------------------------|-------------------------------------|
| 11.3 RESERVE POSITIONS (Continued) | | | |
| (s) Parking Funded Transport Initiatives Reserve | | | |
| Opening Balance | 0 | 0 | 0 |
| Transfer to Reserve | 0 | 0 | 0 |
| Transfer from Reserve | 0 | 0 | 0 |
| | <u>0</u> | <u>0</u> | <u>0</u> |
| (t) Percentage For Public Art Reserve | | | |
| Opening Balance | 0 | 0 | 0 |
| Transfer to Reserve | 325,371 | 0 | 0 |
| Transfer from Reserve | 0 | 0 | 0 |
| | <u>325,371</u> | <u>0</u> | <u>0</u> |
| (u) Plant and Equipment Reserve | | | |
| Opening Balance | 398,389 | 398,316 | 303,210 |
| Transfer to Reserve | 4,837 | 11,468 | 4,534 |
| Transfer from Reserve | (107,000) | (106,574) | (289,500) |
| | <u>296,226</u> | <u>303,210</u> | <u>18,244</u> |
| (v) State Gymnastics Centre Reserve | | | |
| Opening Balance | 83,476 | 83,461 | 96,746 |
| Transfer to Reserve | 12,991 | 13,285 | 13,672 |
| Transfer from Reserve | 0 | 0 | 0 |
| | <u>96,467</u> | <u>96,746</u> | <u>110,418</u> |
| (w) Strategic Waste Management Reserve | | | |
| Opening Balance | 20,276 | 20,272 | 20,884 |
| Transfer to Reserve | 500 | 612 | 598 |
| Transfer from Reserve | 0 | 0 | 0 |
| | <u>20,776</u> | <u>20,884</u> | <u>21,482</u> |
| (x) Tamala Park Land Sales Reserve | | | |
| Opening Balance | 1,553,079 | 1,344,639 | 1,991,393 |
| Transfer to Reserve | 960,402 | 960,803 | 1,557,435 |
| Transfer from Reserve | (362,245) | (314,049) | (48,040) |
| | <u>2,151,236</u> | <u>1,991,393</u> | <u>3,500,788</u> |
| (y) Underground Power Reserve | | | |
| Opening Balance | 190,121 | 190,086 | 195,835 |
| Transfer to Reserve | 4,686 | 5,749 | 5,604 |
| Transfer from Reserve | 0 | 0 | 0 |
| | <u>194,807</u> | <u>195,835</u> | <u>201,439</u> |
| (z) Waste Management Plant and Equipment Reserve | | | |
| Opening Balance | 38,917 | 38,910 | 543,138 |
| Transfer to Reserve | 507,122 | 504,228 | 10,539 |
| Transfer from Reserve | 0 | 0 | (350,000) |
| | <u>546,039</u> | <u>543,138</u> | <u>203,677</u> |
| Total Reserves | <u>10,389,586</u> | <u>8,875,671</u> | <u>9,444,048</u> |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

| | 2016/17 Revised Budget \$ | 2016/17 Projected Actuals \$ | 2017/18 Proposed Budget \$ |
|--|------------------------------------|---------------------------------------|-------------------------------------|
| 11.3 SUMMARY OF RESERVE TRANSFERS | | | |
| Transfers to Reserves | | | |
| Administration Centre Reserve | 877 | 1,863 | 177 |
| Aged Persons and Senior Citizens Reserve | 0 | 0 | 0 |
| Asset Sustainability Reserve | 1,525,378 | 1,525,853 | 92,893 |
| Beatty Park Leisure Centre Reserve | 308,357 | 308,232 | 4,734 |
| Capital Reserve | 1,206 | 3,001 | 236 |
| Cash in Lieu Parking Reserve | 1,357,646 | 168,621 | 80,735 |
| Electronic Equipment Reserve | 1,262 | 1,495 | 1,507 |
| Hyde Park Lake Reserve | 3,553 | 4,359 | 4,249 |
| Land and Building Acquisition Reserve | 6,637 | 8,142 | 7,936 |
| Leederville Oval Reserve | 4,087 | 6,371 | 5,212 |
| Leederville Tennis Reserve | 1,006 | 1,001 | 1,040 |
| Light Fleet Replacement Reserve | 0 | 0 | 0 |
| Loftus Community Centre Reserve | 6,588 | 6,805 | 6,750 |
| Loftus Recreation Centre Reserve | 58,212 | 57,785 | 58,438 |
| North Perth Tennis Reserve | 5,643 | 5,778 | 5,941 |
| Office Building Reserve - 246 Vincent Street | 12,615 | 15,501 | 12,967 |
| Parking Facility Reserve | 3,069 | 3,905 | 2,785 |
| Parking Funded City Upgrade Reserve | 0 | 0 | 0 |
| Parking Funded Transport Initiatives Reserve | 0 | 0 | 0 |
| Percentage For Public Art Reserve | 325,371 | 0 | 0 |
| Plant and Equipment Reserve | 4,837 | 11,468 | 4,534 |
| State Gymnastics Centre Reserve | 12,991 | 13,285 | 13,672 |
| Strategic Waste Management Reserve | 500 | 612 | 598 |
| Tamala Park Land Sales Reserve | 960,402 | 960,803 | 1,557,435 |
| Underground Power Reserve | 4,686 | 5,749 | 5,604 |
| Waste Management Plant and Equipment Reserve | 507,122 | 504,228 | 10,539 |
| | 5,112,045 | 3,614,857 | 1,877,982 |
| Transfers from Reserves | | | |
| Administration Centre Reserve | (52,000) | (52,000) | (10,440) |
| Aged Persons and Senior Citizens Reserve | 0 | 0 | 0 |
| Asset Sustainability Reserve | 0 | 0 | 0 |
| Beatty Park Leisure Centre Reserve | (324,463) | (269,463) | (175,000) |
| Capital Reserve | (100,486) | (93,999) | 0 |
| Cash in Lieu Parking Reserve | (60,000) | (35,164) | (175,000) |
| Electronic Equipment Reserve | 0 | 0 | 0 |
| Hyde Park Lake Reserve | 0 | 0 | 0 |
| Land and Building Acquisition Reserve | 0 | 0 | 0 |
| Leederville Oval Reserve | (70,000) | 0 | (70,000) |
| Leederville Tennis Reserve | 0 | 0 | 0 |
| Light Fleet Replacement Reserve | 0 | 0 | 0 |
| Loftus Community Centre Reserve | (11,000) | (9,852) | 0 |
| Loftus Recreation Centre Reserve | (45,000) | (45,000) | (39,375) |
| North Perth Tennis Reserve | 0 | 0 | 0 |
| Office Building Reserve - 246 Vincent Street | 0 | 0 | (150,000) |
| Parking Facility Reserve | (36,750) | (34,500) | (2,250) |
| Parking Funded City Upgrade Reserve | 0 | 0 | 0 |
| Parking Funded Transport Initiatives Reserve | 0 | 0 | 0 |
| Percentage For Public Art Reserve | 0 | 0 | 0 |
| Plant and Equipment Reserve | (107,000) | (106,574) | (289,500) |
| State Gymnastics Centre Reserve | 0 | 0 | 0 |
| Strategic Waste Management Reserve | 0 | 0 | 0 |
| Tamala Park Land Sales Reserve | (362,245) | (314,049) | (48,040) |
| Underground Power Reserve | 0 | 0 | 0 |
| Waste Management Plant and Equipment Reserve | 0 | 0 | (350,000) |
| | (1,168,944) | (960,601) | (1,309,605) |
| Total Transfer to/(from) Reserves | 3,943,101 | 2,654,256 | 568,377 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

12. NOTES TO THE STATEMENT OF CASH FLOWS

(a) Reconciliation of Cash

For the purposes of the statement of cash flows, the City considers cash to include cash on hand and investments in money market instruments. Estimated cash at the end of the reporting period is as follows:

| | 2016/17 Projected Actuals \$ | 2017/18 Proposed Budget \$ |
|---|---------------------------------------|-------------------------------------|
| Cash - Unrestricted | 9,996,153 | 6,229,000 |
| Cash - Restricted | 8,875,671 | 9,444,048 |
| Cash - Restricted Unspent Tied Grant Funds | 0 | 400,000 |
| Cash - Restricted Leederville Gardens Inc Surplus Trust | 5,123,529 | 5,123,529 |
| | 23,995,353 | 21,196,577 |

(b) Reconciliation of Net Cash provided by Operating Activities to Net Result

| | 2016/17 Projected Actuals \$ | 2017/18 Proposed Budget \$ |
|--|---------------------------------------|-------------------------------------|
| Net Result | 2,696,609 | 977,939 |
| Depreciation | 9,689,243 | 9,663,980 |
| (Increase)/Decrease in Receivables | (430,598) | 164,398 |
| (Profit)/Loss on Sale of Asset | (1,020,686) | (411,373) |
| (Increase)/Decrease in Inventories | (9,955) | (1,984) |
| Increase/(Decrease) in Payables and Provisions | 313,824 | 166,437 |
| Grants/Contributions for the Development of Assets | (2,252,775) | (2,692,344) |
| Net Cash from Operating Activities | 8,985,662 | 7,867,053 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

13. NET CURRENT ASSETS

The estimated surplus/(deficit) carried forward in the 2016/17 actual column represents the surplus/(deficit) brought forward as at 1 July 2017. The estimated surplus/(deficit) carried forward in the 2017/18 budget column represents the surplus/(deficit) carried forward as at 30 June 2018.

| | 2016/17 Projected Actuals \$ | 2017/18 Proposed Budget \$ |
|---|---------------------------------------|-------------------------------------|
| Composition of Estimated Net Current Assets | | |
| Current Assets | | |
| Cash - Unrestricted | 9,996,153 | 6,229,000 |
| Cash - Restricted | 8,875,671 | 9,444,048 |
| Cash - Restricted Unspent Tied Grant Funds | 0 | 400,000 |
| Cash - Restricted Leederville Gardens Inc Surplus Trust (Note 15) | 5,123,529 | 5,123,529 |
| Receivables | 4,012,398 | 3,848,000 |
| Inventories | 180,016 | 182,000 |
| | 28,187,767 | 25,226,577 |
| Less Current Liabilities | | |
| Trade and Other Payables | (5,841,773) | (5,900,000) |
| Provisions | (4,250,790) | (4,359,000) |
| | (10,092,563) | (10,259,000) |
| UNADJUSTED NET CURRENT ASSETS | 18,095,204 | 14,967,577 |
| Differences between the net current assets at the end of each financial year in the rate setting statement and net current assets detailed above arise from amounts which have been excluded when calculating the budget deficiency in accordance with FM Reg 32 as movements for these items have been funded within the budget estimates. These differences are disclosed as adjustments below. | | |
| Adjustments | | |
| Less: Cash - Restricted | (8,875,671) | (9,444,048) |
| Less: Cash - Restricted Unspent Tied Grant Funds | 0 | (400,000) |
| Less: Cash - Restricted Leederville Gardens Inc Surplus Trust (Note 15) | (5,123,529) | (5,123,529) |
| ADJUSTED NET CURRENT ASSETS - SURPLUS/(DEFICIT) | 4,096,004 | 0 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

14. SUPERANNUATION

The City of Vincent complies with the minimum obligations under federal law and contributes in respect of its employees to one of the following types of superannuation plans:-

Accumulated Benefit Superannuation Funds

The Council contributes in respect of certain of its employees to accumulated benefit superannuation funds, nominated by the employees. In accordance with statutory requirements, the Council contributes to these funds amounts nominated by the Council. As such, assets are accumulated in the plan to meet members' benefits as they accrue. No liability of the Council has been recognised as at the reporting date in respect of superannuation benefits for its employees.

City of Perth Superannuation Plan

The Council contributes in respect of certain former City of Perth employees to a defined benefit superannuation plan. In accordance with statutory requirements, the Council contributes to the City of Perth Superannuation Fund (the Plan) amounts determined by the Plan Actuary. As such, assets are accumulated in the Plan to meet members' benefits as they accrue.

The latest available audited financial report of the City of Perth Superannuation Plan was not subject to audit qualification, indicates that the assets of the plan are sufficient to meet accrued benefits.

15. TRUST FUNDS

Funds over which the City has no control and which are not included in the Financial Statements.

As the City performs only a custodial role in respect of these monies and because the monies cannot be used for Council purposes, they are excluded from the Annual Budget.

Details of the Trust Fund are reported in this schedule. Trust transactions are excluded from the Budget.

| Detail | Balance 01-Jul-17 \$ | Estimated Amounts Received \$ | Estimated Amounts Paid \$ | Estimated Balance 30-Jun-18 \$ |
|---------------------------------------|----------------------------|--|------------------------------------|---|
| Deposits and Bonds | | | | |
| Key Deposits | 17,590 | 1,450 | (2,610) | 16,430 |
| Beatty Park Bonds | 250 | 0 | 0 | 250 |
| Ground Bonds | 18,230 | 34,300 | (28,050) | 24,480 |
| Hall Deposits | 62,306 | 149,200 | 151,846 | 363,352 |
| Nomination Deposits | 0 | 960 | (960) | 0 |
| City of Vincent Works Bonds | 2,131,351 | 556,175 | (860,350) | 1,827,176 |
| Planning Application Bonds | 39,200 | 2,000 | (2,900) | 38,300 |
| Unclaimed Monies | 136,676 | 500 | (35,243) | 101,933 |
| Sub-total Deposits and Bonds | 2,405,603 | 744,585 | (778,267) | 2,371,921 |
| Leederville Gardens Inc Surplus Trust | 5,123,529 | 0 | 0 | 5,123,529 |
| Total Funds held in Trust | 7,529,132 | 744,585 | (778,267) | 7,495,450 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

16. INTEREST IN JOINT ARRANGEMENTS

Mindarie Regional Council

The Mindarie Regional Council was formally constituted in December 1987. The City of Vincent (along with the Cities of Perth, Wanneroo, Joondalup, Stirling and Towns of Victoria Park and Cambridge) is a member of the Mindarie Regional Council. The primary function of the Regional Council under the constitution agreement is for the orderly and efficient treatment and/or disposal of waste. City of Vincent is a participant in the Mindarie Regional Council (MRC) and has one twelfth (1/12) equity in the land and assets of the refuse disposal facility as per the constitution amendment (dated 25 November 1996) that recognises the City as a member of the Mindarie Regional Council.

Tamala Park Regional Council

The City is a participant (along with the Cities of Joondalup, Perth, Stirling, Wanneroo and the Towns of Cambridge and Victoria Park) in the operations of the Tamala Park Regional Council (TPRC). The TPRC was created in 2006 to develop approximately 173 hectares of land for sale immediately north of the land leased by the Mindarie Regional Council. The City has a one twelfth (1/12) equity in the assets and liabilities of the development; as well as a one twelfth (1/12) equity in the assets and liabilities of TPRC as the operator of the development; and a one twelfth (1/12) share in the asset of the lands held for development.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

17. ELECTED MEMBERS REMUNERATION

This is a statutory schedule which details the Mayoral Allowance, Deputy Mayors Allowance, annual meeting allowance and extent of expenses to be reimbursed to Members during 2017/18 under Sections 5.98 and 5.99 of the Local Government Act 1995. Estimates of costs involved are also provided.

The following fees, expenses and allowances are to be paid to Council members and the Mayor.

| | 2016/17 Projected Actuals \$ | 2017/18 Proposed Budget \$ |
|----------------------------------|---------------------------------------|-------------------------------------|
| Mayor Meeting Fees | 30,840 | 30,840 |
| Councillors Meeting Fees | 184,000 | 177,290 |
| Mayor Allowance | 58,600 | 62,730 |
| Deputy Mayor Allowance | 15,680 | 15,680 |
| Information Technology Allowance | 31,500 | 22,500 |
| Travelling Expenses | 1,500 | 1,500 |
| Child Care | 2,850 | 3,000 |
| Printing/Stationery | 4,000 | 3,500 |
| Miscellaneous Expenses | 1,150 | 1,150 |
| | 330,120 | 318,190 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

18. AUDIT REMUNERATION

| | 2016/17 Adopted Budget \$ | 2016/17 Projected Actuals \$ | 2017/18 Proposed Budget \$ |
|--------------------------------|------------------------------------|---------------------------------------|-------------------------------------|
| Auditing the Financial Reports | 30,000 | 30,000 | 30,000 |
| Other services | 20,000 | 20,000 | 23,100 |
| | 50,000 | 50,000 | 53,100 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

19. MAJOR LAND TRANSACTIONS

A major land transaction is one which exceeds the threshold of \$10,000,000, as specified in Section 3.59 of the Local Government Act 1995 and Regulations of the Functions and General Regulations.

The Local Government Financial Management Regulations 27 require the disclosure of trading undertakings and major land transactions in which Council is involved.

The City is a participant (along with the Cities of Joondalup, Perth, Stirling, Wanneroo and the Towns of Cambridge and Victoria Park) in the operations of the Tamala Park Regional Council (TPRC). The TPRC was created in 2006 to develop the Catalina Estate - approximately 173 hectares of land for sale immediately north of the land leased by the Mindarie Regional Council. The City has a one twelfth (1/12) equity in the assets and liabilities of the development and the net proceeds of the land development; as well as a one twelfth (1/12) share in the asset of the lands held for development.

The proceeds from the land sales of Tamala Park are transferred to the Tamala Park Land Sales Reserve. This represents the City of Vincent's interest in the activities of the joint venture of Tamala Park Regional Council.

| Land Parcel | Estimated Proceeds \$ |
|---|--------------------------|
| Tamala Park Regional Council Land Sales | 333,333 |
| | <u>333,333</u> |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF CAPITAL WORKS BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

| | C/Fwd 2016/17 \$ | Budget 2017/18 \$ | Total \$ | |
|---|------------------------|-------------------------|-------------------|-----|
| Land & Buildings | 505,920 | 1,782,500 | 2,288,420 | |
| Infrastructure | 2,285,082 | 6,131,645 | 8,416,727 | |
| Plant & Equipment | 320,636 | 1,277,210 | 1,597,846 | |
| Furniture & Equipment | 98,115 | 1,013,500 | 1,111,615 | |
| TOTAL CAPITAL EXPENDITURE | 3,209,753 | 10,204,855 | 13,414,608 | |
| Reserve Funding | | | | |
| Administration Centre Reserve | 0 | 10,440 | 10,440 | |
| Aged Persons and Senior Citizen's | 0 | 0 | 0 | |
| Asset Sustainability Reserve | 0 | 0 | 0 | |
| Beatty Park Leisure Centre | 55,000 | 120,000 | 175,000 | |
| Capital Reserve | 0 | 0 | 0 | |
| Cash in Lieu Parking Reserve | 0 | 175,000 | 175,000 | |
| DSR Office Building Reserve | 0 | 150,000 | 150,000 | |
| Electronic Equipment Reserve | 0 | 0 | 0 | |
| Hyde Park Lake Reserve | 0 | 0 | 0 | |
| Land & Building Acquisition Reserve | 0 | 0 | 0 | |
| Leederville Oval Reserve | 70,000 | 0 | 70,000 | |
| Leederville Tennis Reserve | 0 | 0 | 0 | |
| Light Fleet Reserve | 0 | 0 | 0 | |
| Loftus Community Centre Reserve | 0 | 0 | 0 | |
| Loftus Recreation Centre Reserve | 0 | 39,375 | 39,375 | |
| North Perth Tennis Reserve | 0 | 0 | 0 | |
| Parking Facility Reserve | 2,250 | 0 | 2,250 | |
| Parking Funded City Centre Upgrade Reserve | 0 | 0 | 0 | |
| Parking Funded Transport Initiative Reserve | 0 | 0 | 0 | |
| Percentage For Public Art Reserve | 0 | 0 | 0 | |
| Plant & Equipment Reserve | 0 | 289,500 | 289,500 | |
| State Gymnastics Centre Reserve | 0 | 0 | 0 | |
| Strategic Waste Management Reserve | 0 | 0 | 0 | |
| Tamala Park Land Sales Reserve | 48,040 | 0 | 48,040 | |
| Underground Power Reserve | 0 | 0 | 0 | |
| Waste Management Plant & Equipment Reserve | 0 | 350,000 | 350,000 | |
| | 175,290 | 1,134,315 | 1,309,605 | |
| Grant | | | | |
| WA Bicycle Network | 0 | 25,000 | 25,000 | |
| Department of Education | 0 | 10,000 | 10,000 | |
| Department of Sports and Recreation | 0 | 15,000 | 15,000 | |
| Department of Planning | 0 | 114,000 | 114,000 | |
| Department of Transport | 0 | 1,100,000 | 1,100,000 | |
| Federal Government | 201,248 | 345,145 | 546,393 | |
| Main Roads WA | 166,151 | 711,800 | 877,951 | |
| | 367,399 | 2,320,945 | 2,688,344 | |
| Contribution | | | | |
| Forrest Park Croquet Club | 0 | 4,000 | 4,000 | |
| Trade-in from Light Fleet and Major Plant Replacement | 0 | 204,500 | 204,500 | |
| | 0 | 208,500 | 208,500 | |
| Demand on Municipal Funding | 2,667,064 | 6,541,095 | 9,208,159 | |
| TOTAL | 3,209,753 | 10,204,855 | 13,414,608 | |
| CLASSIFICATION | | | | |
| New | 568,973 | 1,748,210 | 2,317,183 | 17% |
| Upgrade | 1,288,277 | 3,038,000 | 4,326,277 | 32% |
| Renewal | 1,352,503 | 5,418,645 | 6,771,148 | 50% |
| TOTAL | 3,209,753 | 10,204,855 | 13,414,608 | |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
EXPENDITURE FOR DEVELOPMENT
FOR THE YEAR ENDED 30TH JUNE 2018

| | C/Fwd 2016/17 \$ | Budget 2017/18 \$ | Total \$ | Funding Sources |
|--|------------------------|-------------------------|-------------|--------------------|
| LAND & BUILDING ASSETS | | | | |
| ADMINISTRATION & CIVIC CENTRE | | | | |
| Fitout and relocation | 700 | | 700 | Muni |
| Fire compliance upgrade. | | 100,000 | 100,000 | Res/Muni |
| Administration & Civic Centre, Workforce Accommodation Upgrade | | 270,000 | 270,000 | Muni |
| Community Partnerships - Workforce Relocation | | 30,000 | 30,000 | Muni |
| BEATTY PARK LEISURE CENTRE | | | | |
| Beatty Park Leisure Centre - Remedial Works (OMC 27/06/2017 - Item 10.3) | 400,000 | | 400,000 | Muni |
| Changeroom Tiles replacement | | 120,000 | 120,000 | Res |
| DEPARTMENT OF SPORTS AND RECREATION | | | | |
| Zip Unit Renewal | | 10,000 | 10,000 | Res |
| Carpet replacement | | 140,000 | 140,000 | Res |
| LOFTUS RECREATION CENTRE | | | | |
| Leveling Hardstand Escape Route for Drainage | | 8,000 | 8,000 | Muni |
| Refrigerated A/C Plant Renewal | | 100,000 | 100,000 | Res/Muni |
| Roof fall restraint system renewal | | 20,000 | 20,000 | Muni |
| Renewal of ceiling fabric and upgrade of lights throughout centre | | 250,000 | 250,000 | Muni |
| Escape Gate Upgrade | | 12,000 | 12,000 | Muni |
| LEEDERVILLE OVAL | | | | |
| Stadium - Electrical upgrade | 70,000 | | 70,000 | Res |
| MANDATORY BUILDING COMPLIANCE UPGRADE | | | | |
| Earlybird Childcare Centre | 5,000 | | 5,000 | Muni |
| Dorrien Gardens (Azzurri Bocce Club) | 10,120 | | 10,120 | Muni |
| WORKS DEPOT | | | | |
| Works Depot - Roof fall restraint system renewal | | 12,000 | 12,000 | Muni |
| Roof sheet and screw renewal | | 20,000 | 20,000 | Muni |
| Workplace Accommodation Depot staff computer kiosk | | 5,000 | 5,000 | Muni |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
EXPENDITURE FOR DEVELOPMENT
FOR THE YEAR ENDED 30TH JUNE 2018

| | C/Fwd 2016/17 \$ | Budget 2017/18 \$ | Total \$ | Funding Sources |
|---|------------------------|-------------------------|------------------|--------------------|
| MISCELLANEOUS | | | | |
| Aircon re-gasification - various locations | | 70,000 | 70,000 | Muni |
| Anzac Cottage - Grant Interpretation | 2,100 | | 2,100 | Muni |
| Birdwood Square Ablutions - Gas HWS Renewal | | 6,000 | 6,000 | Muni |
| Braithwaite Park public toilet block upgrade and refurbishment | | 270,000 | 270,000 | Muni |
| Earlybird Childcare Centre - Replace ceilings | 8,000 | | 8,000 | Muni |
| Earlybird Childcare Centre upgrade | | 20,000 | 20,000 | Gr/Muni |
| Earlybird Childcare Centre - Switchboard Renewal | | 10,000 | 10,000 | Muni |
| Forrest Park Croquet - Electrical HWS Renewal | | 4,000 | 4,000 | Con |
| Highgate Child Health Clinic - Switchboard, lights and switches renewal | | 10,000 | 10,000 | Muni |
| Highgate Child Health Clinic - Remove/Replace Lino Kitchen | 5,000 | | 5,000 | Muni |
| Highgate Child Health Clinic - Replace ceilings | 5,000 | | 5,000 | Muni |
| Leederville Child Health Clinic - Additional External Door | | 2,500 | 2,500 | Muni |
| Leederville Oval East Ablutions - Switchboard Renewal | | 4,000 | 4,000 | Muni |
| Lycopodium - Misc Renewals | | 100,000 | 100,000 | Muni |
| Mens Shed - Macerator Sewer Upgrade | | 50,000 | 50,000 | Muni |
| Menzies Park Pavilion - Electric HWS Renewal | | 2,000 | 2,000 | Muni |
| North Perth Basketball club adjustable nets at Loftus Rec | | 15,000 | 15,000 | Gr |
| North Perth Bowling Club - Switchboard supply renewal | | 10,000 | 10,000 | Muni |
| North Perth Tennis Club - Boundary retaining wall | | 20,000 | 20,000 | Muni |
| Royal Park Hall - Carpet Renewal | | 12,000 | 12,000 | Muni |
| Royal Park Hall - Electrical Renewal | | 15,000 | 15,000 | Muni |
| Woodville Reserve - Power upgrade | | 40,000 | 40,000 | Muni |
| Woodville Reserve - Replace slabbed building surrounds with concrete | | 25,000 | 25,000 | Muni |
| Total Costs | 505,920 | 1,782,500 | 2,288,420 | |
| New | 10,120 | 17,500 | 27,620 | |
| Upgrade | 72,800 | 705,000 | 777,800 | |
| Renewal | 423,000 | 1,060,000 | 1,483,000 | |
| Total Land & Building Assets | 505,920 | 1,782,500 | 2,288,420 | |
| Funding Summary | | | | |
| Reserve | | | | |
| Administration Centre Reserve | | 10,440 | 10,440 | |
| Beatty Park Leisure Centre | | 120,000 | 120,000 | |
| DSR Office Building Reserve | | 150,000 | 150,000 | |
| Leederville Oval Reserve | 70,000 | | 70,000 | |
| Loftus Recreation Centre Reserve | | 39,375 | 39,375 | |
| Grant | | | | |
| Department of Education | | 10,000 | 10,000 | |
| Department of Sports and Recreation | | 15,000 | 15,000 | |
| Contribution | | | | |
| Forrest Park Croquet Club | | 4,000 | 4,000 | |
| Municipal | 435,920 | 1,433,685 | 1,869,605 | |
| Total Land & Building Funding Required | 505,920 | 1,782,500 | 2,288,420 | |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
EXPENDITURE FOR DEVELOPMENT
FOR THE YEAR ENDED 30TH JUNE 2018

| | C/Fwd 2016/17 \$ | Budget 2017/18 \$ | Total \$ | Funding Sources |
|--|------------------------|-------------------------|-------------|--------------------|
| INFRASTRUCTURE ASSETS | | | | |
| TRAFFIC MANAGEMENT | | | | |
| Improvements at Vincent/Oxford Streets | 40,000 | | 40,000 | Muni |
| Intersections at Bourke and Loftus Streets | 150,000 | | 150,000 | Gr/Muni |
| Intersections at Vincent and Fitzgerald Streets | 79,560 | | 79,560 | Muni |
| William and Bulwer Streets Pedestrian Phasing Signals | 207,580 | | 207,580 | Muni |
| Improved pedestrian crossings at signalised intersections | | 230,000 | 230,000 | Muni |
| Miscellaneous Traffic Management | | 80,000 | 80,000 | Muni |
| Mid-block signalised pedestrian 'Pelican' crossings | | 250,000 | 250,000 | Gr/Muni |
| Replace Fitzgerald Street speed cushions | | 25,000 | 25,000 | Muni |
| Proposed Killarney Street intersection modifications at Scarb Bch Rd | | 30,000 | 30,000 | Muni |
| Proposed Anzac Road Traffic Calming | | 65,000 | 65,000 | Muni |
| BLACK SPOT PROGRAM | | | | |
| Newcastle and Palmerston Streets | 40,000 | | 40,000 | Gr/Muni |
| Black Spot Program | | 72,000 | 72,000 | Gr/Muni |
| STREETSCAPE IMPROVEMENTS | | | | |
| Axford Park Improvements | 5,860 | | 5,860 | Muni |
| Streetscape improvements/Place Making - William Street - Street Furniture Improvements | | 30,000 | 30,000 | Muni |
| Streetscape improvements/Place Making - Miscellaneous Renewals | | 30,000 | 30,000 | Muni |
| Streetscapes - Upgrade of street Litter bins | | 30,000 | 30,000 | Muni |
| Greening (Streetscapes) | | 300,000 | 300,000 | Muni |
| North Perth Public Open Space | | 114,000 | 114,000 | Gr |
| ROADWORKS - LOCAL ROADS PROGRAM | | | | |
| Local Roads Program | | 580,000 | 580,000 | Muni |
| ROADWORKS - REHABILITATION (MRRG PROGRAM) | | | | |
| Beaufort/Brisbane Street Intersection Improvements | 139,970 | | 139,970 | Muni |
| Brisbane Street - Beaufort to William Street | 134,214 | | 134,214 | Muni |
| Beaufort Street - Brisbane to Parry Street | 51,043 | | 51,043 | Muni |
| Vincent Street - William to Beaufort Street | 120,726 | | 120,726 | Gr/Muni |
| MRRG District Distributor Road Resurfacing Program | | 695,900 | 695,900 | Gr/Muni |
| ROADWORKS - ROADS TO RECOVERY PROGRAM | | | | |
| Newcastle Street - Oxford Street to Carr Place | 49,131 | | 49,131 | Muni |
| Roads to Recovery Program (Deferred to 2017-18) | 201,248 | | 201,248 | Gr |
| Roads to Recovery Program - Year 4 of 5 year program | | 345,145 | 345,145 | Gr |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
EXPENDITURE FOR DEVELOPMENT
FOR THE YEAR ENDED 30TH JUNE 2018

| | C/Fwd 2016/17 \$ | Budget 2017/18 \$ | Total \$ | Funding Sources |
|---|------------------------|-------------------------|-------------|--------------------|
| RIGHTS OF WAY | | | | |
| Nova Lane | 98,900 | | 98,900 | Muni |
| Solar Lighting of Laneways | 29,647 | | 29,647 | Muni |
| Rights of Way - Cowle/Charles Streets, West Perth | | 26,000 | 26,000 | Muni |
| Rights of Way - Ruby/Knutsford Street, North Perth | | 45,000 | 45,000 | Muni |
| Rights of Way - Rehabilitation | | 120,000 | 120,000 | Muni |
| SLAB FOOTPATH PROGRAMME | | | | |
| Newcastle St - Carr to Watercorp | 85,000 | | 85,000 | Muni |
| Install Tactile pavers in Brisbane and Lake Streets, Perth | | 20,000 | 20,000 | Muni |
| Kalgoorlie Street footpath, Berryman St to Scarborough Beach Road | | 36,000 | 36,000 | Muni |
| Summer St footpath, Joel Terrace to the river | | 35,000 | 35,000 | Muni |
| Footpath Renewal Program | | 250,000 | 250,000 | Muni |
| BICYCLE NETWORK | | | | |
| Bike Plan Network 2015-16 Implementation (Palmerston to Lord) | 45,007 | | 45,007 | Res |
| Bicycle Network Oxford - Anzac to Scarb Bch Rd | 190,000 | | 190,000 | Muni |
| Oxford Street Green - Bike Box | 25,000 | | 25,000 | Muni |
| Bike Boulevard Stage 2 | | 1,100,000 | 1,100,000 | Gr |
| Bike Parking | | 15,000 | 15,000 | Muni |
| Carr/Cleaver Street - bike lanes | | 50,000 | 50,000 | Gr/Muni |
| CAR PARK DEVELOPMENT | | | | |
| Beatty Park Reserve car park - Lighting | | 2,500 | 2,500 | Muni |
| Berryman and The Boulevard - Angle Parking | | 90,000 | 90,000 | Res |
| Brisbane Street Car Park - Lighting | | 35,000 | 35,000 | Muni |
| Chelmsford Road Car Park | | 78,000 | 78,000 | Muni |
| Glebe Street - Angle Parking | | 85,000 | 85,000 | Res |
| North Perth ACROD Parking Bays | | 5,000 | 5,000 | Muni |
| Pansy Street Car Park - Lighting | | 1,600 | 1,600 | Muni |
| Parking Restriction Implementation | 184,450 | | 184,450 | Muni |
| Raglan Road Car Park - Resurfacing & Lighting | | 70,000 | 70,000 | Muni |
| DRAINAGE | | | | |
| Beatty Park Reserve - Flood Mitigation Works | 3,033 | | 3,033 | Res |
| Beatty Park Reserve - Drainage Improvements | | 150,000 | 150,000 | Muni |
| Gully Soakwell Program | | 75,000 | 75,000 | Muni |
| Lawler Street Sump - Infill | | 198,000 | 198,000 | Muni |
| Miscellaneous Improvements | | 55,000 | 55,000 | Muni |
| Muriel Place Drainage Upgrade | | 20,000 | 20,000 | Muni |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
EXPENDITURE FOR DEVELOPMENT
FOR THE YEAR ENDED 30TH JUNE 2018

| | C/Fwd 2016/17 \$ | Budget 2017/18 \$ | Total \$ | Funding Sources |
|--|------------------------|-------------------------|------------------|--------------------|
| PARKS AND RESERVES | | | | |
| Axford Park - Redevelopment | | 200,000 | 200,000 | Muni |
| Banks Reserve - Foreshore restoration stage 2 | 185,300 | | 185,300 | Muni |
| Central Control Irrigation System (Stage 3) | | 60,000 | 60,000 | Muni |
| Charles Veryard Reserve - Full/Partial Dog Exercise Fence & Landscaping | 15,000 | | 15,000 | Muni |
| Greening Plan - Oxford St North; Scarborough Beach Road; Lord Street; Newcastle Street & Vincent Street | 3,815 | | 3,815 | Muni |
| Hyde Park - Re-asphalt pathways | 74,998 | | 74,998 | Muni |
| Kyilla Park - Replace/upgrade in ground reticulation system | | 65,000 | 65,000 | Muni |
| Leake Street Public Open Space - Eco Zoning | | 5,000 | 5,000 | Muni |
| Les Lilleyman Reserve - Basketball and Netball installation | | 20,000 | 20,000 | Muni |
| Les Lilleyman Reserve - Eco-zoning | | 30,000 | 30,000 | Muni |
| Menzies Park - Replace groundwater bore | | 40,000 | 40,000 | Muni |
| Miscellaneous - Parks and Reserves Upgrade | | 20,000 | 20,000 | Muni |
| Parks BBQ installations | | 9,500 | 9,500 | Muni |
| Roads to Parks Demonstration Project - Hyde Street Park Mt Lawley | | 120,000 | 120,000 | Muni |
| Synthetic Cricket Wicket Surfacing Program | | 25,000 | 25,000 | Muni |
| Venables Park - Re-asphalt pathways and install barrier kerbing | | 20,000 | 20,000 | Muni |
| MISCELLANEOUS | | | | |
| Axford Park - Uplighting trees | 60,000 | | 60,000 | Muni |
| Install a pit and pump at Depot Dog Pound | 41,000 | | 41,000 | Muni |
| New Parklets - Mt Hawthorn & North Perth | 24,600 | | 24,600 | Muni |
| Proposed Pedestrian Safety Ballustrade intersection Oxford and Bourke Streets, Leederville | | 8,000 | 8,000 | Muni |
| Robertson Park - Restump concrete boardwalk | | 15,000 | 15,000 | Muni |
| Bus Shelters | | 40,000 | 40,000 | Muni |
| Upgrade and install new street lighting | | 15,000 | 15,000 | Muni |
| Total Costs | 2,285,082 | 6,131,645 | 8,416,727 | |
| New | | | | |
| Upgrade | 477,102 | 1,245,500 | 1,722,602 | |
| Renewal | 1,177,977 | 2,158,000 | 3,335,977 | |
| Total Infrastructure Assets | 630,003 | 2,728,145 | 3,358,148 | |
| Funding Summary | | | | |
| Reserve | | | | |
| Cash in Lieu Parking Reserve | | 175,000 | 175,000 | |
| Tamala Park Land Sales Reserve | 48,040 | | 48,040 | |
| Grant | | | | |
| Federal Government | 201,248 | 345,145 | 546,393 | |
| Main Roads WA | 166,151 | 711,800 | 877,951 | |
| WA Bicycle Network | | 25,000 | 25,000 | |
| Department of Transport | | 1,100,000 | 1,100,000 | |
| Department of Planning | | 114,000 | 114,000 | |
| Municipal | 1,869,643 | 3,660,700 | 5,530,343 | |
| Total Infrastructure Funding Required | 2,285,082 | 6,131,645 | 8,416,727 | |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
EXPENDITURE FOR DEVELOPMENT
FOR THE YEAR ENDED 30TH JUNE 2018

| | C/Fwd 2016/17 \$ | Budget 2017/18 \$ | Total \$ | Funding Sources |
|---|------------------------|-------------------------|------------------|--------------------|
| PLANT & EQUIPMENT ASSETS | | | | |
| LIGHT FLEET VEHICLE REPLACEMENT PROGRAMME | | | | |
| Light Fleet - Annual Changeovers | | 280,500 | 280,500 | Con/Muni |
| MAJOR PLANT REPLACEMENT PROGRAMME | | | | |
| Road Safety Trailer | 29,500 | | 29,500 | Muni |
| Side Loader Rubbish Compactor | | 380,000 | 380,000 | Con/Res |
| Single Axle Truck (Flocon) | | 200,000 | 200,000 | Con/Res/Muni |
| Tractor - Parks | | 120,000 | 120,000 | Con/Res |
| Ride-on Rotary mower (zero turn) - Parks | | 42,000 | 42,000 | Con/Res |
| All Terrain vehicle (ATV) - Hyde Park | | 30,000 | 30,000 | Con/Res |
| ADMINISTRATION & CIVIC CENTRE | | | | |
| Beatty Park Server | 19,000 | | 19,000 | Muni |
| Upgrade of CCTV | | 42,800 | 42,800 | Muni |
| BEATTY PARK LEISURE CENTRE | | | | |
| Boiler Replacement | 199,000 | | 199,000 | Res/Muni |
| Upgrade fire panel | 25,000 | | 25,000 | Muni |
| Ventilation in spa plant room | | 8,500 | 8,500 | Muni |
| Switchboard in top level of plantroom | | 12,500 | 12,500 | Muni |
| 25m pool pump | | 7,500 | 7,500 | Muni |
| Dry Chlorine feeder | | 12,000 | 12,000 | Muni |
| POLICY AND PLACE | | | | |
| Installation of Device Sensors for Town Centre Performance | 1,236 | | 1,236 | Muni |
| COMMUNITY SERVICES | | | | |
| Replace Autocite Units (mobile infringement hardware) | 40,000 | | 40,000 | Muni |
| 5x 'Pay by Plate' parking ticket machines - Avenue Car Park | 6,900 | | 6,900 | Res/Muni |
| Frame Court Car Park - Pay-by-Plate Parking Machines | | 50,000 | 50,000 | Muni |
| Parking Machines Asset Replacement Program | | 40,000 | 40,000 | Muni |
| Parking Sensors Pilot Project | | 51,410 | 51,410 | Muni |
| Total Costs | 320,636 | 1,277,210 | 1,597,846 | |
| New | 27,136 | 94,210 | 121,346 | |
| Upgrade | | | | |
| Renewal | 293,500 | 1,183,000 | 1,476,500 | |
| Total Plant & Equipment Assets | 320,636 | 1,277,210 | 1,597,846 | |
| Funding Summary | | | | |
| Reserve | | | | |
| Beatty Park Leisure Centre | 55,000 | | 55,000 | |
| Parking Facility Reserve | 2,250 | | 2,250 | |
| Plant & Equipment Reserve | | 289,500 | 289,500 | |
| Waste Management Plant & Equipment Reserve | | 350,000 | 350,000 | |
| Contribution | | 204,500 | 204,500 | |
| Municipal | 263,386 | 433,210 | 696,596 | |
| Total Plant & Equipment Funding Required | 320,636 | 1,277,210 | 1,597,846 | |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
EXPENDITURE FOR DEVELOPMENT
FOR THE YEAR ENDED 30TH JUNE 2018

| | C/Fwd 2016/17 \$ | Budget 2017/18 \$ | Total \$ | Funding Sources |
|---|------------------------|-------------------------|------------------|--------------------|
| <u>FURNITURE & EQUIPMENT ASSETS</u> | | | | |
| CORPORATE SERVICES | | | | |
| Corporate Systems - Re-Implementation or Replacement | 37,500 | | 37,500 | Muni |
| BEATTY PARK LEISURE CENTRE | | | | |
| Replacement of Gym Equipment for Loftus Centre | 54,615 | | 54,615 | Muni |
| Stereo upgrades - RPM studio, Studio 1&2 and Gym (Currently Leased) | | 41,000 | 41,000 | Muni |
| Pool Lane rope replacement | | 7,000 | 7,000 | Muni |
| INFORMATION TECHNOLOGY | | | | |
| Upgrade of IT Firewall | | 80,000 | 80,000 | Muni |
| Replace IT Servers | | 50,000 | 50,000 | Muni |
| Replacement PC Fleet (Currently Leased) | | 350,000 | 350,000 | Muni |
| Redevelopment of Website (stage 2) | | 30,000 | 30,000 | Muni |
| Upgrade of AV Devices | | 30,000 | 30,000 | Muni |
| Upgrade IT Network Remote Access Facility | | 30,000 | 30,000 | Muni |
| SOE Development | | 15,000 | 15,000 | Muni |
| Online Lodgement of Applications | | 100,000 | 100,000 | Muni |
| Replacement of CARS Systems | | 60,000 | 60,000 | Muni |
| Upgrade Two Way Radio Fleet | | 100,000 | 100,000 | Muni |
| LOFTUS RECREATION CENTRE | | | | |
| Loftus Recreation Equipment replacement | | 44,000 | 44,000 | Muni |
| Replacement Stereo - Loftus Recreation | | 15,000 | 15,000 | Muni |
| PUBLIC HALLS | | | | |
| Renewal of furniture for municipal halls | 6,000 | | 6,000 | Muni |
| Halls, Pavilions and Operational Buildings - Non Fixed Assets - Renewal | | 60,000 | 60,000 | Muni |
| WORKS DEPOT | | | | |
| New letter folding machine at the depot | | 1,500 | 1,500 | Muni |
| Total Costs | 98,115 | 1,013,500 | 1,111,615 | |
| New | 54,615 | 391,000 | 445,615 | |
| Upgrade | 37,500 | 175,000 | 212,500 | |
| Renewal | 6,000 | 447,500 | 453,500 | |
| Total Furniture & Equipment Assets | 98,115 | 1,013,500 | 1,111,615 | |
| Funding Summary | | | | |
| Municipal | 98,115 | 1,013,500 | 1,111,615 | |
| Total Furniture & Equipment Funding Required | 98,115 | 1,013,500 | 1,111,615 | |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|---|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Chief Executive Officer | | | | | |
| Chief Executive Officer Expenditure | | | | | |
| Employee Costs | 694,051 | 684,050 | 640,700 | 649,261 | 450,130 |
| Other Employee Costs | 22,102 | 68,830 | 74,830 | 62,053 | 11,050 |
| Other Expenses | 242,218 | 601,860 | 478,460 | 339,960 | 204,050 |
| Chief Executive Officer Expenditure Total | 958,370 | 1,354,740 | 1,193,990 | 1,051,274 | 665,230 |
| Chief Executive Officer Indirect Costs | | | | | |
| Allocations | (958,370) | (1,354,740) | (1,193,990) | (1,193,990) | (665,230) |
| Chief Executive Officer Indirect Costs Total | (958,370) | (1,354,740) | (1,193,990) | (1,193,990) | (665,230) |
| Chief Executive Officer Total | (0) | 0 | 0 | (142,716) | 0 |
| Members of Council | | | | | |
| Members Of Council Revenue | | | | | |
| Revenue | (120) | (200) | (200) | (200) | (200) |
| Members Of Council Revenue Total | (120) | (200) | (200) | (200) | (200) |
| Members Of Council Expenditure | | | | | |
| Employee Costs | 3,772 | 77,500 | 76,570 | 57,693 | 89,440 |
| Other Employee Costs | 2,740 | 5,000 | 5,000 | 713 | 5,000 |
| Other Expenses | 467,613 | 422,400 | 475,270 | 468,476 | 469,340 |
| Members Of Council Expenditure Total | 474,125 | 504,900 | 556,840 | 526,882 | 563,780 |
| Members Of Council Indirect Costs | | | | | |
| Allocations | 1,389,979 | 2,026,975 | 1,935,305 | 1,935,305 | 1,519,790 |
| Members Of Council Indirect Costs Total | 1,389,979 | 2,026,975 | 1,935,305 | 1,935,305 | 1,519,790 |
| Members of Council Total | 1,863,985 | 2,531,675 | 2,491,945 | 2,461,987 | 2,083,370 |
| Human Resources | | | | | |
| Human Resources Revenue | | | | | |
| Revenue | (379) | (55,950) | (41,700) | (52,463) | (36,320) |
| Human Resources Revenue Total | (379) | (55,950) | (41,700) | (52,463) | (36,320) |
| Human Resources Expenditure | | | | | |
| Employee Costs | 403,456 | 686,290 | 619,430 | 655,885 | 694,820 |
| Other Employee Costs | 61,754 | 101,960 | 82,020 | 56,196 | 108,900 |
| Other Expenses | 31,811 | 82,580 | 208,360 | 207,390 | 189,350 |
| Human Resources Expenditure Total | 497,021 | 870,830 | 909,810 | 919,471 | 993,070 |
| Human Resources Indirect Costs | | | | | |
| Allocations | (496,642) | (814,880) | (868,110) | (868,110) | (956,750) |
| Human Resources Indirect Costs Total | (496,642) | (814,880) | (868,110) | (868,110) | (956,750) |
| Human Resources Total | (0) | 0 | 0 | (1,101) | 0 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|---|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Director Corporate Services | | | | | |
| Director Corporate Services Expenditure | | | | | |
| Employee Costs | 333,356 | 310,380 | 419,870 | 437,210 | 440,620 |
| Other Employee Costs | 9,424 | 12,690 | 12,690 | 9,660 | 7,330 |
| Other Expenses | 2,945 | 53,840 | 3,840 | 3,340 | 5,040 |
| Director Corporate Services Expenditure Total | 345,725 | 376,910 | 436,400 | 450,209 | 452,990 |
| Director Corporate Services Indirect Costs | | | | | |
| Allocations | (345,725) | (376,910) | (436,400) | (436,400) | (452,990) |
| Director Corporate Services Indirect Costs Total | (345,725) | (376,910) | (436,400) | (436,400) | (452,990) |
| Director Corporate Services Total | 0 | 0 | 0 | 13,809 | 0 |
| Insurance Premium | | | | | |
| Insurance Premium Expenditure | | | | | |
| Other Expenses | 923,484 | 908,370 | 908,370 | 958,930 | 889,760 |
| Insurance Premium Expenditure Total | 923,484 | 908,370 | 908,370 | 958,930 | 889,760 |
| Insurance Premium Recovery | | | | | |
| Allocations | (923,484) | (908,370) | (908,370) | (908,370) | (889,760) |
| Insurance Premium Recovery Total | (923,484) | (908,370) | (908,370) | (908,370) | (889,760) |
| Insurance Premium Total | 0 | 0 | 0 | 50,560 | 0 |
| Insurance Claim | | | | | |
| Insurance Claim Recoup | | | | | |
| Revenue | (48,099) | (25,000) | (45,000) | (58,748) | (45,000) |
| Insurance Claim Recoup Total | (48,099) | (25,000) | (45,000) | (58,748) | (45,000) |
| Insurance Claim Expenditure | | | | | |
| Other Expenses | 15,560 | 40,000 | 30,000 | 30,000 | 30,000 |
| Insurance Claim Expenditure Total | 15,560 | 40,000 | 30,000 | 30,000 | 30,000 |
| Insurance Claim Total | (32,538) | 15,000 | (15,000) | (28,748) | (15,000) |
| Mindarie Regional Council | | | | | |
| Mindarie Regional Council Revenue | | | | | |
| Revenue | (93,486) | (71,450) | (73,950) | (66,826) | (92,820) |
| Mindarie Regional Council Revenue Total | (93,486) | (71,450) | (73,950) | (66,826) | (92,820) |
| Mindarie Regional Council Expenditure | | | | | |
| Other Expenses | 48,816 | 53,550 | 53,550 | 37,140 | 48,200 |
| Mindarie Regional Council Expenditure Total | 48,816 | 53,550 | 53,550 | 37,140 | 48,200 |
| Mindarie Regional Council Total | (44,670) | (17,900) | (20,400) | (29,686) | (44,620) |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|--|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Other Governance | | | | | |
| Other Governance Revenue | | | | | |
| Revenue | (69,380) | (26,950) | (26,000) | (20,291) | (26,620) |
| Other Governance Revenue Total | (69,380) | (26,950) | (26,000) | (20,291) | (26,620) |
| Other Governance Expenditure | | | | | |
| Employee Costs | 70,895 | 331,070 | 229,710 | 250,603 | 248,230 |
| Other Employee Costs | 70,159 | 4,000 | 4,000 | 4,152 | 5,200 |
| Other Expenses | 349,426 | 249,510 | 109,740 | 109,740 | 112,630 |
| Other Governance Expenditure Total | 490,480 | 584,580 | 343,450 | 364,496 | 366,060 |
| Other Governance Indirect Costs | | | | | |
| Allocations | 641,138 | 243,725 | 257,380 | 257,380 | 224,180 |
| Other Governance Indirect Costs Total | 641,138 | 243,725 | 257,380 | 257,380 | 224,180 |
| Other Governance Total | 1,062,238 | 801,355 | 574,830 | 601,585 | 563,620 |
| Records Management | | | | | |
| Records Management Revenue | | | | | |
| Revenue | (10,047) | (1,310) | (1,310) | (2,121) | (2,000) |
| Records Management Revenue Total | (10,047) | (1,310) | (1,310) | (2,121) | (2,000) |
| Records Management Expenditure | | | | | |
| Employee Costs | 286,449 | 260,890 | 237,580 | 250,416 | 248,470 |
| Other Employee Costs | 0 | 600 | 15,600 | 23,271 | 20,400 |
| Other Expenses | 4,765 | 31,140 | 37,040 | 30,940 | 144,600 |
| Records Management Expenditure Total | 291,214 | 292,630 | 290,220 | 304,628 | 413,470 |
| Records Management Indirect Costs | | | | | |
| Allocations | (281,166) | (291,320) | (288,910) | (288,910) | (411,470) |
| Records Management Indirect Costs Total | (281,166) | (291,320) | (288,910) | (288,910) | (411,470) |
| Records Management Total | 0 | 0 | 0 | 13,597 | 0 |
| General Purpose Revenue | | | | | |
| General Purpose Revenue | | | | | |
| Revenue | (1,381,865) | (1,742,490) | (1,788,490) | (2,357,055) | (1,238,875) |
| General Purpose Revenue Total | (1,381,865) | (1,742,490) | (1,788,490) | (2,357,055) | (1,238,875) |
| General Purpose Revenue Total | (1,381,865) | (1,742,490) | (1,788,490) | (2,357,055) | (1,238,875) |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|--|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Rates Services | | | | | |
| Rates Services Revenue | | | | | |
| Revenue | (30,274,820) | (31,686,790) | (31,880,490) | (31,948,673) | (33,616,632) |
| Rates Services Revenue Total | (30,274,820) | (31,686,790) | (31,880,490) | (31,948,673) | (33,616,632) |
| Rates Services Expenditure | | | | | |
| Employee Costs | 252,461 | 268,920 | 235,350 | 244,819 | 261,150 |
| Other Employee Costs | 950 | 1,400 | 13,790 | 13,652 | 2,300 |
| Other Expenses | 160,325 | 182,870 | 174,600 | 192,278 | 343,500 |
| Rates Services Expenditure Total | 413,736 | 453,190 | 423,740 | 450,749 | 606,950 |
| Rates Services Indirect Costs | | | | | |
| Allocations | 148,555 | 191,300 | 201,565 | 201,565 | 196,205 |
| Rates Services Indirect Costs Total | 148,555 | 191,300 | 201,565 | 201,565 | 196,205 |
| Rates Services Total | (29,712,529) | (31,042,300) | (31,255,185) | (31,296,359) | (32,813,477) |
| Finance Services | | | | | |
| Finance Services Revenue | | | | | |
| Revenue | (14,327) | (950) | (870) | (1,312) | (1,050) |
| Finance Services Revenue Total | (14,327) | (950) | (870) | (1,312) | (1,050) |
| Finance Services Expenditure | | | | | |
| Employee Costs | 708,225 | 740,560 | 721,910 | 738,701 | 743,140 |
| Other Employee Costs | 11,294 | 14,810 | 14,810 | 8,994 | 11,700 |
| Other Expenses | 34,851 | 65,680 | 66,850 | 35,100 | 58,000 |
| Finance Services Expenditure Total | 754,370 | 821,050 | 803,570 | 782,796 | 812,840 |
| Finance Services Indirect Costs | | | | | |
| Allocations | (740,043) | (820,100) | (802,700) | (802,700) | (811,790) |
| Finance Services Indirect Costs Total | (740,043) | (820,100) | (802,700) | (802,700) | (811,790) |
| Finance Services Total | (0) | 0 | 0 | (21,217) | 0 |
| Information Technology | | | | | |
| Information Technology Revenue | | | | | |
| Revenue | (939) | (950) | (280) | (272) | 0 |
| Information Technology Revenue Total | (939) | (950) | (280) | (272) | 0 |
| Information Technology Expenditure | | | | | |
| Employee Costs | 304,870 | 315,180 | 278,740 | 284,279 | 399,370 |
| Other Employee Costs | 4,772 | 9,330 | 70,830 | 67,034 | 29,500 |
| Other Expenses | 773,138 | 983,260 | 961,960 | 929,134 | 946,430 |
| Information Technology Expenditure Total | 1,082,781 | 1,307,770 | 1,311,530 | 1,280,447 | 1,375,300 |
| Information Technology Indirect Costs | | | | | |
| Allocations | (1,081,842) | (1,306,820) | (1,311,250) | (1,311,250) | (1,375,300) |
| Information Technology Indirect Costs Total | (1,081,842) | (1,306,820) | (1,311,250) | (1,311,250) | (1,375,300) |
| Information Technology Total | 0 | 0 | 0 | (31,075) | 0 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|---|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Director Community Engagement | | | | | |
| Director Community Engagement Expenditure | | | | | |
| Employee Costs | 546,518 | 373,040 | 340,450 | 361,442 | 285,290 |
| Other Employee Costs | 11,269 | 12,410 | 13,790 | 8,193 | 7,070 |
| Other Expenses | 3,929 | 3,240 | 3,240 | 3,240 | 3,490 |
| Director Community Engagement Expenditure Total | 561,716 | 388,690 | 357,480 | 372,875 | 295,850 |
| Director Community Engagement Indirect Costs | | | | | |
| Allocations | (561,716) | (388,690) | (357,480) | (357,480) | (295,850) |
| Director Community Engagement Indirect Costs Total | (561,716) | (388,690) | (357,480) | (357,480) | (295,850) |
| Director Community Engagement Total | 0 | 0 | 0 | 15,395 | 0 |
| Marketing and Communications | | | | | |
| Marketing and Communications Expenditure | | | | | |
| Employee Costs | 0 | 0 | 170,540 | 196,310 | 461,460 |
| Other Employee Costs | 0 | 0 | 2,250 | 359 | 6,550 |
| Other Expenses | 0 | 0 | 161,240 | 159,173 | 261,820 |
| Marketing and Communications Expenditure Total | 0 | 0 | 334,030 | 355,842 | 729,830 |
| Marketing and Communications Indirect Costs | | | | | |
| Allocations | 0 | 0 | 0 | 0 | 162,030 |
| Marketing and Communications Indirect Costs Total | 0 | 0 | 0 | 0 | 162,030 |
| Marketing and Communications Total | 0 | 0 | 334,030 | 355,842 | 891,860 |
| Customer Service Centre | | | | | |
| Customer Services Centre Expenditure | | | | | |
| Employee Costs | 449,396 | 459,700 | 458,990 | 483,111 | 456,780 |
| Other Employee Costs | 3,365 | 3,200 | 3,500 | 2,500 | 8,900 |
| Other Expenses | 23,496 | 46,330 | 46,630 | 46,330 | 39,400 |
| Customer Services Centre Expenditure Total | 476,257 | 509,230 | 509,120 | 531,941 | 505,080 |
| Customer Services Centre Indirect Costs | | | | | |
| Allocations | (476,257) | (509,230) | (509,120) | (509,120) | (505,080) |
| Customer Services Centre Indirect Costs Total | (476,257) | (509,230) | (509,120) | (509,120) | (505,080) |
| Customer Service Centre Total | 0 | 0 | 0 | 22,821 | 0 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|--|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Beatty Park Leisure Centre Administration | | | | | |
| Beatty Park Leisure Centre Admin Revenue | | | | | |
| Revenue | (2,617,097) | (2,661,850) | (2,518,600) | (2,380,858) | (2,468,550) |
| Beatty Park Leisure Centre Admin Revenue Total | (2,617,097) | (2,661,850) | (2,518,600) | (2,380,858) | (2,468,550) |
| Beatty Park Leisure Centre Admin Indirect Revenue | | | | | |
| Allocations | 2,617,097 | 2,661,850 | 2,518,600 | 2,518,600 | 2,468,550 |
| Beatty Park Leisure Centre Admin Indirect Revenue Total | 2,617,097 | 2,661,850 | 2,518,600 | 2,518,600 | 2,468,550 |
| Beatty Park Leisure Centre Admin Expenditure | | | | | |
| Employee Costs | 780,243 | 836,160 | 821,920 | 859,585 | 855,720 |
| Other Employee Costs | 12,906 | 21,570 | 18,570 | 11,052 | 15,880 |
| Other Expenses | 253,498 | 300,820 | 315,700 | 250,128 | 273,920 |
| Beatty Park Leisure Centre Admin Expenditure Total | 1,046,647 | 1,158,550 | 1,156,190 | 1,120,765 | 1,145,520 |
| Beatty Park Leisure Centre Admin Indirect Costs | | | | | |
| Allocations | (1,046,647) | (1,158,550) | (1,156,190) | (1,156,190) | (1,145,520) |
| Beatty Park Leisure Centre Admin Indirect Costs Total | (1,046,647) | (1,158,550) | (1,156,190) | (1,156,190) | (1,145,520) |
| Beatty Park Leisure Centre Administration Total | 0 | 0 | 0 | 102,317 | 0 |
| Beatty Park Leisure Centre Building | | | | | |
| Beatty Park Leisure Centre Building Revenue | | | | | |
| Revenue | (151,532) | (158,400) | (159,130) | (159,130) | (159,350) |
| Beatty Park Leisure Centre Building Revenue Total | (151,532) | (158,400) | (159,130) | (159,130) | (159,350) |
| Beatty Park Leisure Centre Occupancy Costs | | | | | |
| Building Maintenance | 342,137 | 389,210 | 466,085 | 442,059 | 581,500 |
| Ground Maintenance | 9,023 | 40,000 | 40,000 | 54,649 | 41,500 |
| Other Expenses | 1,750,186 | 1,684,940 | 1,524,720 | 1,482,857 | 1,495,660 |
| Beatty Park Leisure Centre Occupancy Costs Total | 2,101,346 | 2,114,150 | 2,030,805 | 1,979,565 | 2,118,660 |
| Beatty Park Leisure Centre Indirect Costs | | | | | |
| Allocations | (1,949,814) | (1,955,750) | (1,871,675) | (1,871,675) | (1,959,310) |
| Beatty Park Leisure Centre Indirect Costs Total | (1,949,814) | (1,955,750) | (1,871,675) | (1,871,675) | (1,959,310) |
| Beatty Park Leisure Centre Building Total | 0 | 0 | 0 | (51,240) | 0 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|---|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Swimming Pool Areas | | | | | |
| Swimming Pool Areas Revenue | | | | | |
| Revenue | (1,971,775) | (1,855,530) | (1,808,030) | (1,745,696) | (1,857,630) |
| Swimming Pool Areas Revenue Total | (1,971,775) | (1,855,530) | (1,808,030) | (1,745,696) | (1,857,630) |
| Swimming Pool Areas Indirect Revenue | | | | | |
| Allocations | (420,014) | (422,970) | (396,430) | (396,430) | (388,550) |
| Swimming Pool Areas Indirect Revenue Total | (420,014) | (422,970) | (396,430) | (396,430) | (388,550) |
| Swimming Pool Areas Expenditure | | | | | |
| Employee Costs | 1,083,365 | 1,043,530 | 976,910 | 978,441 | 966,550 |
| Other Employee Costs | 16,901 | 20,500 | 20,500 | 19,000 | 20,000 |
| Other Expenses | 224,575 | 215,260 | 198,320 | 197,016 | 176,310 |
| Swimming Pool Areas Expenditure Total | 1,324,841 | 1,279,290 | 1,195,730 | 1,194,457 | 1,162,860 |
| Swimming Pool Areas Indirect Costs | | | | | |
| Allocations | 2,257,711 | 2,370,315 | 2,302,380 | 2,302,380 | 2,385,900 |
| Swimming Pool Areas Indirect Costs Total | 2,257,711 | 2,370,315 | 2,302,380 | 2,302,380 | 2,385,900 |
| Swimming Pool Areas Total | 1,190,762 | 1,371,105 | 1,293,650 | 1,354,711 | 1,302,580 |
| Swim School | | | | | |
| Swim School Revenue | | | | | |
| Revenue | (1,599,288) | (1,592,340) | (1,597,140) | (1,433,313) | (1,495,000) |
| Swim School Revenue Total | (1,599,288) | (1,592,340) | (1,597,140) | (1,433,313) | (1,495,000) |
| Swim School Indirect Revenue | | | | | |
| Allocations | (4,440) | (3,190) | (1,760) | (1,760) | (1,970) |
| Swim School Indirect Revenue Total | (4,440) | (3,190) | (1,760) | (1,760) | (1,970) |
| Swim School Expenditure | | | | | |
| Employee Costs | 841,962 | 842,390 | 876,360 | 877,655 | 832,100 |
| Other Employee Costs | 3,448 | 5,500 | 5,500 | 3,887 | 5,500 |
| Other Expenses | 200,766 | 40,510 | 34,730 | 34,730 | 26,970 |
| Swim School Expenditure Total | 1,046,176 | 888,400 | 916,590 | 916,272 | 864,570 |
| Swim School Indirect Costs | | | | | |
| Allocations | 177,086 | 196,880 | 193,200 | 193,200 | 191,210 |
| Swim School Indirect Costs Total | 177,086 | 196,880 | 193,200 | 193,200 | 191,210 |
| Swim School Total | (380,466) | (510,250) | (489,110) | (325,601) | (441,190) |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|--------------------------------------|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Café | | | | | |
| Cafe Revenue | | | | | |
| Revenue | (685,678) | (685,100) | (707,500) | (679,637) | (714,000) |
| Cafe Revenue Total | (685,678) | (685,100) | (707,500) | (679,637) | (714,000) |
| Cafe Indirect Revenue | | | | | |
| Allocations | (4,440) | (3,190) | (1,760) | (1,760) | (1,970) |
| Cafe Indirect Revenue Total | (4,440) | (3,190) | (1,760) | (1,760) | (1,970) |
| Cafe Expenditure | | | | | |
| Employee Costs | 397,753 | 393,870 | 381,990 | 406,312 | 356,640 |
| Other Employee Costs | 2,511 | 2,750 | 2,750 | 1,459 | 0 |
| Other Expenses | 311,907 | 306,890 | 306,020 | 298,692 | 301,480 |
| Cafe Expenditure Total | 712,171 | 703,510 | 690,760 | 706,462 | 658,120 |
| Cafe Indirect Costs | | | | | |
| Allocations | 92,223 | 105,370 | 105,440 | 105,440 | 102,910 |
| Cafe Indirect Costs Total | 92,223 | 105,370 | 105,440 | 105,440 | 102,910 |
| Café Total | 114,276 | 120,590 | 86,940 | 130,505 | 45,060 |
| Retail | | | | | |
| Retail Revenue | | | | | |
| Revenue | (487,655) | (480,000) | (490,000) | (492,039) | (517,000) |
| Retail Revenue Total | (487,655) | (480,000) | (490,000) | (492,039) | (517,000) |
| Retail Indirect Revenue | | | | | |
| Allocations | (783) | (530) | (250) | (250) | (490) |
| Retail Indirect Revenue Total | (783) | (530) | (250) | (250) | (490) |
| Retail Expenditure | | | | | |
| Employee Costs | 59,115 | 70,650 | 62,020 | 55,708 | 50,000 |
| Other Employee Costs | 1,289 | 2,000 | 2,000 | 1,000 | 1,500 |
| Other Expenses | 270,305 | 247,045 | 247,645 | 247,645 | 276,490 |
| Retail Expenditure Total | 330,708 | 319,695 | 311,665 | 304,353 | 327,990 |
| Retail Indirect Costs | | | | | |
| Allocations | 72,323 | 81,950 | 82,370 | 82,370 | 81,200 |
| Retail Indirect Costs Total | 72,323 | 81,950 | 82,370 | 82,370 | 81,200 |
| Retail Total | (85,407) | (78,885) | (96,215) | (105,566) | (108,300) |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|--|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Health and Fitness | | | | | |
| Health and Fitness Revenue | | | | | |
| Revenue | (287,131) | (273,000) | (193,500) | (193,792) | (221,500) |
| Health and Fitness Revenue Total | (287,131) | (273,000) | (193,500) | (193,792) | (221,500) |
| Health and Fitness Indirect Revenue | | | | | |
| Allocations | (1,447,555) | (1,477,870) | (1,403,120) | (1,403,120) | (1,374,500) |
| Health and Fitness Indirect Revenue Total | (1,447,555) | (1,477,870) | (1,403,120) | (1,403,120) | (1,374,500) |
| Health and Fitness Expenditure | | | | | |
| Employee Costs | 601,081 | 570,950 | 538,490 | 518,387 | 554,520 |
| Other Employee Costs | 6,774 | 8,500 | 8,500 | 3,527 | 9,000 |
| Other Expenses | 339,790 | 240,260 | 297,270 | 305,256 | 212,040 |
| Health and Fitness Expenditure Total | 947,645 | 819,710 | 844,260 | 827,170 | 775,560 |
| Health and Fitness Indirect Costs | | | | | |
| Allocations | 511,078 | 541,240 | 536,645 | 536,645 | 541,810 |
| Health and Fitness Indirect Costs Total | 511,078 | 541,240 | 536,645 | 536,645 | 541,810 |
| Health and Fitness Total | (275,962) | (389,920) | (215,715) | (233,098) | (278,630) |
| Group Fitness | | | | | |
| Group Fitness Revenue | | | | | |
| Revenue | (144,945) | (185,300) | (175,300) | (161,033) | (170,500) |
| Group Fitness Revenue Total | (144,945) | (185,300) | (175,300) | (161,033) | (170,500) |
| Group Fitness Indirect Revenue | | | | | |
| Allocations | (376,647) | (501,490) | (476,020) | (476,020) | (466,560) |
| Group Fitness Indirect Revenue Total | (376,647) | (501,490) | (476,020) | (476,020) | (466,560) |
| Group Fitness Expenditure | | | | | |
| Employee Costs | 230,151 | 169,290 | 198,960 | 243,485 | 275,940 |
| Other Employee Costs | 276 | 1,000 | 1,000 | 806 | 900 |
| Other Expenses | 46,764 | 136,380 | 131,300 | 128,603 | 116,020 |
| Group Fitness Expenditure Total | 277,190 | 306,670 | 331,260 | 372,893 | 392,860 |
| Group Fitness Indirect Costs | | | | | |
| Allocations | 154,422 | 169,850 | 164,150 | 164,150 | 169,050 |
| Group Fitness Indirect Costs Total | 154,422 | 169,850 | 164,150 | 164,150 | 169,050 |
| Group Fitness Total | (89,979) | (210,270) | (155,910) | (100,010) | (75,150) |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|--|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| <u>Aqua Fitness</u> | | | | | |
| Aqua Fitness Revenue | | | | | |
| Revenue | (38,604) | (36,000) | (28,000) | (27,727) | (30,000) |
| Aqua Fitness Revenue Total | (38,604) | (36,000) | (28,000) | (27,727) | (30,000) |
| Aqua Fitness Indirect Revenue | | | | | |
| Allocations | (208,061) | (211,880) | (200,980) | (200,980) | (196,990) |
| Aqua Fitness Indirect Revenue Total | (208,061) | (211,880) | (200,980) | (200,980) | (196,990) |
| Aqua Fitness Expenditure | | | | | |
| Employee Costs | 43,026 | 35,700 | 34,510 | 33,985 | 33,110 |
| Other Employee Costs | 244 | 250 | 250 | 250 | 0 |
| Other Expenses | 21,443 | 7,730 | 7,230 | 9,687 | 8,500 |
| Aqua Fitness Expenditure Total | 64,713 | 43,680 | 41,990 | 43,922 | 41,610 |
| Aqua Fitness Indirect Costs | | | | | |
| Allocations | 91,615 | 102,890 | 99,310 | 99,310 | 98,660 |
| Aqua Fitness Indirect Costs Total | 91,615 | 102,890 | 99,310 | 99,310 | 98,660 |
| Aqua Fitness Total | (90,337) | (101,310) | (87,680) | (85,474) | (86,720) |
| <u>Creche</u> | | | | | |
| Creche Revenue | | | | | |
| Revenue | (56,060) | (43,100) | (43,100) | (40,197) | (16,500) |
| Creche Revenue Total | (56,060) | (43,100) | (43,100) | (40,197) | (16,500) |
| Creche Indirect Revenue | | | | | |
| Allocations | (40,301) | (40,730) | (38,280) | (38,280) | (37,520) |
| Creche Indirect Revenue Total | (40,301) | (40,730) | (38,280) | (38,280) | (37,520) |
| Creche Expenditure | | | | | |
| Employee Costs | 230,494 | 240,490 | 239,730 | 234,724 | 231,780 |
| Other Employee Costs | 1,569 | 1,650 | 1,650 | 1,128 | 1,650 |
| Other Expenses | 833 | 1,400 | 1,400 | 1,400 | 1,950 |
| Creche Expenditure Total | 232,896 | 243,540 | 242,780 | 237,252 | 235,380 |
| Creche Indirect Costs | | | | | |
| Allocations | 87,479 | 96,540 | 95,380 | 95,380 | 94,110 |
| Creche Indirect Costs Total | 87,479 | 96,540 | 95,380 | 95,380 | 94,110 |
| Creche Total | 224,015 | 256,250 | 256,780 | 254,155 | 275,470 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|---|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Cycling Fitness | | | | | |
| Cycling Fitness Revenue | | | | | |
| Revenue | (20,669) | 0 | 0 | 0 | 0 |
| Cycling Fitness Revenue Total | (20,669) | 0 | 0 | 0 | 0 |
| Cycling Fitness Indirect Revenue | | | | | |
| Allocations | (114,855) | 0 | 0 | 0 | 0 |
| Cycling Fitness Indirect Revenue Total | (114,855) | 0 | 0 | 0 | 0 |
| Cycling Fitness Expenditure | | | | | |
| Employee Costs | 46,570 | 0 | 0 | 0 | 0 |
| Other Expenses | 30,703 | 0 | 0 | 0 | 0 |
| Cycling Fitness Expenditure Total | 77,273 | 0 | 0 | 0 | 0 |
| Cycling Fitness Indirect Costs | | | | | |
| Allocations | 7,896 | 0 | 0 | 0 | 0 |
| Cycling Fitness Indirect Costs Total | 7,896 | 0 | 0 | 0 | 0 |
| Cycling Fitness Total | (50,355) | 0 | 0 | 0 | 0 |
| Community Partnerships Management Administration | | | | | |
| Community Partnerships Management Admin Expenditure | | | | | |
| Employee Costs | 0 | 0 | 0 | 0 | 527,930 |
| Other Employee Costs | 0 | 0 | 0 | 0 | 1,150 |
| Other Expenses | 0 | 0 | 0 | 0 | 192,500 |
| Community Partnerships Management Admin Exp Total | 0 | 0 | 0 | 0 | 721,580 |
| Community Partnerships Management Admin Indirect Costs | | | | | |
| Allocations | 0 | 0 | 0 | 0 | (721,580) |
| Community Partnerships Management Admin Indirect Costs | 0 | 0 | 0 | 0 | (721,580) |
| Community Partnerships Management Administration Total | 0 | 0 | 0 | 0 | 0 |
| Recreation, Arts and Culture | | | | | |
| Recreation, Arts and Culture Revenue | | | | | |
| Revenue | (42,981) | (45,115) | (45,115) | (47,343) | (18,000) |
| Recreation, Arts and Culture Revenue Total | (42,981) | (45,115) | (45,115) | (47,343) | (18,000) |
| Recreation, Arts and Culture Expenditure | | | | | |
| Employee Costs | 447,914 | 430,400 | 394,590 | 340,295 | 92,220 |
| Other Employee Costs | 3,901 | 7,040 | 7,040 | 3,633 | 4,950 |
| Other Expenses | 540,136 | 554,565 | 496,365 | 367,873 | 433,370 |
| Recreation, Arts and Culture Expenditure Total | 991,951 | 992,005 | 897,995 | 711,801 | 530,540 |
| Recreation, Arts and Culture Indirect Costs | | | | | |
| Allocations | 172,625 | 220,965 | 218,225 | 218,225 | 506,665 |
| Recreation, Arts and Culture Indirect Costs Total | 172,625 | 220,965 | 218,225 | 218,225 | 506,665 |
| Recreation, Arts and Culture Total | 1,121,595 | 1,167,855 | 1,071,105 | 882,683 | 1,019,205 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
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BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|---|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Senior, Disability and Youth Services | | | | | |
| Senior, Disability and Youth Services Revenue | | | | | |
| Revenue | (51,995) | (29,980) | (39,980) | (35,000) | (53,000) |
| Senior, Disability and Youth Services Revenue Total | (51,995) | (29,980) | (39,980) | (35,000) | (53,000) |
| Senior, Disability and Youth Services Expenditure | | | | | |
| Employee Costs | 284,103 | 271,870 | 316,820 | 323,166 | 178,870 |
| Other Employee Costs | 2,840 | 5,270 | 5,270 | 2,618 | 2,050 |
| Other Expenses | 124,227 | 263,180 | 281,210 | 225,672 | 269,470 |
| Senior, Disability and Youth Services Expenditure Total | 411,171 | 540,320 | 603,300 | 551,455 | 450,390 |
| Senior, Disability and Youth Serv Indirect Costs | | | | | |
| Allocations | 149,723 | 190,390 | 187,490 | 187,490 | 468,110 |
| Senior, Disability and Youth Serv Indirect Costs Total | 149,723 | 190,390 | 187,490 | 187,490 | 468,110 |
| Senior, Disability and Youth Services Total | 508,899 | 700,730 | 750,810 | 703,945 | 865,500 |
| Community Connections Services | | | | | |
| Community Connections Services Expenditure | | | | | |
| Employee Costs | 123,094 | 161,010 | 87,900 | 93,532 | 89,440 |
| Other Employee Costs | 4,097 | 5,030 | 5,030 | 5,030 | 4,910 |
| Other Expenses | 104,355 | 108,970 | 108,970 | 94,061 | 126,200 |
| Community Connections Services Expenditure Total | 231,546 | 275,010 | 201,900 | 192,624 | 220,550 |
| Community Connections Services Indirect Costs | | | | | |
| Allocations | 70,461 | 67,555 | 65,815 | 65,815 | 50,435 |
| Community Connections Services Indirect Costs Total | 70,461 | 67,555 | 65,815 | 65,815 | 50,435 |
| Community Connections Services Total | 302,007 | 342,565 | 267,715 | 258,439 | 270,985 |
| Leederville Gardens Retirement Village Revenue | | | | | |
| Leederville Gardens Retirement Village Revenue | | | | | |
| Revenue | (150,000) | (75,000) | (75,000) | (75,000) | 0 |
| Leederville Gardens Retirement Village Revenue Total | (150,000) | (75,000) | (75,000) | (75,000) | 0 |
| Leederville Gardens Retirement Village Expenditure | | | | | |
| Other Expenses | 12,394 | 3,500 | 3,500 | 9,334 | 0 |
| Leederville Gardens Retirement Village Expenditure Total | 12,394 | 3,500 | 3,500 | 9,334 | 0 |
| Leederville Gardens Retirement Village Revenue Total | (137,606) | (71,500) | (71,500) | (65,666) | 0 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|--|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Library Services | | | | | |
| Library Services Revenue | | | | | |
| Revenue | (30,598) | (32,320) | (32,320) | (26,590) | (24,970) |
| Library Services Revenue Total | (30,598) | (32,320) | (32,320) | (26,590) | (24,970) |
| Library Services Expenditure | | | | | |
| Employee Costs | 923,930 | 922,460 | 895,810 | 941,538 | 912,920 |
| Other Employee Costs | 11,351 | 14,360 | 14,360 | 8,768 | 7,290 |
| Other Expenses | 80,678 | 92,600 | 91,600 | 90,600 | 92,300 |
| Library Services Expenditure Total | 1,015,959 | 1,029,420 | 1,001,770 | 1,040,906 | 1,012,510 |
| Library Services Indirect Costs | | | | | |
| Allocations | 362,867 | 443,785 | 444,480 | 444,480 | 560,880 |
| Library Services Indirect Costs Total | 362,867 | 443,785 | 444,480 | 444,480 | 560,880 |
| Library Services Total | 1,348,227 | 1,440,885 | 1,413,930 | 1,458,796 | 1,548,420 |
| Library Building | | | | | |
| Library Occupancy Costs | | | | | |
| Building Maintenance | 80,204 | 104,850 | 84,750 | 86,930 | 99,300 |
| Ground Maintenance | 3,828 | 2,700 | 2,700 | 4,596 | 0 |
| Other Expenses | 206,233 | 215,190 | 194,620 | 185,305 | 176,910 |
| Library Occupancy Costs Total | 290,265 | 322,740 | 282,070 | 276,831 | 276,210 |
| Library Indirect Costs | | | | | |
| Allocations | 5,597 | 5,680 | 5,680 | 5,680 | 5,430 |
| Library Indirect Costs Total | 5,597 | 5,680 | 5,680 | 5,680 | 5,430 |
| Library Building Total | 295,863 | 328,420 | 287,750 | 282,511 | 281,640 |
| Ranger Services Administration | | | | | |
| Ranger Services Administration Revenue | | | | | |
| Revenue | (3,349) | (3,500) | (3,500) | (2,666) | (3,870) |
| Ranger Services Administration Revenue Total | (3,349) | (3,500) | (3,500) | (2,666) | (3,870) |
| Ranger Services Administration Expenditure | | | | | |
| Employee Costs | 2,289,608 | 2,475,550 | 2,306,370 | 2,259,439 | 2,379,630 |
| Other Employee Costs | 36,361 | 41,190 | 58,390 | 60,412 | 36,680 |
| Other Expenses | 89,400 | 74,915 | 84,360 | 84,360 | 153,680 |
| Ranger Services Administration Expenditure Total | 2,415,370 | 2,591,655 | 2,449,120 | 2,404,211 | 2,569,990 |
| Ranger Services Administration Indirect Costs | | | | | |
| Allocations | (2,412,020) | (2,588,155) | (2,445,620) | (2,445,620) | (2,566,120) |
| Ranger Services Administration Indirect Costs Total | (2,412,020) | (2,588,155) | (2,445,620) | (2,445,620) | (2,566,120) |
| Ranger Services Administration Total | 0 | 0 | 0 | (44,075) | 0 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|--|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Fire Prevention | | | | | |
| Fire Prevention Revenue | | | | | |
| Revenue | (3,221) | (5,000) | (4,000) | (4,225) | (5,000) |
| Fire Prevention Revenue Total | (3,221) | (5,000) | (4,000) | (4,225) | (5,000) |
| Fire Prevention Indirect Costs | | | | | |
| Allocations | 197,534 | 212,510 | 202,550 | 202,550 | 214,940 |
| Fire Prevention Indirect Costs Total | 197,534 | 212,510 | 202,550 | 202,550 | 214,940 |
| Fire Prevention Total | 194,314 | 207,510 | 198,550 | 198,325 | 209,940 |
| Animal Control | | | | | |
| Animal Control Revenue | | | | | |
| Revenue | (105,474) | (85,200) | (94,200) | (102,849) | (107,700) |
| Animal Control Revenue Total | (105,474) | (85,200) | (94,200) | (102,849) | (107,700) |
| Animal Control Expenditure | | | | | |
| Other Expenses | 22,288 | 18,150 | 18,150 | 17,150 | 16,650 |
| Animal Control Expenditure Total | 22,288 | 18,150 | 18,150 | 17,150 | 16,650 |
| Animal Control Indirect Costs | | | | | |
| Allocations | 197,534 | 212,510 | 202,550 | 202,550 | 214,940 |
| Animal Control Indirect Costs Total | 197,534 | 212,510 | 202,550 | 202,550 | 214,940 |
| Animal Control Total | 114,348 | 145,460 | 126,500 | 116,851 | 123,890 |
| Local Laws (Law and Order) | | | | | |
| Local Laws (Law and Order) Revenue | | | | | |
| Revenue | (90,281) | (93,500) | (75,000) | (47,146) | (54,000) |
| Local Laws (Law and Order) Revenue Total | (90,281) | (93,500) | (75,000) | (47,146) | (54,000) |
| Local Laws (Law and Order) Expenditure | | | | | |
| Other Expenses | 15 | 1,350 | 1,350 | 1,350 | 0 |
| Local Laws (Law and Order) Expenditure Total | 15 | 1,350 | 1,350 | 1,350 | 0 |
| Local Laws (Law and Order) Indirect Costs | | | | | |
| Allocations | 387,658 | 416,870 | 397,970 | 397,970 | 422,870 |
| Local Laws (Law and Order) Indirect Costs Total | 387,658 | 416,870 | 397,970 | 397,970 | 422,870 |
| Local Laws (Law and Order) Total | 297,392 | 324,720 | 324,320 | 352,174 | 368,870 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|---|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| <u>Abandoned Vehicles</u> | | | | | |
| Abandoned Vehicles Revenue | | | | | |
| Revenue | (10,419) | (5,100) | (12,100) | (16,400) | (21,000) |
| Abandoned Vehicles Revenue Total | (10,419) | (5,100) | (12,100) | (16,400) | (21,000) |
| Abandoned Vehicles Expenditure | | | | | |
| Other Expenses | 15,970 | 18,500 | 17,500 | 17,500 | 17,500 |
| Abandoned Vehicles Expenditure Total | 15,970 | 18,500 | 17,500 | 17,500 | 17,500 |
| Abandoned Vehicles Indirect Costs | | | | | |
| Allocations | 197,534 | 212,510 | 202,550 | 202,550 | 214,940 |
| Abandoned Vehicles Indirect Costs Total | 197,534 | 212,510 | 202,550 | 202,550 | 214,940 |
| Abandoned Vehicles Total | 203,085 | 225,910 | 207,950 | 203,650 | 211,440 |
| <u>Inspectorial Control</u> | | | | | |
| Inspectorial Control Revenue | | | | | |
| Revenue | (2,306,346) | (2,471,700) | (2,484,400) | (2,427,221) | (2,483,800) |
| Inspectorial Control Revenue Total | (2,306,346) | (2,471,700) | (2,484,400) | (2,427,221) | (2,483,800) |
| Inspectorial Control Expenditure | | | | | |
| Other Expenses | 1,258,594 | 1,159,440 | 951,480 | 894,750 | 1,034,630 |
| Inspectorial Control Expenditure Total | 1,258,594 | 1,159,440 | 951,480 | 894,750 | 1,034,630 |
| Inspectorial Control Indirect Costs | | | | | |
| Allocations | 2,264,266 | 2,434,715 | 2,324,330 | 2,324,330 | 2,469,470 |
| Inspectorial Control Indirect Costs Total | 2,264,266 | 2,434,715 | 2,324,330 | 2,324,330 | 2,469,470 |
| Inspectorial Control Total | 1,216,514 | 1,122,455 | 791,410 | 791,858 | 1,020,300 |
| <u>Car Park Control</u> | | | | | |
| Car Park Control Revenue | | | | | |
| Revenue | (2,402,985) | (2,896,230) | (2,644,620) | (2,774,396) | (2,758,160) |
| Car Park Control Revenue Total | (2,402,985) | (2,896,230) | (2,644,620) | (2,774,396) | (2,758,160) |
| Car Park Control Expenditure | | | | | |
| Ground Maintenance | 165,144 | 175,425 | 189,175 | 172,942 | 193,280 |
| Other Expenses | 627,162 | 889,910 | 746,480 | 746,129 | 760,620 |
| Car Park Control Expenditure Total | 792,306 | 1,065,335 | 935,655 | 919,072 | 953,900 |
| Car Park Control Total | (1,610,679) | (1,830,895) | (1,708,965) | (1,855,324) | (1,804,260) |
| <u>Kerbside Parking Control</u> | | | | | |
| Kerbside Parking Control Revenue | | | | | |
| Revenue | (2,583,766) | (2,763,650) | (2,516,650) | (2,364,144) | (2,396,180) |
| Kerbside Parking Control Revenue Total | (2,583,766) | (2,763,650) | (2,516,650) | (2,364,144) | (2,396,180) |
| Kerbside Parking Control Expenditure | | | | | |
| Other Expenses | 600,767 | 673,410 | 639,310 | 581,714 | 526,220 |
| Kerbside Parking Control Expenditure Total | 600,767 | 673,410 | 639,310 | 581,714 | 526,220 |
| Kerbside Parking Control Total | (1,982,999) | (2,090,240) | (1,877,340) | (1,782,430) | (1,869,960) |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|---|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| <u>Dog Pound Expenditure</u> | | | | | |
| Dog Pound Expenditure | | | | | |
| Building Maintenance | 2,992 | 19,815 | 5,450 | 5,450 | 5,150 |
| Other Expenses | 5,722 | 5,720 | 5,720 | 5,722 | 5,720 |
| Dog Pound Expenditure Total | 8,714 | 25,535 | 11,170 | 11,241 | 10,870 |
| Dog Pound Expenditure Total | 8,714 | 25,535 | 11,170 | 11,241 | 10,870 |
| <u>Director Development Services</u> | | | | | |
| Director Development Services Expenditure | | | | | |
| Employee Costs | 396,037 | 382,020 | 442,490 | 449,021 | 411,410 |
| Other Employee Costs | 11,596 | 17,950 | 17,950 | 5,390 | 2,440 |
| Other Expenses | 6,005 | 38,690 | 38,690 | 38,690 | 37,830 |
| Director Development Services Expenditure Total | 413,638 | 438,660 | 499,130 | 493,101 | 451,680 |
| Director Development Services Indirect Costs | | | | | |
| Allocations | (413,638) | (438,660) | (499,130) | (499,130) | (451,680) |
| Director Development Services Indirect Costs Total | (413,638) | (438,660) | (499,130) | (499,130) | (451,680) |
| Director Development Services Total | 0 | 0 | 0 | (6,029) | 0 |
| <u>Health Administration and Inspection</u> | | | | | |
| Health Administration and Inspection Revenue | | | | | |
| Revenue | (470,332) | (310,920) | (339,920) | (336,445) | (309,860) |
| Health Administration and Inspection Revenue Total | (470,332) | (310,920) | (339,920) | (336,445) | (309,860) |
| Health Administration and Inspection Expenditure | | | | | |
| Employee Costs | 567,280 | 654,460 | 643,980 | 665,895 | 670,120 |
| Other Employee Costs | 19,739 | 31,230 | 30,430 | 20,291 | 22,380 |
| Other Expenses | 45,698 | 109,900 | 105,400 | 74,974 | 78,800 |
| Health Administration and Inspection Expenditure Total | 632,717 | 795,590 | 779,810 | 761,160 | 771,300 |
| Health Administration and Inspection Indirect Cost | | | | | |
| Allocations | 253,004 | 331,235 | 343,335 | 343,335 | 339,850 |
| Health Administration and Inspection Indirect Cost Total | 253,004 | 331,235 | 343,335 | 343,335 | 339,850 |
| Health Administration and Inspection Total | 415,389 | 815,905 | 783,225 | 768,050 | 801,290 |
| <u>Food Control</u> | | | | | |
| Food Control Revenue | | | | | |
| Revenue | 0 | (1,000) | (3,000) | (700) | (2,000) |
| Food Control Revenue Total | 0 | (1,000) | (3,000) | (700) | (2,000) |
| Food Control Expenditure | | | | | |
| Other Expenses | 7,906 | 23,500 | 20,500 | 20,500 | 21,500 |
| Food Control Expenditure Total | 7,906 | 23,500 | 20,500 | 20,500 | 21,500 |
| Food Control Total | 7,906 | 22,500 | 17,500 | 19,800 | 19,500 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|---|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Compliance Services | | | | | |
| Compliance Services Revenue | | | | | |
| Revenue | (26,201) | (46,270) | (91,270) | (58,840) | (31,400) |
| Compliance Services Revenue Total | (26,201) | (46,270) | (91,270) | (58,840) | (31,400) |
| Compliance Services Expenditure | | | | | |
| Employee Costs | 103,999 | 348,170 | 306,950 | 306,485 | 350,100 |
| Other Employee Costs | 4,323 | 8,240 | 8,240 | 4,858 | 6,960 |
| Other Expenses | 78,268 | 87,680 | 87,680 | 87,680 | 57,900 |
| Compliance Services Expenditure Total | 186,590 | 444,090 | 402,870 | 399,024 | 414,960 |
| Compliance Services Indirect Costs | | | | | |
| Allocations | 148,779 | 235,030 | 245,670 | 245,670 | 249,315 |
| Compliance Services Indirect Costs Total | 148,779 | 235,030 | 245,670 | 245,670 | 249,315 |
| Compliance Services Total | 309,168 | 632,850 | 557,270 | 585,853 | 632,875 |
| Statutory Planning Services | | | | | |
| Statutory Planning Services Revenue | | | | | |
| Revenue | (893,358) | (1,011,650) | (756,650) | (601,086) | (645,570) |
| Statutory Planning Services Revenue Total | (893,358) | (1,011,650) | (756,650) | (601,086) | (645,570) |
| Statutory Planning Services Expenditure | | | | | |
| Employee Costs | 1,168,561 | 1,202,070 | 1,204,160 | 1,143,242 | 1,255,300 |
| Other Employee Costs | 20,071 | 28,110 | 74,660 | 95,701 | 24,810 |
| Other Expenses | 287,852 | 429,950 | 454,650 | 486,488 | 266,900 |
| Statutory Planning Services Expenditure Total | 1,476,484 | 1,660,130 | 1,733,470 | 1,725,431 | 1,547,010 |
| Statutory Planning Services Indirect Costs | | | | | |
| Allocations | 676,060 | 643,415 | 657,590 | 657,590 | 700,915 |
| Statutory Planning Services Indirect Costs Total | 676,060 | 643,415 | 657,590 | 657,590 | 700,915 |
| Statutory Planning Services Total | 1,259,186 | 1,291,895 | 1,634,410 | 1,781,935 | 1,602,355 |
| Policy and Place Services | | | | | |
| Policy and Place Services Revenue | | | | | |
| Revenue | (17,009) | (12,220) | (12,220) | (16,293) | (16,410) |
| Policy and Place Services Revenue Total | (17,009) | (12,220) | (12,220) | (16,293) | (16,410) |
| Policy and Place Services Expenditure | | | | | |
| Employee Costs | 516,360 | 825,800 | 809,160 | 842,306 | 896,520 |
| Other Employee Costs | 9,560 | 14,900 | 14,900 | 14,971 | 15,260 |
| Other Expenses | 161,045 | 509,570 | 493,570 | 394,182 | 565,520 |
| Policy and Place Services Expenditure Total | 686,964 | 1,350,270 | 1,317,630 | 1,251,459 | 1,477,300 |
| Policy and Place Services Indirect Cost | | | | | |
| Allocations | 246,675 | 366,320 | 379,340 | 379,340 | 360,880 |
| Policy and Place Services Indirect Cost Total | 246,675 | 366,320 | 379,340 | 379,340 | 360,880 |
| Policy and Place Services Total | 916,630 | 1,704,370 | 1,684,750 | 1,614,507 | 1,821,770 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|---|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Place Management Services | | | | | |
| Place Management Services Revenue | | | | | |
| Revenue | (200) | 0 | 0 | 0 | 0 |
| Place Management Services Revenue Total | (200) | 0 | 0 | 0 | 0 |
| Place Management Services Expenditure | | | | | |
| Employee Costs | 274,479 | 0 | 0 | 0 | 0 |
| Other Employee Costs | 1,161 | 0 | 0 | 0 | 0 |
| Other Expenses | 68,334 | 0 | 0 | 0 | 0 |
| Place Management Services Expenditure Total | 343,974 | 0 | 0 | 0 | 0 |
| Place Management Services Indirect Cost | | | | | |
| Allocations | 93,876 | 0 | 0 | 0 | 0 |
| Place Management Services Indirect Cost Total | 93,876 | 0 | 0 | 0 | 0 |
| Place Management Services Total | 437,650 | 0 | 0 | 0 | 0 |
| Building Control | | | | | |
| Building Control Revenue | | | | | |
| Revenue | (311,730) | (340,940) | (262,940) | (240,237) | (239,410) |
| Building Control Revenue Total | (311,730) | (340,940) | (262,940) | (240,237) | (239,410) |
| Building Control Expenditure | | | | | |
| Employee Costs | 305,799 | 367,440 | 320,400 | 312,655 | 391,530 |
| Other Employee Costs | 9,079 | 13,590 | 25,090 | 21,818 | 10,590 |
| Other Expenses | 84,574 | 37,110 | 62,110 | 51,206 | 44,500 |
| Building Control Expenditure Total | 399,452 | 418,140 | 407,600 | 385,680 | 446,620 |
| Building Control Indirect Costs | | | | | |
| Allocations | 298,950 | 298,860 | 309,560 | 309,560 | 301,735 |
| Building Control Indirect Costs Total | 298,950 | 298,860 | 309,560 | 309,560 | 301,735 |
| Building Control Total | 386,671 | 376,060 | 454,220 | 455,003 | 508,945 |
| Director Technical Services | | | | | |
| Director Technical Services Expenditure | | | | | |
| Employee Costs | 435,181 | 383,160 | 393,280 | 443,732 | 378,680 |
| Other Employee Costs | 10,829 | 15,220 | 15,220 | 13,472 | 10,520 |
| Other Expenses | 62,782 | 67,190 | 61,940 | 54,440 | 65,200 |
| Director Technical Services Expenditure Total | 508,792 | 465,570 | 470,440 | 511,643 | 454,400 |
| Director Technical Services Indirect Costs | | | | | |
| Allocations | (508,792) | (465,570) | (470,440) | (470,440) | (454,400) |
| Director Technical Services Indirect Costs Total | (508,792) | (465,570) | (470,440) | (470,440) | (454,400) |
| Director Technical Services Total | 0 | 0 | 0 | 41,203 | 0 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|---|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Engineering Design Services | | | | | |
| Engineering Design Services Revenue | | | | | |
| Revenue | (2,160) | (1,450) | (7,070) | (8,940) | (6,050) |
| Engineering Design Services Revenue Total | (2,160) | (1,450) | (7,070) | (8,940) | (6,050) |
| Engineering Design Services Expenditure | | | | | |
| Employee Costs | 612,387 | 579,850 | 525,040 | 513,637 | 495,550 |
| Other Employee Costs | 5,908 | 7,720 | 16,120 | 11,410 | 11,100 |
| Other Expenses | 246,836 | 196,040 | 196,240 | 197,406 | 250,750 |
| Engineering Design Services Expenditure Total | 865,131 | 783,610 | 737,400 | 722,453 | 757,400 |
| Engineering Design Services Indirect Costs | | | | | |
| Allocations | 335,407 | 389,375 | 393,490 | 393,490 | 369,635 |
| Engineering Design Services Indirect Costs Total | 335,407 | 389,375 | 393,490 | 393,490 | 369,635 |
| Engineering Design Services Total | 1,198,378 | 1,171,535 | 1,123,820 | 1,107,003 | 1,120,985 |
| Bike Station | | | | | |
| Bike Station Expenditure | | | | | |
| Other Expenses | 0 | 4,000 | 6,000 | 6,000 | 6,000 |
| Bike Station Expenditure Total | 0 | 4,000 | 6,000 | 6,000 | 6,000 |
| Bike Station Total | 0 | 4,000 | 6,000 | 6,000 | 6,000 |
| Street Lighting | | | | | |
| Street Lighting Revenue | | | | | |
| Revenue | (22,678) | (22,000) | (22,000) | (22,000) | (23,000) |
| Street Lighting Revenue Total | (22,678) | (22,000) | (22,000) | (22,000) | (23,000) |
| Street Lighting Expenditure | | | | | |
| Other Expenses | 723,227 | 785,000 | 785,000 | 735,805 | 840,000 |
| Street Lighting Expenditure Total | 723,227 | 785,000 | 785,000 | 735,805 | 840,000 |
| Street Lighting Total | 700,548 | 763,000 | 763,000 | 713,805 | 817,000 |
| Underground Power Project | | | | | |
| Underground Power Project Revenue | | | | | |
| Revenue | (8,021) | (7,500) | (7,500) | (7,500) | 0 |
| Underground Power Project Revenue Total | (8,021) | (7,500) | (7,500) | (7,500) | 0 |
| Underground Power Project Expenditure | | | | | |
| Other Expenses | 1,179 | 0 | 0 | 0 | 0 |
| Underground Power Project Expenditure Total | 1,179 | 0 | 0 | 0 | 0 |
| Underground Power Project Total | (6,842) | (7,500) | (7,500) | (7,500) | 0 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|--|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Bus Shelter | | | | | |
| Bus Shelter Revenue | | | | | |
| Revenue | (31,868) | (35,000) | (35,000) | (46,701) | (59,000) |
| Bus Shelter Revenue Total | (31,868) | (35,000) | (35,000) | (46,701) | (59,000) |
| Bus Shelter Expenditure | | | | | |
| Other Expenses | 33,405 | 36,680 | 41,840 | 41,390 | 45,930 |
| Bus Shelter Expenditure Total | 33,405 | 36,680 | 41,840 | 41,390 | 45,930 |
| Bus Shelter Total | 1,537 | 1,680 | 6,840 | (5,312) | (13,070) |
| Parking and Street Name Signs Expenditure | | | | | |
| Parking and Street Name Signs Expenditure | | | | | |
| Other Expenses | 76,152 | 106,500 | 78,500 | 78,632 | 91,000 |
| Parking and Street Name Signs Expenditure Total | 76,152 | 106,500 | 78,500 | 78,632 | 91,000 |
| Parking and Street Name Signs Expenditure Total | 76,152 | 106,500 | 78,500 | 78,632 | 91,000 |
| Crossovers | | | | | |
| Crossovers Expenditure | | | | | |
| Other Expenses | 13,519 | 20,000 | 20,000 | 20,000 | 15,000 |
| Crossovers Expenditure Total | 13,519 | 20,000 | 20,000 | 20,000 | 15,000 |
| Crossovers Total | 13,519 | 20,000 | 20,000 | 20,000 | 15,000 |
| Tree Lighting Leederville Expenditure | | | | | |
| Tree Lighting Leederville Expenditure | | | | | |
| Other Expenses | 33,462 | 50,000 | 50,000 | 50,000 | 50,000 |
| Tree Lighting Leederville Expenditure Total | 33,462 | 50,000 | 50,000 | 50,000 | 50,000 |
| Tree Lighting Leederville Total | 33,462 | 50,000 | 50,000 | 50,000 | 50,000 |
| Parklets Expenditure | | | | | |
| Parklets Expenditure | | | | | |
| Other Expenses | 0 | 10,000 | 5,000 | 6,748 | 4,000 |
| Parklets Expenditure Total | 0 | 10,000 | 5,000 | 6,748 | 4,000 |
| Parklets Total | 0 | 10,000 | 5,000 | 6,748 | 4,000 |
| Roads Linemarking Expenditure | | | | | |
| Roads Linemarking Expenditure | | | | | |
| Other Expenses | 40,391 | 45,000 | 73,000 | 73,000 | 60,000 |
| Roads Linemarking Expenditure Total | 40,391 | 45,000 | 73,000 | 73,000 | 60,000 |
| Roads Linemarking Expenditure Total | 40,391 | 45,000 | 73,000 | 73,000 | 60,000 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|--|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Environmental Services | | | | | |
| Environmental Services Revenue | | | | | |
| Revenue | (13,618) | (12,500) | (13,500) | (26,741) | (24,500) |
| Environmental Services Revenue Total | (13,618) | (12,500) | (13,500) | (26,741) | (24,500) |
| Environmental Services Expenditure | | | | | |
| Employee Costs | 83,095 | 86,770 | 87,220 | 94,113 | 87,200 |
| Other Employee Costs | 150 | 700 | 700 | 185 | 0 |
| Other Expenses | 193,198 | 214,650 | 214,650 | 218,760 | 224,940 |
| Environmental Services Expenditure Total | 276,442 | 302,120 | 302,570 | 313,058 | 312,140 |
| Environmental Services Indirect Costs | | | | | |
| Allocations | 51,633 | 54,545 | 55,080 | 55,080 | 53,530 |
| Environmental Services Indirect Costs Total | 51,633 | 54,545 | 55,080 | 55,080 | 53,530 |
| Environmental Services Total | 314,457 | 344,165 | 344,150 | 341,397 | 341,170 |
| Property Management Administration | | | | | |
| Property Management Administration Revenue | | | | | |
| Revenue | (1,605) | (1,270) | (1,270) | (2,051) | (2,810) |
| Property Management Administration Revenue Total | (1,605) | (1,270) | (1,270) | (2,051) | (2,810) |
| Property Management Administration Expenditure | | | | | |
| Employee Costs | 210,020 | 196,240 | 193,300 | 205,485 | 319,640 |
| Other Employee Costs | 3,795 | 4,040 | 4,040 | 568 | 4,060 |
| Other Expenses | 22,344 | 60,800 | 80,800 | 80,800 | 42,930 |
| Property Management Administration Expenditure Total | 236,159 | 261,080 | 278,140 | 286,853 | 366,630 |
| Property Management Administration Indirect Costs | | | | | |
| Allocations | 174,599 | 211,900 | 213,800 | 213,800 | 208,445 |
| Property Management Administration Indirect Costs Total | 174,599 | 211,900 | 213,800 | 213,800 | 208,445 |
| Property Management Administration Total | 409,153 | 471,710 | 490,670 | 498,601 | 572,265 |
| Civic Centre Building | | | | | |
| Civic Centre Building Expenditure | | | | | |
| Building Maintenance | 228,836 | 214,730 | 151,820 | 165,260 | 236,800 |
| Ground Maintenance | 40,270 | 42,500 | 47,500 | 42,525 | 73,000 |
| Other Expenses | 351,244 | 361,970 | 452,360 | 412,577 | 426,430 |
| Civic Centre Building Expenditure Total | 620,350 | 619,200 | 651,680 | 620,363 | 736,230 |
| Civic Centre Building Indirect Costs | | | | | |
| Allocations | (620,350) | (619,200) | (651,680) | (651,680) | (736,230) |
| Civic Centre Building Indirect Costs Total | (620,350) | (619,200) | (651,680) | (651,680) | (736,230) |
| Civic Centre Building Total | 0 | 0 | 0 | (31,317) | 0 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|--|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Child Care Centres and Play Groups | | | | | |
| Child Care Centres and Play Groups Revenue | | | | | |
| Revenue | (13,653) | (24,170) | (23,890) | (15,182) | (21,580) |
| Child Care Centres and Play Groups Revenue Total | (13,653) | (24,170) | (23,890) | (15,182) | (21,580) |
| Child Care Centres and Play Groups Expenditure | | | | | |
| Building Maintenance | 8,210 | 12,400 | 13,650 | 13,714 | 12,000 |
| Ground Maintenance | 928 | 250 | 250 | 665 | 0 |
| Other Expenses | 80,187 | 80,190 | 80,190 | 80,100 | 79,220 |
| Child Care Centres and Play Groups Expenditure Total | 89,325 | 92,840 | 94,090 | 94,480 | 91,220 |
| Child Care Centres and Play Groups Indirect Costs | | | | | |
| Allocations | 3,010 | 3,060 | 3,060 | 3,060 | 2,920 |
| Child Care Centres and Play Groups Indirect Costs Total | 3,010 | 3,060 | 3,060 | 3,060 | 2,920 |
| Child Care Centres and Play Groups Total | 78,682 | 71,730 | 73,260 | 82,358 | 72,560 |
| Pre Schools and Kindergartens | | | | | |
| Pre Schools and Kindergartens Revenue | | | | | |
| Revenue | (64,563) | (54,410) | (54,530) | (60,813) | (53,765) |
| Pre Schools and Kindergartens Revenue Total | (64,563) | (54,410) | (54,530) | (60,813) | (53,765) |
| Pre Schools and Kindergartens Expenditure | | | | | |
| Building Maintenance | 35,692 | 8,750 | 8,250 | 8,250 | 12,175 |
| Ground Maintenance | 4,697 | 650 | 650 | 565 | 400 |
| Other Expenses | 57,782 | 58,310 | 54,660 | 54,758 | 53,010 |
| Pre Schools and Kindergartens Expenditure Total | 98,171 | 67,710 | 63,560 | 63,574 | 65,585 |
| Pre Schools and Kindergartens Indirect Costs | | | | | |
| Allocations | 2,141 | 2,170 | 2,170 | 2,170 | 2,080 |
| Pre Schools and Kindergartens Indirect Costs Total | 2,141 | 2,170 | 2,170 | 2,170 | 2,080 |
| Pre Schools and Kindergartens Total | 35,749 | 15,470 | 11,200 | 4,931 | 13,900 |
| Community and Welfare Centres | | | | | |
| Community and Welfare Centres Revenue | | | | | |
| Revenue | (77,590) | (139,640) | (139,440) | (79,844) | (87,670) |
| Community and Welfare Centres Revenue Total | (77,590) | (139,640) | (139,440) | (79,844) | (87,670) |
| Community and Welfare Centres Expenditure | | | | | |
| Building Maintenance | 61,265 | 44,090 | 41,760 | 42,338 | 35,100 |
| Ground Maintenance | 6,999 | 9,600 | 12,200 | 6,926 | 5,500 |
| Other Expenses | 251,919 | 240,180 | 241,550 | 240,885 | 178,020 |
| Community and Welfare Centres Expenditure Total | 320,182 | 293,870 | 295,510 | 290,149 | 218,620 |
| Community and Welfare Centres Indirect Costs | | | | | |
| Allocations | 8,375 | 8,510 | 8,510 | 8,510 | 8,120 |
| Community and Welfare Centres Indirect Costs Total | 8,375 | 8,510 | 8,510 | 8,510 | 8,120 |
| Community and Welfare Centres Total | 250,968 | 162,740 | 164,580 | 218,815 | 139,070 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|--|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Department of Sports and Recreation Building | | | | | |
| Dept of Sports and Recreation Building Revenue | | | | | |
| Revenue | (761,395) | (768,250) | (765,120) | (737,126) | (759,570) |
| Dept of Sports and Recreation Building Revenue Total | (761,395) | (768,250) | (765,120) | (737,126) | (759,570) |
| Dept of Sports and Recreation Building Expenditure | | | | | |
| Building Maintenance | 76,664 | 157,100 | 144,940 | 146,855 | 143,550 |
| Ground Maintenance | 8,876 | 11,100 | 11,100 | 12,228 | 9,900 |
| Other Expenses | 703,665 | 688,110 | 608,220 | 613,010 | 584,690 |
| Dept of Sports and Recreation Building Expenditure Total | 789,204 | 856,310 | 764,260 | 772,093 | 738,140 |
| Dept of Sports and Recreation Building Indirect Costs | | | | | |
| Allocations | 14,613 | 14,830 | 14,830 | 14,830 | 14,170 |
| Dept of Sports and Recreation Building Indirect Costs Total | 14,613 | 14,830 | 14,830 | 14,830 | 14,170 |
| Department of Sports and Recreation Building Total | 42,422 | 102,890 | 13,970 | 49,797 | (7,260) |
| nib Stadium | | | | | |
| nib Stadium Revenue | | | | | |
| Revenue | (45,115) | (46,480) | (46,070) | (45,804) | (27,050) |
| nib Stadium Revenue Total | (45,115) | (46,480) | (46,070) | (45,804) | (27,050) |
| nib Stadium Expenditure | | | | | |
| Other Expenses | 595,174 | 596,140 | 596,140 | 595,712 | 576,830 |
| nib Stadium Expenditure Total | 595,174 | 596,140 | 596,140 | 595,712 | 576,830 |
| nib Stadium Total | 550,059 | 549,660 | 550,070 | 549,908 | 549,780 |
| Leederville Oval | | | | | |
| Leederville Oval Revenue | | | | | |
| Revenue | (254,072) | (215,320) | (147,410) | (111,319) | (213,010) |
| Leederville Oval Revenue Total | (254,072) | (215,320) | (147,410) | (111,319) | (213,010) |
| Leederville Oval Expenditure | | | | | |
| Building Maintenance | 6,338 | 9,000 | 11,170 | 11,170 | 38,700 |
| Ground Maintenance | 135,957 | 122,350 | 146,350 | 147,966 | 100,000 |
| Other Expenses | 513,428 | 485,500 | 431,030 | 430,865 | 423,770 |
| Leederville Oval Expenditure Total | 655,723 | 616,850 | 588,550 | 590,000 | 562,470 |
| Leederville Oval Indirect Costs | | | | | |
| Allocations | 10,656 | 10,820 | 10,820 | 10,820 | 10,340 |
| Leederville Oval Indirect Costs Total | 10,656 | 10,820 | 10,820 | 10,820 | 10,340 |
| Leederville Oval Total | 412,307 | 412,350 | 451,960 | 489,501 | 359,800 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|--|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Loftus Centre | | | | | |
| Loftus Centre Revenue | | | | | |
| Revenue | (651,756) | (728,530) | (697,820) | (629,224) | (696,280) |
| Loftus Centre Revenue Total | (651,756) | (728,530) | (697,820) | (629,224) | (696,280) |
| Loftus Centre Expenditure | | | | | |
| Building Maintenance | 71,121 | 117,600 | 119,700 | 122,103 | 126,400 |
| Ground Maintenance | 21,533 | 19,700 | 19,700 | 35,950 | 21,700 |
| Other Expenses | 1,041,682 | 1,029,590 | 981,590 | 984,114 | 922,420 |
| Loftus Centre Expenditure Total | 1,134,337 | 1,166,890 | 1,120,990 | 1,142,167 | 1,070,520 |
| Loftus Centre Indirect Costs | | | | | |
| Allocations | 23,700 | 24,050 | 24,050 | 24,050 | 22,980 |
| Loftus Centre Indirect Costs Total | 23,700 | 24,050 | 24,050 | 24,050 | 22,980 |
| Loftus Centre Total | 506,280 | 462,410 | 447,220 | 536,993 | 397,220 |
| Health Clinics | | | | | |
| Health Clinics Revenue | | | | | |
| Revenue | (13,849) | (23,240) | (23,240) | (18,930) | (19,080) |
| Health Clinics Revenue Total | (13,849) | (23,240) | (23,240) | (18,930) | (19,080) |
| Health Clinics Expenditure | | | | | |
| Building Maintenance | 64,230 | 53,070 | 28,470 | 29,296 | 29,530 |
| Ground Maintenance | 3,170 | 0 | 0 | 3,029 | 0 |
| Other Expenses | 67,899 | 69,240 | 69,240 | 67,078 | 65,530 |
| Health Clinics Expenditure Total | 135,299 | 122,310 | 97,710 | 99,403 | 95,060 |
| Health Clinics Indirect Costs | | | | | |
| Allocations | 2,480 | 2,510 | 2,510 | 2,510 | 2,400 |
| Health Clinics Indirect Costs Total | 2,480 | 2,510 | 2,510 | 2,510 | 2,400 |
| Health Clinics Total | 123,930 | 101,580 | 76,980 | 82,983 | 78,380 |
| Public Halls | | | | | |
| Public Halls Revenue | | | | | |
| Revenue | (222,079) | (213,070) | (233,940) | (240,977) | (232,750) |
| Public Halls Revenue Total | (222,079) | (213,070) | (233,940) | (240,977) | (232,750) |
| Public Halls Expenditure | | | | | |
| Building Maintenance | 99,426 | 193,950 | 184,450 | 184,483 | 189,750 |
| Ground Maintenance | 4,729 | 1,750 | 1,750 | 250 | 4,000 |
| Other Expenses | 246,862 | 248,310 | 229,720 | 228,892 | 231,760 |
| Public Halls Expenditure Total | 351,017 | 444,010 | 415,920 | 413,625 | 425,510 |
| Public Halls Indirect Costs | | | | | |
| Allocations | 8,451 | 8,580 | 8,580 | 8,580 | 8,120 |
| Public Halls Indirect Costs Total | 8,451 | 8,580 | 8,580 | 8,580 | 8,120 |
| Public Halls Total | 137,389 | 239,520 | 190,560 | 181,228 | 200,880 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|---|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Reserves Pavilions and Facilities | | | | | |
| Reserves Pavilions and Facilities Revenue | | | | | |
| Revenue | (114,341) | (117,230) | (117,630) | (101,059) | (106,810) |
| Reserves Pavilions and Facilities Revenue Total | (114,341) | (117,230) | (117,630) | (101,059) | (106,810) |
| Reserves Pavilions and Facilities Expenditure | | | | | |
| Building Maintenance | 386,194 | 386,540 | 414,480 | 419,475 | 459,175 |
| Ground Maintenance | 1,805 | 500 | 500 | 500 | 7,500 |
| Other Expenses | 320,368 | 325,210 | 316,330 | 316,000 | 315,710 |
| Reserves Pavilions and Facilities Expenditure Total | 708,366 | 712,250 | 731,310 | 735,975 | 782,385 |
| Reserves Pavilions and Facilities Indirect Costs | | | | | |
| Allocations | 8,374 | 8,510 | 8,510 | 8,510 | 8,270 |
| Reserves Pavilions and Facilities Indirect Costs Total | 8,374 | 8,510 | 8,510 | 8,510 | 8,270 |
| Reserves Pavilions and Facilities Total | 602,400 | 603,530 | 622,190 | 643,426 | 683,845 |
| Sporting Clubs Buildings | | | | | |
| Sporting Clubs Buildings Revenue | | | | | |
| Revenue | (146,758) | (210,560) | (205,150) | (136,552) | (139,610) |
| Sporting Clubs Buildings Revenue Total | (146,758) | (210,560) | (205,150) | (136,552) | (139,610) |
| Sporting Clubs Buildings Expenditure | | | | | |
| Building Maintenance | 84,457 | 60,830 | 80,710 | 81,085 | 64,570 |
| Ground Maintenance | 0 | 0 | 0 | 0 | 14,500 |
| Other Expenses | 854,721 | 855,570 | 872,030 | 871,834 | 866,270 |
| Sporting Clubs Buildings Expenditure Total | 939,178 | 916,400 | 952,740 | 952,919 | 945,340 |
| Sporting Clubs Buildings Indirect Costs | | | | | |
| Allocations | 25,701 | 26,090 | 26,090 | 26,090 | 25,020 |
| Sporting Clubs Buildings Indirect Costs Total | 25,701 | 26,090 | 26,090 | 26,090 | 25,020 |
| Sporting Clubs Buildings Total | 818,121 | 731,930 | 773,680 | 842,457 | 830,750 |
| Parks and Reserves Administration | | | | | |
| Parks and Reserves Administration Revenue | | | | | |
| Revenue | (3,822) | (3,500) | (3,500) | (4,434) | (4,870) |
| Parks and Reserves Administration Revenue Total | (3,822) | (3,500) | (3,500) | (4,434) | (4,870) |
| Parks and Reserves Administration Expenditure | | | | | |
| Employee Costs | 1,135,461 | 941,040 | 1,122,590 | 1,156,777 | 1,110,330 |
| Other Employee Costs | 43,609 | 43,640 | 43,640 | 28,799 | 34,850 |
| Other Expenses | 63,093 | 103,790 | 148,240 | 148,043 | 155,760 |
| Parks and Reserves Administration Expenditure Total | 1,242,163 | 1,088,470 | 1,314,470 | 1,333,620 | 1,300,940 |
| Parks and Reserves Administration Indirect Costs | | | | | |
| Allocations | 736,069 | 803,170 | 789,480 | 789,480 | 782,935 |
| On Costs Recovery | (1,325,802) | (1,380,000) | (1,630,000) | (1,630,000) | (1,440,000) |
| Parks and Reserves Administration Indirect Costs Total | (589,733) | (576,830) | (840,520) | (840,520) | (657,065) |
| Parks and Reserves Administration Total | 648,608 | 508,140 | 470,450 | 488,666 | 639,005 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|--|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| <u>Parks and Reserves</u> | | | | | |
| Parks and Reserves Revenue | | | | | |
| Revenue | (60,371) | (60,500) | (60,500) | (72,064) | (68,650) |
| Parks and Reserves Revenue Total | (60,371) | (60,500) | (60,500) | (72,064) | (68,650) |
| Parks and Reserves Expenditure | | | | | |
| Ground Maintenance | 2,085,324 | 2,055,590 | 2,103,530 | 2,153,230 | 2,150,595 |
| Other Expenses | 867,049 | 867,510 | 854,790 | 830,471 | 838,220 |
| Parks and Reserves Expenditure Total | 2,952,374 | 2,923,100 | 2,958,320 | 2,983,701 | 2,988,815 |
| Parks and Reserves Indirect Costs | | | | | |
| Allocations | 385 | 390 | 390 | 390 | 370 |
| Parks and Reserves Indirect Costs Total | 385 | 390 | 390 | 390 | 370 |
| Parks and Reserves Total | 2,892,388 | 2,862,990 | 2,898,210 | 2,912,027 | 2,920,535 |
| <u>Sporting Grounds</u> | | | | | |
| Sporting Grounds Revenue | | | | | |
| Revenue | (89,447) | (87,500) | (87,500) | (91,799) | (78,000) |
| Sporting Grounds Revenue Total | (89,447) | (87,500) | (87,500) | (91,799) | (78,000) |
| Sporting Grounds Expenditure | | | | | |
| Ground Maintenance | 975,282 | 1,013,040 | 1,078,040 | 1,070,798 | 1,169,550 |
| Other Expenses | 553,511 | 555,400 | 589,230 | 583,383 | 579,210 |
| Sporting Grounds Expenditure Total | 1,528,793 | 1,568,440 | 1,667,270 | 1,654,181 | 1,748,760 |
| Sporting Grounds Total | 1,439,346 | 1,480,940 | 1,579,770 | 1,562,382 | 1,670,760 |
| <u>Road Reserves Expenditure</u> | | | | | |
| Road Reserves Expenditure | | | | | |
| Ground Maintenance | 277,103 | 333,750 | 361,050 | 348,218 | 394,250 |
| Other Expenses | 11,746 | 10,380 | 10,380 | 10,380 | 16,190 |
| Road Reserves Expenditure Total | 288,849 | 344,130 | 371,430 | 358,598 | 410,440 |
| Road Reserves Expenditure Total | 288,849 | 344,130 | 371,430 | 358,598 | 410,440 |
| <u>Parks Other</u> | | | | | |
| Parks Other Revenue | | | | | |
| Revenue | (1,977) | (2,000) | (2,000) | (2,000) | (2,000) |
| Parks Other Revenue Total | (1,977) | (2,000) | (2,000) | (2,000) | (2,000) |
| Parks Other Expenditure | | | | | |
| Other Expenses | 1,855,658 | 2,010,000 | 1,925,000 | 1,861,923 | 2,083,910 |
| Parks Other Expenditure Total | 1,855,658 | 2,010,000 | 1,925,000 | 1,861,923 | 2,083,910 |
| Parks Other Total | 1,853,681 | 2,008,000 | 1,923,000 | 1,859,923 | 2,081,910 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|--|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Processable Waste Collection | | | | | |
| Processable Waste Collection Revenue | | | | | |
| Revenue | (268,920) | (280,170) | (280,170) | (266,080) | (268,410) |
| Processable Waste Collection Revenue Total | (268,920) | (280,170) | (280,170) | (266,080) | (268,410) |
| Processable Waste Collection Expenditure | | | | | |
| Employee Costs | 457,776 | 387,660 | 478,110 | 471,543 | 564,130 |
| Other Employee Costs | 6,612 | 9,740 | 9,740 | 3,815 | 5,000 |
| Other Expenses | 3,364,645 | 3,497,060 | 3,478,820 | 3,530,613 | 3,814,250 |
| Processable Waste Collection Expenditure Total | 3,829,033 | 3,894,460 | 3,966,670 | 4,005,971 | 4,383,380 |
| Processable Waste Collection Indirect Costs | | | | | |
| Allocations | 319,299 | 354,645 | 350,615 | 350,615 | 356,120 |
| On Costs Recovery | (537,888) | (535,000) | (620,000) | (620,000) | (530,000) |
| Processable Waste Collection Indirect Costs Total | (218,590) | (180,355) | (269,385) | (269,385) | (173,880) |
| Processable Waste Collection Total | 3,341,523 | 3,433,935 | 3,417,115 | 3,470,506 | 3,941,090 |
| Other Waste Services | | | | | |
| Other Waste Services Revenue | | | | | |
| Revenue | (2,088) | (1,200) | (1,200) | (2,506) | (1,200) |
| Other Waste Services Revenue Total | (2,088) | (1,200) | (1,200) | (2,506) | (1,200) |
| Other Waste Services Expenditure | | | | | |
| Other Expenses | 566,341 | 600,230 | 600,230 | 581,866 | 673,750 |
| Other Waste Services Expenditure Total | 566,341 | 600,230 | 600,230 | 581,866 | 673,750 |
| Other Waste Services Total | 564,253 | 599,030 | 599,030 | 579,359 | 672,550 |
| Recycling Expenditure | | | | | |
| Recycling Expenditure | | | | | |
| Other Expenses | 1,031,889 | 1,248,000 | 1,198,000 | 1,003,058 | 1,097,000 |
| Recycling Expenditure Total | 1,031,889 | 1,248,000 | 1,198,000 | 1,003,058 | 1,097,000 |
| Recycling Expenditure Total | 1,031,889 | 1,248,000 | 1,198,000 | 1,003,058 | 1,097,000 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|---|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Public Works Overhead | | | | | |
| Public Works Overhead Revenue | | | | | |
| Revenue | (53,548) | (47,420) | (47,420) | (51,844) | (49,110) |
| Public Works Overhead Revenue Total | (53,548) | (47,420) | (47,420) | (51,844) | (49,110) |
| Public Works Overhead Expenditure | | | | | |
| Employee Costs | 513,376 | 533,130 | 578,040 | 525,479 | 503,800 |
| Other Employee Costs | 20,010 | 25,650 | 25,650 | 22,432 | 20,000 |
| Other Expenses | 29,828 | 20,130 | 20,130 | 20,130 | 54,705 |
| Public Works Overhead Expenditure Total | 563,214 | 578,910 | 623,820 | 568,041 | 578,505 |
| Public Works Overhead Indirect Costs | | | | | |
| Allocations | 620,602 | 606,855 | 600,070 | 600,070 | 606,175 |
| On Costs Recovery | (493,900) | (440,000) | (515,000) | (515,000) | (553,000) |
| Public Works Overhead Indirect Costs Total | 126,702 | 166,855 | 85,070 | 85,070 | 53,175 |
| Public Works Overhead Total | 636,367 | 698,345 | 661,470 | 601,266 | 582,570 |
| Plant Operating | | | | | |
| Plant Operating Expenditure | | | | | |
| Other Expenses | 1,749,564 | 1,806,160 | 1,863,080 | 1,737,369 | 1,837,620 |
| Plant Operating Expenditure Total | 1,749,564 | 1,806,160 | 1,863,080 | 1,737,369 | 1,837,620 |
| Plant Operating Indirect Costs | | | | | |
| Allocations | (1,777,825) | (1,806,160) | (1,806,160) | (1,806,160) | (1,837,620) |
| Plant Operating Indirect Costs Total | (1,777,825) | (1,806,160) | (1,806,160) | (1,806,160) | (1,837,620) |
| Plant Operating Total | (28,261) | 0 | 56,920 | (68,791) | 0 |
| Recoverable Works | | | | | |
| Recoverable Works Revenue | | | | | |
| Revenue | (84,459) | (100,000) | (100,000) | (64,208) | (100,000) |
| Recoverable Works Revenue Total | (84,459) | (100,000) | (100,000) | (64,208) | (100,000) |
| Recoverable Works Expenditure | | | | | |
| Other Expenses | 117,530 | 100,000 | 100,000 | 129,543 | 100,000 |
| Recoverable Works Expenditure Total | 117,530 | 100,000 | 100,000 | 129,543 | 100,000 |
| Recoverable Works Total | 33,071 | 0 | 0 | 65,335 | 0 |
| Drainage Expenditure | | | | | |
| Drainage Expenditure | | | | | |
| Other Expenses | 302,377 | 305,210 | 304,050 | 301,654 | 279,250 |
| Drainage Expenditure Total | 302,377 | 305,210 | 304,050 | 301,654 | 279,250 |
| Drainage Expenditure Total | 302,377 | 305,210 | 304,050 | 301,654 | 279,250 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|---|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| <u>Footpaths/Cycleways Expenditure</u> | | | | | |
| Footpaths/Cycleways Expenditure | | | | | |
| Other Expenses | 743,320 | 781,620 | 856,100 | 843,420 | 799,900 |
| Footpaths/Cycleways Expenditure Total | 743,320 | 781,620 | 856,100 | 843,420 | 799,900 |
| Footpaths/Cycleways Expenditure Total | 743,320 | 781,620 | 856,100 | 843,420 | 799,900 |
| <u>Right of Ways Expenditure</u> | | | | | |
| Right of Ways Expenditure | | | | | |
| Other Expenses | 150,861 | 148,300 | 158,750 | 159,357 | 192,830 |
| Right of Ways Expenditure Total | 150,861 | 148,300 | 158,750 | 159,357 | 192,830 |
| Right of Ways Expenditure Total | 150,861 | 148,300 | 158,750 | 159,357 | 192,830 |
| <u>Roads Expenditure</u> | | | | | |
| Roads Expenditure | | | | | |
| Other Expenses | 1,840,116 | 1,844,570 | 1,843,540 | 1,837,343 | 1,853,090 |
| Roads Expenditure Total | 1,840,116 | 1,844,570 | 1,843,540 | 1,837,343 | 1,853,090 |
| Roads Expenditure Total | 1,840,116 | 1,844,570 | 1,843,540 | 1,837,343 | 1,853,090 |
| <u>Street Cleaning Expenditure</u> | | | | | |
| Street Cleaning Expenditure | | | | | |
| Other Expenses | 597,577 | 608,500 | 578,500 | 606,380 | 724,000 |
| Street Cleaning Expenditure Total | 597,577 | 608,500 | 578,500 | 606,380 | 724,000 |
| Street Cleaning Expenditure Total | 597,577 | 608,500 | 578,500 | 606,380 | 724,000 |
| <u>Traffic Control for Roadworks Expenditure</u> | | | | | |
| Traffic Control for Roadworks Expenditure | | | | | |
| Other Expenses | 80,723 | 92,000 | 92,000 | 104,025 | 171,000 |
| Traffic Control for Roadworks Expenditure Total | 80,723 | 92,000 | 92,000 | 104,025 | 171,000 |
| Traffic Control for Roadworks Expenditure Total | 80,723 | 92,000 | 92,000 | 104,025 | 171,000 |
| <u>Roadwork Signs and Barricades Expenditure</u> | | | | | |
| Roadwork Signs and Barricades Expenditure | | | | | |
| Other Expenses | 1,500 | 650 | 650 | 650 | 500 |
| Roadwork Signs and Barricades Expenditure Total | 1,500 | 650 | 650 | 650 | 500 |
| Roadwork Signs and Barricades Expenditure Total | 1,500 | 650 | 650 | 650 | 500 |
| <u>Sump Expenditure</u> | | | | | |
| Sump Expenditure | | | | | |
| Other Expenses | 5,837 | 1,500 | 1,500 | 762 | 2,500 |
| Sump Expenditure Total | 5,837 | 1,500 | 1,500 | 762 | 2,500 |
| Sump Expenditure Total | 5,837 | 1,500 | 1,500 | 762 | 2,500 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

| | Previous Year Actuals 2015/16 \$ | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|---|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| Works Depot | | | | | |
| Works Depot Expenditure | | | | | |
| Employee Costs | 147,211 | 159,210 | 150,770 | 145,857 | 158,740 |
| Other Employee Costs | 4,050 | 7,050 | 7,050 | 3,451 | 5,330 |
| Other Expenses | 6,438 | 7,780 | 7,780 | 7,780 | 4,170 |
| Works Depot Expenditure Total | 157,699 | 174,040 | 165,600 | 157,088 | 168,240 |
| Works Depot Indirect Costs | | | | | |
| Allocations | (157,699) | (174,040) | (165,600) | (165,600) | (168,240) |
| Works Depot Indirect Costs Total | (157,699) | (174,040) | (165,600) | (165,600) | (168,240) |
| Works Depot Total | 0 | 0 | 0 | (8,512) | 0 |
| Depot Building | | | | | |
| Depot Occupancy Costs | | | | | |
| Building Maintenance | 120,200 | 96,790 | 90,740 | 114,557 | 93,650 |
| Ground Maintenance | 8,955 | 0 | 0 | 0 | 0 |
| Other Expenses | 234,404 | 242,970 | 206,260 | 206,796 | 198,540 |
| Depot Occupancy Costs Total | 363,558 | 339,760 | 297,000 | 321,352 | 292,190 |
| Depot Indirect Costs | | | | | |
| Allocations | (363,558) | (339,760) | (297,000) | (297,000) | (292,190) |
| Depot Indirect Costs Total | (363,558) | (339,760) | (297,000) | (297,000) | (292,190) |
| Depot Building Total | 0 | 0 | 0 | 24,352 | 0 |
| Net Operating | 686,530 | 1,285,400 | 1,178,885 | 576,852 | 2,125,778 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUPPORTING SCHEDULES OPERATING PROGRAMMES
FOR THE YEAR ENDED 30TH JUNE 2018

| | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|---|--|--|-----------------------------------|--|
| 725 - Management Programmes | | | | |
| Strategic Community Plan | 200,000 | 138,000 | 86,327 | 117,000 |
| Project Management Framework | 80,000 | 80,000 | 0 | 20,000 |
| Management Initiatives | 150,000 | 150,000 | 128,106 | 0 |
| Frontline Leadership | 50,000 | 70,000 | 25,667 | 20,000 |
| | 480,000 | 438,000 | 240,099 | 157,000 |
| 610 - Seniors Programmes | | | | |
| Seniors Week | 0 | 3,530 | 3,530 | 0 |
| Seniors Programme | 25,000 | 25,000 | 13,843 | 40,000 |
| Age Friendly Strategy | 0 | 10,000 | 7,560 | 15,000 |
| | 25,000 | 38,530 | 24,933 | 55,000 |
| 163 - Youth Programmes Revenue | | | | |
| Kid Sport | (15,000) | (15,000) | (15,000) | (15,000) |
| | (15,000) | (15,000) | (15,000) | (15,000) |
| 612 - Youth Programmes | | | | |
| Youth Events | 15,000 | 15,000 | 750 | 7,000 |
| School Holiday Events | 0 | 5,500 | 5,500 | 0 |
| Kid Sport | 15,000 | 15,000 | 17,602 | 15,000 |
| Spirit of Christmas Banners | 5,000 | 5,000 | 6,705 | 0 |
| | 35,000 | 40,500 | 30,557 | 22,000 |
| 164 - Community Programmes Revenue | | | | |
| Community Bus Operations | (1,500) | (1,500) | 0 | 0 |
| | (1,500) | (1,500) | 0 | 0 |
| 613 - Community Programmes | | | | |
| Community Bus Operations | 20,400 | 5,500 | 10,940 | 5,000 |
| Multicultural Initiatives | 0 | 0 | 0 | 5,000 |
| | 20,400 | 5,500 | 10,940 | 10,000 |
| 571 - Donations and Sponsorships | | | | |
| Community Support Grants | 100,000 | 122,900 | 93,764 | 115,000 |
| Meals on Wheels | 6,500 | 6,500 | 4,139 | 6,500 |
| General Donations | 0 | 0 | 0 | 3,000 |
| Rough Sleepers | 8,000 | 0 | 0 | 0 |
| Members of Council General Donations | 5,000 | 5,000 | 3,406 | 5,000 |
| Other Governance General Donations | 2,000 | 2,000 | 0 | 0 |
| Policy and Place Grants | 50,000 | 50,000 | 12,858 | 50,000 |
| | 171,500 | 186,400 | 114,167 | 179,500 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUPPORTING SCHEDULES OPERATING PROGRAMMES
FOR THE YEAR ENDED 30TH JUNE 2018

| | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|--|--|--|-----------------------------------|--|
| 614 - Events | | | | |
| Summer Concerts | 30,000 | 30,000 | 27,309 | 30,000 |
| North Perth Festival | 20,000 | 20,000 | 16,500 | 35,000 |
| Beaufort Street Festival | 36,000 | 36,000 | 13,572 | 35,000 |
| Cultural Kick Start Grants | 6,000 | 6,000 | 8,157 | 20,000 |
| Hyde Park Fair | 57,000 | 57,000 | 22,679 | 20,000 |
| Leederville Festival | 60,500 | 60,500 | 50,191 | 65,000 |
| Festival | 73,530 | 20,000 | 0 | 22,000 |
| Mount Hawthorn Festival | 53,800 | 53,800 | 45,160 | 51,000 |
| St Patricks Day | 0 | 30,280 | 23,413 | 20,000 |
| Pride WA | 0 | 22,250 | 0 | 10,000 |
| Revelation Film Festival | 0 | 21,000 | 20,000 | 20,000 |
| Civic Functions | 0 | 0 | 0 | 35,000 |
| Staff Christmas Functions | 0 | 0 | 0 | 8,000 |
| Mayoral Christmas Functions | 0 | 0 | 0 | 16,000 |
| Staging | 0 | 0 | 0 | 10,000 |
| Beatty Park Leisure Centre Events | 20,000 | 12,000 | 1,936 | 7,500 |
| | 356,830 | 368,830 | 228,918 | 404,500 |
| 615 - Reconciliation Programmes | | | | |
| Reconciliation Action Plan | 10,000 | 11,700 | 11,187 | 0 |
| Naidoc Week Events Expenditure | 6,000 | 6,000 | 6,313 | 6,000 |
| Reconciliation Week Events | 3,000 | 3,000 | 8,843 | 6,000 |
| | 19,000 | 20,700 | 26,343 | 12,000 |
| 617 - Recreation Programmes | | | | |
| Recreation Programmes Expenditure | 6,000 | 8,000 | 8,455 | 0 |
| Community Partnership Programs Expenditure | 23,365 | 23,365 | 13,462 | 9,900 |
| Physical Activity Plan Expenditure | 0 | 0 | 1,115 | 0 |
| | 29,365 | 31,365 | 23,032 | 9,900 |
| 618 - Arts Programmes | | | | |
| Lightbox Laneway Gallery | 30,000 | 8,300 | 7,273 | 10,000 |
| Film Project | 20,000 | 20,000 | 18,500 | 20,000 |
| Mural/Wall Art Expenditure | 35,000 | 35,000 | 41,333 | 35,000 |
| Community Banners | 2,000 | 0 | 1,550 | 0 |
| Artworks/Events Legal Fees | 2,000 | 2,000 | 0 | 0 |
| | 89,000 | 65,300 | 68,656 | 65,000 |
| 623 - Community Connection Programmes | | | | |
| Vincent Graffiti Project | 2,500 | 2,500 | 0 | 2,500 |
| Local Government Partnership Fund | 1,500 | 1,500 | 0 | 0 |
| Reconciliation Action Plan | 0 | 0 | 0 | 39,000 |
| | 4,000 | 4,000 | 0 | 41,500 |
| 619 - Library Programmes | | | | |
| Better Beginning | 5,500 | 5,500 | 2,431 | 5,500 |
| Children's Book Week | 2,000 | 2,000 | 1,605 | 2,000 |
| | 7,500 | 7,500 | 4,036 | 7,500 |
| 620 - Local History Programmes | | | | |
| Local History Collection | 11,500 | 11,500 | 10,079 | 11,500 |
| | 11,500 | 11,500 | 10,079 | 11,500 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUPPORTING SCHEDULES OPERATING PROGRAMMES
FOR THE YEAR ENDED 30TH JUNE 2018

| | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|---|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| 171 - Health Programmes Revenue | | | | |
| Compliance Recoverable Works | (30,000) | (30,000) | 0 | 0 |
| | (30,000) | (30,000) | 0 | 0 |
| 621 - Health Programmes | | | | |
| Health Promotion | 2,000 | 1,000 | 1,452 | 2,000 |
| Air Quality Program | 3,000 | 2,000 | 110 | 2,000 |
| Public Health Plan | 10,000 | 5,000 | 0 | 5,000 |
| Compliance Recoverable Works | 30,000 | 30,000 | 0 | 0 |
| | 45,000 | 38,000 | 1,562 | 9,000 |
| 622 - Food Programmes | | | | |
| Menuwise | 5,000 | 2,000 | 0 | 2,000 |
| | 5,000 | 2,000 | 0 | 2,000 |
| 175 - Compliance Programmes Revenue | | | | |
| Compliance Recoverable Works | (30,000) | (30,000) | 0 | 0 |
| | (30,000) | (30,000) | 0 | 0 |
| 690 - Compliance Programmes Expenditure | | | | |
| Compliance Recoverable Works | 30,000 | 30,000 | 0 | 0 |
| | 30,000 | 30,000 | 0 | 0 |
| 624 - Strategic Planning Programmes | | | | |
| Town Planning Scheme Amendments and Policies | 0 | 0 | 5,666 | 0 |
| Strategic Planning Projects | 95,000 | 105,000 | 295 | 160,000 |
| Policy and Place Consultation and Communication | 24,000 | 20,000 | 11,240 | 10,000 |
| | 119,000 | 125,000 | 17,201 | 170,000 |
| 625 - Sustainability Programmes | | | | |
| Promotion of Sustainable Design | 20,000 | 18,000 | 14,760 | 14,000 |
| Sustainability Environmental Plan | 30,000 | 30,000 | 24,224 | 21,000 |
| Sustainability Education Programs | 8,000 | 8,000 | 4,787 | 6,000 |
| | 58,000 | 56,000 | 43,771 | 41,000 |
| 626 - Heritage Programmes Expenditure | | | | |
| Heritage Plaques | 0 | 0 | 495 | 0 |
| Building Design and Conservation Awards | 10,000 | 10,000 | 0 | 0 |
| Heritage Publicity and Promotion | 12,240 | 12,240 | 2,696 | 14,500 |
| Trees of Significance Assistance Fund | 0 | 0 | 0 | 2,000 |
| | 22,240 | 22,240 | 3,191 | 16,500 |
| 632 - Place Management Programmes | | | | |
| Place Management Program | 25,000 | 35,000 | 26,928 | 45,000 |
| | 25,000 | 35,000 | 26,928 | 45,000 |

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUPPORTING SCHEDULES OPERATING PROGRAMMES
FOR THE YEAR ENDED 30TH JUNE 2018

| | Adopted Budget 2016/17 \$ | Revised Budget 2016/17 \$ | Actuals 2016/17 \$ | Draft Budget 2017/18 \$ |
|--------------------------------------|------------------------------------|------------------------------------|--------------------------|----------------------------------|
| 630 - Travel Smart Programmes | | | | |
| Travel Smart Actions | 6,000 | 6,000 | 2,621 | 5,000 |
| Travel Smart - Community Expenditure | 37,000 | 35,000 | 26,001 | 35,000 |
| | 43,000 | 41,000 | 28,622 | 40,000 |
| 627 - Environmental Programmes | | | | |
| Environmental Grants and Awards | 10,000 | 10,000 | 10,000 | 12,000 |
| Environmental Monitoring | 35,000 | 15,000 | 22,729 | 30,000 |
| Environmental Promotion | 10,000 | 10,000 | 3,761 | 10,000 |
| Education/Workshops | 8,000 | 6,000 | 3,088 | 7,000 |
| Switch Your Thinking | 0 | 5,000 | 5,000 | 0 |
| Voluntary Planting/National Tree Day | 7,000 | 5,500 | 6,752 | 6,000 |
| Local Plants Projects | 15,000 | 22,500 | 21,788 | 25,000 |
| Environmental Initiatives | 15,000 | 15,000 | 12,384 | 10,000 |
| Adopt A Verge Initiative | 100,000 | 115,000 | 123,608 | 100,000 |
| Adopt a Tree Initiative | 5,000 | 1,000 | 0 | 1,000 |
| Hyde Park Turtle Research | 0 | 0 | 0 | 10,000 |
| Trial Community Composting Project | 0 | 0 | 0 | 5,500 |
| | 205,000 | 205,000 | 209,110 | 216,500 |
| 165 - Parks Programmes Revenue | | | | |
| Garden Competition | (2,000) | (2,000) | (1,005) | (2,000) |
| | (2,000) | (2,000) | (1,005) | (2,000) |
| 629 - Parks Programmes Expenditure | | | | |
| Garden Competition Expenditure | 17,000 | 17,000 | 11,806 | 14,000 |
| Christmas Tree Expenditure | 7,000 | 7,000 | 6,157 | 7,000 |
| | 24,000 | 24,000 | 17,963 | 21,000 |
| 631 - Waste Management Programmes | | | | |
| Waste Management Strategy | 30,000 | 30,000 | 14,689 | 30,000 |
| Waste Reduction Initiative | 0 | 0 | 0 | 40,000 |
| | 30,000 | 30,000 | 14,689 | 70,000 |



CITY OF VINCENT
FEES AND CHARGES
2017/2018
Contents

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CITY OF VINCENT

FEES AND CHARGES 2017/2018

| | | 2016/17 | 2017/18 | GST |
|--|----------|----------|----------|-----|
| LIBRARY | | | | |
| Photocopying | | | | |
| Library (coin operated) | | | | |
| Black and white | per copy | \$ 0.30 | \$ 0.30 | Y |
| Colour A4 | per copy | \$ 2.50 | \$ 2.50 | Y |
| Colour A3 | per copy | \$ 4.00 | \$ 4.00 | Y |
| Facsimiles | | | | |
| First page | | \$ 3.00 | N/A | Y |
| Each additional page | | \$ 1.50 | N/A | Y |
| General | | | | |
| Replace lost membership card | | \$ 10.50 | \$ 10.50 | N |
| Administration fee on overdue notices | | \$ 10.00 | \$ 10.00 | N |
| Earbuds for playaway books | | \$ 2.00 | \$ 2.00 | Y |
| Printing pages from internet | per page | \$ 0.30 | \$ 0.30 | Y |
| "Early Businesses" book - softcover | | \$ 35.00 | \$ 35.00 | Y |
| "Beatty Park" book - softcover | | \$ 20.00 | \$ 20.00 | Y |
| "Beatty Park" book - hardcover | | \$ 30.00 | \$ 30.00 | Y |
| Red library bags | each | \$ 1.00 | \$ 1.00 | Y |
| Coffee machine | per cup | \$ 3.00 | \$ 3.00 | Y |
| Local history photographs (for private use) | | \$ 10.00 | \$ 10.00 | Y |
| Local history photographs (for commercial use) | | \$ 20.00 | \$ 20.00 | Y |
| Media Room Hire | | | | |
| Businesses | per hour | \$ 40.00 | \$ 40.00 | Y |
| Community Groups | per hour | \$ 20.00 | \$ 20.00 | Y |
| Interview room hire - businesses | per hour | \$ 15.00 | \$ 15.00 | Y |
| Refund administration fee | | \$ 10.00 | \$ 10.00 | Y |



CITY OF VINCENT

FEES AND CHARGES 2017/2018

| | | 2016/17 | 2017/18 | GST |
|---|----------------------------------|-----------|-----------|-----|
| RATES | | | | |
| Settlement Enquiries | | | | |
| Orders and requisitions settlement | per Lot | \$ 149.00 | \$ 121.00 | Y |
| Rates settlement enquiry fee only | per Lot | \$ 53.00 | \$ 31.00 | Y |
| Settlement enquiry letter (includes orders, requisitions and rate enquiry) | per Lot | \$ 167.00 | \$ 151.00 | Y |
| Reply to a property settlement questionnaire (planning only) | | \$ 74.00 | \$ 81.00 | Y |
| General Charges | | | | |
| Ownership enquiry fee | per property | \$ 7.00 | \$ 7.00 | Y |
| Provision of historical rating data per financial year (2002-03 rating year onwards) | per year | \$ 22.00 | \$ 9.00 | Y |
| Provision of historical rating data per financial year (2001-02 rating year & before) | per hour | \$ - | \$ 56.00 | Y |
| Refund of overpaid rates | | \$ 13.00 | \$ 13.00 | N |
| Re-print of annual rate notice | | \$ 11.00 | \$ 12.00 | Y |
| Instalment administration fee | | \$ 39.00 | \$ 39.00 | N |
| Special payment arrangement administration fee | | \$ 56.00 | \$ 40.00 | N |
| Special payment arrangement administration fee - direct debit | | \$ 40.00 | \$ 30.00 | N |
| Notice of Discontinuance - Issue notification or Notice of Discontinuance | | \$ 20.00 | At cost | Y |
| Dishonoured cheque / Direct Debit dishonoured fee | | \$ - | At cost | N |
| Legal fees | | | At cost | Y |
| Street directory CD/USB format | | \$ 400.00 | \$ 25.00 | Y |
| GOVERNANCE | | | | |
| Electoral rolls (Ward) hard copy | | \$ 75.00 | N/A | N |
| Electoral rolls (Ward) CD/USB | | \$ 50.00 | \$ 24.00 | Y |
| Annual Budget | | \$ 25.00 | \$ 25.00 | Y |
| Council minutes hard copy - Whole document | per Meeting | \$ 20.00 | \$ 25.00 | Y |
| Council minutes CD/USB | per Meeting | \$ 16.00 | \$ 15.00 | Y |
| Council meetings - purchase of recorded information | per meeting | \$ 31.00 | \$ 22.00 | Y |
| Council meetings - Supervision of the listening of recorded information, if in an unsecured environment | per hour | \$ 40.00 | N/A | N |
| Council meetings - Purchase of transcribed recording of recorded information | per hour to transcribe recording | \$ 40.00 | \$ 56.00 | Y |
| Freedom of information request (FOI)* | | \$ 30.00 | \$ 30.00 | N |
| Application fee to make a Relationship Declaration | | \$ 135.00 | \$ 135.00 | Y |
| Replacement of Declaration Certificate | | \$ 25.00 | \$ 25.00 | Y |
| Certified copy of entry - Relationship Declaration Register | | \$ 25.00 | \$ 25.00 | Y |

*As prescribed by regulation 4 of the Freedom of Information Act Regulations 1993.



CITY OF VINCENT

FEES AND CHARGES 2017/2018

| | 2016/17 | 2017/18 | GST |
|--|------------------------------|-----------|-----|
| RANGERS AND COMMUNITY SAFETY SERVICES | | | |
| <u>DOGS</u> | | | |
| Sterilised Dog | | | |
| 1 Year | * \$ 20.00 | \$ 20.00 | N |
| 3 Years | * \$ 42.50 | \$ 42.50 | N |
| 1 Year (Pensioner) | * \$ 10.00 | \$ 10.00 | N |
| 3 Years (Pensioner) | * \$ 21.25 | \$ 21.25 | N |
| Lifetime registration period | * \$ 100.00 | \$ 100.00 | N |
| Lifetime registration period (pensioner) | * \$ 50.00 | \$ 50.00 | N |
| Unsterilised Dog | | | |
| 1 Year | * \$ 50.00 | \$ 50.00 | N |
| 3 Years | * \$ 120.00 | \$ 120.00 | N |
| 1 Year (Pensioner) | * \$ 25.00 | \$ 25.00 | N |
| 3 Years (Pensioner) | * \$ 60.00 | \$ 60.00 | N |
| Lifetime registration period | * \$ 250.00 | \$ 250.00 | N |
| Lifetime registration period (pensioner) | * \$ 125.00 | \$ 125.00 | N |
| * All above charges are prescribed under Regulation 17 of the Dog Regulations 2013 | | | |
| <u>CATS</u> | | | |
| Annual registration of a cat | * \$ 20.00 | \$ 20.00 | N |
| 3 Years | * \$ 42.50 | \$ 42.50 | N |
| 3 Years (Pensioner) | * \$ 21.25 | \$ 21.25 | N |
| Lifetime registration period | * \$ 100.00 | \$ 100.00 | N |
| Lifetime registration period (Pensioner) | * \$ 50.00 | \$ 50.00 | N |
| Registration after 31 May in any year, for that registration year | 50% of fee payable otherwise | | N |
| Annual application for approval or renewal of approval to breed cats (per cat) | * \$ 100.00 | \$ 100.00 | N |
| * All above charges are prescribed under Schedule 3 of the Cat Regulations 2012 | | | |
| <u>ANIMALS</u> | | | |
| Replacement of dog registration tags | \$ - | \$ 5.00 | Y |
| <u>DOG POUND</u> | | | |
| Seizure and impounding | \$ 87.00 | \$ 87.00 | N |
| Daily Maintenance (after 24 hours) | \$ 28.00 | \$ 28.00 | N |
| Euthanasia | \$ 71.00 | \$ 71.00 | N |
| Administration charge | \$ 55.00 | \$ 55.00 | N |
| Release of dogs or cats outside normal working hours – Additional Fee | | | |
| On shift | \$ 65.00 | \$ 65.00 | N |
| Call out | \$ 137.00 | \$ 137.00 | N |
| <u>ABANDONED VEHICLES</u> | | | |
| Towage | \$ 130.00 | \$ 130.00 | Y |
| Administration fee | \$ 270.00 | \$ 270.00 | Y |
| Daily impound fee | \$ 23.00 | \$ 23.00 | N |
| <u>RESIDENTIAL VERGE SIGNAGE</u> | | | |
| Sign | \$ 18.00 | \$ 18.00 | Y |
| Clamp (Sold 2 at a time) each | \$ 2.00 | \$ 2.00 | Y |
| Pole | \$ 30.00 | \$ 30.00 | Y |



CITY OF VINCENT

FEES AND CHARGES 2017/2018

| | 2016/17 | 2017/18 | GST |
|--|-----------|-----------|-----|
| RANGERS AND COMMUNITY SAFETY SERVICES | | | |
| <u>BUSKING FEES (Public Entertainers)</u> | | | |
| One-off permit | \$ 28.00 | \$ 28.00 | N |
| Three month permit | \$ 54.00 | \$ 54.00 | N |
| Annual permit | \$ 108.00 | \$ 108.00 | N |
| <u>RELEASE FEES (Impounded Items)</u> | | | |
| Shopping trolleys, signage etc | \$ 75.00 | \$ 75.00 | N |
| Daily impound fee | \$ 23.00 | \$ 23.00 | N |
| <u>PERMITS</u> | | | |
| <u>Verge</u> | | | |
| Short term storage administration and inspection fee | \$ - | \$ 25.00 | N |
| Filming | \$ 105.00 | \$ 105.00 | N |
| <u>Work Zones</u> | | | |
| Establishment fee | \$ 686.00 | \$ 686.00 | N |
| Operating fees daily rate/bay | \$ 22.00 | \$ 22.00 | N |
| Non-refundable administration fee (Skip bin) Verge | \$ 42.00 | \$ 42.00 | N |
| Non-refundable administration fee (Skip bin) Road | \$ 53.00 | \$ 53.00 | N |
| Non-refundable administration fee (Closure requiring Traffic Management Plans) | \$ 132.00 | \$ 132.00 | N |
| Non-refundable administration fee | \$ 76.00 | \$ 76.00 | N |



FEES AND CHARGES 2017/2018

| | | 2016/17 | 2017/18 | GST |
|---|-------------|----------|----------|-----|
| <u>PARKING</u> | | | | |
| <u>CAR PARKING FEES</u> | | | | |
| Hourly Rate | | | | |
| Frame Court Car Park | 1st hr free | \$ 2.60 | \$ 2.70 | Y |
| The Avenue Car Park | 1st hr free | \$ 2.60 | \$ 2.70 | Y |
| Barlee Street Car Park | 1st hr free | \$ 2.60 | \$ 2.70 | Y |
| Brisbane Street Car Park | 1st hr free | \$ 2.60 | \$ 2.70 | Y |
| Chelmsford Road Car Park | 1st hr free | \$ 2.60 | \$ 2.70 | Y |
| Raglan Road Car Park | 1st hr free | \$ 2.60 | \$ 2.70 | Y |
| Leederville Hotel Car Park | | \$ 2.60 | \$ 2.70 | Y |
| View Street Car Park | 1st hr free | \$ 2.60 | \$ 2.70 | Y |
| Wasley Street Car Park | 1st hr free | \$ 2.60 | \$ 2.70 | Y |
| nib Stadium Car Park (8am to 10pm Daily) | | \$ 2.60 | \$ 2.70 | Y |
| 375 William Street Car Park (8am to 10pm Daily) | | \$ 3.70 | \$ 3.90 | Y |
| All Day Fee | | | | |
| Frame Court Car Park (No Maximum) | 1st hr free | \$ 17.20 | N/A | Y |
| The Avenue Car Park (No Maximum) | 1st hr free | \$ 17.20 | N/A | Y |
| Barlee Street Car Park | 1st hr free | \$ 17.20 | \$ 18.40 | Y |
| Brisbane Street Car Park | 1st hr free | \$ 17.20 | \$ 18.40 | Y |
| Chelmsford Road Car Park | 1st hr free | \$ 17.20 | \$ 18.40 | Y |
| Raglan Road Car Park | 1st hr free | \$ 17.20 | \$ 18.40 | Y |
| Leederville Hotel Car Park | | \$ 17.20 | \$ 18.40 | Y |
| View Street Car Park | 1st hr free | \$ 14.60 | \$ 14.60 | Y |
| Wasley Street Car Park | 1st hr free | \$ 14.60 | \$ 14.60 | Y |
| nib Stadium Car Park (8am to 10pm Daily) | | \$ 17.20 | \$ 18.40 | Y |
| <u>KERBSIDE PARKING FEES - DAY HOURLY RATE</u> | | | | |
| William Street (Kerbside) | | \$ 3.70 | \$ 3.90 | Y |
| Brewer Street | | \$ 2.60 | \$ 2.80 | Y |
| Pier Street | | \$ 2.60 | \$ 2.80 | Y |
| Stirling Street | | \$ 2.60 | \$ 2.80 | Y |
| Stuart Street | | \$ 2.60 | \$ 2.80 | Y |
| Newcastle Street - West of Loftus St. | | \$ 2.60 | \$ 2.80 | Y |
| Barlee Street | | \$ 2.60 | \$ 2.80 | Y |
| Beaufort Street | | \$ 2.60 | \$ 2.80 | Y |
| Braid Street | | \$ 2.60 | \$ 2.80 | Y |
| Brisbane Street | | \$ 2.60 | \$ 2.80 | Y |
| Broome Street | 1st hr free | \$ 2.60 | \$ 2.80 | Y |
| Chelmsford Road | | \$ 2.60 | \$ 2.80 | Y |
| Clarence Street | | \$ 2.60 | \$ 2.80 | Y |
| Fitzgerald Street | | \$ 2.60 | \$ 2.80 | Y |
| Forbes Road | | \$ 3.70 | \$ 3.90 | Y |
| Frame Court | | \$ 2.60 | \$ 2.80 | Y |
| Grosvenor Road | | \$ 2.60 | \$ 2.80 | Y |
| Harold Street | 1st hr free | \$ 2.60 | \$ 2.80 | Y |
| Leederville Parade | | \$ 2.60 | \$ 2.80 | Y |
| Lindsay Street | | \$ 2.60 | \$ 2.80 | Y |
| Mary Street | 1st hr free | \$ 2.60 | \$ 2.80 | Y |
| Money Street | | \$ 2.60 | \$ 2.80 | Y |
| Monger Street | | \$ 2.60 | \$ 2.80 | Y |
| Newcastle Street - East of Fitzgerald Street | | \$ 3.70 | \$ 3.90 | Y |
| Oxford Street | | \$ 2.60 | \$ 2.80 | Y |
| Parry Street | | \$ 2.60 | \$ 2.80 | Y |



CITY OF VINCENT

FEES AND CHARGES 2017/2018

| | | 2016/17 | 2017/18 | GST |
|--|-----------|-------------|-------------|-----|
| <u>PARKING</u> | | | | |
| <u>KERBSIDE PARKING FEES - DAY HOURLY RATE Cont'd</u> | | | | |
| Raglan Road | | \$ 2.60 | \$ 2.80 | Y |
| Richmond Street | | \$ 1.30 | \$ 1.40 | Y |
| Vincent Street | | \$ 2.60 | \$ 2.80 | Y |
| <u>PARKING PERMITS</u> | | | | |
| Frame Court Car Park | per month | \$ 169.60 | \$ 173.20 | Y |
| The Avenue Car Park | per month | \$ 169.60 | \$ 173.20 | Y |
| Barlee Street Car Park | per month | \$ 169.60 | \$ 173.20 | Y |
| Brisbane Street Car Park | per month | \$ 169.60 | \$ 173.20 | Y |
| Commercial parking permits - North Perth Town Centre | per annum | \$ 868.00 | \$ 868.00 | Y |
| Commercial parking permits - All other areas | per annum | \$ 1,736.00 | \$ 1,736.00 | Y |
| Replacement residential parking permits | each | \$ 28.00 | \$ 28.00 | Y |
| Replacement commercial parking permits | each | \$ 55.00 | \$ 28.00 | Y |
| <u>PRIVATE CAR PARK REGISTRATION</u> | | | | |
| Annual registration fee | | \$ 200.00 | \$ 200.00 | N |
| Cost of Parking sign | each | \$ 35.00 | \$ 35.00 | Y |
| Infringement notice - withdraw fee | each | \$ 50.00 | \$ 50.00 | N |
| <u>LOTON PARK TEMPORARY EVENT PARKING</u> | | | | |
| Vehicle - Flat rate | | \$ 20.00 | \$ 20.00 | Y |
| Vehicle - ACROD permit holder | | \$ 10.00 | \$ 10.00 | Y |



FEES AND CHARGES 2017/2018

| | | 2016/17 | 2017/18 | GST |
|--|----------|-----------|-----------|-----|
| HEALTH SERVICES | | | | |
| FOOD BUSINESSES | | | | |
| Notification of new establishment or change in business operation type or ownership | | \$ 50.00 | \$ 50.00 | N |
| Application for fit-out or alteration (where building permit not required) | | \$ 130.00 | \$ 130.00 | N |
| Annual Assessment - High Risk | | \$ 640.00 | \$ 640.00 | N |
| Annual Assessment - Medium Risk | | \$ 530.00 | \$ 530.00 | N |
| Annual Assessment - Low Risk | | \$ 340.00 | \$ 200.00 | N |
| Food Condemnation assessment | per hour | \$ 80.00 | \$ 80.00 | N |
| Foodsafe Trained | | \$ 40.00 | \$ 40.00 | N |
| Foodsafe Accredited | | \$ 100.00 | \$ 100.00 | N |
| Food Stallholders - Annual (venue specific including markets) | | | | |
| Annual Permit - Medium - High Risk | | \$ 390.00 | \$ 390.00 | N |
| Annual Permit - Low Risk | | \$ 130.00 | \$ 130.00 | N |
| Not-for-profit/Charitable Organisations (i.e. fundraising events) | | \$ - | \$ - | N |
| Food Stallholders - Event Based (eg festivals, miscellaneous) | | | | |
| Application (assessment only) For a maximum of four occasions in any 12 month period (Food stalls that do not require an inspection) | | \$ 50.00 | \$ 50.00 | N |
| Medium or High Risk | | \$ 95.00 | \$ 80.00 | N |
| Low risk | | \$ 65.00 | \$ 60.00 | N |
| Not-for-profit/Charitable organisations (i.e. fundraising events) | | \$ - | \$ - | N |
| Mobile Food Vendor 'Vending Vincent' | | | | |
| Annual Permit - Medium or high risk | | \$ 900.00 | \$ 900.00 | N |
| Annual Permit - Low risk | | \$ 650.00 | \$ 650.00 | N |
| Public Buildings | | | | |
| Annual Building Assessments: | | | | |
| Risk Type - High | | \$ 390.00 | \$ 390.00 | N |
| Risk Type - Med | | \$ 190.00 | \$ 190.00 | N |
| Risk Type - Low | | \$ 90.00 | \$ 90.00 | N |
| Discount on Annual Building Assessment if a registered food business | | 25% | 25% | N |
| Applications to construct, extend or alter: | | | | |
| High Risk | | \$ 640.00 | \$ 640.00 | N |
| Low or Medium risk | | \$ 350.00 | \$ 350.00 | N |
| Temporary Public Buildings: | | | | |
| 5,000 attendees and above | | \$ 660.00 | \$ 660.00 | N |
| 500 - 4,999 attendees | | \$ 360.00 | \$ 360.00 | N |
| 499 attendees or less | | \$ 180.00 | \$ 180.00 | N |
| Not-for-profit/Charitable Organisations (i.e. fundraising events) | | \$ - | \$ - | N |
| Lodging Houses | | | | |
| Annual Registration | | \$ 440.00 | \$ 440.00 | N |
| Morgues | | | | |
| Annual Licence | | \$ 210.00 | \$ 210.00 | N |
| Liquor and Gaming Control | | | | |
| Section 39 Certification | | \$ 260.00 | \$ 200.00 | N |
| Liquor and Gaming Permits | | | | |
| One-offs | | \$ 100.00 | \$ 100.00 | N |
| Long term (minimum 1 year) | | \$ 530.00 | \$ 300.00 | N |
| Not-for-profit/Charitable Organisations (i.e. fundraising events) | | N/A | N/A | N |
| Water Sampling/Audits | | | | |
| Annual Assessment - more than 3 water bodies | | \$ 670.00 | \$ 670.00 | N |
| Annual Assessment - 2 or 3 water bodies | | \$ 380.00 | \$ 380.00 | N |
| Annual Assessment - 1 water body | | \$ 260.00 | \$ 260.00 | N |
| Second re-sample within the month due to non- compliance | | \$ 80.00 | \$ 80.00 | N |



CITY OF VINCENT

FEES AND CHARGES 2017/2018

| | | 2016/17 | 2017/18 | GST |
|--|--------------------------------|-----------|-----------|-----|
| HEALTH SERVICES | | | | |
| General | | | | |
| Transfer of an annual permits, licences and registrations (e.g. Lodging Houses) | | \$ 100.00 | \$ 100.00 | N |
| Reinspection due to incomplete/unsatisfactory work; non-compliance with formal directions/notices | per hour | \$ 80.00 | \$ 80.00 | N |
| Late payment of Health Services fees | per month after second request | \$ 60.00 | \$ 60.00 | N |
| Health Work Order/Settlement Enquiry (i.e. Food business, Lodging houses) | | \$ 190.00 | \$ 190.00 | N |
| Initial inspection of a new Food Vehicle (no longer charged) | | \$ - | \$ - | N |
| Sampling upon request (at discretion of Manager): | | | | |
| Officer Time | per hour | \$ 88.00 | \$ 80.00 | Y |
| Analytical costs | | At cost | At cost | Y |
| Fees for annual permits, licences and registrations (excluding Offensive Trades) charged on a monthly pro-rata basis, minimum 1 month, up to 30 June | | | | |
| Noise | | | | |
| Regulation 18 (non-conforming event e.g. concerts) Application and Late Fees as per Environmental Protection (Noise) Regulations 1997 | | | | |
| Application | | * | * | N |
| Late | | * | * | N |
| Regulation 13 (out-of-hours construction) Application where work is conducted by a business | | \$ 130.00 | \$ 130.00 | N |
| * As per regulation | | | | |
| OFFENSIVE TRADES | | | | |
| Fees as per Offensive Trades (Fees) Regulations 1976 | | | | |
| Laundries and Dry cleaning Establishments | | * | * | N |
| Poultry Processing establishments | | * | * | N |
| Fish Processing Establishment in which fish are cleaned and prepared | | * | * | N |
| Shellfish and Crustacean Processing Establishments | | * | * | N |
| Other Offensive Trades not specified | | * | * | N |
| Fees as per Health (Treatment of Sewage and Disposal of Effluent and Liquid Waste) Regulations 1974 | | | | |
| Application for the approval of an apparatus by Local Governments under the Regulations like Grey water Reuse Systems | | * | * | N |
| Issuing of 'Permit to Use an Apparatus' | | * | * | N |

* Fees set by above Regulations



FEES AND CHARGES 2017/2018

| | | 2016/17 | 2017/18 | GST |
|---|-----------------|-------------|-------------|-----|
| BUILDING AND PLANNING | | | | |
| ARCHIVE SEARCHES | | | | |
| Plan search and/or retrieval from archives (now includes scanned copy of plans) Note: The plans provided as part of the search fee include architectural site, floor & elevation plans only. Any additional plans will be charged in Accordance with Part 2 below. | | | | |
| City of Vincent only (1993 - current) | 10 days | \$ 60.00 | \$ 66.00 | Y |
| City of Vincent and City of Stirling Combined | 10 days | \$ 90.00 | \$ 99.00 | Y |
| City of Vincent and City of Perth Combined | 10 days | \$ 90.00 | \$ 99.00 | Y |
| City of Vincent and City of Perth Combined | 24 hour service | \$ 300.00 | \$ 330.00 | Y |
| BUILDING AND PLANNING APPROVAL HARD COPIES | | | | |
| A4 - black and white | per copy | \$ 0.45 | \$ 0.50 | N |
| A3 - black and white | per copy | \$ 0.65 | \$ 0.70 | Y |
| A2 - black and white | | | | |
| 1 - 5 copies | per copy | \$ 3.60 | \$ 3.95 | Y |
| 6 - 10 copies | per copy | \$ 3.10 | \$ 3.40 | Y |
| 21 or more copies | per copy | \$ 2.50 | \$ 2.75 | Y |
| A1 - black and white | | | | |
| 1 - 5 copies | per copy | \$ 4.20 | \$ 4.60 | Y |
| 6 - 10 copies | per copy | \$ 3.70 | \$ 4.00 | Y |
| 21 or more copies | per copy | \$ 3.20 | \$ 3.50 | Y |
| A0 - black and white | | | | |
| 1 - 5 copies | per copy | \$ 6.25 | \$ 6.80 | Y |
| 6 - 10 copies | per copy | \$ 5.75 | \$ 6.30 | Y |
| 21 or more copies | per copy | \$ 5.05 | \$ 5.50 | Y |
| Delivery & collection of plans from a printer where applicable | | \$ 84.75 | \$ 93.20 | Y |
| Administration fee associated with the preparation of a subdivision/amalgamation legal agreement. | | \$ 343.00 | \$ 377.00 | Y |
| BUILDING AND PLANNING APPROVAL SOFT COPIES | | | | |
| A4 Black & White or Colour (297x210 mm) | per page | | \$ 0.45 | Y |
| A3 Black & White or Colour (420x297 mm) | per page | | \$ 0.45 | Y |
| A2 Black & White or Colour (594x420 mm) | per page | | \$ 1.55 | Y |
| Assurance Bond | | | | |
| Subdivision | | \$ 6,552.00 | \$ 6,552.00 | N |
| Amalgamation | | \$ 3,016.00 | \$ 3,016.00 | N |
| Administration Fee associated with the arrangement of other planning, building or heritage related legal documentation by the City. | | \$ 83.00 | \$ 83.00 | N |
| HERITAGE FEES | | | | |
| Hire of Brookman and Moir Street Lacework | | \$ 36.40 | \$ 36.40 | N |
| Bond for Brookman and Moir Street Lacework | | \$ 520.00 | \$ 520.00 | N |
| FORM 24 – CERTIFICATE OF APPROVAL | | | | |
| Built Strata Form 24 fee (1 – 5 allotments) | | * | * | N |
| Built Strata Form 24 fee (6 – 100 allotments) | | * | * | N |
| Built Strata Form 24 fee (in excess of 100 allotments) | | * | * | N |

* 100% of the fee prescribed by the Strata Titles General Regulations 1996



FEES AND CHARGES 2017/2018

| | 2016/17 | 2017/18 | GST | |
|---|------------------------------|---|-----|---|
| BUILDING AND PLANNING | | | | |
| APPLICATIONS FOR BUILDING PERMITS | | | | |
| Item 1. Form BA1 - Certified application for a building permit (S. 16(l)) | | | | |
| (a) for building work for a class 1 or class 10 building or incidental structure | | \$ 96.00 | ** | N |
| (b) for building work for a class 2 to class 9 building or incidental structure | | \$ 96.00 | ** | N |
| Item 2. Form BA2 - Uncertified application for a building permit (S. 16(l)) | | | | |
| (a) for building work for a class 1 or class 10 building or incidental structure | | \$ 96.00 | ** | N |
| Item 3. Form BA22 - Application to extend the time during which a building permit has effect (S. 32(3)(f)) | | | | |
| | | \$ 96.00 | ** | N |
| APPLICATIONS FOR DEMOLITION PERMITS | | | | |
| Item 1. Form BA5 - Application for a demolition permit (S. 16(l)) | | | | |
| (a) for demolition work in respect of a class 1 or class 10 building or incidental structure | | \$ 96.00 | ** | N |
| (b) for demolition work in respect of a class 2 to class 9 building | | \$ 96.00 | ** | N |
| Item 2. Form BA22 - Application to extend the time during which a demolition permit has effect (S. 32(3)(f)) | | | | |
| | | \$ 96.00 | ** | N |
| ** 100% of the maximum fee prescribed by the Building Act 2011 | | | | |
| BUILDING SERVICES LEVY | | | | |
| *The Building Services Levy is payable to the Permit Authority when the application is made. | | | | |
| Building Permit | Value of Work over \$45,000 | Value of Work x 0.137% | *** | N |
| Building Permit | Value of Work up to \$45,000 | \$ 61.65 | *** | N |
| Demolition Permit | Value of Work over \$45,000 | Value of Work x 0.137% | *** | N |
| Demolition Permit | Value of Work up to \$45,000 | \$ 61.65 | *** | N |
| Occupancy Permit for approved building work (S. 48 & S. 46 fee not applicable) | | \$ 61.65 | *** | N |
| Building Approval Certificate for approved building work | | \$ 61.65 | *** | N |
| Occupancy Permit for unauthorised building work | Value of Work over \$45,000 | Value of Work x 0.18% | *** | N |
| Occupancy Permit for unauthorised building work | Value of Work up to \$45,000 | \$ 123.30 | *** | N |
| Building Approval Certificate for unauthorised building work | Value of Work over \$45,000 | Value of Work x 0.18% | *** | N |
| Building Approval Certificate for unauthorised building work | Value of Work up to \$45,000 | \$ 123.30 | *** | N |
| *** 100% of the maximum fee prescribed by the Building Services (Complaint Resolution and Administration) Regulations 2012 | | | | |
| BUILDING CONSTRUCTION INDUSTRY TRAINING FUND (BCITF) | | | | |
| *The BCITF Levy is payable to the Permit Authority or to BCITF (proof of payment is required) when the application is made. | | | | |
| BCITF Fee | | Value of Construction Work x 0.2% over \$20,000 | # | N |
| # As prescribed by the BCITF Board | | | | |
| APPLICATION FOR OCCUPANCY PERMITS - CLASS 2-9 BUILDINGS | | | | |
| Item 1. Form BA9 - Application for an occupancy permit for a completed building (class 2-9) (S. 46) | | | | |
| | | \$ 96.00 | ** | N |
| Item 2. Form BA9 - Application for a temporary occupancy permit for an incomplete building (class 2-9) (S. 47) | | | | |
| | | \$ 96.00 | ** | N |
| Item 3. Form BA9 - Application for modification of an occupancy permit for additional use of a building on a temporary basis (class 2-9)(S. 48) | | | | |
| | | \$ 96.00 | ** | N |
| Item 4. Form BA9 - Application for a replacement occupancy permit for permanent change of the building's use, classification (class 2-9)(S. 49) | | | | |
| | | \$ 96.00 | ** | N |



FEES AND CHARGES 2017/2018

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|--|------------------|--|--|-----|
| BUILDING AND PLANNING | | | | |
| Item 5. Form BA9 - Application to replace an occupancy permit for an existing building (class 2-9) (S. 52(1)) | | \$ 96.00 | ** | N |
| Item 6. Form BA9 - Application for an occupancy permit for a building in respect of which UNAUTHORISED work has been done (class 2 to 9) (S. 51(3)) | | \$ 96.00 | ** | N |
| Item 7. Application to extend the time during which an occupancy permit or building approval certificate has effect (class 2-9) (S. 65(3)(a)) | | \$ 96.00 | ** | N |
| ** 100% of the maximum fee prescribed by the Building Act 2011 | | | | |
| APPLICATION FOR BUILDING APPROVAL CERTIFICATES - CLASS 1 & 10 | | | | |
| Item 1. Form BA13 - Application for a building approval certificate for a building in respect of which unauthorised work has been done (class 1 or 10) (S. 51(3)) | | \$ 96.00 | ** | N |
| Item 2. Form BA13 - Application for a building approval certificate for an existing building where unauthorised work has not been done (class 1 or 10) | | \$ 96.00 | ** | N |
| Item 3. Application to extend the time during which a building approval certificate has effect (class 1 or 10) (S. 65(3)(a)) | | \$ 96.00 | ** | N |
| ** 100% of the maximum fee prescribed by the Building Act 2011 | | | | |
| APPLICATION FOR STRATA | | | | |
| Item 1. Form BA11 - Application for an occupancy permit for registration of strata scheme, plan of re-subdivision (class 2-9) (S. 50(1) and (2)) | | \$ 105.80 | ** | N |
| Item 2. Form BA15 - Application for building approval certificate for registration of strata scheme, plan of re-subdivision (class 1-10) (S. 50(1) and (2)) | | \$ 105.80 | ** | N |
| Item 3. Application as defined in regulation 31 (for each building standard in respect of which a declaration is sought) | | \$ 2,123.00 | ** | N |
| ** 100% of the maximum fee prescribed by the Building Act 2011 | | | | |
| OTHER INSPECTION FEE | | | | |
| Swimming Pool Inspection Fee (100% of the maximum fee prescribed by the Building Regulations 2012) | per 4 year cycle | \$ 57.45 (\$14.36pa) | \$ 57.45 (\$14.36pa) | N |
| Preliminary Strata Inspection and Report | per unit | \$ 10.00 (\$50.00 minimum) | \$ 10.00 (\$50.00 minimum) | N |
| Preliminary Strata Inspection and Report - Archive Search Fee | per unit | \$ 10.00 plus \$50.00 (\$100.00 minimum) | \$ 10.00 plus \$50.00 (\$100.00 minimum) | N |
| DEVELOPMENT APPLICATIONS | | | | |
| Demolition of places not on the Heritage List (where full heritage assessment has been undertaken within the previous 2 years) - per property to be demolished in addition to any other applicable Development Application fee | per property | ^ | ^ | N |
| Demolition of places not on the Heritage List (where no full heritage assessment has been undertaken within the previous 2 years) - per property to be demolished in addition to any other applicable Development Application fee | per property | ^ | ^ | N |
| Demolition of places on the Heritage List - per place to be demolished in addition to any other applicable Development Application fee | per place | ^ | ^ | N |
| Providing a subdivision clearance not more than 5 lots | per lot | ^ | ^ | N |
| Providing a subdivision clearance more than 5 lots but not more than 195 lots | per lot | ^ | ^ | N |
| Providing a subdivision clearance more than 195 lots | | ^ | ^ | N |
| Subdivision inspection fee - charge where multiple inspections are required to validate subdivision on-compliances following an initial inspection | per inspection | \$ - | \$ 100.00 | N |
| Development application for change of use or for restoration or extension or change of a non-conforming use, which involves no significant physical construction | | ^ | ^ | N |



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|--|---------|---------|-----|
| BUILDING AND PLANNING | | | |
| Determining a development application (other than for an extractive industry) where the development has not commenced or been carried out | ^ | ^ | N |
| Determining a development application (other than for an extractive industry) where the development has commenced or been carried out | ^ | ^ | N |
| Determining a development application for an extractive industry where the development has not commenced or been carried out | ^ | ^ | N |
| Determining a development application for an extractive industry where the development has commenced or been carried out | ^ | ^ | N |
| DEVELOPMENT APPLICATIONS - Cont'd | | | |
| Determining an application to amend development approval | ^ | ^ | N |
| Determining an application to cancel development approval | ^ | No Fee | N |
| Determination of development application (other than for an extractive industry) where the estimated cost of the development is not more than \$50,000 | ^ | ^ | N |
| Home Occupation | | | |
| Determining an initial application for approval of a home occupation where the home occupation has not commenced | ^ | ^ | N |
| Determining an initial application for approval of a home occupation where the home occupation has commenced | ^ | ^ | N |
| Determining an application for the renewal of an approval of home occupation where the application is made after the approval has expired. | ^ | ^ | N |
| Planning scheme amendments, structure plans, activity centre plans or local development plans | ^ | ^ | N |
| ^ As prescribed by the Planning and Development Regulations 2009 | | | |
| DEVELOPMENT ASSESSMENT PANEL (DAP) FEES | | | |
| A DAP application where the estimated cost of the development is not less than \$3 million and less than \$7 million | ^^ | ^^ | N |
| A DAP application where the estimated cost of the development is not less than \$3 million and less than \$7 million | ^^ | ^^ | N |
| A DAP application where the estimated cost of the development is not less than \$10 million and less than \$12.5 million | ^^ | ^^ | N |
| A DAP application where the estimated cost of the development is not less than \$12.5 million and less than \$15 million | ^^ | ^^ | N |
| A DAP application where the estimated cost of the development is not less than \$15 million and less than \$17.5 million | ^^ | ^^ | N |
| A DAP application where the estimated cost of the development is not less than \$17.5 million and less than \$20 million | ^^ | ^^ | N |
| A DAP application where the estimated cost of the development is \$20 million or more | ^^ | ^^ | N |
| An application under regulation 17 for reconsideration of an application | ^^ | ^^ | N |

^ 100% of the maximum fee prescribed by the Planning and Development Regulations 2009

^^ 100% of the maximum fee prescribed by the Planning and Development (Development Assessment Panels) Regulations 2011 and Development (Development Assessment Panels) Amendment Regulations 2015

NB: The fees will be collected by Local Government and remitted to the Department of Planning (DoP) Secretariat. This includes a \$50 transaction fee per planning application to be retained by Local Government.



CITY OF VINCENT

FEES AND CHARGES 2017/2018

| | | 2016/17 | 2017/18 | GST |
|---|--------------------------------------|--------------|-----------------|-----|
| BUILDING AND PLANNING | | | | |
| GENERAL PLANNING FEES | | | | |
| Providing a Zoning Certificate or Replying to a property settlement questionnaire | per property | \$ 75.00 | * | N |
| Providing written planning advice | per property | \$ 75.00 | * | N |
| Issue of written heritage Advice | per property | \$ 80.00 | \$ 88.00 | Y |
| Issue of heritage advice - Involves preliminary heritage check | per property | \$ 125.00 | \$ 138.00 | Y |
| Issue of heritage advice - Involves full heritage assessment | per property | \$ 175.00 | \$ 192.50 | Y |
| Cash in lieu payment for car parking | per car parking bay, or part thereof | \$ 5,400.00 | \$ 5,400.00 | N |
| Cash in lieu payment for car parking for large scale developments (Developments greater than \$2 million) | per car parking bay, or part thereof | \$ 10,800.00 | \$ 10,800.00 | N |
| Percentage for Public Art Threshold Value | | k | \$ 1,092,000.00 | |
| Change of Property Numbering & Addressing Application | | \$ 104.00 | \$ 105.00 | N |
| Development Application Pre-Lodgement Fee (max of 2 DAC meetings only) | | \$ 624.00 | \$ 690.00 | Y |
| Commercial Partioning Application | | \$ 350.00 | \$ 350.00 | N |
| Space marking & Signage of car share space | per car bay | \$ - | \$ 800.00 | |
| Making good of car bays after cessation of use for car sharing | per car bay | \$ - | \$ 700.00 | |
| GENERAL FEES | | | | |
| Application of an over height dividing Fence | | \$ - | \$ 90.00 | N |
| Administration and Advertising planning related matters not requiring a planning application - Low Impact Telecommunication Facilities | | | | |
| ≤ 500 mailout letters | | \$ 416.00 | \$ 1,250.00 | Y |
| >501 mailout letters | | \$ 624.00 | \$ 1,875.00 | Y |

* 100% of the maximum fee prescribed by the Planning and Development Regulations 2009



CITY OF VINCENT

FEES AND CHARGES 2017/2018

| | | 2016/17 | 2017/18 | GST |
|--|------------------------|-----------|-----------|-----|
| WASTE SERVICES | | | | |
| RUBBISH CHARGE PER BIN | | | | |
| Non Rate Properties Garbage 660L (weekly collection) | per annum | \$ - | \$ 965.00 | N |
| Non Rated Properties Garbage 240L (weekly collection) | per annum | \$ 350.00 | \$ 350.00 | N |
| Non Rated Properties Garbage 140L (weekly collection) | per annum | \$ 220.00 | \$ 220.00 | N |
| Non Rated Properties Recycling 240L (fortnightly collection) | per annum | \$ 95.00 | \$ 95.00 | N |
| Non Rated Properties Recycling 360L (fortnightly collection) | per annum | \$ 125.00 | \$ 125.00 | N |
| One-Off additional Garbage Collection 140L | per bin | \$ 30.00 | \$ 60.00 | Y |
| One-Off additional Garbage Collection 240L | per bin | \$ 35.00 | \$ 100.00 | Y |
| Return Collection Fee - both Garbage and Recycling | per bin | \$ 30.00 | \$ 30.00 | Y |
| Confiscated Bin Return - both Garbage and Recycling | per bin | \$ 55.00 | \$ 75.00 | Y |
| One-off additional Recycling Collection (both 240L and 360L) | per bin | \$ 35.00 | \$ 35.00 | Y |
| Recycling Extra Service 360L | per bin | \$ 45.00 | N/A | Y |
| Additional Garbage Collection* 140L (weekly collection) - Rated Properties | per annum | \$ 170.00 | \$ 255.00 | N |
| Additional Garbage Collection* 240L (weekly collection) - Rated Properties * An exemption may be granted in extenuating circumstances, i.e. special needs/medical | per annum | \$ 285.00 | \$ 430.00 | N |
| Existing additional Recycling Services 240L (fortnightly collection) - Rated Properties | per annum | \$ 80.00 | \$ 80.00 | N |
| Upgrade Recycling Collection from 240L to 360L (fortnightly collection) - Rated Properties | per annum | \$ 115.00 | \$ 40.00 | N |
| Temporary/Event Bins Refuse only 240L | per bin | \$ 50.00 | N/A | Y |
| Event Bins 240L Recycling Disposal - Not contaminated | per bin | Free | Free | Y |
| Event Bins Hire - 240L Garbage (including disposal) | A pair | \$ 50.00 | \$ 100.00 | Y |
| Event Bins Hire - 240L Garbage and Recycling (including disposal) | A pair | \$ - | \$ 100.00 | Y |
| Event Bins Recycling Disposal - Contamination fee | per bin | \$ 50.00 | \$ 50.00 | Y |
| Event Bins Bond for less than 10 pairs hired (not refunded if bins are damaged, lost, overfull or contaminated). | per event (refundable) | \$ 250.00 | \$ 250.00 | N |
| Event Bins Bond for more than 10 pairs hired (not refunded if bins are damaged, lost, overfull or contaminated). | per event (refundable) | \$ - | \$ 500.00 | N |
| ENVIRONMENTALLY FRIENDLY WASTE DISPOSAL | | | | |
| Compost Bin | per item | \$ 30.00 | \$ 30.00 | Y |
| Aerator | per item | \$ - | \$ 10.00 | Y |
| In Ground Worm Farm | per item | \$ 15.00 | \$ 15.00 | Y |
| Bokashi Bucket | per item | \$ 25.00 | \$ 25.00 | Y |
| Mattress Recycling Collection Fee | per item | \$ 10.00 | \$ 10.00 | Y |
| Worm Farms | | | | |
| Total factory | 1Kg | \$ 120.00 | \$ 120.00 | Y |
| Factory only | each | \$ 75.00 | \$ 75.00 | Y |
| Worms Only | 1Kg | \$ 70.00 | \$ 70.00 | Y |
| Worms Only | ½ Kg | \$ 50.00 | \$ 50.00 | Y |
| Castings Only | | | | |
| Worms and Castings | 1Kg | \$ 90.00 | N/A | Y |
| Worms and Castings | ½ Kg | \$ 70.00 | N/A | Y |
| Workshop | | Free | N/A | N |



CITY OF VINCENT

FEES AND CHARGES 2017/2018

| | 2016/17 | 2017/18 | GST |
|---|-------------|-------------|-----|
| WORKS FEES AND CHARGES | | | |
| WORKS BONDS - ENGINEERING | | | |
| Works Bond Inspection Fee | \$ 100.00 | \$ 100.00 | N |
| Value of Development | | | |
| Less than \$10,000 to be assessed on a case by case basis * | | * | N |
| \$10,001 - \$50,000 | \$ 1,000.00 | \$ 1,000.00 | N |
| \$50,001 - \$500,000 | \$ 3,000.00 | \$ 3,000.00 | N |
| \$50,001 - \$500,000 (adjoining a sealed ROW) | \$ 5,000.00 | \$ 5,000.00 | N |
| \$500,001 and above to be assessed on a case by case basis ** | | ** | N |
| ROW Bonds | | | |
| Sewer & Water supply extensions in Road Reserve | \$ 2,500.00 | \$ 2,500.00 | N |
| Sewer & Water supply extensions on Private Property | \$ 2,000.00 | \$ 2,000.00 | N |
| Demolitions - residential | \$ 2,000.00 | \$ 2,000.00 | N |
| Demolitions - commercial - less than \$500,000 | \$ 3,000.00 | \$ 3,000.00 | N |
| Demolitions - commercial \$500,001 and above to be assessed on a case by case basis ** | | ** | N |
| Verge Tree Preservation Bond | | | |
| Tree less than 5 years old | \$ 1,500.00 | \$ 1,500.00 | N |
| Tree 5 to 10 years old | \$ 3,000.00 | \$ 3,000.00 | N |
| Tree over 10 years old | \$ 5,500.00 | \$ 6,000.00 | N |
| Non refundable administration fee | \$ 75.00 | N/A | N |
| NB: If any assessment of additional risk is apparent, an additional bond amount may be applied to any of the above. | | | |
| PERMITS | | | |
| Management of Rights of Way | | | |
| Closure - Non-refundable application fee | \$ 200.00 | \$ 200.00 | N |
| Dedication - Non-refundable application fee | \$ 200.00 | \$ 200.00 | N |
| Obstruction - Non-refundable application fee | \$ 200.00 | \$ 200.00 | N |
| Obstruction - Refundable bond | \$ 500.00 | \$ 500.00 | N |
| Parklet Fees | | | |
| Preliminary Application Fee | \$ 200.00 | \$ 200.00 | N |
| Approval Fee (one off payment) | \$ 1,000.00 | \$ 1,000.00 | N |
| Annual Renewal Fee | \$ 500.00 | \$ 500.00 | N |

* Maximum \$500.00 based on scope of work

** Minimum \$5000.00



CITY OF VINCENT

FEES AND CHARGES 2017/2018

| | | 2016/17 | 2017/18 | GST |
|--|----------|-----------|---------|-----|
| HIRE OF HALLS AND COMMUNITY CENTRES | | | | |
| MAIN HALLS (7am - 6pm) | | | | |
| Non Profit Organisations | | | | |
| Meetings, Lectures etc | per hour | \$ 37.00 | N/A | Y |
| Community Activities | | | | |
| Rehearsals (Dance/Theatre/Music etc) | per hour | \$ 41.00 | N/A | Y |
| Dances, trophy nights (no alcohol) | per hour | \$ 53.00 | N/A | Y |
| For which a fee is charged (Classes for Keep Fit, Yoga, Dance etc) | per hour | \$ 41.00 | N/A | Y |
| Commercial/ Private | | | | |
| Meetings/Lectures | per hour | \$ 47.00 | N/A | Y |
| Weddings, Cabarets, Parties , Dances | per hour | \$ 93.00 | N/A | Y |
| MAIN HALLS (6pm - 12am) | | | | |
| Non Profit Organisations | | | | |
| Meetings, Lectures etc | per hour | \$ 43.00 | N/A | Y |
| Community Activities | | | | |
| Rehearsals (Dance/Theatre/Music etc) | per hour | \$ 49.00 | N/A | Y |
| Dances, trophy nights (no alcohol) | per hour | \$ 62.00 | N/A | Y |
| For which a fee is charged (Classes for Keep Fit, Yoga, Dance etc) | per hour | \$ 49.00 | N/A | Y |
| Commercial/ Private | | | | |
| Meetings/Lectures | per hour | \$ 57.00 | N/A | Y |
| Weddings, Cabarets, Parties | per hour | \$ 110.00 | N/A | Y |
| LESSER HALLS (7am - 6pm) | | | | |
| Non Profit Organisations | | | | |
| Meetings, Lectures etc | per hour | \$ 25.00 | N/A | Y |
| Community Activities | | | | |
| Rehearsals (Dance/Theatre/Music etc) | per hour | \$ 26.00 | N/A | Y |
| Dances, trophy nights (no alcohol) | per hour | \$ 39.00 | N/A | Y |
| For which a fee is charged (Classes for Keep Fit, Yoga, Dance etc) | per hour | \$ 26.00 | N/A | Y |
| Commercial/ Private | | | | |
| Meetings/Lectures | per hour | \$ 29.00 | N/A | Y |
| Weddings, Cabarets, Parties , Dances | per hour | \$ 71.00 | N/A | Y |
| LESSER HALLS (6pm - 12am) | | | | |
| Non Profit Organisations | | | | |
| Meetings, Lectures etc | per hour | \$ 31.00 | N/A | Y |
| Community Activities | | | | |
| Rehearsals (Dance/Theatre/Music etc) | per hour | \$ 35.00 | N/A | Y |
| Dances, trophy nights (no alcohol) | per hour | \$ 47.00 | N/A | Y |
| For which a fee is charged (Classes for Keep Fit, Yoga, Dance etc) | per hour | \$ 35.00 | N/A | Y |
| Commercial/Private | | | | |
| Meetings/Lectures | per hour | \$ 41.00 | N/A | Y |
| Weddings, Cabarets, Parties , Dances | per hour | \$ 83.00 | N/A | Y |



FEES AND CHARGES 2017/2018

| | | 2016/17 | 2017/18 | GST |
|--|-------------|------------------|------------------------------|-----|
| HIRE OF HALLS AND COMMUNITY CENTRES | | | | |
| BONDS (*GST applies when bond is claimed by Council) | | | | |
| Non profit/Community organisations/Schools | | | | |
| Committee or group meetings or activities for pensioner groups, play groups, schools, charitable groups, churches, sporting clubs, lodges and others for meetings only | | \$ 300.00 | N/A | N |
| All activities conducted by City of Vincent based not-for-profit community organisations and schools within council managed halls and community centres | | \$ 300.00 | N/A | N |
| Dances, Trophy nights, Cabarets, conducted by Community Groups (NO ALCOHOL) | | \$ 1,600.00 | N/A | N |
| Dances, Trophy nights, Cabarets, conducted by Community Groups (with ALCOHOL) | | \$ 2,100.00 | N/A | N |
| Community activities for which a fee is charged | | | | |
| Classes - dance, drama, keep fit, self-defence etc other than performances | | \$ 300.00 | N/A | N |
| Commercial/Private Hiring | | | | |
| Meetings/Lectures | | \$ 300.00 | N/A | N |
| Weddings, cabarets, seminars, film screening, drama performances for private benefit or profit making | | \$ 2,100.00 | N/A | N |
| High Risk Events | | | | |
| Events deemed to be high risk, where security is required or officers believe that there will be a high risk of damage to the premises. | | Up to \$5,000.00 | N/A | N |
| COMMUNITY FACILITIES | | | | |
| Category One (incorporates Mount Hawthorn Main Hall, North Perth Main Hall) | | | | |
| Community use off peak (7am – 6pm) | per hour | \$ - | \$ 30.00 | Y |
| Community use on peak (6pm – 12am) | per hour | \$ - | \$ 35.00 | Y |
| Commercial use off peak (7am – 6pm) | per hour | \$ - | \$ 60.00 | Y |
| Commercial use on peak (6pm -12am) | per hour | \$ - | \$ 70.00 | Y |
| Wedding ceremony/reception | per hour | \$ - | \$ 72.50 | Y |
| Category Two (incorporates Mount Hawthorn Lesser Hall, North Perth Lesser Hall, Royal Park Hall) | | | | |
| Community use off peak (7am – 6pm) | per hour | \$ - | \$ 25.00 | Y |
| Community use on peak (6pm – 12am) | per hour | \$ - | \$ 30.00 | Y |
| Commercial use off peak (7am – 6pm) | per hour | \$ - | \$ 50.00 | Y |
| Commercial use on peak (6pm -12am) | per hour | \$ - | \$ 60.00 | Y |
| Wedding ceremony/reception | per hour | \$ - | \$ 65.00 | Y |
| Category Three (incorporates Menzies Pavilion, Banks Reserve Pavilion) | | | | |
| Community use off peak (7am – 6pm) | per hour | \$ - | \$ 20.00 | Y |
| Community use on peak (6pm – 12am) | per hour | \$ - | \$ 25.00 | Y |
| Commercial use off peak (7am – 6pm) | per hour | \$ - | \$ 40.00 | Y |
| Commercial use on peak (6pm -12am) | per hour | \$ - | \$ 50.00 | Y |
| Wedding ceremony/reception | per hour | \$ - | \$ 57.50 | Y |
| Category Four (incorporates Woodville Reserve Pavilion, Beatty Park Reserve Pavilion, Birdwood Square Pavilion) | | | | |
| Community use off peak (7am – 6pm) | per hour | \$ - | \$ 15.00 | Y |
| Community use on peak (6pm – 12am) | per hour | \$ - | \$ 17.50 | Y |
| Commercial use off peak (7am – 6pm) | per hour | \$ - | \$ 30.00 | Y |
| Commercial use on peak (6pm -12am) | per hour | \$ - | \$ 35.00 | Y |
| Wedding ceremony/reception | per hour | \$ - | \$ 46.25 | Y |
| Bonds and Other Charges | | | | |
| Facility Bond | | | \$0.00 min \$5,000.00 max | N |
| Replacement of lost key | per key | \$ - | \$ 25.00 | Y |
| Cancellation fee - once booking has been completed and confirmation sent | per booking | \$ - | \$ 20.00 | Y |
| Late booking fee - booking taking place within 24 hours of event/meeting | per booking | \$ - | \$ 20.00 | Y |



FEES AND CHARGES 2017/2018

| | | 2016/17 | 2017/18 | GST |
|--|-------------|---------------------------------|------------------------------|-----|
| <u>SPORTSGROUNDS AND RESERVES</u> | | | | |
| <u>CASUAL HIRE OF SPORTSGROUND</u> | | | | |
| With facilities (Category Four Facilities)* | half day | \$ 182.00 | \$ 237.00 | Y |
| With facilities (Category Four Facilities)** | full day | \$ 302.00 | \$ 411.00 | Y |
| Without facilities (Category Four Facilities)* | half day | \$ 162.00 | \$ 162.00 | Y |
| Without facilities (Category Four Facilities)** | full day | \$ 261.00 | \$ 261.00 | Y |
| * Half day is from 8.00am to 1.00pm or 1.00pm to 6.00pm | | | | |
| ** Full day is from 8.00am to 6.00pm | | | | |
| <u>SCHOOL RATES</u> | | | | |
| <u>During school hours</u> | | | | |
| Schools within City of Vincent | per hour | N/A | Free | N |
| Schools within City of Vincent | half day | N/A | Free | N |
| Schools within City of Vincent | full day | N/A | Free | N |
| Schools not within City of Vincent | per hour | N/A | \$ 42.00 | Y |
| Schools not within City of Vincent | half day | N/A | \$ 121.50 | Y |
| Schools not within City of Vincent | full day | N/A | \$ 243.00 | Y |
| <u>After school hours</u> | | | | |
| Schools within City of Vincent | per hour | N/A | \$ 42.00 | Y |
| Schools within City of Vincent | half day | N/A | \$ 121.50 | Y |
| Schools within City of Vincent | full day | N/A | \$ 243.00 | Y |
| <u>LIQUOR PERMITS</u> | | | | |
| Charge per day consumption (No longer offered) | | \$ 46.00 | N/A | N |
| Charge per day sale (No longer offered) | | \$ 116.00 | N/A | N |
| <u>DOG TRAINING CLASSES</u> | | | | |
| Charge per six month season | | \$ 375.00 | \$ 375.00 | Y |
| <u>BONDS / CANCELLATION / ADMINISTRATION FEES - SPORTSGROUND AND RESERVES</u> | | | | |
| General Bond (Refundable) | | \$ 250.00 | \$0.00 min \$5,000.00 max | N |
| Event Bond (Refundable) | | \$500.00 min \$10,000.00 max | \$0.00 min \$5,000.00 max | N |
| Cancellation fee - once booking has been completed and confirmation sent | per booking | \$ - | \$ 20.00 | Y |
| Late booking fee - booking taking place within 24 hours of event/meeting | per booking | \$ - | \$ 20.00 | Y |
| Extra Key | | \$ 150.00 | \$ 25.00 | Y |
| <u>EVENT APPLICATION FEE</u> | | | | |
| Events up to 1 day | | \$ 210.00 | \$ 210.00 | Y |
| Events 2 days or more | | \$ 420.00 | \$ 420.00 | Y |
| <u>WEDDING BOOKINGS</u> | | | | |
| Photography / Ceremony on parks | per hour | \$ 129.00 | \$ 75.00 | Y |
| <u>POWER REQUIRED</u> | | | | |
| Charge per booking per day | | \$ 61.00 | N/A | Y |



FEES AND CHARGES 2017/2018

| | | 2016/17 | 2017/18 | GST |
|---|----------|-----------|-------------|-----|
| SPORTSGROUNDS AND RESERVES | | | | |
| RESERVE HIRE RATES | | | | |
| Casual park hire (including Town Centres) | | | | |
| Community Rate | per hour | \$ - | \$ 36.00 | Y |
| Commercial Rate | per hour | \$ - | \$ 100.00 | Y |
| Casual park hire (10 hours or more, including Town Centres) | | | | |
| Community Rate | per day | \$ - | \$ 210.00 | Y |
| Commercial Rate | per day | \$ - | \$ 440.00 | Y |
| Gazebo hire (4 hours maximum) | | | | |
| Community Rate | per hour | \$ - | \$ 54.00 | Y |
| Commercial Rate | per hour | \$ - | \$ 150.00 | Y |
| Half Day Event | | | | |
| Community Rate | | \$ - | \$ 625.00 | Y |
| Commercial Rate | | \$ - | \$ 1,500.00 | Y |
| Full Day Event | | | | |
| Community Rate | | \$ - | \$ 1,250.00 | Y |
| Commercial Rate | | \$ - | \$ 2,800.00 | Y |
| Reserves Hire - Community Rate | | | | |
| First two hours | per hour | \$ 42.00 | N/A | Y |
| Second two hours | per hour | \$ 35.00 | N/A | Y |
| Thereafter | per hour | \$ 29.00 | N/A | Y |
| Minimum charge | | \$ 42.00 | N/A | Y |
| Maximum charge | per day | \$ 243.00 | N/A | Y |
| Pavilion min hire charge | per day | \$ 88.00 | N/A | Y |
| Reserves Hire - Commercial Rate | | | | |
| First two hours | per hour | \$ 223.00 | N/A | Y |
| Second two hours | per hour | \$ 164.00 | N/A | Y |
| Thereafter | per hour | \$ 118.00 | N/A | Y |
| Minimum charge | | \$ 223.00 | N/A | Y |
| TOWN CENTRE RESERVES (7am-6pm) | | | | |
| Not for Profit Organisations | | | | |
| Meetings, Lectures, Music, Theatre etc | per hour | \$ 25.00 | N/A | Y |
| Community Activities | | | | |
| Activity for which a fee is not charged. (Dance, Theatre, Music, Movie Screening, Keep Fit, Yoga etc) | per hour | \$ 28.00 | N/A | Y |
| Fundraisers/Events/Activities for which a fee is charged (Dance, Theatre, Music, Movie Screening, Keep Fit, Yoga etc) | per hour | \$ 39.00 | N/A | Y |
| Commercial/Private | | | | |
| Weddings, Parties, Dance, Theatre, Music, Movie Screening, General Hire etc | per hour | \$ 70.00 | N/A | Y |
| TOWN CENTRE RESERVES (6pm-12am) | | | | |
| Not for Profit Organisations | | | | |
| Meetings, Lectures, Music, Theatre etc | per hour | \$ 30.00 | N/A | Y |
| Community Activities | | | | |
| Activity for which a fee is not charged. (Dance, Theatre, Music, Movie Screening, Keep Fit, Yoga etc) | per hour | \$ 35.00 | N/A | Y |
| Fundraiser/Events/Activities for which a fee is charged. (Dance, Theatre, Music, Movie Screening, Keep Fit, Yoga etc) | per hour | \$ 47.00 | N/A | Y |
| Commercial/Private | | | | |
| Weddings, Parties, Dance, Theatre, Music, Movie Screening, General Hire etc | per hour | \$ 82.00 | N/A | Y |



CITY OF VINCENT

FEES AND CHARGES 2017/2018

| | | 2016/17 | 2017/18 | GST |
|---|------------|--|--|-----|
| SPORTSGROUNDS AND RESERVES | | | | |
| SEASONAL HIRE | | | | |
| Sport Teams (Base fee per season) | | | | |
| No Change Rooms | | \$ 119.00 | \$ 119.00 | Y |
| With Change Rooms | | \$ 141.00 | \$ 141.00 | Y |
| With Social Rooms | | \$ 168.00 | \$ 168.00 | Y |
| Juniors | | | | |
| Percentage of Juniors Residing within City of Vincent | | | | |
| 60% or greater | | Free | Free | |
| 40% - 60% | per junior | \$ 2.00 | \$ 2.00 | Y |
| 20% - 40% | per junior | \$ 3.00 | \$ 3.00 | Y |
| 0% - 20% | per junior | \$ 5.00 | \$ 5.00 | Y |
| Adults | | | | |
| Training only | per senior | Base x 75% | Base x 75% | Y |
| Match play only | per senior | Base x 75% | Base x 75% | Y |
| Training and Match play | per senior | Base x 140% | Base x 140% | Y |
| Local sporting club casual sportsground facility hire (facility only) | per senior | \$ - | \$ 5.00 | Y |
| Lights | | | | |
| Charles Veryard Reserve* | per hour | \$ 20.00 | \$ 20.00 | Y |
| Les Lilleyman Reserve* | per hour | \$ 20.00 | \$ 20.00 | Y |
| Britannia Reserve* | per hour | \$ 10.00 | \$ 10.00 | Y |
| Birdwood Square* | per hour | \$ 5.00 | \$ 5.00 | Y |
| Woodville Reserve* | per hour | \$ 5.00 | N/A | Y |
| Beatty Park* | per hour | \$ 20.00 | \$ 20.00 | Y |
| Menzies Park* | per hour | \$ 10.00 | \$ 10.00 | Y |
| Forrest Park* | per hour | \$ - | \$ 20.00 | Y |
| Leederville Oval* | per hour | \$ - | \$ 110.00 | Y |
| Unauthorised use of halls and/or reserves (prior permission or confirmation not given by Council) | | Applicable usage fee plus 100% penalty | Applicable usage fee plus 100% penalty | Y |
| Group Fitness Classes (per 6 month season) | | | | |
| Up to 5 Persons | | \$ 330.00 | \$ 330.00 | Y |
| 5 to 10 Persons | | \$ 660.00 | \$ 660.00 | Y |
| 10 to 20 Persons | | \$ 1,370.00 | \$ 1,370.00 | Y |

* Based on estimated usage and annual maintenance costs



CITY OF VINCENT

FEES AND CHARGES 2017/2018

| | 2016/17 | 2017/18 | GST |
|--|--------------|---------|-----|
| CONCERTS AND EVENTS | | | |
| APPLICATION FEES | | | |
| Community Concert/Event - No admission charge | | | |
| <1,000 patrons | \$ 55.00 | N/A | N |
| 1,000-5,000 patrons | \$ 95.00 | N/A | N |
| 5,000-12,000 patrons | \$ 120.00 | N/A | N |
| >12,000 patrons | \$ 170.00 | N/A | N |
| Community Concert/Event - With admission charge | | | |
| <1,000 patrons | \$ 90.00 | N/A | N |
| 1,000-5,000 patrons | \$ 165.00 | N/A | N |
| 5,000-12,000 patrons | \$ 225.00 | N/A | N |
| >12,000 patrons | \$ 340.00 | N/A | N |
| Commercial Concert/Event | | | |
| <1,000 patrons | \$ 270.00 | N/A | N |
| 1,000-5,000 patrons | \$ 380.00 | N/A | N |
| 5,000-12,000 patrons | \$ 600.00 | N/A | N |
| >12,000 patrons | \$ 1,000.00 | N/A | N |
| CONCERT/EVENT FEES | | | |
| Charity Concert Event | | | |
| 8 - 12 Hour Event Fee | | | |
| <1,000 patrons | \$ 4,900.00 | N/A | N |
| 1,000-5,000 patrons | \$ 7,900.00 | N/A | N |
| 5,000-12,000 patrons | \$ 12,600.00 | N/A | N |
| >12,000 patrons | \$ 18,500.00 | N/A | N |
| 2 Day Event Fee | | | |
| <1,000 patrons | \$ 7,700.00 | N/A | N |
| 1,000-5,000 patrons | \$ 11,300.00 | N/A | N |
| 5,000-12,000 patrons | \$ 18,400.00 | N/A | N |
| >12,000 patrons | \$ 25,500.00 | N/A | N |



FEES AND CHARGES 2017/2018

| | 2016/17 | 2017/18 | GST |
|---|-------------|--------------------|-----|
| BEATTY PARK LEISURE CENTRE FEES | | | |
| ADMISSION TO POOL PREMISES AND USE OF POOL | | | |
| A person 16 years of age and above | \$ 7.00 | \$ 7.00 | Y |
| A person 5 years of age and under 16 years of age | \$ 5.00 | \$ 5.00 | Y |
| A child aged 3 or 4 years of age (Preschooler) | \$ 2.00 | \$ 2.00 | Y |
| A child 0-2 years of age (Baby) | Free | Free | N |
| An adult supervising a child aged 0-4 years | \$ 7.00 | \$ 7.00 | Y |
| Any person under the control of a City of Vincent licensed swimming coach (Trainer) | \$ 3.50 | \$ 3.50 | Y |
| A pensioner/senior card holder | \$ 4.20 | \$ 4.20 | Y |
| Full time students producing proof of student status | \$ 5.50 | \$ 5.50 | Y |
| Spectator | | | |
| 16 yrs & over | \$ 2.50 | \$ 2.50 | Y |
| 15 yrs & under | Free | Free | N |
| Family Pass (2 Adults, 2 Children or 1 Adult, 3 Children) | \$ 18.00 | \$ 18.00 | Y |
| Extra Child | \$ 3.00 | \$ 3.00 | Y |
| Child - Weeknights 6.30pm to 9pm | \$ 2.00 | \$ 2.00 | Y |
| Family - Weeknights 6.30pm to 9pm | \$ 10.00 | \$ 10.00 | Y |
| A parent accompanying a child with a City of Vincent licensed coach | Free | Free | N |
| Locker hire (wallet locker casual rates) | From \$1.00 | From \$1.00 | Y |
| Hire of swim aids | \$ 2.00 | \$ 2.00 | Y |
| Sauna/Spa/Steam Room/Swim | | | |
| Adult | \$ 11.50 | \$ 11.50 | Y |
| Pensioner/Senior | \$ 8.50 | \$ 8.50 | Y |
| Student | \$ 10.50 | \$ 10.50 | Y |
| Upgrade Swim to Sauna/Spa/Steam Room | | | |
| Adult | \$ 5.50 | \$ 5.50 | Y |
| Pensioner/Senior | \$ 4.50 | \$ 4.50 | Y |
| Student | \$ 5.30 | \$ 5.30 | Y |
| FITNESS CLASSES | | | |
| Group Fitness/Swim - 1 hour or 45 minute class | \$ 16.00 | \$ 16.00 | Y |
| Group Fitness/Swim - 30 minute class | \$ 10.00 | \$10.00 to \$20.00 | Y |
| Aqua Fitness/Swim | \$ 16.00 | \$ 16.00 | Y |
| Cycling Fitness | \$ 17.00 | \$ 17.00 | Y |
| HEALTH & FITNESS | | | |
| Casual Gym/swim | \$ 15.00 | \$ 16.00 | Y |
| Casual Gym/swim (Pensioner/Senior) | \$ 10.00 | \$ 10.00 | Y |
| Casual Gym/swim/spa/sauna/steam room | \$ 23.50 | \$ 24.50 | Y |
| Casual Gym/swim/spa/sauna/steam room (Pensioner/Senior) | \$ 14.50 | \$ 14.50 | Y |
| Casual appraisal or workout with gym instructor | \$ 60.00 | \$ 60.00 | Y |
| Energy Wise (Seniors Program) per session | \$ 8.50 | \$ 9.00 | Y |
| Energy Wise (Seniors Program) per term - 20 session pass | \$ 144.50 | \$ 155.00 | Y |
| Personal Training 1 to 1 | | | |
| ½ hour session - member & non-member | \$ 48.00 | \$ 48.00 | Y |
| 1 hour session - member | \$ 80.00 | \$ 80.00 | Y |
| 1 hour session - non-member | \$ 85.00 | \$ 85.00 | Y |
| Personal Training 2 to 1 | | | |
| 1 hour session - member | \$ 50.00 | \$ 50.00 | Y |
| 1 hour session - non-member | \$ 60.00 | \$ 60.00 | Y |
| Personal Training group session (4+ participants) | | | |
| 1 hour session - member | \$ 30.00 | \$ 30.00 | Y |
| 1 hour session - non-member | \$ 35.00 | \$ 35.00 | Y |



FEES AND CHARGES 2017/2018

| | 2016/17 | 2017/18 | GST |
|--|-----------|-----------|-----|
| BEATTY PARK LEISURE CENTRE FEES | | | |
| FULL MEMBERSHIP | | | |
| Individual 12 months | \$ 965.00 | \$ 980.00 | Y |
| Individual 12 months - Pensioner/Senior Discount 15% | \$ 820.25 | \$ 833.00 | Y |
| Individual 12 months - Student discount 10% | \$ 868.50 | \$ 882.00 | Y |
| Individual 12 months - Ratepayer discount 10% | \$ 868.50 | \$ 882.00 | Y |
| Individual 3 months | \$ 375.00 | \$ 380.00 | Y |
| Individual 3 months - Pensioner/Senior discount 15% | \$ 318.75 | \$ 323.00 | Y |
| Individual 3 months - Student discount 10% | \$ 337.50 | \$ 342.00 | Y |
| Individual 3 months - Ratepayer discount 10% | \$ 337.50 | \$ 342.00 | Y |
| Individual 1 month | \$ 135.00 | \$ 135.00 | Y |
| Individual 1 month - Pensioner/Senior discount 15% | \$ 114.75 | \$ 114.75 | Y |
| Individual 1 month - Student discount 10% | \$ 121.50 | \$ 121.50 | Y |
| Individual 1 month - Ratepayer discount 10% | \$ 121.50 | \$ 121.50 | Y |
| Pool only membership | | | |
| Individual 12 months | \$ 640.00 | \$ 650.00 | Y |
| Individual 12 months - Pensioner/Senior discount 15% | \$ 544.00 | \$ 552.50 | Y |
| Individual 12 months - Student discount 10% | \$ 576.00 | \$ 585.00 | Y |
| Individual 12 months - Ratepayer discount 10% | \$ 576.00 | \$ 585.00 | Y |
| Individual 3 months | \$ 244.00 | \$ 250.00 | Y |
| Individual 3 months - Pensioner/Senior discount 15% | \$ 207.40 | \$ 212.50 | Y |
| Individual 3 months - Student discount 10% | \$ 219.60 | \$ 225.00 | Y |
| Individual 3 months - Ratepayer discount 10% | \$ 219.60 | \$ 225.00 | Y |
| Individual 1 month | \$ 90.00 | \$ 90.00 | Y |
| Individual 1 month - Pensioner/Senior discount 15% | \$ 76.50 | \$ 76.50 | Y |
| Individual 1 month - Student discount 10% | \$ 81.00 | \$ 81.00 | Y |
| Individual 1 month - Ratepayer discount 10% | \$ 81.00 | \$ 81.00 | Y |
| Monthly Debiting Membership | | | |
| *Direct debit plan. Payment is taken monthly. Our direct debit is processed once a month from a nominated bank account or credit card. | | | |
| Administration Fee | \$ 35.00 | \$ 35.00 | Y |
| Suspension Fee | \$ - | \$ 10.00 | Y |
| Full Membership Monthly | \$ 85.71 | \$ 85.71 | Y |
| Full Membership Monthly - Pensioner/Senior discount 15% | \$ 72.98 | \$ 72.98 | Y |
| Full Membership Monthly - Student discount 10% | \$ 77.22 | \$ 77.22 | Y |
| Full Membership Monthly - Ratepayer discount 10% | \$ 77.22 | \$ 77.22 | Y |
| Pool only Direct Debit | \$ 54.90 | \$ 54.90 | Y |
| Pool only Direct Debit - Pensioner/Senior discount 15% | \$ 46.79 | \$ 46.79 | Y |
| Pool only Direct Debit - Student discount 10% | \$ 49.50 | \$ 49.50 | Y |
| Pool only Direct Debit - Ratepayer discount 10% | \$ 49.50 | \$ 49.50 | Y |
| Direct Debit Membership Monthly with Personal Training | | | |
| 1 session per week (30 minute) | \$ 250.37 | \$ 250.37 | Y |
| 2 sessions per week (30 minute) | \$ 415.04 | \$ 415.04 | Y |
| Corporate Memberships (minimum of 5 people join together) | | | |
| 12 months | \$ 825.00 | \$ 840.00 | Y |
| Ongoing Direct Debit payment (minimum 12 months) | | \$ 70.00 | Y |
| Renewing Member | | | |
| 12 months - full (12.5% discount) | \$ 844.37 | \$ 857.50 | Y |
| 12 months - pool (12.5% discount) | \$ 560.00 | \$ 568.75 | Y |



FEES AND CHARGES 2017/2018

| | 2016/17 | 2017/18 | GST |
|--|-----------|-----------|-----|
| BEATTY PARK LEISURE CENTRE FEES | | | |
| Special Promotions | | | |
| 2 for 1 promotions | ✓ | ✓ | Y |
| 10-25% discount promotions on any BPLC fee at BPLC Managers discretion to achieve budget | ✓ | ✓ | Y |
| 7 day free trial | ✓ | ✓ | Y |
| 12 months - direct debit (10% discount - one time only conditions apply) | ✓ | ✓ | Y |
| No administration fee on membership | ✓ | ✓ | Y |
| Multi Entry Cards (valid for 12 months from date of purchase) | | | |
| Adult Swim | | | |
| 10 entries | \$ 54.00 | \$ 58.00 | Y |
| 20 entries | \$ 102.00 | \$ 110.00 | Y |
| Child Swim | | | |
| 10 entries | \$ 40.50 | \$ 44.00 | Y |
| 20 entries | \$ 76.50 | \$ 83.50 | Y |
| Pensioner Swim | | | |
| 10 entries | \$ 36.00 | \$ 38.00 | Y |
| 20 entries | \$ 68.00 | \$ 72.00 | Y |
| Student Swim | | | |
| 10 entries | \$ 45.00 | \$ 49.00 | Y |
| 20 entries | \$ 85.00 | \$ 93.00 | Y |
| Trainers | | | |
| 10 entries | \$ 31.50 | \$ 31.50 | Y |
| 20 entries | \$ 59.50 | \$ 59.50 | Y |
| 50 entries | \$ 148.75 | \$ 148.75 | Y |
| Adult Swim/Sauna/Spa/Steam Room | | | |
| 10 entries | \$ 103.50 | \$ 103.50 | Y |
| 20 entries | \$ 195.50 | \$ 195.50 | Y |
| Pensioner Swim/Sauna/Spa/Steam room | | | |
| 10 entries | \$ 76.50 | \$ 76.50 | Y |
| 20 entries | \$ 144.50 | \$ 144.50 | Y |
| Student Swim/Sauna/Spa/Steam room | | | |
| 10 entries | \$ 94.50 | \$ 94.50 | Y |
| 20 entries | \$ 178.50 | \$ 178.50 | Y |
| Group Fitness/Swim (30 minute class) | | | |
| 10 entries | \$ 90.00 | \$ 90.00 | Y |
| 20 entries | \$ 170.00 | \$ 170.00 | Y |
| Group Fitness/Swim (1 hour or 45 minute class) | | | |
| 10 entries | \$ 144.00 | \$ 144.00 | Y |
| 20 entries | \$ 272.00 | \$ 272.00 | Y |
| Aqua Fitness/Swim | | | |
| 10 entries | \$ 144.00 | \$ 144.00 | Y |
| 20 entries | \$ 272.00 | \$ 272.00 | Y |
| Gym/Swim | | | |
| 10 entries | \$ 135.00 | \$ 144.00 | Y |
| 20 entries | \$ 255.00 | \$ 272.00 | Y |
| RPM/Swim | | | |
| 10 entries | \$ 153.00 | \$ 153.00 | Y |
| 20 entries | \$ 289.00 | \$ 289.00 | Y |
| Personal Training 1 to 1 (1/2 hour session) | | | |
| 10 sessions – member/non-member - Discount 15% | \$ 408.00 | \$ 408.00 | Y |
| 20 sessions – member/non-member - Discount 20% | \$ 768.00 | \$ 768.00 | Y |



FEES AND CHARGES 2017/2018

| | 2016/17 | 2017/18 | GST |
|---|-------------|-------------|-----|
| BEATTY PARK LEISURE CENTRE FEES | | | |
| Personal Training 1 to 1 (1 hour session) | | | |
| 10 sessions - member | \$ 680.00 | \$ 680.00 | Y |
| 20 sessions - member | \$ 1,280.00 | \$ 1,280.00 | Y |
| 10 sessions - non-member | \$ 722.50 | \$ 722.50 | Y |
| 20 sessions - non-member | \$ 1,360.00 | \$ 1,360.00 | Y |
| Personal Training 2 to 1 (1 hour session) | | | |
| 10 sessions - member | \$ 425.00 | \$ 425.00 | Y |
| 20 sessions - member | \$ 800.00 | \$ 800.00 | Y |
| 10 sessions - non-member | \$ 510.00 | \$ 510.00 | Y |
| 20 sessions - non-member | \$ 960.00 | \$ 960.00 | Y |
| Special group training programs (ie. Bootcamps, challenges, 4+ participants) | | | |
| 10 sessions - member | | \$ 250.00 | Y |
| 20 sessions - member | | \$ 400.00 | Y |
| 10 sessions - non-member | | \$ 300.00 | Y |
| 20 sessions - non-member | | \$ 500.00 | Y |
| Trainers | | | |
| 10 entries - Discount 10% | \$ 31.50 | \$ 31.50 | Y |
| 20 entries - Discount 15% | \$ 59.50 | \$ 59.50 | Y |
| 50 entries | \$ 148.75 | \$ 148.75 | Y |
| Crèche | | | |
| 10 entries - member | \$ 45.00 | \$ 25.00 | Y |
| 20 entries - member | \$ 90.00 | \$ 50.00 | Y |
| 10 entries - non-member | \$ 70.00 | \$ 75.00 | Y |
| 20 entries - non-member | \$ 140.00 | \$ 150.00 | Y |
| VACATION CLASSES/IN TERM CLASSES | | | |
| In term Swimming | | | |
| Term 1 & 4 | \$ 2.90 | \$ 3.20 | N |
| Term 2 & 3 | \$ 2.50 | \$ 2.70 | N |
| Vacation Swimming | | | |
| 10 entry Child & 1 Adult (20% discount) | \$ 45.60 | \$ 48.00 | N |
| 10 entry Second Child (20% discount) | \$ 25.60 | \$ 28.00 | N |
| 10 entry Spectator | \$ 25.00 | \$ 25.00 | Y |
| Child Single Entry | \$ 3.20 | \$ 3.50 | N |
| Adult Spectator | \$ 2.50 | \$ 2.50 | Y |
| CRÈCHE (PER 1.5 HR SESSION) | | | |
| Non-member - 1st child | \$ 7.00 | \$ 7.50 | Y |
| Non-member - 2nd child | \$ 5.50 | \$ 6.00 | Y |
| Member - 1st child | \$ 4.50 | \$ 2.50 | Y |
| Member - 2nd child | \$ 3.50 | \$ 2.00 | Y |
| CARNIVAL FEES | | | |
| Carnival entry fee (Child & Adult Swimmer & Spectator) | \$ 3.60 | \$ 3.50 | Y |



CITY OF VINCENT

FEES AND CHARGES 2017/2018

| | | 2016/17 | 2017/18 | GST |
|---|------------------|---------------------|---------------------|-----|
| BEATTY PARK LEISURE CENTRE FEES | | | | |
| <u>LANE FEES</u> | | | | |
| Clubs/Groups/Carnivals | | | | |
| 12m lane | per hour | \$ 6.50 | \$ 6.50 | Y |
| 25m lane | per hour | \$ 12.00 | \$ 13.00 | Y |
| 50m lane | per hour | \$ 14.00 | \$ 15.00 | Y |
| 30m Pool | | | | |
| Lane | per hour | \$ 12.00 | \$ 12.50 | Y |
| Half pool | per hour | \$ 28.50 | \$ 30.00 | Y |
| Whole pool | per hour | \$ 45.00 | \$ 48.00 | Y |
| <u>LANE FEES</u> | | | | |
| Commercial use & casual Use by licensed coach | | | | |
| 25m and 50m | Per hour | \$ 26.00 | \$ 28.00 | Y |
| 30m Pool | Per hour | \$ 20.00 | \$ 22.00 | Y |
| 12m Pool | Per hour | \$ 10.00 | \$ 12.00 | Y |
| Commercial Swimming/Coaching Fee | | | | |
| 50m pool (lane per month) | Up to 150 hr/mth | \$ 265.00 | \$ 270.00 | Y |
| <u>ROOM HIRE</u> | | | | |
| Indoor Cycling Room | | | | |
| Community Group (RPM Class) | | \$ 100.00 | \$ 115.00 | Y |
| Commercial Group | | \$100.00 - \$300.00 | \$115.00 - \$330.00 | Y |
| Meeting Room South - Heritage Room | | | | |
| Community Group | | \$ 30.00 | \$ 32.50 | Y |
| Commercial Group | | \$ 45.00 | \$ 50.00 | Y |
| Group Fitness Room (Studio 2) | | | | |
| Community Group | per hour | \$ 40.00 | \$ 42.50 | Y |
| Commercial Group | per hour | \$ 60.00 | \$ 65.00 | Y |
| Club Room | | | | |
| Community Group | per hour | \$ 30.00 | \$ 32.50 | Y |
| Commercial Group | per hour | \$ 45.00 | \$ 50.00 | Y |
| Crèche Room | | | | |
| Community Group | per hour | \$ 30.00 | \$ 32.50 | Y |
| Commercial Group | per hour | \$ 45.00 | \$ 50.00 | Y |
| Lounge Café (Exclusive Use) | | | | |
| Community Group | per hour | \$ 15.00 | \$ 17.50 | Y |
| Commercial Group | per hour | \$ 20.00 | \$ 22.50 | Y |
| Wellness Rooms (2 Rooms) | | | | |
| Community Group | per hour | \$ 15.00 | \$ 16.00 | Y |
| Commercial Group | per hour | \$ 20.00 | \$ 22.00 | Y |
| Film/Camera Shoot | | | | |
| Venue hire (during standard hours and applies to commercial operators only - does not include pool or room hire which are applicable at normal charges) | | \$ 100.00 | \$ 125.00 | Y |
| Entry (per person) | | \$ 10.00 | \$ 10.00 | Y |
| Meeting beyond normal closing hours | | | | |
| First 2 hours | | \$ 120.00 | \$ 150.00 | Y |
| Thereafter | | \$ 150.00 | \$ 200.00 | Y |



CITY OF VINCENT

FEES AND CHARGES 2017/2018

| | | 2016/17 | 2017/18 | GST |
|---|--|----------|----------|-----|
| BEATTY PARK LEISURE CENTRE FEES | | | | |
| LEARN TO SWIM PROGRAMME | | | | |
| Direct debit admin fees | | | | |
| Initial setup fee (all new enrolments) | | \$ 10.00 | \$ 10.00 | N |
| Renew setup fee (rejoining students) | | \$ 5.00 | \$ 5.00 | N |
| Adults | | | | |
| One lesson per week | | \$ 19.00 | \$ 19.00 | N |
| Adult multicultural | | \$ 15.00 | \$ 15.00 | N |
| Children (Direct debit 4 weekly billing) | | | | |
| One lesson per week | | \$ 16.60 | \$ 16.60 | N |
| Second child | | \$ 15.50 | \$ 15.50 | N |
| 3 or more children | | \$ 15.50 | \$ 15.50 | N |
| One on one (Special needs) | | \$ 27.70 | \$ 27.70 | N |
| One on one | | \$ 45.00 | \$ 45.00 | N |
| Angelfish first enrolment | | \$ 16.60 | \$ 16.60 | N |
| Squad (60 min session) | | | | |
| One (1) session per week | | \$ 18.20 | \$ 18.20 | N |

CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

City of Vincent

Corporate Business Plan 2017/18 – 2020/21

Cover Page

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CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

CEO's Message

Welcome to the City of Vincent's Corporate Business Plan for 2017/18 – 2020/21.

This Corporate Business Plan represents the outcome of a review and revision of the City's 2016/17 – 2019/20 Corporate Business Plan. This Plan carries over key actions from the 2016/17 – 2019/20 Plan that are yet to be completed; it incorporates the City's responses to some of the more significant proposals raised in this year's Community Budget Submissions; and aligns with Council's new Strategic Priorities for 2017/18.

The Corporate Business Plan is the City's contract with the community to deliver on the objectives of the longer term Strategic Community Plan, by identifying the priority actions the City will be pursuing over the next four years.

In mid-2016/17 we embarked on a significant community engagement campaign – *Imagine Vincent* – to review our current Strategic Community Plan, in order to better reflect the needs and objectives of our community, both now and into the future. This exercise will culminate in the development of a new Strategic Community Plan 2017/18 – 2027/28 midway through the 2017/18 financial year. The Corporate Business Plan will be further reviewed and revised following adoption of the new Strategic Community Plan to ensure the updated Corporate Business Plan directly aligns with the new Strategic Community Plan from 2018/19 onwards.

In the interim, Council has adopted a set of Strategic Priorities for 2017/18 which frame the key focus areas, or themes, of this Corporate Business Plan and the City's 2017/18 Annual Budget which serve to guide our activities for the financial year ahead.

The Corporate Business Plan showcases a number of new initiatives to continue making Vincent an amazing place – where our residents are proud to call home, where businesses thrive, and where people want to visit. These include new park development projects, pedestrian safety improvements, supporting our vibrant town centres and providing an even better customer experience.

Len Kosova
CHIEF EXECUTIVE OFFICER

CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

The City of Vincent Profile

(An updated City of Vincent Profile will be included following adoption of the Corporate Business Plan)

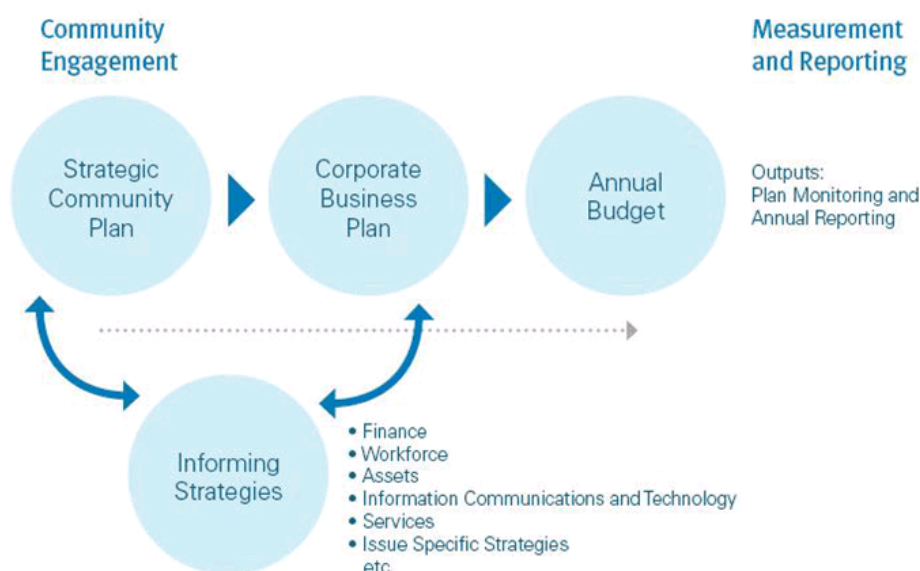
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CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

What is a CBP?

This Corporate Business Plan is a key component of the City's Integrated Planning and Reporting Framework. It is the organisation's rolling four year commitment to achieving the 10 year Strategic Community Plan and delivering on Council's Strategic Priorities for the benefit of our community.

The diagram below depicts the components that make up the Framework:



Elements of Integrated Planning and Reporting Framework

Long Term Financial Plan is a ten year rolling plan that assists the City to set priorities in accordance with its financial resources, through the allowance of key assumption based analysis. This allows the organisation to make decisions in a financially sustainable manner.

Workforce Plan identifies the workforce requirements and strategies for current and future operations, ensuring the needs and limitations to support the delivery of the Corporate Business plan are met.

Asset Management Plan provides guidance on service provision and whole of life-cycle asset management to support the City's financial sustainability and key service levels.

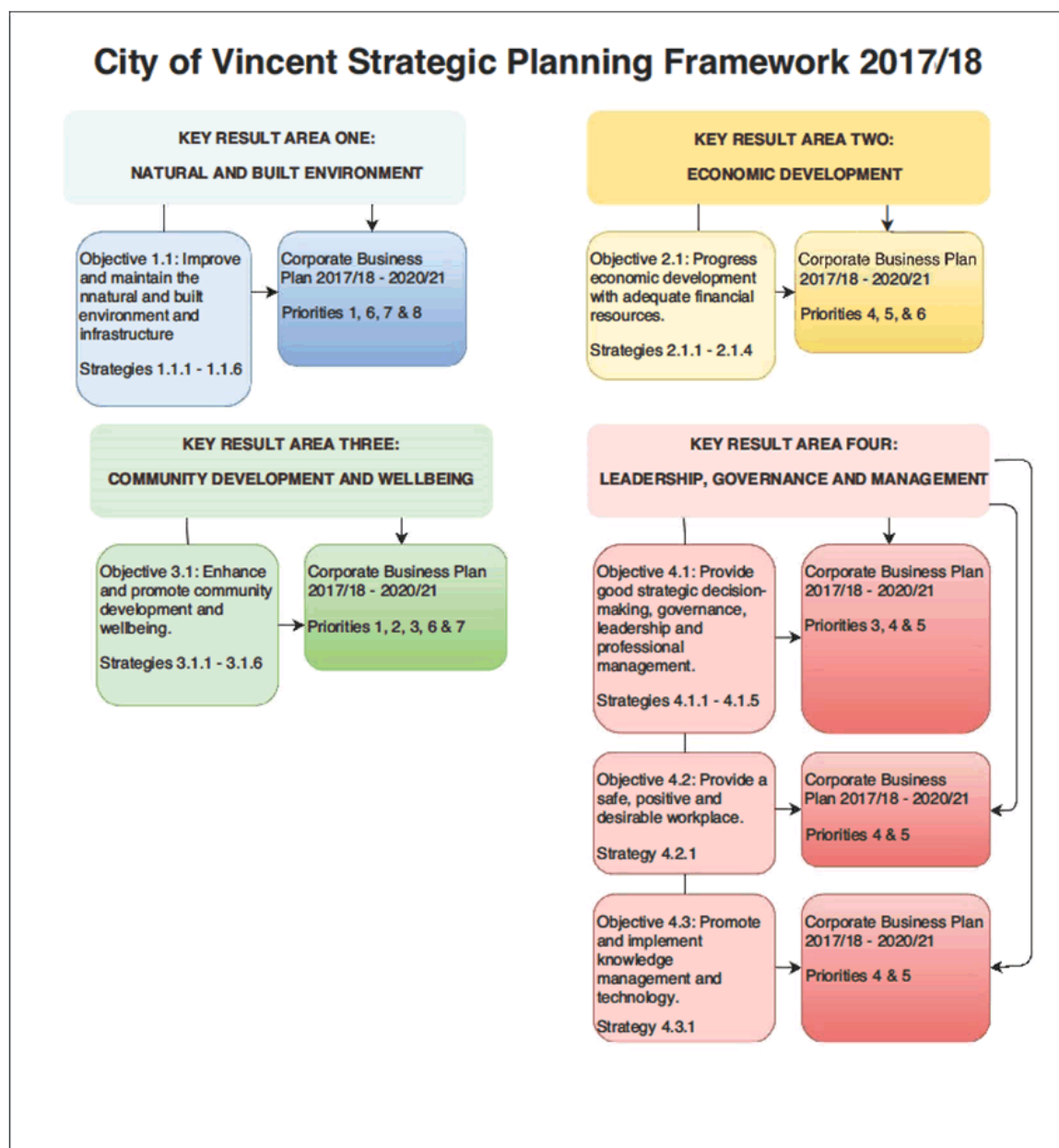
Annual Budget is based on the projected costing of year one of the Corporate Business Plan, with opportunity to review during the mid-year budget review process.

Reporting is important for the City to be able to measure and monitor progress of initiatives to deliver on the strategic aspirations, detailed in the Strategic Community Plan. The City of Vincent is committed to reviewing internal and external reporting mechanisms to ensure the business is aligning its priorities and delivering on its commitments.

CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

Link to Strategic Plan

The diagram below depicts how the four key result areas from the City's Strategic Community Plan 2013 – 2023 are achieved through the eight Strategic Priority areas adopted by Council and included in this Corporate Business Plan



CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

Council and community involvement and outcomes

The City's Strategic Community Plan 2013-23, our overarching strategic guiding document, is currently being reviewed and revised through the *Imagine Vincent* community engagement initiative, to ensure the new Strategic Plan identifies and better responds to current and future community desires and objectives.

In preparing this Corporate Business Plan, we have:

- Realigned the Plan to reflect the eight key focus areas covered by Council's adopted Strategic Priorities for 2017/18;
- Reviewed our progress against the 2016/17 Corporate Business Plan and incorporated key projects that still need to be completed from that Plan into this Plan;
- Incorporated into this Plan some of the major initiatives raised through this year's Community Budget Submissions;
- Included a range of new initiatives identified by Council and Administration that will further improve the services, functions and facilities provided by the City, in order to improve the quality of life for our community; and
- Ensured alignment between this Plan and the City's Draft Revised Long Term Financial Plan.

It is worth noting that the Corporate Business Plan is not an exhaustive list of the City's planned work efforts for the next four years. Rather, it reflects the key strategic initiatives to be undertaken that will make a substantial contribution to achieving Council's adopted Strategic Priorities and the objectives of our Strategic Community Plan.

In addition to the many initiatives outlined in this Plan are countless other programs and projects contained within the 2017/18 Budget; reflected in Directorate and Service Unit Plans; included in various Informing Strategies; required for legislative or compliance purposes; and included within Key Performance Indicators for senior leadership positions. All of these data sources combine to set the City's work effort and focus for the coming years.

When delivering on the initiatives contained in this Corporate Business Plan, the City will engage with our community and Council's various Advisory and Working Groups wherever necessary, to refine the scope of works, detailed deliverables, and approach to be taken in pursuing relevant actions.

CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

Council Priorities

Council at its Ordinary Meeting on 7 March 2017 (Item 9.5.3) adopted the following Strategic Priorities for 2017/18, to guide the annual budget development process, the City's strategic focus for the year ahead, and to invite Community Budget Submissions on the same:

More Inviting Green & Open Spaces

Our open spaces are precious to our community and important to protect, enhance and expand. We want to continue making our open spaces even better as well as finding creative ways to provide new spaces that respond to community needs.

Improving Community Connection & Inclusion

Our community is diverse, passionate and welcoming – it's part of what makes Vincent great. We want to help our community come together and stay connected, to support those in need and to make everyone feel welcome.

Meaningful & Smarter Community Engagement

We want everyone in our community to be able to have their say on the things that matter to them. To do this, we need to develop a deeper understanding of what's important to our community, what our community wants the future to look like and the role that we can play.

Best Practice Transparency, Accountability & Financial Management

We're proud of the progress we've made in this space in recent years and we want to keep setting high standards in transparency, accountability and financial management – to become the best performing local government we can be.

A Better Customer Experience

Our success depends on our community's satisfaction. We don't just want to provide customer service, we want to provide a great customer experience that is modern and matches our community's expectations.

Thriving & Creative Town Centres

Our town centres are vibrant and thriving, each with their own unique character and identity. We want to make sure it stays that way by promoting high quality development outcomes and supporting our town centres and the creativity and culture they offer.

Supporting Liveable Neighbourhoods

We want to continue our focus on making our streets greener, safer, more attractive and inviting, and easier to get around Vincent for pedestrians and cyclists.

A Sustainable City

We want to be a smart and sustainable City by reducing waste, maximising recycling and reviewing how we use and source our energy.

CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

| City of Vincent Corporate Business Plan 2017/18 – 2020/21 | | | | | | | | | | | |
|--|---|----------------------------------|-------------------------|--|-----------------|-----------|-------|------------|-----------|-------------------------|----------|
| Title of works | Description of works | Source/ Mandate | Responsible Directorate | Support Directorate | Cost | 17/18 | 18/19 | 19/20 | 20/21 | Projected Budget Impact | Comments |
| 1. More Inviting Green & Open Spaces | | | | | | | | | | | |
| 1.1 Prepare a Public Open Space Strategy | Prepare a Public Open Space Strategy to guide the development, management and activation of parks, reserves and other open spaces to meet current/future Council and community expectations. | Council decision - December 2016 | Community Engagement | Development Services Technical Services | Additional Cost | \$ 50,000 | | | | \$ 50,000 | |
| 1.2 Prepare Banks Reserve Master Plan | Prepare a Master Plan that effectively responds to current and future community demands, maximises land use and asset sustainability and aligns with Council's focus on creating more inviting green and open spaces. | New Initiative | Community Engagement | Technical Services | Additional Cost | \$ 70,000 | | | | \$ 70,000 | |
| 1.3 Banks Reserve Playground Upgrade | Upgrade of playground equipment and softfall | New Initiative | Technical Services | Community Engagement | Additional Cost | | | \$ 170,000 | | \$ 170,000 | |
| 1.4 Review and prepare revised Woodville Reserve Master Plan | Review the 2012 Woodville Reserve Master Plan and prepare a revised Plan that effectively responds to current/future community demands, maximises land use and asset sustainability, and aligns with Council's focus on creating more inviting green and open spaces. | Former CBP Item 3.5 | Community Engagement | Technical Services | Additional Cost | | | | \$ 50,000 | \$ 50,000 | |

CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

| City of Vincent Corporate Business Plan 2017/18 – 2020/21 | | | | | | | | | | | |
|---|--|--|-------------------------|---------------------------------------|-----------------|------------|-----------|-----------|------------|-------------------------|---|
| Title of works | Description of works | Source/Mandate | Responsible Directorate | Support Directorate | Cost | 17/18 | 18/19 | 19/20 | 20/21 | Projected Budget Impact | Comments |
| 1.5 Review and prepare revised Britannia Reserve Master Plan | Review the 2013 Britannia Reserve Master Plan and prepare a revised Plan that effectively responds to current/future community demands, maximises land use and asset sustainability, and aligns with Council's focus on more inviting green and open spaces. | Former CBP Item 3.6 | Community Engagement | Technical Services | Additional Cost | | | \$ 50,000 | | \$ 50,000 | |
| 1.6 Greening Plan | Review of Greening Plan | Former CBP Item 8.3 | Technical Services | Development Services | Additional Cost | \$ 25,000 | | | | \$ 25,000 | |
| 1.7 Axford Park Upgrade | Redesign and upgrade of Axford Park and its surrounds, in accordance with Council's adopted Project Plan | Former CBP Item 9.4 and in accordance with the Project Plan adopted by Council in July 2016. | Technical Services | Development Services | Additional Cost | \$ 200,000 | | | | \$ 200,000 | |
| 1.8 Jack Marks Reserve Playground Upgrade | Upgrade of playground equipment and soft fall | New Initiative | Technical Services | Community Engagement | Additional Cost | | | | \$ 130,000 | \$ 130,000 | |
| 1.9 Braithwaite Park Toilet Upgrade | Upgrade the public toilet facilities at Braithwaite Park (attached to the Mr Hawthorn Community Centre) to better cater for the increased needs of the community | Asset Renewal & continuation of 2016/17 Budget Project | Technical Services | Community Engagement | Additional Cost | \$ 270,000 | | | | \$ 270,000 | |
| 1.10 Prepare Leederville Oval Master Plan | Prepare a detailed Master Plan to guide the future development and management of Leederville Oval as multi-use venue within Leederville Town Centre. | Former CBP Item 3.4 | Community Engagement | Technical Services Corporate Services | Additional Cost | \$ 40,000 | \$ 60,000 | | | \$ 100,000 | Inclusive of \$15,000 grant contribution from WA Football Commission. |

CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

| City of Vincent Corporate Business Plan 2017/18 – 2020/21 | | | | | | | | | | | |
|---|---|----------------------------------|-------------------------|--|----------------------|------------|-----------|-------|-------|-------------------------|---|
| Title of works | Description of works | Source/Mandate | Responsible Directorate | Support Directorate | Cost | 17/18 | 18/19 | 19/20 | 20/21 | Projected Budget Impact | Comments |
| 1.11 Implement the Leederville Oval Master Plan | Implement key outcomes upon completion of the Master Plan, adoption by Council and finalisation of a capital funding model. | Former CBP Item 3.4 | Community Engagement | Technical Services Corporate Services Development Services | Additional Cost | | | | | | Budget impact and funding model are yet to be determined. |
| 1.12 Lawler Street Sump | Undertake the redesign and redevelopment of the drainage sump at the intersection of Lawler Street and Bedford Street, North Perth, in order to convert the site into a more useable park. | New Initiative | Technical Services | Development Services | Additional Cost | \$ 198,000 | | | | \$ 198,000 | |
| 2. Improving Community Connection & Inclusion | | | | | | | | | | | |
| 2.1 Prepare a Community Partnerships Strategy | Prepare a Community Partnerships Strategy (formerly Community Development Strategy) based upon key findings within the Strategic Community Plan that will provide the basis for service delivery by the City's new Community Partnerships Team. | Former CBP Item 6.1 | Community Engagement | | Additional Cost | | \$ 40,000 | | | \$ 40,000 | |
| 2.2 Implement a programme to address social isolation amongst seniors in our community | Expand the Befriend social network (or similar) in the City of Vincent to combat loneliness and isolation amongst senior members of the Vincent community. | Council decision - December 2016 | Community Engagement | | Existing Operational | ✓ | | | | | |
| 3. Meaningful & Smarter Community Engagement | | | | | | | | | | | |
| 3.1 Establish a Community Engagement Panel | Establish a Community Engagement Panel as a key element of the City's engagement and consultation framework based upon learnings from the Strategic Community Plan community engagement campaign. | Former CBP Item 6.4 | Community Engagement | | Existing Operational | ✓ | | | | | |

CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

| City of Vincent Corporate Business Plan 2017/18 – 2020/21 | | | | | | | | | | | |
|--|---|---------------------|-------------------------|---|----------------------|-----------|-----------|-----------|----------|-------------------------|---|
| Title of works | Description of works | Source/Mandate | Responsible Directorate | Support Directorate | Cost | 17/18 | 18/19 | 19/20 | 20/21 | Projected Budget Impact | Comments |
| 3.2 Prepare a Community Engagement Strategy and revised Community Consultation Policy | Prepare a Community Engagement Strategy and revised Community Consultation Policy as the key framework for speaking and listening to our community. | Former CBP Item 6.3 | Community Engagement | | Additional Cost | \$ 15,000 | | | | \$ 15,000 | |
| 3.3 Establish a City of Vincent Marketing Plan | Develop a detailed three year marketing plan based on key outcomes within the Strategic Community Plan including a new corporate brand that reflects Council's objectives and Strategic Community Plan outcomes, along with a structured annual planner of all key events and activities. | New Initiative | Community Engagement | | Existing Operational | ✓ | \$ 15,000 | \$ 10,000 | \$ 5,000 | \$ 30,000 | To be undertaken within Existing Operational Budget in 2017/18 and implemented with Additional Cost in 2018/19 - 2020/21. |
| 4. Best Practice Transparency, Accountability & Financial Management | | | | | | | | | | | |
| 4.1 Prepare a Heritage and Conservation Plan for Beatty Park Leisure Centre | Prepare a Heritage and Conservation plan for Beatty Park Leisure Centre. To be expanded to capture items from May/June 2017 structural reports and asset management investigations. | Former CBP Item 3.3 | Community Engagement | Development Services Technical Services | Existing Operational | ✓ | | | | \$ - | |
| 4.2 Implement a Project Management Framework | Develop and implement a corporate Project Management Framework. | Former CBP Item 3.2 | CEO's Office | Community Engagement | Existing Operational | ✓ | | | | \$ - | |
| 4.3 Beatty Park Leisure Centre Facility Management and Performance Review | Review the management and business performance of Beatty Park Leisure Centre based upon the redevelopment business case, industry key performance indicators, and both Council and community expectations. | New Initiative | Community Engagement | | Additional Cost | \$ 50,000 | | | | \$ 50,000 | |

CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

| City of Vincent Corporate Business Plan 2017/18 – 2020/21 | | | | | | | | | | | |
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| Title of works | Description of works | Source/Mandate | Responsible Directorate | Support Directorate | Cost | 17/18 | 18/19 | 19/20 | 20/21 | Projected Budget Impact | Comments |
| 4.4 Vincent Leisure & Recreation Facilities Management Model | Determine the most effective management model for leisure/recreation facility management based upon the Beatty Park Leisure Centre Review and in preparation for the Loftus Recreation Centre Deed of Contract and Lease expiry. | Business Improvement | Community Engagement | | Additional Cost | | | \$ 50,000 | | \$ 50,000 | |
| 4.5 Prepare a Workforce Plan | Review the existing City of Vincent Workforce Plan (April 2013) and prepare a new Workforce Plan. | Former CBP Item 1.2 | CEO's Office | All Directorates | Additional Cost | \$ 25,000 | | | | \$ 25,000 | |
| 4.6 Implement Improvement Plan for Risk Management, Internal Controls and Legislative Compliance | Implement the Improvement Plan adopted by the Audit Committee in July 2016 (subsequently endorsed by Council) and revised by the Committee in March 2017. | Audit Committee decisions - July 2016 & March 2017 | Corporate Services | All Directorates | Additional Cost | \$ 15,000 | \$ 15,000 | \$ 15,000 | \$ 15,000 | \$ 60,000 | |
| 4.7 Ward Review | Carry out a Ward Review as required by the <i>Local Government Act 1996</i> (Schedule 2.2, Clause 6) | Legislative Requirement | Corporate Services | | Additional Cost | | \$ 20,000 | | | \$ 20,000 | |
| 4.8 Upgrade/Replacement of the City's Enterprise Applications & Financial Management System | Upgrade/Replace the City's Corporate Operating System, including addition of systems such as Asset Management (including Mobility), Human Resource Modules, electronic invoice approvals etc. Detail to be defined during Business case development stage in mid-2017. | New Initiative | Corporate Services | All Directorates | Additional Cost | ✓ | ✓ | \$ 1,000,000 | \$ 2,000,000 | \$ 3,000,000 | Scope, timing and cost of project to be informed by the results of consultancy work currently underway to evaluate the effectiveness of and gaps in the City's current corporate operating system against the City's future needs and community expectations expressed through the Strategic Community Plan. |

CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

| City of Vincent Corporate Business Plan 2017/18 – 2020/21 | | | | | | | | | | | |
|---|---|---------------------|-------------------------|----------------------|-----------------|------------|-----------|-----------|-----------|-------------------------|---|
| Title of works | Description of works | Source/Mandate | Responsible Directorate | Support Directorate | Cost | 17/18 | 18/19 | 19/20 | 20/21 | Projected Budget Impact | Comments |
| 4.9 Digitise and Archive Planning and Building Files | Digitise and archive Planning and Building files to improve the City's record management capabilities and efficiency and effectiveness of data recall for decision-making and customer services. | Former CBP Item 2.6 | Corporate Services | Development Services | Additional Cost | \$ 110,000 | | | | \$ 110,000 | |
| 4.10 Prepare a Plan for the collection and expenditure of Cash in Lieu of car parking. | Draft Local Planning Strategy, Action 1.4.3 - Retail and Commerce: <i>Review the City's cash-in-lieu requirements for car parking to align with the real cost of car parking and use the revenue gained to improve parking and associated transport facilities in the City's Activity/Town Centres to support the retail and commerce of these centres.</i> | Former CBP Item 8.6 | Development Services | Corporate Services | Additional Cost | ✓ | \$ 30,000 | | | \$ 30,000 | Project to commence in 2017/18 with existing operational budget and |
| 5. A Better Customer Experience | | | | | | | | | | | |
| 5.1 Upgrade the Library Management System | Replace the existing library and local history management system with a modern software solution that meets contemporary collection management demands and provides an easy to use interface for both customers and staff. | Former CBP Item 5.6 | Community Engagement | Corporate Services | Additional Cost | \$ 50,000 | \$ 20,875 | \$ 20,875 | \$ 20,875 | \$ 112,625 | Budget impact reduced from \$200k in current CBP to \$112k overall. |

CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

| City of Vincent Corporate Business Plan 2017/18 – 2020/21 | | | | | | | | | | | |
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| Title of works | Description of works | Source/Mandate | Responsible Directorate | Support Directorate | Cost | 17/18 | 18/19 | 19/20 | 20/21 | Projected Budget Impact | Comments |
| 5.2 Review and upgrade the City's Website, Councillor Portal and Intranet | Phased implementation of further improvements to the City's website including online payments, self-service tools and further enhanced mobile functionality for customers, as well as a dedicated Councillor portal and improved Administration intranet. | Former CBP Item 5.3 | Community Engagement | Corporate Services | Additional Cost | \$ 30,000 | | | | \$ 30,000 | |
| 5.3 Implement a revised Customer Request Management System | Review and upgrade the Customer Request Management System to improve responsiveness to reported issues. | Former CBP Item 5.4 | Community Engagement | Corporate Services | Additional Cost | \$ 60,000 | | | | \$ 60,000 | |
| 5.4 Establish a new City of Vincent Customer Service Standard | Revise the City's Customer Service Charter and implement contemporary customer service standards, including the establishment of a 'call centre' through reform of the existing Customer Service Team. | Former CBP Item 5.5 | Community Engagement | Corporate Services | Additional Cost | | \$ 50,000 | | | \$ 50,000 | |
| 5.5 Streamline the City's Event Application and Approval Process | Review and improve the event application, assessment and approval processes to make it easier for organisers to deliver quality events, festivals and other activities for our community. | New Initiative | Community Engagement | Development Services | Existing Operational | | \$ 5,000 | | | \$ 5,000 | |
| 5.6 Implement electronic lodgement and assessment of applications. | Upgrade corporate systems and software to enable on-line lodgement and tracking of applications | Former CBP Item 5.2 | Development Services | Corporate Services Community Engagement | Additional Cost | \$ 100,000 | \$20,000 | | | \$ 120,000 | |

CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

| City of Vincent Corporate Business Plan 2017/18 – 2020/21 | | | | | | | | | | | |
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| Title of works | Description of works | Source/Mandate | Responsible Directorate | Support Directorate | Cost | 17/18 | 18/19 | 19/20 | 20/21 | Projected Budget Impact | Comments |
| 5.7 Parking permit technology | Implement electronically readable parking permits (barcoded, QR coded etc.) and subsequently e-permit technology to further simplify and streamline the customer experience associated with Council's revised Parking Permits Policy. | New Initiative | Community Engagement | Corporate Services | Existing Operational & Additional Cost | | | \$ 40,000 | | \$ 40,000 | |
| 5.8 Review and Upgrade the City's Parking Management Systems and Infrastructure | Identify and implement contemporary systems and infrastructure to improve the City's parking management capabilities. | Former CBP Item 5.1 | Community Engagement | Corporate Services | Additional Cost | \$ 140,000 | \$ 60,000 | \$ 40,000 | \$ 40,000 | \$ 280,000 | In 2017/18 - Parking Sensors (\$50,000), Frame Court Car Park 'Pay by Plate' (\$50,000), and Parking Equipment Replacement Program (\$40,000). Amounts shown in subsequent years are for the Parking Equipment Replacement Program. |
| 6. Thriving & Creative Town Centres | | | | | | | | | | | |
| 6.1 Prepare Draft Leederville Activity Centre Plan. | State Planning Policy 4.2 - Activity Centres. | Former CBP Item 4.4 | Development Services | | Additional Cost | \$ 100,000 | \$ 100,000 | | | \$ 200,000 | |
| 6.2 Amend the Trading in Public Places Local Law 2008. | Council decision from April 2016 (Item 9.1.6) and former CBP Item 7.2. | Former CBP Item 7.2 | Development Services | | Existing Operational | ✓ | | | | \$ - | |
| 6.3 Prepare, Implement and Review Town Centre Place Plans. | Plan and coordinate town centre based initiatives. | Former CBP Item 9.2 | Development Services | | Additional Cost | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 80,000 | |
| 6.4 Deliver a new open space/town square for the North Perth Town Centre. | Implementation of former CBP Item 9.7 and report to Council on the same in July 2017. | Former CBP Item 9.7 | Development Services | Technical Services | Additional Cost | \$ 114,000 | \$ 627,000 | | | \$ 741,000 | Inclusive of a \$250,000 funding contribution from State Government. |

CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

| City of Vincent Corporate Business Plan 2017/18 – 2020/21 | | | | | | | | | | | |
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| Title of works | Description of works | Source/Mandate | Responsible Directorate | Support Directorate | Cost | 17/18 | 18/19 | 19/20 | 20/21 | Projected Budget Impact | Comments |
| 6.5 Prepare an urban design concept for View Street Car Park and surrounds. | Prepare an urban design concept and business case for improvements to the View Street Car Park and adjoining View Street road reserve, in order to enhance the amenity and attractiveness of the area and pedestrian connectivity between View Street and Angove Street. As reported to Council in July 2017. | New Initiative | Development Services | Technical Services | Additional Cost | | | \$ 90,000 | | \$ 90,000 | |
| 6.6 Review the Economic Development Strategy 2013-2016. | Review and renew the City's Economic Development Strategy in liaison with Council's Business Advisory Group. | Former CBP Item 9.8 | Development Services | CEO's Office | Additional Cost | | \$ 30,000 | | | \$ 30,000 | Review of the adopted Strategy will occur in 2017/18 along with scoping for a new Strategy to be prepared in 2018/19 with funding for additional consultancy expertise. |
| 6.7 Investigate a planning framework for each of the City's Town Centres. | Draft Local Planning Strategy, Action 1.4.2 - Economy and Employment: <i>Appropriately zone and/or prepare structure plans or area specific plans for planned growth areas to facilitate a mix of compatible residential and commercial development opportunities.</i> | Former CBP Item 9.10 | Development Services | | Additional Cost | | \$ 50,000 | \$ 50,000 | | \$ 100,000 | |
| 6.8 Prepare an Arts Strategy | Prepare an Arts Strategy to guide creative communities, activities and spaces, as identified in the City's Arts Priorities endorsed by Council in May 2017. | Council decision - May 20127 | Community Engagement | | Additional Cost | | \$ 20,000 | | | \$ 20,000 | |

CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

| City of Vincent Corporate Business Plan 2017/18 – 2020/21 | | | | | | | | | | | |
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| Title of works | Description of works | Source/Mandate | Responsible Directorate | Support Directorate | Cost | 17/18 | 18/19 | 19/20 | 20/21 | Projected Budget Impact | Comments |
| 6.9 Prepare Town Centre Branding and Marketing Plans | Develop key brand identities, social media and website strategies, and other marketing initiatives to support Town Centre activation and economic development. | Town Centre Place Plans | Community Engagement | Development Services | Additional Cost | | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 60,000 | |
| 6.10 Implement the Community Partnerships Specific Items within the North Perth Place Plan | Implement the key focus areas and actions as identified within the North Perth Town Centre Place Plan in collaboration with North Perth Local to deliver great place outcomes. | Former CBP Item 9.2 | Community Engagement | | Additional Cost | \$ 30,000 | | | | \$ 30,000 | |
| 6.11 Heritage Strategic Plan | Review and renew the City's Heritage Strategic Plan 2013-2017. | Former CBP Item 4.5 | Development Services | | Additional Cost | ✓ | \$ 15,000 | | | \$ 15,000 | |
| 7. Supporting Liveable Neighbourhoods | | | | | | | | | | | |
| 7.1 Car Parking Strategy & Integrated Transport Plan | Review the City's Car Parking Strategy and prepare an Integrated Transport Plan | Former CBP Item 8.4 | Development Services | Community Engagement Technical Services | Additional Cost | \$ 60,000 | \$ 190,000 | ✓ | | \$ 250,000 | Project to be completed in 2019/20. No funding required in the final year. |
| 7.2 Review the City's CCTV Network | Review the City's existing CCTV network to better meet community demands and respond to new technologies. | Former CBP Item 9.11 | Community Engagement | Corporate Services | Additional Cost | | \$ 15,000 | | | \$ 15,000 | |
| 7.3 Upgrade the City's CCTV Network | Upgrade the City's existing CCTV network to better meet community demands and align with State CCTV Strategy | New Initiative | Community Engagement | Corporate Services | Additional Cost | \$ 42,800 | | | | \$ 42,800 | |
| 7.4 Mount Hawthorn Community Centre | Mount Hawthorn Community Centre redevelopment to enhance its use and functionality; better cater for current and future community needs; improve its fitness for purpose and asset condition; and better integrate Braithwaite Park. | Asset Renewal | Technical Services | Community Engagement Corporate Services | Additional Cost | | \$ 400,000 | | | \$ 400,000 | |

CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

| City of Vincent Corporate Business Plan 2017/18 – 2020/21 | | | | | | | | | | | |
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| Title of works | Description of works | Source/Mandate | Responsible Directorate | Support Directorate | Cost | 17/18 | 18/19 | 19/20 | 20/21 | Projected Budget Impact | Comments |
| 7.5 Implement 40km/h Speed Zone Trial | Undertake community consultation in 2017/18 to determine the level of community support for implementing a 40km/h speed zone trial in the south of Vincent. Subject to community support and Council approval implement the trial in 2018/19. | Former CBP Item 8.2 | Technical Services | Community Engagement | Additional Cost | ✓ | \$ 150,000 | | | \$ 150,000 | |
| 7.6 Pedestrian Crossing - Vincent Street near Beatty Park | Install new signalised pedestrian crossing. | New Initiative | Technical Services | | Additional Cost | | \$ 250,000 | | | \$ 250,000 | Inclusive of \$200,000 State Government funding contribution. |
| 7.7 Pedestrian Crossing - Charles Street near Selkirk Street | Install new signalised pedestrian crossing. | New Initiative | Technical Services | | Additional Cost | | | \$ 250,000 | | \$ 250,000 | Inclusive of \$200,000 State Government funding contribution. |
| 7.8 Pedestrian Crossing - Fitzgerald Street near Namur Street | Install new signalised pedestrian crossing. | New Initiative | Technical Services | | Additional Cost | \$ 250,000 | | | | \$ 250,000 | Inclusive of \$200,000 State Government funding contribution. |
| 7.9 Pedestrian Crossing - Bulwer/Fitzgerald Street intersection | Add pedestrian crossing signals. | New Initiative | Technical Services | | Additional Cost | \$ 135,000 | | | | \$ 135,000 | |
| 7.10 Pedestrian Crossing - Newcastle/Fitzgerald Street intersection | Add pedestrian crossing signals. | New Initiative | Technical Services | | Additional Cost | \$ 70,000 | | | | \$ 70,000 | |
| 7.11 Pedestrian Crossing - William/Walcott Street intersection | Add pedestrian crossing signals. | New Initiative | Technical Services | | Additional Cost | \$ 25,000 | | | | \$ 25,000 | |
| 7.12 - Pedestrian Crossing - Brisbane/Lake Street intersection | Install tactile pavers at approaches to the existing pedestrian crossing and realign pedestrian ramps. | New Initiative | Technical Services | | Additional Cost | \$ 20,000 | | | | \$ 20,000 | |
| 7.13 Loftus Street Bike Lanes | Design and implement Loftus Street Bike Lanes | New Initiative | Technical Services | | Additional Cost | | \$ 400,000 | | | \$ 400,000 | |
| 7.14 Bike Boulevard - Stage 2 | Implement Stage 2 of the State Government's Bike Boulevard Project | New Initiative | Technical Services | Community Engagement | Additional Cost | \$ 1,100,000 | | | | \$ 1,100,000 | Fully State Government Grant Funded. |

CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

| City of Vincent Corporate Business Plan 2017/18 – 2020/21 | | | | | | | | | | | |
|---|---|---------------------------------|-------------------------|----------------------|----------------------|--------------------------|----------|-------|---------------|-------------------------|---|
| Title of works | Description of works | Source/Mandate | Responsible Directorate | Support Directorate | Cost | 17/18 | 18/19 | 19/20 | 20/21 | Projected Budget Impact | Comments |
| 7.15 Beatty Park Reserve Drainage Improvements | Implement Drainage Improvements as recommended by 2017 consulting engineer drainage /hydrological investigation. | New Initiative | Technical Services | Community Engagement | Additional Cost | \$ 150,000 | | | | \$ 150,000 | |
| 7.16 Review of Public Health Plan 2014-2017. | Review the City's Public Health Plan, as required by the <i>Public Health Act 2016</i> . | Former CBP Item 8.7 | Development Services | | Existing Operational | \$ 5,000 | | | | \$ 5,000 | The City will be working with the North Metropolitan Health Service to review the Public Health Plan. |
| 7.17 Prepare a Right of Way Hierarchy Study/Strategy | Prepare a Right of Way Hierarchy Study/Strategy in response to 2017/18 Community Budget Submission 8.7. | Community Budget Submission 8.7 | Development Services | Technical Services | Additional Cost | <input type="checkbox"/> | | | \$ 150,000.00 | \$ 150,000 | |
| 8. A Sustainable City | | | | | | | | | | | |
| 8.1 Waste Strategy | Develop a Waste Strategy to guide the implementation of waste minimisation measures that will achieve greater waste diversion higher in the waste hierarchy than landfill and energy recovery. The Strategy will also inform a review of the City's delivery of waste management services to the community. | Former CBP Item 10.1 | Technical Services | Development Services | Existing Operational | ✓ | | | | \$ - | |
| 8.2 Sustainable Environment Strategy | Review and implement the Sustainable Environment Strategy in liaison with Council's Environmental Advisory Group. | Former CBP Item 10.2 | Development Services | | Additional Cost | ✓ | \$15,000 | | | \$ 15,000 | To be commenced in 2017/18 and concluded in 2018/19 with consultant input. |
| 8.3 Develop a Water Sensitive Urban Design (WSUD) Plan | Develop a Water Sensitive Urban Design Plan in response to 2017/18 Community Budget Submission 8.6. | Community Budget Submission 8.6 | Technical Services | Development Services | Existing Operational | <input type="checkbox"/> | | | \$ 80,000 | \$ 80,000 | |

| City of Vincent Community Budget Submissions 2017/18 | | | | | | | | |
|---|---|-------------------------|----------------------|-------|---------|-------|-------|--|
| 1. More Inviting Green & Open Spaces Our open spaces are precious to our community and important to protect, enhance and expand. We want to continue making our open spaces even better as well as finding creative ways to provide new spaces that respond to community needs. | | | | | | | | |
| Budget Submission | Administration Comment | Responsible Directorate | Support Directorate | 17/18 | 18/19 | 19/20 | 20/21 | Recommended Budget |
| 1.1 Installation of fencing along Gill Street and London Street at Les Lilleyman Reserve and improvements to the playground and surrounding vegetation. (Ms L. Tighe, North Perth) | The estimated cost of this proposal is \$80,000. It is recommended that consideration of this proposal be deferred pending completion of a City-wide Public Open Space (POS) Strategy in 2017/18. The proposed POS Strategy will (among other things) categorise all of the City's parks and open spaces by their function and type; identify and assess existing gaps in open space provision; forecast and plan for the community's growing/changing open space needs; and nominate the levels of service, facilities and finish for the various types of existing and new open spaces. | Technical Services | Community Engagement | | | | | Nil. |
| 1.2 Construction of an undercover hard stand area in front of the Les Lilleyman change facilities and realignment of the cricket pitch. (University Cricket Club (PCA), Mount Hawthorn) | The estimated cost of this proposal is \$50,000. It is recommended that consideration of the proposal to: <ul style="list-style-type: none"> construct a new undercover area be deferred pending completion of a Building Asset Management Plan in 2017/18 for all of the City's buildings, which will establish desired levels of service and assess the fitness for purpose of each building; and realignment of the cricket pitch be deferred pending completion of a City-wide Public Open Space (POS) Strategy in 2017/18. | Technical Services | Community Engagement | | | | | Nil. |
| 1.3 North Perth Community Gardens Inc. (NPCG) is seeking \$50,000 for an Officer to be employed by the City on a part time basis to assist with the development and delivery of a 'Community Gardens Conference and Expo' to be held in March 2018. NPCG also intends to seek funding for the same from the Department of Local Government and Communities and LotteryWest. (North Perth Community Garden, North Perth) | Administration supports the idea of a Community Gardens Conference and Expo, although is unable to justify employing a staff member exclusively to manage such an event, which would have an audience well beyond the City of Vincent. Grant funding up to \$10,000 could be made available to NPCG through Council's Community Funding Policy, outside of the community budget submission process. The City's Community Partnerships Team can also assist NPCG with identifying other grant and sponsorship opportunities for the proposed event. | Community Engagement | Technical Services | | | | | Nil. Community Grant funding has been included in the Draft 2017/18 Operating Budget |
| 1.4 Leederville Cricket Club (LCC) is seeking approval to build a small hip-high limestone wall with seating in an L-shape on the south east corner of the concrete pad at its Britannia Reserve clubrooms. LCC is also requesting the City to provide a power source at the cricket net facility in lieu of the current practice of running an electrical power cord across the pedestrian path. (Leederville Cricket Club, Mount Hawthorn) | The LCC is not seeking any funding from the City for its construction of a proposed limestone wall. The concept of a wall in the proposed location is generally supported but plans and an application for the same will need to be formally submitted to and approved by the City, outside of the community budget submission process. To provide a power supply to the practice cricket nets will require trenching from the Britannia Reserve Pavilion, with weatherproof lockable GPO's. To be listed for consideration in the 2018/19 budget at an estimated cost of \$5,000. | Technical Services | Community Engagement | | \$5,000 | | | To be considered for inclusion in the 2018/19 budget. |

■ Supported
 ■ Supported in Part
 ■ Defer Consideration
 ■ Not Supported

| City of Vincent Community Budget Submissions 2017/18 | | | | | | | | |
|---|--|-------------------------|----------------------|----------|-------|-------|-------|---|
| 1. More Inviting Green & Open Spaces Our open spaces are precious to our community and important to protect, enhance and expand. We want to continue making our open spaces even better as well as finding creative ways to provide new spaces that respond to community needs. | | | | | | | | |
| Budget Submission | Administration Comment | Responsible Directorate | Support Directorate | 17/18 | 18/19 | 19/20 | 20/21 | Recommended Budget |
| 1.5 Installation of a full-sized basketball and netball ring/court at Les Lilleyman Reserve and fencing along Gill and London Streets. (Ms N. Stoffers, North Perth) | <p>The estimated cost of the proposed fencing is \$14,500 for a standard chain mesh fence, while a 'pool style' fence is in the order of \$32,500. The estimated cost of installing the proposed basketball and netball rings is \$9,300.</p> <p>As per the Administration Comment on Item 1.1 earlier, it is recommended that consideration of the proposed fencing and installation of a full-sized basketball and netball court be deferred pending completion of the POS Strategy in 2017/18.</p> <p>Administration would, however, support a more cost-effective approach of enlarging the existing basketball hardstand area (but not to the scale of a full-sized court) and installing a netball ring at the opposite end of that hardstand to the existing basketball ring. This would provide sufficient room for casual netball and basketball practice to occur simultaneously on a larger, shared hardstand area. The cost of doing so is estimated at \$10,000 and is recommended for inclusion in the 2017/18 Budget.</p> | Technical Services | Community Engagement | \$10,000 | | | | \$10,000 has been included in the Draft 2017/18 Budget to extend the existing basketball hardstand and install a netball ring opposite the basketball ring. |
| 1.6 A study estimated at \$24,000 to review public open space and public art projects to determine what design, management and activation improvements can be made to improve outcomes across both fields. (Mr S. Venturi, Perth) | <p>It is recommended that consideration of this proposal be addressed through the preparation of an Art Strategy in 2018/19 and following completion of a City-wide Public Open Space (POS) Strategy in 2017/18.</p> | Community Engagement | Technical Services | | | | | Nil. |
| 1.7 Installation of a fence around Menzies Park along Berryman Drive, East Street and Purslowe Street for the protection of children and dogs playing at the park. (Menzies Dog Park Facebook Group, Mount Hawthorn) | <p>The estimated cost of this proposal is \$120,000.</p> <p>It is recommended that consideration of this proposal be deferred pending completion of a City-wide Public Open Space (POS) Strategy in 2017/18.</p> | Technical Services | Community Engagement | | | | | Nil. |
| 1.8 Removal and pruning of large shrubs and trees over 2 metres in height opposite No. 146-148 Joel Terrace, Mount Lawley to address criminal and anti-social behaviour. (Mr S. O'Rourke, Mount Lawley) | <p>The cost of pruning, removing and replanting lower-lying vegetation in the foreshore area is estimated at \$20,000.</p> <p>The vegetation in question falls within the Swan River foreshore reserve area and is managed and maintained by the City in accordance with the requirements of the Department of Biodiversity, Conservation & Attractions (formerly Department of Parks and Wildlife). The Department has confirmed that the City may undertake routine maintenance of grassed areas and may remove plants usually regarded as weeds, but that pruning or removal of any native vegetation (even if planted as part of a revegetation program) would require approval under the <i>Swan and Canning Rivers Management Regulations 2007</i> and potentially also require approval to clear native vegetation from the Department of Water and Environmental Regulation.</p> <p>The Department of Biodiversity, Conservation & Attractions has advised that it does not support the removal or pruning of trees for the purpose of creating or maintaining views and that removal of native riparian vegetation would only be approved where significant safety risks are demonstrated. The Department has also advised that it is highly unlikely the proposal to remove vegetation would be supported, as there are no significant reports of crime or anti-social behaviour in the foreshore area according to WA Police.</p> <p>In view of the above, Administration does not support this proposal.</p> | Technical Services | | | | | | Nil. |

■ Supported
■ Supported in Part
■ Defer Consideration
■ Not Supported

| City of Vincent Community Budget Submissions 2017/18 | | | | | | | | |
|---|---|--|----------------------|--|----------|----------|--|--|
| 1. More Inviting Green & Open Spaces Our open spaces are precious to our community and important to protect, enhance and expand. We want to continue making our open spaces even better as well as finding creative ways to provide new spaces that respond to community needs. | | | | | | | | |
| 1.9 | <p>Creation of a nature play area and eco-zoning of existing public open space on Leake Street, North Perth.</p> <p>(Ms R. Bott, North Perth)</p> | <p>The estimated cost of this proposal is \$15,000.</p> <p>It is recommended that consideration of a nature play area be deferred pending completion of a City-wide Public Open Space (POS) Strategy in 2017/18. However, Administration supports the partial eco-zoning of this park and recommends that \$5,000 is included in the Draft 2017/18 Budget for this purpose.</p> | Technical Services | Community Engagement | \$5,000 | | | \$5,000 has been included in the Draft 2017/18 Budget to undertake partial eco-zoning |
| 1.10 | <p>Install both general and recycling bins at all parks.</p> <p>(Ms R. Bott, North Perth)</p> | <p>Administration supports the intent of this initiative, but recommends that it is redefined to relate to the installation of recycling bins in "public places" rather than "all parks" at this stage. This will ensure that, in the first instance, recycling stations are installed in high traffic public places, such as key town centre locations, to maximise their use whilst allowing for the collection of data to gauge their effectiveness before expanding this concept to all parks. This is particularly important in terms of assessing the cost/benefit of doing so, the density and distribution of bin placement, collection frequency, recyclable content and contamination levels.</p> <p>It is recommended that \$20,000 be included in the Draft 2017/18 Budget to install recycling bins in key town centre locations, which will allow the City to gather evidence about the effectiveness and success of the initiative, which will then be used to inform development of the City's Waste Strategy in 2017/18. It is also recommended that a funding contingency of \$70,000 be considered for inclusion in the 2018/19 Budget to continue the installation of recycling bins in public places if supported as an action arising from the new Waste Strategy.</p> | Technical Services | | \$20,000 | \$70,000 | | Total \$90,000 over two financial years as shown. \$20,000 has been included in the Draft 2017/18 Budget for the first phase of this initiative. |
| 1.11 | <p>Hold an Open Art Exhibition at Birdwood Square to be conducted over a weekend or a few weeks from 2 to 14 days. The artwork displayed would then be moved to a local gallery. This exhibition could also be moved to other suburbs and remain live for up to 6 months.</p> <p>(Ms K. Adonis, Maylands)</p> | <p>The estimated cost of this proposal is \$10,000.</p> <p>The proposal is supported in principle and may be eligible for up to \$10,000 grant funding under Council's new Community Funding Policy, outside of the community budget submission process.</p> | Community Engagement | | | | | Nil. Community Grant funding has been included in the Draft 2017/18 Operating Budget |
| 1.12 | <p>Mount Hawthorn Primary School P&C is seeking funds to plant trees within the grounds of Mt Hawthorn Primary School.</p> <p>(Mount Hawthorn Primary School P&C)</p> | <p>The estimated cost of this proposal is \$15,000 but would vary depending on the number, type and size of trees purchased.</p> <p>Administration supports the intent of this submission to increase canopy cover at the school but would recommend this funding request be directed to the Department of Education in the interests of equity among all schools within the City of Vincent.</p> <p>The City can plant additional verge trees under the City's Greening Plan when requested to do so and will also aim to partner with all schools within the City of Vincent in 2017/18 to offer cost-price trees/plants through the City's annual native plant sales.</p> | Technical Services | Community Engagement | | | | Nil. |
| 1.13 | <p>Refurbishment and upgrade of Volleyball WA facilities at a total cost of \$67,000.</p> <p>(Volleyball WA, West Perth)</p> | <p>The estimated cost of this proposal is \$67,000.</p> <p>Capital upgrades to toilets, showers, change rooms and courts at Volleyball WA's leased premises might improve the experience for its customers, although there is no demonstrated broader community need for or benefit in the City funding these works. Volleyball WA can seek funding support from the Department of Sport and Recreation CSRFF.</p> <p>Any proposal to refurbish or upgrade the facility would need to be considered in the context of Volleyball WA's current lease with the City, which expires on 31 July 2019.</p> | Community Engagement | Technical Services Corporate Services | | | | Nil. |

■ Supported
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■ Defer Consideration
■ Not Supported

| City of Vincent Community Budget Submissions 2017/18 | | | | | | | | | |
|---|--|---|----------------------|----------------------|-----------|--|--|--|--|
| 1. More Inviting Green & Open Spaces Our open spaces are precious to our community and important to protect, enhance and expand. We want to continue making our open spaces even better as well as finding creative ways to provide new spaces that respond to community needs. | | | | | | | | | |
| 1.14 | Investigate converting the road adjacent to the park / playground in Hyde Street, between Alma Road and Forrest Street into an expanded green space. (Mr D. Maier, Highgate) | This proposal was raised by Council at its meeting on 20 January 2015. More recently, Council at its meeting on 27 June 2017 endorsed a concept plan for community consultation, incorporating Hyde Street into the adjacent reserve. It is recommended that \$120,000 be listed for consideration in the Draft 2017/18 Budget to extend Hyde Street Reserve, if formally approved by Council after community consultation. | Technical Services | Community Engagement | \$120,000 | | | | \$120,000 has been included in the Draft 2017/18 Budget for this initiative |
| 1.15 | Increase useable recreation and meeting spaces for children 12 and up in Mount Hawthorn. (Ms R. McNeillage, Mount Hawthorn) | Administration supports the intent of this proposal and recommends that consideration of how to achieve the stated outcome is addressed through the completion of a City-wide Public Open Space (POS) Strategy in 2017/18. | Community Engagement | Technical Services | | | | | Nil |
| 1.16 | Funding of \$30,000 - \$50,000 to engage a consultant to conduct a research project on three Reserves in North Perth, being Beatty Park, Smith's Lake and Charles Veryard Reserves, to determine a Strategy for their future use and development. (Mr A. Main, North Perth) | It is recommended that consideration that consideration of this proposal be deferred pending the completion of a City-wide Public Open Space (POS) Strategy in 2017/18. | Community Engagement | Technical Services | | | | | Nil. |
| 1.17 | Further expansion / development of the Adopt-a-Verge and Greening Programs. (AUDRC – Australian Urban Design Research Centre, Perth) | It is recommended that this proposal be incorporated into the review of the current Greening Plan to be undertaken in 2017/18. | Technical Services | | | | | | Nil. |
| 1.18 | Upgrading the park/road reserve at the south west corner of Scarborough Beach Road and Anzac Road by way of additional plantings, informal pathways and/or simple nature play elements. (Ms A. Bate, Leederville) | It is recommended that consideration of any upgrade to this park (in terms of fencing, play equipment, new pathways and the like) be deferred pending completion of a City-wide Public Open Space (POS) Strategy in 2017/18. In the meantime, Administration supports carrying out eco-zoning and additional planting as this can be done cost-effectively without prejudicing the function and level of facility offered by this park in future, as a result of the POS Strategy. It is recommended that \$7,500 be included in the Draft 2017/18 Budget to carry out this work. | Technical Services | Community Engagement | \$7,500 | | | | \$7,500 has been included in the Draft 2017/18 Budget for eco-zoning and planting. |
| 1.19 | Monitoring of nutrients entering waterways to prevent the potential for algal blooms. (Claire Brook Catchment Group) | The City has successfully reduced the input of nutrients into local waterways in recent decades and continues to monitor the Hyde Park water bodies. The Department of Water and Environmental Regulation and the City also regularly monitor discharges into the Swan River. The City will add Robertson Park and Banks Reserve to its monitoring programme. | Development Services | Technical Services | | | | | Nil. This initiative can be undertaken as an extension to the City's current operational activities. |
| 1.20 | Undertake regular cleaning of the water body at Smith's Lake Reserve. (Claire Brook Catchment Group) | The water body at Smith's Lake is under the care, control and management of the Water Corporation. Administration will request the Water Corporation to undertake more regular cleaning and maintenance of the water body. | Technical Services | | | | | | Nil. |
| 1.21 | Request for a specialised dog playground. The under-utilised grassed area near Smith's Lake could be a potential location for a dog park. (Ms A. Torre, North Perth) | The estimated cost of this proposal is \$60,000. It is recommended that consideration of this proposal be deferred pending completion of a City-wide Public Open Space (POS) Strategy in 2017/18. | Community Engagement | Technical Services | | | | | Nil. |
| 1.22 | Installation of new children's play equipment at Weld Square. (Mr K. Maley, Perth) | The estimated cost of this proposal is \$70,000. It is recommended that consideration of this proposal be deferred pending completion of a City-wide Public Open Space (POS) Strategy in 2017/18. | Community Engagement | Technical Services | | | | | Nil. |

Supported
 Supported in Part
 Defer Consideration
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| City of Vincent Community Budget Submissions 2017/18 | | | | | | | | |
|---|--|-------------------------|--|----------|-------|-------|-------|---|
| 2. Improving Community Connection & Inclusion | | | | | | | | |
| Our community is diverse, passionate and welcoming – it is part of what makes Vincent great. We want to help our community come together and stay connected, to support those in need and to make everyone feel welcome. | | | | | | | | |
| Budget Submission | Administration Assessment | Responsible Directorate | Support Directorate | 17/18 | 18/19 | 19/20 | 20/21 | Recommended Budget |
| 2.1 Appointment of a mapping professional to investigate the most appropriate and useable routes around Vincent for people to ride and walk. Then establish wayfinding signage and interactive map to identify the safest and most effective routes. (Ms G. Box, North Perth) | City of Vincent already provides a 'Your Move' TravelSmart guide detailing the walking, cycling and Public Transport options in the City. This map is available online from both the City's and Department of Transport website as well as in hardcopy. The City has also received a 'Connecting Schools' grant from the West Australian Bicycle Network for 2017/18 which specifically addresses wayfinding for schools in Vincent. | Technical Services | Development Services Community Engagement | | | | | Nil. |
| 2.2 There are three projects attached to this submission estimated at \$55,000. 1st - Public Confessional, 2nd - Social Equipment Installation and 3rd - Love Seat. (Lucky Projects, Menora) | The proposed participatory arts projects, Citizens Confessional and Social Exercise Station, are innovative ideas however, it is recommended that they are presented to the Arts Advisory Group for further discussion as they may align with medium term rather than short term ambitions within Council's recently adopted Arts Priorities. These projects will be eligible for funding through the City's community grants, however only \$5,000 will be available per project whereas they are estimated to cost up to \$10,000 and \$15,000 respectively. The proposed 'Love Seat' public art furniture for the North Perth Town Centre has been noted for consideration within the planning and design of the new Town Centre public open space. Administration will engage with Lucky Projects as this project progresses throughout 2017/18 and 2018/19. | Community Engagement | Development Services | | | | | Nil. |
| 2.3 The Loftus Community Centre has requested \$75,712 towards community development programs, implementation of new seniors programs, marketing of programs to local residents, and feasibility study to identify local community needs. (Loftus Community Centre, Leederville) | Loftus Community Centre received \$56,450 from City of Vincent through the 2016/17 community budget submissions process and at the time was encouraged to refine its governance structure and business model and investigate alternative revenue sources rather than annually relying upon City of Vincent monies. Some of the initiatives for which City funding is now being sought may contribute to the Centre's financial position, however in Administration's view there is no demonstrated community demand for or benefit to the City funding all of these initiatives. Having said, Administration would support funding the Loftus Community Centre in the amount of \$35,000 for the Centre's new seniors program and facility marketing. Expenditure and acquittal of these funds (if approved by Council) will need to be managed in a timely fashion due to the Centre's current lease expiring on 31 December 2017. | Community Engagement | Development Services | \$35,000 | | | | \$35,000 has been included in the Draft 2017/18 Budget. |
| 2.4 Celebrate the history of facilities within the City of Vincent (namely Beatty Park and Litis Stadium/former Lake Monger Velodrome). (Mr M. Bertolini, Leederville) | Administration supports the intent of this proposal, although recommends deferring any decision on how to achieve this pending (by the end of 2017): <ul style="list-style-type: none">• Council's position on the current review of the Beatty Park Leisure Centre Heritage and Conservation Plan;• a Council decision on the Floreat Athena Football Club's Litis Stadium Master Plan; and• a Council decision on the Club's future lease of the facility. | Community Engagement | Development Services Corporate Services | | | | | Nil. |
| 2.5 To expand the Befriend social network into the Vincent area at a cost of \$24,000 to combat loneliness amongst seniors. The proposal involves recruiting and supporting older volunteers to host small, casual social events in the area. (Befriend, Booragoon) | The estimated cost of this proposal is \$24,000. This proposal aligns with Council's resolution on 13 December 2016 to address social isolation amongst seniors within our community. Funding for this proposal in the amount of \$24,000 has been included in the Draft 2017/18 operating budget. | Community Engagement | | \$24,000 | | | | \$24,000 has been included in the Draft 2017/18 Budget. |

■ Supported
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| City of Vincent Community Budget Submissions 2017/18 | | | | | | | | |
|---|--|-------------------------|--|----------|----------|-------|-------|---|
| 2. Improving Community Connection & Inclusion | | | | | | | | |
| Our community is diverse, passionate and welcoming – it is part of what makes Vincent great. We want to help our community come together and stay connected, to support those in need and to make everyone feel welcome. | | | | | | | | |
| Budget Submission | Administration Assessment | Responsible Directorate | Support Directorate | 17/18 | 18/19 | 19/20 | 20/21 | Recommended Budget |
| 2.6 Preparation of a comprehensive Youth Strategy at a cost of between \$20,000 and \$50,000 to ensure future spaces are well sited, well designed and respond to the needs of local young people. (Spaced Out Placemakers, West Perth) | Administration supports the intent of this proposal, but recommends that it first be assessed by Council's Children and Young People Advisory Group before deciding on a scope, purpose or methodology and also before allocating any funds to conduct this body of work. It is recommended that \$35,000 be listed for consideration in the Draft 2018/19 Budget to undertake this project. | Community Engagement | Technical Services Development Services | | \$35,000 | | | \$35,000 to be considered in 2018/19. |
| 2.7 For the YMCA to provide youth engagement strategies for public space in 1) Counselling 2) Creative programs 3) Collaborative workspace 4) Space Hire. These four program areas work cooperatively within HQ and in the broader YMCA WA context to deliver programs and services that are relevant and responsive to the needs of young people living, working and playing in the Perth metropolitan area. (YMCA HQ, Leederville) | Partially Supported. Administration believes that the programs and services for which YMCA HQ are seeking funding relate to their core business. The YMCA received \$60,000 funding through the 2016/17 community budget bid process and were advised to investigate other revenue sources rather than annually relying upon City of Vincent monies. An amount of \$77,000 has been requested in 2017/18. An amount of \$30,000 is proposed to support HQ's youth programs and services, however any funding from the City should be conditional upon YMCA HQ providing detailed program statistics including participation by Vincent residents, so that the City can evaluate the benefit/value of such support in future. | Community Engagement | | \$30,000 | | | | \$30,000 has been included in the Draft 2017/18 Budget. |
| 3. Meaningful & Smarter Community Engagement | | | | | | | | |
| We want everyone in our community to be able to have their say on the things that matter to them. To do this, we need to develop a deeper understanding of what's important to our community, what our community wants the future to look like. | | | | | | | | |
| Nil. | | | | | | | | |

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| City of Vincent Community Budget Submissions 2017/18 | | | | | | | | |
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| 4. Best Practice Transparency, Accountability & Financial Management | | | | | | | | |
| We're proud of the progress we've made in this space in recent years and we want to keep setting high standards in transparency, accountability and financial management – to become the best performing local government we can be. | | | | | | | | |
| Budget Submission | Administration Assessment | Responsible Directorate | Support Directorate | 17/18 | 18/19 | 19/20 | 20/21 | Recommended Budget |
| 4.1 Council rates should not increase by any more than CPI. (Mr S. Rose, North Perth) | Significant and positive progress has been made in recent years to improve the City's financial position and financial management practices. Rates are determined once levels of service are determined and overall cost estimates determined to meet the community requirements. CPI is a measure of the average change over time in the prices paid by households for a fixed basket of goods and services. Cost drivers incurred by a local government do not always align to a 'household' and so limiting CPI increases for rates may not always be achievable, prudent or meet community needs, however it is relevant for local governments to consider affordability for ratepayers and therefore be mindful of economic factors impacting on the community. | Corporate Services | | | | | | Nil. |
| 4.2 Keep budget and rates to a minimum. Consider reducing rates by 25% for households with only a single adult (regardless of number of children) which recognises that those households use fewer Council services than larger households. Core services should be maintained but all other items should be reduced or cut if they cause rates to rise. (Ms M. Dewell, Mount Hawthorn) | The City is conscious of the cost of services and impact on rates. Vincent has historically levied low rates and still has one of the lowest residential rates in the metropolitan area, when the waste service charge is factored into other local government charges. Rates must be levied based on land use or zoning, so it would not be possible (or even practicable) to offer a differential rate on the level of occupancy of a residential property. | Corporate Services | | | | | | Nil. |
| 4.3 Limit expenditure to ensure Rates can be restricted to CPI or lower as previous increases have been excessive. (Mr B. Heberton, North Perth) | Many costs incurred by the City increase by greater than CPI and therefore limiting an increase to CPI or less would be very difficult without substantial cuts to services which in turn could have a significant impact on the quality of services provided to the local community. The City's external costs (such as utilities, stamp duty, waste charges, etc.) are increasing by more than CPI, while revenue from sources other than rates (Federal and State Government grants, application fees, etc.) is reducing. | Corporate Services | | | | | | Nil. |

| 5. A Better Customer Service Experience | | | | | | | | |
|--|--|----------------------|---------------|-------|-------|-------|-------|---|
| Our success depends on our community's satisfaction. We don't just want to provide customer service, we want to provide a great customer experience that is modern and matches our community's expectations. | | | | | | | | |
| Budget Submission | Administration Assessment | Responsible Team | Support Teams | 17/18 | 18/19 | 19/20 | 20/21 | Recommended Budget |
| 5.1 Improvement in the processing times of development applications. Benchmarking timeframes with other local governments. (Mr S. Rose, North Perth) | The City has embarked on a project to implement electronic lodgement and assessment of planning applications. This, together with the review of policies, procedures and delegations of authority, will assist in improving timeframes and the level of service provided to customers. It is anticipated that as part of the project, improved reporting will also allow for bench marking against other local governments. These are operational improvements and do not require a separate or new budget allocation. | Development Services | | | | | | Nil. Already contained within Draft 2017/18 Budget. |

■ Supported
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 ■ Defer Consideration
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| City of Vincent Community Budget Submissions 2017/18 | | | | | | | | |
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| 6. Thriving & Creative Town Centres Our town centres are vibrant and thriving, each with their own unique character and identity. We want to make sure it stays that way by promoting high quality development outcomes and supporting our town centres and the creativity and culture they offer. | | | | | | | | |
| Budget Submission | Administration Assessment | Responsible Directorate | Support Directorate | 17/18 | 18/19 | 19/20 | 20/21 | Recommended Budget |
| 6.1 Holding an 'Ideas Festival' as a fun way of commemorating the secessionist referendum of 8 th of April 1933 with the City of Vincent declaring independence from the Australian Commonwealth to generate fun and lively debate. A more upmarket way of replacing the Beaufort Street Festival. (Mr R. Deegan) | Administration supports the concept of an 'Ideas Festival' but could not assess the cost or benefit of such a festival without first investigating its merit and approach with the Beaufort Street Network and/or other Town Teams. Any existing or new festivals should then be considered within the context of Council's Festivals and Events Sponsorship rather than the community budget bid process. | Community Engagement | | | | | | Nil. |
| 6.2 Promoting the availability of venue and business/community collaboration at 7 Old Aberdeen Place. (Soggybones, West Perth) | This appears to be a funding request for the City to promote a commercial venue and opportunities for business collaboration with the venue operator. There is no demonstrated community need for or benefit to the City providing funding for this proposal. | Community Engagement | Development Services | | | | | Nil. |
| 6.3 Request to apply to be a public space for the local community and artists to utilise a gallery space. The art gallery at Ink Remedy gives local artists a space and platform to get their work out to the people. (Ink Remedy Tattoo Studio, Leederville) | This appears to be a commercial request for the subject space to become a public building. This is a building certification and compliance matter (rather than a community budget submission) that Administration has been discussing with the business operator. | Development Services | Community Engagement | | | | | Nil. |

■ Supported
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 ■ Defer Consideration
 ■ Not Supported

| City of Vincent Community Budget Submissions 2017/18 | | | | | | | | | |
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| 7. Supporting Liveable Neighbourhoods | | | | | | | | | |
| We want to continue our focus on making our streets greener, safer, more attractive and inviting, and easier to get around Vincent for pedestrians and cyclists. | | | | | | | | | |
| Budget Submission | Administration Assessment | Responsible Directorate | Support Directorate | 17/18 | 18/19 | 19/20 | 20/21 | Recommended Budget | |
| 7.1 Requesting measures to prevent 'U' turns in Carr Street in the vicinity of Ivy Park of property. (Mr P. Greco, West Perth) | The estimated cost of this proposal is \$30,000. At the Council Meeting of 31 May 2016, Council approved the implementation of traffic calming measures within the Cleaver Precinct to mitigate a potential increase in re-directed traffic as a consequence of the Charles Street bus-way project. The scope of works did not include any changes in the vicinity of Ivy Park. Traffic classifiers will be redeployed in the Precinct once the bus-way is operating and traffic patterns have been established, to establish whether there is a need to implement any further traffic calming measures. | Technical Services | | | | | | Nil. | |
| 7.2 Installation of a roundabout on the corner of Lincoln and Stirling Streets Highgate, due to concerns about the safety of this intersection. (Mr L. Firth, Perth) | The suggested treatment (roundabout) is not supported by the accident data which shows only one recorded accident in the 5 year period to 31 December 2015. The estimated cost of a roundabout at this location is in the order of \$150,000 and therefore the Benefit Cost Ratio (BCR) does meet the criteria to attract any Black Spot funding, as such the proposal would need to be funded entirely by the City if supported. | Technical Services | | | | | | Nil. | |
| 7.3 Allocate a vehicle dedicated to security patrols to raise the profile of security and act as a deterrent. (Mrs A. McGrath, Leederville) | Administration does not support the allocation of a vehicle dedicated to security patrols, because the City already more effectively (and successfully) partners with WA Police to address anti-social or criminal behaviour in the City. This is achieved through measures such as - ongoing collaboration and joint initiatives with WA Police; the City's expanding CCTV network; graffiti removal services; and highly visible badged Ranger vehicles which regularly and routinely patrol the City over a long span of hours from early in the morning to late at night. Notwithstanding, as part of the operational review of the City's Community Safety Team (including Ranger Services) to be undertaken in 2017/18, Administration will examine the merits of re-badging some or all Ranger vehicles to reference community safety. | Community Engagement | | | | | | Nil. | |
| 7.4 Requesting a dedicated pedestrian crossing point on Charles Street, North Perth, between Vincent Street and Scarborough Beach Road. (Ms J. Baker, North Perth) | Not Supported at this location. Charles Street is under the care, control and management of MRWA. MRWA recently undertook a route review of Charles Street and additional pedestrian crossings were not proposed. However the State Government may provide funding for a Charles Street signalised pedestrian crossing project (TBA). The section of Charles Street identified as being the priority is north of Scarborough Beach Road in the vicinity of Selkirk Street to provide a safe crossing to Kyilla Primary School. The estimated cost is \$250,000. | Technical Services | | | | | | Nil. | |
| 7.5 Upgrade of the Right-of-Way to the rear of properties along Selkirk Street, North Perth. (Mr A. D'Agostino, North Perth) | A site inspection and meeting with the resident has indicated the concern relates to drainage issues, which is localised and does not extend to the full length of the Right of Way. Therefore the City will be undertaking some remedial works in the first quarter of 2017/18 to be funded from the drainage maintenance account. | Technical Services | | | | | | Remedial works to be undertaken in the first quarter of 2017/18 funded from the operating budget. | |
| 7.6 Streetscape enhancements/beautification of the median strip in Beaufort Street, like Rokeby Road. (Ms K. Johnson, Highgate) | The estimated cost of this proposal is \$100,000. Beaufort Street is a 'District Distributor A' Road and (unlike Rokeby Road) includes clearways and peak period bus lanes. While a 40kph speed limit applies for the majority of the day, the traffic volumes are far greater than that of Rokeby Road and therefore it would be impractical to apply and maintain a similar standard of median. | Technical Services | | | | | | Nil. | |

Supported
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 Defer Consideration
 Not Supported

| City of Vincent Community Budget Submissions 2017/18 | | | | | | | | | |
|--|--|-------------------------|--|----------|----------|-------|-------|--|--|
| 7. Supporting Liveable Neighbourhoods We want to continue our focus on making our streets greener, safer, more attractive and inviting, and easier to get around Vincent for pedestrians and cyclists. | | | | | | | | | |
| Budget Submission | Administration Assessment | Responsible Directorate | Support Directorate | 17/18 | 18/19 | 19/20 | 20/21 | Recommended Budget | |
| 7.7 Beautifying the adjacent verge of the Parkview Terrace complex on the corner of Brentham and Bourke Streets to tie in with recent eco-zoning on Britannia Reserve. (Ms C. Ynema, Mount Hawthorn) | Administration supports this submission in part. As previously discussed with the residents of the strata, the City is supports the beautification of the verge through the 'Adopt a Verge' program (upon submission of an application form and necessary paperwork). However, Administration does NOT support the inclusion of informal gravel pathways or the installation of bollards – these cost will need to be borne by the Strata. | Technical Services | | | | | | Nil. Already contained within Draft 2017/18 operating budget. | |
| 7.8 Address drainage issues in Albert Street, North Perth. (Mr E. Amato, North Perth) | The estimated cost of this proposal is difficult to determine without first undertaking detailed engineering drainage design. Albert Street, adjacent Charles Veryard Reserve, is a low point. During intense downpours, localised ponding can occur on the road but it does not inundate private properties and also tends to clear quickly as the local drains discharge into the Claisebrook Main Drain. Installation of additional stormwater drainage capture points (gullies) will not make a significant difference to the situation, which is an issue of capacity of the existing local and main drainage network during storm events. Notwithstanding, it is recommended that a contingency of \$40,000 be included in the Draft 2018/19 Budget to investigate and implement options for alleviating the issue. | Technical Services | | | \$40,000 | | | \$40,000 to be considered for inclusion in the 2018/19 Budget | |
| 7.9 Create an art hub for artists to run art workshops. Perhaps a warehouse or unused building shaped into small studio spaces. (Ms K. Adonis, Maylands) | This proposal is not supported as the City already supports an arts hub through the Robertson Park Arts Studio which is located within Halverson Hall through a lease arrangement. This Studio accommodates artists and also provides a range of community accessible events and classes. In addition, Artsource has revitalised eight storage rooms above the Rosemount Hotel into working studios and there are a range of other co-working spaces located throughout Vincent including Cleaver St & Co., Claisebrook Design Community, Sync Labs and PVI Collective. It is considered appropriate to further support these existing spaces rather than creating an additional arts hub. Should there be demand for additional or alternative arts hubs this can be further explored through the proposed Art Strategy scheduled for completion in 2018/19. | Community Engagement | | | | | | Nil. | |
| 7.10 More anti-graffiti initiatives that will make the City of Vincent more attractive and inviting. (Mr M. Weekes, Mount Hawthorn) | The City works in close partnership with WA Police and has a number of initiatives in place to identify and prosecute offenders, and promptly remove graffiti in public spaces. The City will continue to dedicate operational resources to such anti-graffiti initiatives. The Draft 2017/18 Budget for anti-graffiti initiatives has been increased by a further \$30,000 to build the City's capacity to effectively tackle graffiti. | Community Engagement | | \$30,000 | | | | The Draft 2017/18 Budget includes a \$30,000 increase for anti-graffiti initiatives. | |
| 7.11 \$7,000 for painting of two bus stops in close proximity to ANZAC Cottage with World War I and Vietnam War themes as a commemoration. (Friends of ANZAC Cottage, Mount Hawthorn) | The estimated cost of this proposal is \$7,000. Administration supports this proposal in-principle as it would improve bus stop aesthetics and commemorate Australian service men and women. However, it is recommended that the proposal be assessed through Council's Community Funding Policy or Public Murals Policy rather than through the community budget bid process. | Community Engagement | Technical Services Development Services | | | | | Nil. Funding for community grants and murals has been included in the Draft 2017/18 Operating Budget | |

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| City of Vincent Community Budget Submissions 2017/18 | | | | | | | | | |
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| 7. Supporting Liveable Neighbourhoods We want to continue our focus on making our streets greener, safer, more attractive and inviting, and easier to get around Vincent for pedestrians and cyclists. | | | | | | | | | |
| Budget Submission | Administration Assessment | Responsible Directorate | Support Directorate | 17/18 | 18/19 | 19/20 | 20/21 | Recommended Budget | |
| 7.12 The Mount Hawthorn Primary School P&C is seeking \$3,000 sponsorship for the 10 th Mt Hawthorn Community Fair in 2017. (Mount Hawthorn Primary School P&C) | Administration supports this proposal as it provides an opportunity for improved community connection between the school, local businesses and community groups. However, it is recommended that the proposal be assessed through Council's Community Funding Policy rather than the community budget bid process. | Community Engagement | | | | | | Nil. Community Grant funding has been included in the Draft 2017/18 Operating Budget | |
| 7.13 Graffiti Blitz (Ms P. Siudek, Perth) | See Administration response to submission 7.10. | Community Engagement | | \$30,000 | | | | The Draft 2017/18 Budget includes a \$30,000 increase for anti-graffiti initiatives. | |
| 7.14 Installation of two large scale mural art installations on private property located at 537 William Street, Mount Lawley at a cost of approximately \$75,320. (Hyde Park Court Council of Owners, Mount Lawley) | The estimated cost of this proposal is \$75,320. Administration does not support fully funding the proposed mural art. As this is a private residential development, the owners should contribute at least 50% of the cost and the proposal should be submitted, assessed and determined under Council's Public Murals Policy, rather than as a community budget submission. | Community Engagement | | | | | | Nil. Mural funding has been included in the Draft 2017/18 Operating Budget | |
| 7.15 Undertake a safety and amenity audit of the City's footpath network. (Injury Control Council of WA (ICCWA), West Perth) | The City has recently completed a comprehensive footpath inventory and condition survey which includes a photographic record of defects and hazards with data accessible on the City's GIS system. The defects will be prioritised and rectified in order of priority. Further, the data will be used to develop a program for future improvements to the City's footpath network. | Technical Services | | | | | | Nil. To be implemented through Draft 2017/18 (and beyond) Budget. | |
| 7.16 Install a footpath on the south side of Purslowe Street, between Brady Street and East Street next to Menzies Park, Mt Hawthorn to reduce the risk of accidents at the corner Sasse Ave and Purslowe Street. (Ms K. Johnson, Mount Hawthorn) | The estimated cost of this proposal is \$40,000. Almost all streets within the City of Vincent have a footpath on both sides. In this case there is a footpath on the north side only. Construction of a footpath on the south side of the street (at a cost of \$40,000) is supported and has been included in the 2017/18 footpath program draft budget of \$250,000. | Technical Services | | \$40,000 | | | | \$40,000 has been included in the Draft 2017/18 Capital Budget for this initiative. | |
| 7.17 Undertake a safety and amenity audit of the City's footpath and cycling infrastructure network in the North Perth precinct. (Mr A. Main, North Perth) | See Administration response to submission 7.15 in respect of the footpath audit. Administration will undertake an audit of the City's cycling infrastructure in North Perth during 2017/18 as an operational activity. | Technical Services | | | | | | Nil. To be implemented through Draft 2017/18 (and beyond) Budget. | |
| 7.18 Rae Street residents are seeking between \$1,600 and \$7,900 to continue the 'play street' trial for another 12 month period. (Ms K. Popp, Leederville) | \$10,000 funding was allocated to this initiative in 2016/17 in response to a community budget submission, although not all of that funding was spent in that year. Administration supports carrying over the balance of the unspent funding for this initiative from 2016/17 into 2017/18, amounting to \$894. This amount has been included in the Draft 2017/18 Budget. | Community Engagement | Technical Services | \$894 | | | | \$894 has been included in the Draft 2017/18 Budget as a carry-over from unspent funds for this initiative in 2016/17. | |
| 7.19 Develop an Urban Forest Strategy to address a number of issues, including urban heat island effect, amenable/walkable streets, greener public open spaces, and preventing the loss of trees on public and private land. (Ms A. Torre, North Perth) | It is recommended that consideration of the issues raised in this proposal be addressed through the review of the Greening Plan, which is scheduled for 2017/18. | Technical Services | Development Services | | | | | Nil. | |

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| City of Vincent Community Budget Submissions 2017/18 | | | | | | | | |
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| 7. Supporting Liveable Neighbourhoods | | | | | | | | |
| We want to continue our focus on making our streets greener, safer, more attractive and inviting, and easier to get around Vincent for pedestrians and cyclists. | | | | | | | | |
| Budget Submission | Administration Assessment | Responsible Directorate | Support Directorate | 17/18 | 18/19 | 19/20 | 20/21 | Recommended Budget |
| 7.20 Improvements to Earlybirds Playgroup building to create an open plan, modern, fun, and future-proofed space that will make the centre more attractive to potential members and expand the potential use of the building for other community-based activities relevant to the early years. (Earlybirds Playgroup, Mount Hawthorn) | <p>Earlybirds Playgroup operates out of a City-owned building at 87 The Boulevard, Mt Hawthorn.</p> <p>In 2016/17 the City invested \$8,000 in the building to renew the plaster lap ceiling, and make the exits compliant.</p> <p>\$10,000 has also been included in the Draft 2017/18 Budget to undertake further improvements to the building (namely renewal and relocation of non-compliant switchboard to outside of building).</p> <p>The State Government has also committed \$10,000 for building improvements, making a total of \$20,000 available for building improvements in 2017/18.</p> | Technical Services | Community Engagement | \$20,000 | | | | \$20,000 has been included in the Draft 2017/18 Budget for this initiative, comprising \$10,000 in municipal funding and \$10,000 in State Government grant. |
| 7.21 Request for a Bike Boulevard treatment in Carr Street, West Perth. (Ms M. McPhee, West Perth) | <p>The Bike Boulevards are a Department of Transport (DoT) funded initiative. While the routes are determined in consultation with Local Government there are a number of criteria applied in respect of demographics (of cyclists and residents), the function of the road and connectivity. At present Carr Street is not being considered by DoT. Notwithstanding, as an operational activity, Administration will investigate future cycling improvements once the Charles Street bus-way project has been completed and buses no longer use Carr Street. This item will be presented to the City's Pedestrian and Cycling Advisory Group (PCAG) for discussion.</p> <p>The estimated cost of a Bike Boulevard project is approximately \$500,000 per kilometre and, in the City's experience, has been 100% funded by DoT if supported by Council.</p> | Technical Services | | | | | | Nil. |

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| City of Vincent Community Budget Submissions 2017/18 | | | | | | | | |
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| 8. A Sustainable City We want to be a smart and sustainable City by reducing waste, maximising recycling and reviewing how we use and source our energy. | | | | | | | | |
| Budget Submission | Administration Assessment | Responsible Directorate | Support Directorate | 17/18 | 18/19 | 19/20 | 20/21 | Recommended Budget |
| 8.1 Install both general and recycling bins at all parks where BBQ's are installed. (Ms M. Kornides, Mount Hawthorn) | See Administration response to submission 1.10. | Technical Services | | \$20,000 | \$70,000 | | | Total \$90,000 over two financial years as shown. \$20,000 has been included in the Draft 2017/18 Budget for the first phase of this initiative. |
| 8.2 Hold an annual hazardous and E-waste collection day. (Mr D. Maier, Highgate) | The estimated cost of this proposal is \$150,000. In the past the collection days were fully funded by the Western Australian Waste Authority, with the most recent costing in excess of \$100,000. The City already collects and recycles E-Waste as part of its annual Bulk Verge collection. Residents can also dispose of hazardous waste free of charge at the City of Stirling's Balcatta Transfer Station. It is recommended that consideration of this proposal be addressed through the City's Waste Strategy which is scheduled to be undertaken in 2017/18. | Technical Services | | | | | | Nil |
| 8.3 Apply the same standards to the City's car parks as apply to developers regarding the planting of trees in car parks. (Mr D. Maier, Highgate) | Administration supports the intent of this proposal as a means of increasing canopy cover and improving the shade coverage and attractiveness of the City's car parks. However, the City currently does not have the financial capacity to reconfigure and/or reconstruct all parking areas to plant additional trees at approximately \$3,000 per tree. Notwithstanding, every effort will be made to apply this approach at the time when the City's car parks are being upgraded and/or reconfigured, or new parking areas created. | Technical Services | | | | | | Nil. The cost of implementation is to be factored into the cost of new or renewed car parking areas at the time of undertaking the works. |
| 8.4 Implement a trial program to turn organic waste into soil conditioner. (Kooda Inc, Perth) | It is recommended that consideration of this proposal be addressed through the City's Waste Strategy which is scheduled to be undertaken in 2017/18. | Technical Services | | | | | | Nil. |
| 8.5 Seed funding from the City to establish a small scale Community Composting Pilot Project run by volunteers at the Britannia Reserve mulch pile site. (Transition Town Vincent, Mount Hawthorn) | Administration supports this proposal, subject to all necessary approvals and licences first being obtained and the operator entering into an agreement with the City to the satisfaction of the CEO to address roles and responsibilities in respect of operation of the facility. Seed funding of \$5,500 has been included in the Draft 2017/18 Budget for this initiative. | Technical Services | Parks & Property Services | \$5,500 | | | | \$5,500 has been included in the Draft 2017/18 Budget for this initiative. |

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| City of Vincent Community Budget Submissions 2017/18 | | | | | | | | | |
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| 8. A Sustainable City | | | | | | | | | |
| We want to be a smart and sustainable City by reducing waste, maximising recycling and reviewing how we use and source our energy. | | | | | | | | | |
| Budget Submission | | Administration Assessment | Responsible Directorate | Support Directorate | 17/18 | 18/19 | 19/20 | 20/21 | Recommended Budget |
| 8.6 Develop a water sensitive urban design (WSUD) plan. (Ms A. Torre, North Perth) | | Water sensitive urban design (WSUD) principles are incorporated in new streetscape enhancement designs where possible. However, it is difficult and costly to retrofit drainage networks in built-up inner city urban environments and with limited benefits. An overarching study would first be needed to identify whether and where opportunities exist in the City of Vincent to implement WSUD principles on a broad enough scale to achieve demonstrable environmental benefits. It is recommended that \$80,000 to undertake such a study is listed for consideration in the Draft 2020/21 Budget and reflected in the Corporate Business Plan. | Technical Services | Asset & Design Services | | | | \$80,000 | \$80,000 to be considered in 2020/21. |
| 8.7 Key areas of submission: (a) Underground power; (b) Plan for good density around laneways by using them as shared space mews rather than just back alleys; and (c) A program to pass on the knowledge of older generations to younger in terms of things like growing fruit/veg, making sausages and sauces, olives etc. (Mr P. Fitzgerald, North Perth) | | (a) The City's position on underground power is outlined in existing Council Policy No. 2.2.2. The <i>Imagine Vincent</i> community engagement campaign for the City's new Strategic Community Plan is expected to clarify the community's desire for and preparedness to pay for underground power. The estimated cost (conservatively) of undergrounding all remaining overhead power lines in the City of Vincent is \$100 million. (b) Council adopted the City's Built Form Policy No. 7.1.1 in December 2016, which seeks to improve the use and appearance of developments fronting or accessing the City's rights-of-way (ROW). Part 2, Clause 5.31 contains standards requiring development to provide orientation and ensure that dwellings which have a primary frontage to a ROW address this frontage with clearly defined entry points and major openings as if it were a primary street. Aside from the development interface with rights-of-way, the City also intends to undertake a study/strategy in future to establish a ROW hierarchy and long term plans being developed in future years. It is recommended that \$150,000 to undertake this body of work is listed for consideration in the 2020/21 Budget and reflected in the Corporate Business Plan. (c) The City has increased funding for seniors programs in the Draft 2017/18 Budget and Administration will seek to include more intergenerational activities through delivery of that program in 2017/18. The Vincent Men's Shed would provide an ideal opportunity for such intergenerational activities. | (a) Technical Services (b) Development Services (c) Community Engagement | | | | \$150,000 | \$150,000 to be considered in 2020/21 to undertake a ROW study/strategy. | |

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