

**CITY OF VINCENT** 

# INFORMATION SHEETS

## Budget Workshop 21 April 2020

Time: 6.00pm Location: Function Room, Administration and Civic Centre 244 Vincent Street, Leederville

> David MacLennan Chief Executive Officer

## **Order Of Business**

1	Introdu	ction and Welcome	3
2	Apolog	ies / Members on Leave of Absence	3
3	Declara	itions of Interest	3
4	Busine	SS	3
	4.1	Draft May Budget Review 2019/2020 (COVID-19)	4
	4.2	COVID-19 Scenario for Annual Budget and Long Term Financial Plan	22
5	Genera	I Business	24
6	Next M	eeting	24
7	Closure	3	24

### 1 INTRODUCTION AND WELCOME

"The City of Vincent would like to acknowledge the Traditional Owners of the land, the Whadjuk people of the Noongar nation and pay our respects to Elders past, present and emerging".

#### 2 APOLOGIES / MEMBERS ON LEAVE OF ABSENCE

Nil

- **3 DECLARATIONS OF INTEREST**
- 4 BUSINESS

#### 4.1 DRAFT MAY BUDGET REVIEW 2019/2020 (COVID-19)

TRIM Ref:	D20/	70877
Author:	Nira	v Shah, Coordinator Financial Services
Authoriser:	Davi	d MacLennan, Chief Executive Officer
Attachments:	1. 2. 3. 4.	Rate Setting Statement by Nature and Type 1 🛣 Detailed Nature and Type Report 1 🛣 Capital Expenditure Report 1 🛣 Cash Backed Reserves 1 🛣

#### BACKGROUND:

To present the draft budget review for May 2020 including the impacts of COVID-19.

The mid-year budget review was adapted by Council in March 2020. As a result of the social distancing due to COVID-19 and the subsequent measures that have been imposed by the State Government to contain the virus, this has resulted in significant impacts to the operations of Council. Subsequently, Administration has reviewed and adjusted the 2019/2020 budget to accommodate for the changes required to ensure the budget is in line with current market & economic trends.

#### DETAILS:

A detailed review has been undertaken to the current budget to decrease operating expenditure and to defer/decrease capital expenditure to compensate for the significant decrease in revenue for the last quarter of the year.

The detail of the draft budget review is included in the following documents:

- Rate Setting Statement by Nature & Type (Attachment 1); and
- Detail Nature and Type Report (Attachment 2);
- Capital Expenditure Report (Attachment 3);
- Cash Back Reserves (Attachment 4).

#### **Rate Setting Statement Position**

As shown in the Rate Setting Statement (**Attachment 1**), the overall impact of all proposed budget amendments is a projected budget deficit of \$5,867.

Revenue has reduced by \$4,046,304, mainly due to the closure of Beatty Park and the reduction of income from Parking ticket machines and infringements. The breakdown of the areas that had significant changes, namely fees and charges, interest earnings and other revenue is:

Fees and charges	3,679,858
BPLC Member ship fees	690,000
BPLC Retail	110,000
BPLC Café	186,633
BPLC Swim School	823,225
BPLC Fitness	44,982
Parking Ticket Machines	660,037
Parking Infringements	850,000
Other Fees Charges Changes	314,981
Interest earnings	233,688
Waive interest on Debtors	35,000
Interest Reduction in Muni and Reserve	200,000
Other revenue	108,174
Decrease due to Cat1,2, 50%Cat 3 leases waivers	70,688
Debt Recovery Costs - due to legal action not purs	27,500
Other	9,986

The City has made rigorous changes to their operating budgets to compensate for this decrease in revenue. Some of the areas that have significant decreases, namely employee cost, materials and contracts and other expenditure are:

Employee costs	1,103,164
Reduction in casuals for BPLC and Library	735,714
REMReview	200,000
Materials and contracts	1,881,468
Legal Cost	150,500
Tipping Costs	356,268
Events & Advertsing	271,489
Contractors - Bulk verge collections	228,375
Contractors - Maintenance contracts	195,500
Contractors -Ground Maintenance	85,000
Operating Initiative	232,920
Senior programme	30,000
Debt Recovery Costs	25,000
Other Materials	306,416
Other expenditure	232,879
Bad Debts	(182,451)
Leisure Planning programmes	40,000
Waste Management Programme	25,000
Heritage programme	20,000
Public Relations	55,000
Plant Maintenance	30,000
Meal/Refreshment	25,100
BPLC stock	69,341
Various other expenditure	150,889

#### Capital Budget Amendments (Attachment 3)

The revised capital expenditure budget is projected to be \$11,238,025 representing a reduction of \$1,979,816 compared to the March mid-year budget review amount of \$13,217,841. This reduction is represented by the following items:-

- 1. **Carry forwards** reduction of \$1,209,173 due to projects being deferred to subsequent years. The following projects materially contributed to this position.
- 2. **Retained amounts** reduction of \$ 1,295,715 identified from project savings.
- 3. **New project** an increase of \$525,600 as a result of commissioning additional monies for the Art relief project.
- 4. **Other budget amendments** included the following items
  - a. Transfer of IT costs to OPEX \$83,119;
  - b. Transfer of projects savings to the Leederville Oval reserve \$57,261; and
  - c. Increase in budget required for some project \$139,852.

Full details of capital budget amendments are listed at Attachment 3.

#### **Cash Backed Reserve Transfers**

The total reserves for 2019/20 including the budget amendments are included in **Attachment 4**. The revised 'Transfers from reserves' is proposed to increase by \$125,600. The breakdown is as follows: -

- 1. **Percentage for Art reserve** purpose of this reserve has changed. The current allocation of \$200,000 for the Public Art project and an additional amount of \$325,600 has been commissioned as grant monies to assist with the 'Art relief' project.
- Cash in Lieu Parking Reserve construction of Florence/Carr bike network will be completed by the Department of Transport, hence reserve funding not required resulting in a decrease by \$300,000.

The 'Transfers to Reserves' is proposed to increase by \$1,174,592. This is materially contributed by the transfer of an additional \$1,200,000 to the Asset sustainability reserve. The monies relate to the projects that have been earmarked to be carried forward to subsequent financial years.

This is offset by a decrease of \$78,315 relating to expected interest repayments from investments.

The overall impact of the proposed budget amendments results in deficit of \$5,867

Attachment - 1

## CITY OF VINCENT BUDGET REVIEW (COVID-19) RATE SETTING STATEMENT BY NATURE OR TYPE

Note	Previous Year Actuals	Adopted Budget	-	Proposed Revised Budget	(Decrease)	YTI Actua
	2018/19 \$	2019/20 \$	2019/20 \$	2019/20 \$	2019/20 \$	30-Apr-2
Net current assets at start of financial year - surplus/(deficit)	5,524,402	5,929,991	5,811,178	5,811,178	0	5,811,178
	5,524,402	5,929,991	5,811,178	5,811,178	0	5,811,178
Revenue						
Rates	0	0.47.000	0	0 941.369	0	0 772.349
Operating grants, subsidies and contributions Fees and charges	1,648,628 19,415,392	947,389 19,680,225	950,953 19,562,776	941,369 15,882,918	(9,584) (3,679,858)	772,349
Interest earnings	1,158,675	1,033,288	981,788	748,100	(233,688)	608,89
Other revenue	1,422,639	1,228,243	1,350,258	1,242,084	(108,174)	994,221
	23,645,334	22,887,145	22,845,775	18,814,471	(4,031,304)	16,849,901
Expenses						
Employee costs	(25,864,961)	(25,440,892)	(25,904,065)	(24,800,901)	1,103,164	(19,956,348
Materials and contracts	(17,204,540)	(19,559,718)	(19,030,804)	(17,149,336)	1,881,468	(12,449,820
Utility charges	(1,904,877)	(1,718,630)	(1,711,580)	(1,627,490)	84,090	(1,244,52
Depreciation on non-current assets	(11,361,321)	(11,191,787)	(11,717,502)	(11.717.502)	0	(8,818,523
Interest expenses Insurance expenses	(938,465) (698,811)	(723,058) (534,879)	(713,748) (534,879)	(713,748) (534,879)	0	(494,828 (369,356
Other expenditure	(2,993,650)	(3,359,584)	(3,728,713)	(3,495,834)	232,879	(2,137,403
	(60,966,625)	(62,528,548)	(63,341,291)	(60,039,690)	3,301,601	(45,470,800
Gross result	(37,321,291)	(39,641,403)	(40,495,516)	(41,225,219)	(729,703)	(28,620,899
Non-operating grants, subsidies and contributions						
Profit on asset disposals	257,168	241,185	241,185	241,185	0	210,304
(Loss) on asset disposals	(18,669)	(207,112)	(207,112)	(207,112)	0	(82,228
Fixed assets expensed	(270,329)	0	0	0	0	(
Net share of interest in Joint Ventures	139,905	0	0	0	0	1
Profit on Assets Held for Sale (TPRC Joint Venture)	414,744	0	250,000	250,000	0	
Change in Equity WALGA Local Govt House Trust	4,101		0	0	0	
Net result	(36,794,371)	(39,607,330)	(40,211,443)	(40,941,146)	(729,703)	(28,492,823
Operating activities excluded						
(Profit) on disposal of assets	(257,168)	(241,185)	(241,185)	(241,185)	0	(210,30
Loss on disposal of assets	18,669	207,112	207,112	207,112	0	82,22
Assets expensed during the year	298,908	0	0	0	0	
Less: Fair value adjustments to financial assets at						
amortised cost	(4,101)	0	0	0	0	
Less: Change in accounting policy	(137,472)	0	0	0	0	40.00
Movement in deferred pensioner rates (non-current) Movement in employee benefit provisions (non-current)	(2,740) 45,974	0	0	0	0	18,26
Depreciation and amortisation on assets	11,361,321	11,191,787	11,717,502	11,717,502	0	8,818,52
Movement in Joint Venture Operations	(139,905)	0	0	0	0	0,0.0,01
Profit/loss on Assets Held for Sale - TPRC Joint Venture	(414,744)	0	(250,000)	(250,000)	0	
Movement in Infringement Debtors provisions (non-current)	196,072	0	0	0	0	
	10,964,814	11,157,714	11,433,429	11,433,429	0	8,708,71
Amount attributable to operating activities	(25,829,557)	(28,449,616)	(28.778.014)	(29,507,717)	(729.703)	(19,784,11)
INVESTING ACTIVITIES						
Non-operating grants, subsidies and contributions	1,709,727	1,843,230	1,573,978	1,470,228	(103,750)	843,34
Proceeds from disposal of assets	330,530	555,000	555,000	555,000	0	391,60
Proceeds from Joint Ventures	333,333	0	250,000	250,000	0	
Purchase of property, plant and equipment	(3.094,902)	(7,477,716)	(6,628,463)	(5,769,008)	859,455	(3,461,92
Purchase and construction of infrastructure Amount attributable to investing activities	(5,165,507) (5,886,819)	(12,377,147)	(0,589,378) (10,838,863)	(8,962,797)	1,120,361	(3,563,47 (5,790,44
FINANCING ACTIVITIES						
	(0.49, 227)	(8 122 277)	(8.142.081)	(8.142.084)		(5.005.24
Repayment of long term borrowings Proceeds from new borrowings	(948,227) 0	(6,132,377) 1,000,000	(6,143,961) 1,000,000	(6,143,961) 1,000,000	0	(5,905,31 1,000,00
Transfers to reserves (restricted assets)	(2,096,212)	(1,088,515)	(2,165,042)	(3,339,634)	(1,174,592)	(1,740,20
Transfers from reserves (restricted assets)	945,297	5,597,436	5,419,966	5,445,566	25,600	4,897,28
Amount attributable to financing activities	(2.099,142)	(623,456)	(1,889,037)	(3,038,029)	(1,148,992)	(1,748,23
Surplus(deficiency) before general rates	(28,291,116)	(35,520,228)	(35,694,736)	(35,697,365)	(2,629)	(21,511,61)
Total amount raised from general rates	34,102,294	35,526,498	35,706,498	35,691,498	(15,000)	35,664,21
Net current assets at June 30 c/fwd - surplus/(deficit)	5,811,178	6,270	11.762	(5.867)	(17,629)	14,152,597

Resource	PrevYr Actuals	Annual Original Budget	Jun YTD Current Budget	YTD Actuals	Annual Revised Budget	Revised Budge Varianc
Capital ncome						
Contributions						
025 - Other Contributions Received	-10,039	0	0	0	0	
Contributions Total	-10,039	0	0	0	0	
Frants and Subsidies						
020 - Federal Grants and Subsidies	-159,662	-188,992	-233,740	-100,000	-233,740	
1021 - State Grants and Subsidies 1022 - Other Grants and Subsidies	-1,540,028	-1,656,238	-1,340,238	-733,347	-1,236,488	103,75
Grants and Subsidies Total	0 -1,699,688	0 -1,843,230	0 -1,573,978	-10,000 -843,347	0 -1,470,228	103,75
states and outsides rotal	-1,000,000	-1,045,250	-1,575,576	-043,347	-1,470,220	103,15
Profit on Assets Disposal						
0821 - Profit	-871,912	-241.185	-491,185	-210,304	-491,185	
Profit on Assets Disposal Total ncome Total	-671,912 -2,381,639	-241,185 -2,084,415	-491,185 -2,065,163	-210,304 -1,053,651	-491,185 -1,961,413	103,75
	-2,001,000	-2,004,415	-2,003,103	-1,033,031	-1,001,410	103,15
Expenditure						
Loss on Assets Disposal 0822 - Loss	288,998	207,112	207,112	82,228	207,112	
oss on Assets Disposal Total	288,998	207,112	207,112	82,228	207,112	
Expenditure Total	288,998	207,112	207,112	82,228	207,112	
Capital Total	-2,092,640	-1,877,303	-1,858,051	-971,422	-1,754,301	103,75
perating						
ncome						
Contributions						
025 - Other Contributions Received	-82,731	-76,339	-76,339	-56,866	-67,575	8,76
030 - Vehicle Contribution	-25,852	-21,150	-23,709	-21,461	-23,259	45
1031 - Transfer to Reserve Fund 1072 - Cash In Lieu Contributions	-28.442	0	0 31,843	0 31.843	0 31.843	
177 - Percent for Art	-28,442	-260,200	-260,240	-260,240	-260,240	
212 - Crossover Administration Fee	0	0	0	-250	0	
225 - Diesel Fuel Tax Credit	-100,570	-20,000	-20,000	-29,439	-20,000	
Contributions Total	-437,645	-377,689	-348,445	-336,413	-339,231	9,21
Oonations						
026 - Donations Received	0	0	0	0	0	
Oonations Total	0	0	0	0	0	
ees and Charges						
041 - Party Bus Registration Scheme	0	0	0	0	0	
042 - Private Car Park Registration	-20,773	-20,000	-20,000	-19,461	-20,000	
044 - Development Application Panel Fees	-89,463	-103,264	-55,471	-28,251	-55,471	
045 - Rates Search/Certificate Fee	-114,138	-115,000	-115,000	-86,736	-115,000	28 77
046 - Administration Charge 047 - Development Application Fees	-295,018 -515,271	-304,000 -500,000	-304,090 -350,000	-264,464 -300,439	-277,311 -350,000	26,77
048 - Home Occupation Renewal	0	0	0	0	0	
049 - Subdivision Clearances	-7,752	-7,884	-6,000	-5,037	-6,000	
062 - Health Local Law Fines	0	0	0	0	0	
1063 - Health Act Fines 1064 - Food Premises Licences	0 -253,297	-250.000	0 -248,290	0 -250,982	0 -248,290	
1066 - Mortuary Registration	-203,297	-250,000	-248,290	-200,982	-248,290 -420	
1087 - Offensive Trade Licences	-1,279	-1.400	-1,400	-1,548	-1.400	
068 - Greywater Systems Fees	0	-200	-200	0	-200	
069 - Extra Pick Ups	-2,170	-1,500	-1,500	-1,049	-1,500	
070 - Pool Sampling Fees 071 - Temporary Food Fees	-6,080 -27,348	-12,500 -30,000	-12,500 -18,795	-13,200 -10,320	-12,500 -18,795	
073 - Noise Control Permits	-14,340	-13,000	-18,795	-10,320	-18,795	
1074 - Food Safe Packages	-273	-500	-500	0	-500	
075 - Alfresco Dining Licence	0	0	0	0	0	
076 - Bushfire Act Fines	-402	-3,000	-500	-2,682	-500	
1077 - Footpath Licences and Permits	-368	-350	-350	-249	-350	7.00
078 - Work Zones Licences and Permits 080 - Archives Searches	-42,334 -16,097	-45.000 -16.000	-68,000 -16,000	-75,646 -11,668	-75.000 -16.000	-7,00
081 - Creche Fees	-24,852	-24,000	-27,000	-20,079	-20.079	6,92
082 - Advertising Revenue	-85,472	-100,000	-100,000	-44,775	-100,000	
083 - Photocopying / Printing Charges	-7,501	-8,500	-8,500	-6,251	-7.174	1,32
084 - Lost / Damaged Books Charge 085 - Internet	-3,582 0	-2.100	-2,100	42,174 0	-500	1,60
080 - Internet 086 - Parks and Public Reserves Fines	0	0	0	0	0	
087 - Prepaid Parking Tickets	-207,509	-203,000	-202,000	-151,572	-177,889	24,11
088 - Parking Ticket Machines	-5,142,204	-5,140,177	-5,067,586	-3,722,635	-4,407,549	660,03
089 - Parking fees	-57,613	-45,000	-80,000	-68,089	-80,000	
090 - Leases / Rental Properties Income 091 - Freedom of Information Requests	-1,228,402 -612	-1,234,763 -1,000	-1,238,763	-976,099 -713	-1,182,837 -1,000	55,92
091 - Freedom of Information Requests 092 - Memberships	-012	-2,650,000	-1,000 -2,704,000	-2.020.820	-1,000 -2,014,000	690.00
093 - Commercial Photo Shoot	-2,518,545	-250	-250	-18	-18	23
094 - Lost Card Fees	-2,179	-2.200	-2,200	-1,878	-1.868	33
095 - Public Telephone	0	0	0	0	0	2.05
096 - Coaching Licences 097 - Massage	-14,727	-15,000	-15,000	-11,045	-11,045	3,95
097 - Massage 098 - Aqua Fitness	-30,165	-33,000	-33.000	-23,706	-23,708	9,29
099 - Dog Replacement Discs	-50,105	-100	-220	-20,700	-220	0,20
100 - Sterilisation Fees	-10,175	-9,000	-9,000	-7,500	-9,000	
101 - Littering / Illegal Dumping Fines	-13,497	-14,500	-10,000	-5,748	-7,000	3,00
102 - Parking Infringements and Fines	-2,609,863	-2,600,000	-2,500,000	-1,542,425	-1,650,000	850,00
103 - Dog Control Infringement and Fines 104 - Dog Impounding Fees	-7,685 -1,979	-9,000 -1,000	-9,000 -537	-6,362 -461	-6,500 -537	2,50
106 - Other Infringements Fines and Penalties	-34,510	-20,000	-49,000	-42,163	-48,500	50
1107 - Multiple Dog Licence	-34,010	-20,000	-48,000	-42,103	-48,500	50
108 - Other Animal Registration Fees 109 - Dog Registration Fees	0 -57,348	0 -45.000	0 -45.000	528	-52,000	

Resource	PrevYr Actuals	Annual Original J Budget	un YTD Current Budget	YTD Actuals	Annual Revised Budget	Revised Budge Varianc
110 - Dog Registration and Renewal	0	0	0	0	0	
111 - Vending Machine	-3,972	-4,450	-2,450	-1,976	-1.976	47
115 - Room Hire Charge	-11,439	-10,000	-74,500	-15,128	-15,515	58,98
116 - Pool Space Hire	0	0	0	0	0	
117 - Lane Hire	-93,882	-109,000	-109,000	-77,732	-80,000	29,00
118 - Aqua Fitness Hire	0	0	0	0	0	
119 - Locker Hire	-5,107	-6,500	-8,500	-4,868	-4,868	1,63
120 - Kickboard Hire	-16	-100	-100	-27	-27	7
121 - Birthday Party Hire	-16,793	-20,000	-20,000	-16,075	-16,075	3,92
122 - Electoral Roll	-28	0	0	0	0	
0123 - Sale of Books and Publications 0124 - Sale of General Items	-423	-450	-450	-389	-388	6
124 - Sale of General Items 1125 - Retail	-5,085	-5.000	-5,000	-3,716	-3,716	1,28
	-486,781	-535,000	-535,000	-411,770	-425,000	110,00
1126 - Sale of Scheme Maps 1127 - Sale of Food / Refreshments	0	700.000	700.000	0 -513,367	-513,367	100.00
127 - Sale of Local Plants	-654,843 -8,115	-700,000 -8,000	-700,000 -8,000	-5,901	-8.000	186,63
129 - Sale of Worm Farms	-4 795	-4.500	-5.500	-3,028	-5.500	
130 - Sale of Compost Bins	-7.244	-4,500	-5,500	-3,226	-5,500	
1131 - Baby	-223,416	-252,000	-252,000	-174,629	-172,000	80,00
132 - Preschooler	-397,152	-398,000	-414,000	-315.821	-312,168	101.83
133 - Child	-179,664	-170,000	-180,000	-146,766	-148,000	32,00
134 - Student	-58,988	-60,000	-80,000	-45,727	-45,803	14,19
135 - Adult	-1.021,509	-1,050,000	-1,075,000	-809,853	-809,853	265.14
136 - Concession	-156,156	-151,000	-151,000	-121,609	-121,609	29,39
137 - Trainer	-14,723	-18,500	-16,500	-10,548	-10,548	5,95
138 - In Term Swimming Lessons	-101,177	-110,000	-110,000	-78,033	-88,000	22,00
139 - Family Passes	-81,125	-87,000	-87,000	-68,856	-68,856	18,14
140 - Carnival Entry	-3,842	-8,000	-6,000	-3,937	-4,500	1,50
141 - Spectator Fees	-3,463	0	0	-450	-450	-45
142 - Commercial Parking Permits	-10,690	-10,610	-19,610	-17,679	-19,318	29
143 - Replacement Parking Permits (Res and						
Com	-2.774	-2,000	-2,500	-2,214	-2,500	
144 - Fitness Classes	-142,543	-160,000	-145,000	-100,018	-100,018	44,98
145 - School Age	-775,428	-774,500	-779,500	-588,801	-585,000	194,50
146 - Private/Angelfish	-95,566	-92,500	-97,500	-74,704	-74,000	23,50
149 - Vacation Swimming	-45,801	-46,000	-46,000	-40,966	-40,968	5,03
150 - Holiday Program	0	0	0	0	0	
151 - RLSS Swim and Survive	0	0	0	0	0	
152 - Casual	-116,860	-125,000	-125,000	-94,913	-94,913	30,08
153 - Fitness Appraisal Program	-382	-500	-500	-109	-109	39
154 - Energywise 155 - Circuit	-5,811	0	0	-3,743	-3,743	-3,74
156 - Personal Training	-41,840	-45,000	-35,000	-31,395	-31,395	3,60
157 - Tiny Tumblers	-41,840	-45,000	-35,000	-31,385	-31,385	3,00
160 - Patron Education	0	0	0	ő	0	
161 - Programme Fees Senior	-7.865	-12.000	-12,000	-4.645	-12.000	
162 - Programme Fees Disability	0	-12,000	-12,000	-4,040	-12,000	
163 - Programme Fees Youth	-2.282	ő	ő	-182	ő	
164 - Programme Fees Community	0	ő	-10,000	0	ő	10.00
)165 - Programme Fees Events	-2.724	-2.000	-2.000	-2.082	-2.000	
166 - Programme Fees Reconciliation	0	0	0	0	0	
167 - White Goods Collection	0	0	-750	0	-750	
168 - Programme Fees Recreation	0	0	0	-88	0	
169 - Programme Fees Arts	-319	0	0	0	0	
170 - Public Buildings Licences	-26,515	-25,000	-25,000	-23,450	-25,000	
171 - Programme Fees Health	0	0	0	0	0	
172 - Programme Fees Heritage	0	0	0	0	0	
173 - Programme Fees Food	0	0	0	0	0	
174 - Programme Fees Travel Smart	-1,099	-1,500	-1,500	-1,418	-1,500	
175 - Programme Fees Compliance	0	0	0	0	0	
176 - Mattress Recycling	-5,172	-4,250	-6,000	-7,173	-6,000	
200 - Equipment Hire Fees 201 - Reserve and Ground Hire	0	0	0	-109	-109	-10
	-134,434	-118,950	-116,950	-72,247	-116,950	20.80
202 - Main Hall Hire 203 - Lesser Hall Hire	-115,507	-96,900		-57,300	-57,300 -40,663	39,60
203 - Lesser Hall Hire 204 - Pavilion Hire	-43,949	-60,000	-80,000 -70,680	-40,662		19,33
204 - Pavilion Hire 216 - Public Events	-74,865 -2,710	-70,660 -1,500	-1,500	-58,322	-58,322 -1,500	12,33
217 - Subdivision Applications (Form 24/28)	-17.669	-15.000	-8,500	-8.846	-1,500	
218 - Written Planning Advice	-1,878	-2,628	-4,000	-2,825	-4,000	
219 - Exempt Rubbish Services	-147,732	-155,021	-176,728	-172,898	-178,728	
220 - Additional Rubbish Services	-159.092	-166.223	-166,223	-152.838	-166,223	
221 - Building Licences	-266,737	-300,000	-300,000	-267,608	-300,000	
222 - Demolition Licences	-5,574	-4,000	-4,000	-4,680	-4,000	
223 - Strata Title Fees	-1,607	-2,000	-2,000	-1,444	-2,000	
224 - Swimming Pool Inspection	-13,111	-18,800	-18,800	-13,682	-18,800	
226 - Noise Control Fines	-14,604	-3,000	-3,000	-500	-3,000	
227 - Environmental Fines	0	0	0	0	0	
228 - Food Hygiene Fines	-1,633	-3,000	-3,000	-1,000	-3,000	
229 - Lodging House Licences	-9,340	-11.000	-11,000	-11,925	-11.000	
231 - Bulk Verge Collection	0	0	0	0	0	
232 - Relationship Register Fee	0	0	0	-25	0	
233 - Cat Registration Fees	-15,181	-10,000	-15,000	-15,698	-15,750	-75
234 - Cat Control Infringement and Fines	0	0	0	0	0	
235 - Design Advisory Committee App Fees	-10,038	-10,575	-6,983	-5,702	-6,983	
236 - Sale of Scrap Metal	-10,710	-10,000	-10,000	-1,284	-5,000	5,00
237 - On Road Cafe Application Fees	-1,900	-2,500	-2,000	-200	-500	1,50
240 - Swimming Pool Re-inspection	0	-7,500	-7,500	0	-7,500	
241 - Staff Hire Fees	0	0	0	0	0	
319 - Catering Rights	0	0	0	0	0	
320 - Naming Rights	0	0	0	0	0	
1733 - Liquor Assessment Fees	-3,018	-4.500	-4,500	-3,636	-4,500	

Resource	PrevYr Actuals	Annual Original Budget	d for Multiple Selection Jun YTD Current Budget	YTD Actuals	Annual Revised Budget	Revised Budg Varian
1734 - Skin Penetration Assessment Fees	0	-1.000	-1,000	-980	-1.000	
1735 - Settlement Enquiry Fees	-1,140	-2,000	-2,000	-1,400	-2,000	
1738 - Other Planning Applications	-13,325	-15,000	-15,000	0	-5,000	10,0
1743 - Advertising Charges	0	0	-10,000	-10,008	-10,000	
801 - Vending Vincent-Mobile Food Vendors	0	0	0	0	0	
ees and Charges Total	-19,415,392	-19,680,225	-19,562,776	-14,474,890	-15,882,918	3,679,8
rants and Subsidies						
020 - Federal Grants and Subsidies	-715,364	-360,000	-393,205	-294,904	-393,205	
021 - State Grants and Subsidies	0	0	0	0	0	
022 - Other Grants and Subsidies 023 - Local Road Grants	-122,559	-39,700	-39,700	-13,830	-39,330	3
irants and Subsidies Total	-373,060 - <b>1,210,983</b>	-170.000 -569.700	-169,603 -602,508	-127,202 -435,936	-169,603 -602,138	3
	1,210,000	000,100	002,000	400,000	002,100	· ·
iterest Earnings 300 - Instalment Interest	-181,188	-185.000	-185,000	-194,753	-195,000	-10,0
301 - Penalty Interest	-149,284	-145,000	-145,000	-96,513	-100,000	45,0
302 - Deferred Rates Interest	-3,498	-3,100	-3,100	3,160	-3,100	10,0
303 - Interest Received Municipal	-526,801	-420.000	-370,000	-176,811	-250,000	120,0
304 - Interest Received Reserve	-295,189	-278.688	-278,688	-143,974	-200.000	78,6
305 - Interest Revenue	-2,717	-1,500	0	0	0	
terest Earnings Total	-1,158,675	-1,033,288	-981,788	-608,891	-748,100	233,6
ternal Allocations						
814 - Beatty Park Membership Allocated	-2,592,814	-2,662,200	-2,718,200	-1,845,705	-2,718,200	
aternal Allocations Total	-2,592,814	-2,662,200	-2,718,200	-1,845,705	-2,718,200	
ternal Recovery						
399 - Less Revenue Allocated	2,592,814	2,662,200	2,718,200	1,845,705	2,718,200	
nternal Recovery Total	2,592,814	2,662,200	2,718,200	1,845,705	2,718,200	
ther Revenues						
113 - Builder Registration Board Commission	-3,965	-3,500	-3,500	-1,695	-3,500	
114 - BCITF Commission	-1.658	-1,500	-1,500	-809	-1,500	10.0
180 - Profit Share 239 - Change in Equity - TPRC	0	-10,000	-10,000	0	0	10,0
310 - Sundry Income	83,097	0 5 200	0	0	47 720	24.4
312 - Management Fees	-319,304	-5,300	-16,265	-45,785	-47,739	-31,4
312 - Management Pees 313 - ESL Administration Fees	-38.170	-39.000	-39,000	-38,220	-39,000	
323 - Change in Equity - MRC	-223,002	-38,000	-38,000	-50,220	-38,000	
326 - Unclaimed monies	0	ő	-124,113	-124,113	-124,113	
744 - Interest in Local Government House Trust	-4,101	ő	0	0	0	
ther Revenues Total	-507,102	-59,300	-194,378	-210,623	-215,852	-21,4
ates						
012 - Interim	-200,336	-220,000	-400,000	-362,024	-380,000	20,0
013 - Ex Gratia	0	0	0	0	0	
014 - Back Rates	0	0	0	0	0	
016 - Rates Waiver	142,212	145,000	145,000	138,421	140,000	-5,0
211 - General Rates	-27,537,201	-28,386,990	-28,386,990	-28,376,103	-28,386,990	
214 - Minimum	-8,886,498	-7,084,508	-7,064,508	-7,064,508	-7,084,508	
215 - Rates Write Offs	0	0	0	0	0	
737 - Rates In Advance	359,527	0	0	0	0	
ates Total	-34,102,294	-35,526,498	-35,706,498	-35,664,214	-35,691,498	15,0
eimbursements						
035 - Worker Compensation Claims	0	0	0	0	0	
036 - Interest Write Offs 037 - Insurance Claims Recouped	0	0	0	0	0	
038 - Other Reimbursement	-83,274 -5,000	-85,000 -500	-85,000 -500	-33,566 -60	-85,000 -500	
079 - Debt Recovery Costs Recovered	-39.057	-45,000	-45,320	-16,876	-17.820	27.5
159 - LGIS Members Experience Bonus	-38,007	-+5,000	-40,320	-10,870	-17,820	21,5
178 - Maintenance Costs Recouped	-15,679	-31,733	-33,551	-7.674	-9,203	24,3
179 - Centrelink Parental Leave Revenue	-37,444	-40,000	-40,000	-25,159	-40.000	24,5
	-31,227	-23,986	-23,986	-16,780	-23.528	4
200 - Electricity Usade Costs Recouped	-58,823	-52,367	-52,817	-36,820	-45,048	7,7
			-434	-321	-414	
206 - Water Usage Costs Recouped	-373	-434			-39,187	-1,1
206 - Water Usage Costs Recouped 207 - Gas Usage Costs Recouped			-38,050	-35,715		
206 - Water Usage Čosts Recouped 207 - Gas Usage Costs Recouped 208 - Insurance Premiums Recouped 209 - Variable Outgoings Recouped	-373	-434	-38,050 -501,242	-324,414	-465,552	
206 - Water Usage Costs Recouped 207 - Gas Usage Costs Recouped 208 - Insurance Premiums Recouped 209 - Variable Outgoings Recouped 210 - Loan Repayment	-373 -39,897 -399,754 -279,984	-434 -38.050 -472,368 -279,980	-38,050 -501,242 -279,980	-324,414 -209,988	-485,552 -244,982	
206 - Water Usage Costs Recouped 207 - Gas Usage Costs Recouped 208 - Insurance Fremiums Recouped 209 - Variable Outgoings Recouped 210 - Loan Repayment 213 - Recoverable Works Income	-373 -39,897 -399,754 -279,984 -40,723	-434 -38,050 -472,368 -279,980 -50,000	-38,050 -501,242 -279,980 -50,000	-324,414 -209,988 -44,032	-485,552 -244,982 -50,000	
208 - Water Usage Čosts Recouped 207 - Gas Usage Costs Recouped 208 - Insurance Premiums Recouped 209 - Variable Outgoings Recouped 210 - Loan Repayment 213 - Recoverable Works Income 230 - Telephone Charges Recouped	-373 -39,897 -399,754 -279,984 -40,723 0	-434 -38.050 -472.388 -279.980 -50.000 0	-38,050 -501,242 -279,980 -50,000 0	-324,414 -209,988 -44,032 0	-485,552 -244,982 -50,000 0	
208 - Water Usage Čosts Recouped 207 - Gas Usage Costs Recouped 208 - Insurance Premiums Recouped 209 - Variable Outgoings Recouped 210 - Loan Repayment 213 - Recoverable Works Income 230 - Telephone Charges Recouped 33 - Rates and Levy Recouped	-373 -39,897 -399,754 -279,984 -40,723 0 0	-434 -38,050 -472,368 -279,980 -50,000 0 -42,525	-38.050 -501.242 -279.980 -50.000 0 0	-324,414 -209,988 -44,032 0 0	-485,552 -244,982 -50,000 0 0	
206 - Water Usage Čosts Recouped 207 - Gas Usage Costs Recouped 208 - Insurance Premiums Recouped 209 - Variable Outgoings Recouped 210 - Loan Repayment 13 - Recoverable Works Income 230 - Telephone Charges Recouped 238 - Rates and Levy Recouped 228 - Turf Maintenance Recouped	-373 -39,807 -399,754 -279,984 -40,723 0 0 0	-434 -38,050 -472,388 -279,980 -50,000 0 -42,525 0	-38,050 -501,242 -279,980 -50,000 0 0	-324,414 -209,988 -44,032 0 0 0	-465,552 -244,982 -50,000 0 0	
206 - Water Usage Čosts Recouped 207 - Gas Usage Costs Recouped 208 - Insurance Premiums Recouped 209 - Variable Outgoings Recouped 210 - Loan Repayment 213 - Recoverable Works Income 230 - Telephone Charges Recouped 238 - Rates and Levy Recouped 232 - Turl Maintenance Recouped 40 - Withholding Tax	-373 -39,897 -399,754 -279,984 -40,723 0 0 -28,308	-434 -38,050 -472,368 -279,980 -50,000 0 -42,525 0 -25,000	-38,050 -501,242 -279,980 -50,000 0 0 0 -25,000	-324,414 -209,988 -44,032 0 0 0 -32,194	-465,552 -244,982 -50,000 0 0 -25,000	34,9
200 - Water Usage Čosts Recouped 207 - Gas Usage Costs Recouped 208 - Insurance Premiums Recouped 209 - Variable Outgoings Recouped 210 - Loan Repayment 213 - Recoverable Works Income 230 - Telephone Charges Recouped 238 - Rates and Levy Recouped 328 - Rates and Levy Recouped 322 - Turt Maintenance Recouped 740 - Withholding Tax eimbursements Total	-373 -39,897 -398,754 -279,984 -40,723 0 0 -28,308 -1,059,543	-434 -38,050 -472,388 -279,980 -50,000 0 -42,525 0 -25,000 -11,166,943	-38,050 -501,242 -279,980 -50,000 0 0 -0 -25,000 -1,155,880	-324,414 -209,988 -44,032 0 0 -32,194 -783,598	-485,552 -244,982 -50,000 0 0 -25,000 -1,026,232	34,9 129,6
200 - Water Usage Costs Recouped 207 - Gas Usage Costs Recouped 208 - Insurance Premiums Recouped 209 - Variable Outgoings Recouped 210 - Loan Repayment 213 - Recoverable Works Income 230 - Telephone Charges Recouped 238 - Rates and Levy Recouped 328 - Rates and Levy Recouped 474 - Withholing Tax eimbursements Total come Total	-373 -39,897 -399,754 -279,984 -40,723 0 0 -28,308	-434 -38,050 -472,368 -279,980 -50,000 0 -42,525 0 -25,000	-38,050 -501,242 -279,980 -50,000 0 0 0 -25,000	-324,414 -209,988 -44,032 0 0 0 -32,194	-465,552 -244,982 -50,000 0 0 -25,000	35,6) 34,9) 129,6 4,046,3)
200 - Water Usage Čosts Recouped 207 - Gas Usage Costs Recouped 208 - Insurance Premiums Recouped 209 - Variable Outgoings Recouped 210 - Lana Repayment 213 - Recoverable Works Income 230 - Telephone Charges Recouped 230 - Telephone Charges Recouped 232 - Turt Maintenance Recouped 242 - Turt Maintenance Recouped 240 - Withholding Tax leimbursements Total come Total xpenditure	-373 -39,897 -398,754 -279,984 -40,723 0 0 -28,308 -1,059,543	-434 -38,050 -472,388 -279,980 -50,000 0 -42,525 0 -25,000 -11,166,943	-38,050 -501,242 -279,980 -50,000 0 0 -0 -25,000 -1,155,880	-324,414 -209,988 -44,032 0 0 -32,194 -783,598	-485,552 -244,982 -50,000 0 0 -25,000 -1,026,232	34,9 <b>129,6</b>
205 - Electrinity Usage Costs Recouped 207 - Gas Usage Costs Recouped 207 - Gas Usage Costs Recouped 208 - Insurance Premiums Recouped 209 - Variable Outgoings Recouped 210 - Loan Repayment 210 - Teophone Charges Recouped 230 - Telephone Charges Recouped 232 - Turf Maintenance Recouped 322 - Turf Maintenance Recouped 322 - Turf Maintenance Recouped 322 - Turf Maintenance Recouped 323 - Rates and Levy Recouped 324 - Rates and Levy Recouped 325 - Turf Maintenance Recouped 326 - Turf Maintenance Recouped 327 - Turf Maintenance Recouped 328 - Rates and Levy Recouped 329 - Turf Maintenance Recouped 320 - Turf Maintenance Recouped 320 - Revaluation Expense	-373 -39,897 -398,754 -279,984 -40,723 0 0 -28,308 -1,059,543	-434 -38,050 -472,388 -279,980 -50,000 0 -42,525 0 -25,000 -11,166,943	-38,050 -501,242 -279,980 -50,000 0 0 -0 -25,000 -1,155,880	-324,414 -209,988 -44,032 0 0 -32,194 -783,598	-485,552 -244,982 -50,000 0 0 -25,000 -1,026,232	34,9 <b>129,6</b>
200 - Water Usage Čosts Recouped 207 - Gas Usage Costs Recouped 208 - Insurance Premiums Recouped 209 - Variable Outgoings Recouped 210 - Loan Repayment 213 - Recoverable Works Income 230 - Telephone Charges Recouped 230 - Telephone Charges Recouped 232 - Turf Maintenance Recouped 232 - Turf Maintenance Recouped 740 - Withholding Tax eimbursements Total scome Total xpenditure set Disposal and Fair Value Adjustment 997 - Revaluation Expense	-373 -39,897 -309,754 -279,984 -40,723 0 0 -28,308 -1,059,543 -57,891,635	- 434 -38,050 -472,388 -279,980 -50,000 0 -42,525 0 -25,000 -1,166,943 -58,413,643	-38,050 -501,242 -279,980 -50,000 0 0 -25,000 -1,155,880 -58,552,273	-324,414 -200,988 -44,032 0 0 -32,194 -783,598 -52,514,564	-465,552 -244,982 -50,000 0 -25,000 -1,026,232 -54,505,969	34,9 129,6
200 - Water Usage Costs Recouped 201 - Gas Usage Costs Recouped 203 - Insurance Premiums Recouped 203 - Janable Outgoings Recouped 204 - Variable Outgoings Recouped 203 - Relephone Charges Recouped 203 - Relephone Charges Recouped 203 - Relephone Charges Recouped 204 - Withholding Tax simbursements Total come Total spenditure seet Disposal and Fair Value Adjustment Total sest Disposal and Fair Value Adjustment Total	-373 -39,897 -399,754 -279,984 -40,723 0 0 0 -28,308 -1,059,543 -57,891,635	-434 -38,050 -472,388 -279,980 0 -42,525 0 -42,525 0 -25,000 -1,166,943 -58,413,643	-38,050 -501,242 -279,980 -50,000 0 0 -25,000 -1,155,880 -58,552,273	-324,414 -209,988 -44,032 0 0 -32,194 -783,598 -52,514,564	-465,552 -244,982 -50,000 0 -0 -25,000 -1,026,232 -54,505,969	34,9
108 - Water Usage Costs Recouped 107 - Gas Usage Costs Recouped 108 - Insurance Premiums Recouped 109 - Joan Repayment 110 - Loan Repayment 113 - Recoverable Works Income 133 - Recoverable Works Income 133 - Rates and Levy Recouped 133 - Telephone Charges Recouped 134 - Rates and Levy Recouped 140 - Withholding Tax imbursements Total come Total comediate Costal comediate Costal	-373 -39,897 -309,754 -279,984 -40,723 0 0 -28,308 -1,059,543 -57,891,635	- 434 -38,050 -472,388 -279,980 -50,000 0 -42,525 0 -25,000 -1,166,943 -58,413,643	-38,050 -501,242 -279,980 -50,000 0 0 -25,000 -1,155,880 -58,552,273	-324,414 -200,988 -44,032 0 0 -32,194 -783,598 -52,514,564	-465,552 -244,982 -50,000 0 -25,000 -1,026,232 -54,505,969	34,9 129,6

Resource	PrevYr Actuals	Annual Original Budget	Jun YTD Current Budget	YTD Actuals	Annual Revised Budget	Revised Budg Varian
Employee Costs						
0500 - Salaries	17,340,223	17,244,709	17,336,790	13,386,760	16,499,991	-836,7
0501 - Casual Wages	0	0	0	0	0	
0502 - Annual Leave	1,875,199	1,865,074	1,871,045	1,183,599	1,866,967	-4.0
0503 - Long Service Leave	470,724	250,000	250,000	163,013	250,011	
0504 - Superannuation Statutory	1,937,253	2,048,471	2,053,846	1,439,237	2,044,650	-9,1
0505 - Superannuation Employer	391,622	406,931	406,931	394,906	409,929	2,9
0521 - Salaries On Costs Accrual	0	0	0	0	0	
0594 - Labour	5,010,809	4,878,150	4,897,650	3,921,784	4,779,000	-118,8
0888 - Wages	458,247	401,200	416,209	403,579	416,209	
0722 - Centrelink Parental Leave Payments	28,778	40.000	40,000	25,887	40,000	
0723 - Paid Parental Leave Provision 0731 - Workers Compensation	57,018	50.000	50,000	54,589	50,000	
Employee Costs Total	288,573 27,858,446	186,173 27,368,708	398,545 27,721,016	128,064 21,101,418	398.545 26,755,302	-965,7
nsurance Expenses						
nsurance Expenses 1701 - Workers Compensation Premium	197 170	0	0	0	0	
0702 - Public Liability	217,574	216.048	216.048	138,240	216.048	
0703 - Casual Hirers	0	0	0	0	210,040	
0704 - Construction Risks-Contract Works	ő	ő	ő	ő	ő	
705 - Councillors and Officers Liab-Employment	0	0	0	õ	õ	
0706 - Corporate Practices Liability	0	ő	ů.	Ő	0	
0707 - Fidelity/Crime	2,690	4.341	4.341	2,880	4.341	
0708 - Local Govt Business Practice Protection	2,000	0	0	2,000	0	
0709 - Motor Vehicle and Plant	71,918	79,598	79,598	42,808	79,598	
0710 - Personal Accident/Travel/Journey Injury	1,197	1,219	1,219	784	1,219	
0711 - Municipal Property Multi Risk/General	186,814	207,033	207,033	124,848	207,033	
0712 - Precinct Groups	0	0	0	0	0	
0713 - Management Liability	21,448	26,640	26,640	17,968	28,640	
nsurance Expenses Total	698,811	534,879	534,879	327,526	534,879	
nterest Expenses						
0666 - Interest Expenses Interest Expenses Total	938,465 938,465	723,058 723,058	713,748 713,748	457,491 457,491	713,748 713,748	
nternal Allocations						
nternal Allocations 0663 - Insurance Allocated	504.208	534,879	541.829	333.753	541.829	
0800 - Depreciation Allocated	1,939,603	1.823.954	2,145,707	1,438,115	2,145,707	
1803 - Administration Vehicles	385,997	332,292	332,292	238,038	332,292	
0804 - Occupancy Costs	2,530,979	2,303,984	2,314,748	1,432,513	2,314,748	
0805 - Customer Service Centre	44,354	741,433	748,861	377,563	748,861	
0806 - Executive Management	6,795,549	2.378.430	2.222.879	1,406,874	2.222.879	
0807 - Finance Services	92.302	956,228	1,030,695	661,372	1,030,695	
0808 - Human Resources	83,368	1,258,001	1,258,501	673,039	1,258,501	
0809 - Information Technology	83,410	1,997,095	2,127,634	1,421,284	2,127,634	
0810 - Records Management	31,037	371,983	495,598	298,655	495,596	
0811 - Administration Costs	0	0	0	0	0	
0812 - Beatty Park Administration Costs	3,574,391	2,335,476	2,425,777	1,442,279	2,425,777	
0813 - Rangers Administration Costs	3,852,825	3,765,228	3,767,398	2,467,493	3,767,398	
0823 - Community Partnerships Mgmt Admin						
Costs	865,392	983,467	239,148	251,108	239,148	
0824 - Depot Administration Costs	287,538	290,721	297,129	207,180	297,129	
nternal Allocations Total	21,070,951	20,073,151	19,948,194	12,647,244	19,948,194	
nternal Recovery 0815 - Public Works On Cost Recovery	-519,772	-289,370	-289,370	-372,834	-289,370	
0816 - Less Depreciation Allocated	-1,939,603	-1,823,954	-2,145,707	-1,438,115	-2,145,707	
0817 - Less Light Vehicle Costs Allocated	-1,939,003	-332,292	-332,292	-171.675	-2,145,707	
0818 - Less Occupancy Costs Allocated	-2,530,979	-2,303,984	-2,314,748	-1,432,513	-2,314,748	
1819 - Less Allocated Outwards	-17,586,169	-16.613.771	-16,149,346	-10.416.836	-16,149,346	
0825 - Parks and Reserves On Costs Recovery	-1,365,692	-1,420,564	-1,420,564	-1.041.618	-1,420,564	
0826 - Waste Management On Costs Recovery	-731,287	-880.657	-880.657	-586.570	-880.657	
nternal Recovery Total	-24,966,836	-23,664,592	-23,532,684	-15,458,159	-23,532,684	
Materials and Contracts						
525 - Armoured Security Services	44,771	59,310	59,560	28,341	59,060	-5
526 - Noongar Outreach Service	50,000	51,000	51,000	25,000	51,000	
0527 - Constable Care	10,000	11,000	11,000	10,250	11,000	
530 - Mayoral Allowance	62,727	63,354	63,354	52,795	63,354	
0531 - Deputy Allowance	15,682	15,839	15,839	13,071	15,839	
1532 - Meeting Fees	214,840	216,989	216,989	180,637	216,989	
1533 - Stationery and Office Consumables 1534 - Child care	51,253	66,130	62,530	41,008	61,033	-1,4
1534 - Child care 1535 - Travelling	5,605	6,000	8,000	5,155	8,000	
1535 - Travelling 1536 - Safer Vincent Initiatives	499 7,918	500	500	1,044	500	
		20,000	20,000	1,609	20,000	
1537 - Other Members Expenses 1538 - Election Expense	73	500 102.000	500 58,500	169	500 58,500	
1536 - Election Expense 1539 - Recycling collection	708.050	708,417	708,417	58,534 367,888	708,417	
0540 - Greenwaste Bags	4,840	/08,41/	/00,417	307,888	/00,41/	
0541 - Eating House Licences	4,640	580	580	0	0	-5
0542 - Music Licences	43,786	36,500	36,500	30.342	28.224	-5
0542 - Music Licences 0543 - Software Licences	43,780	48,200	48,200	30,342	46.200	-8.2
0644 - Parking Licences	402,054	48.200	48,200	402,054	45,000	-2,0
0546 - Equipment Hire	30,993	23,068	29,068	21,215	23,500	-5,5
546 - Equipment Hire 547 - New Recycling MGB's and Maintenance	48,720	50,000	50,000	9,009	50,000	-0,0
1548 - Room Hire Costs	48,720	50,000	50,000	9,009	50,000	
the second time works	135,913	132,350	120,750	85,930	110,404	-10,3
549 - Postage Courier and Freight	120,813	132,300				-10,3
0549 - Postage Courier and Freight 0550 - Swimming Pool Sampling Fee	<u>^</u>	870				
0550 - Swimming Pool Sampling Fee	101 738	670 108 750	670	0 64 333	670 82 100	
	0 101,738 67,430	670 108,750 69,845	670 96,016 72,695	0 64,332 35,917	670 82,199 64,695	-13,8 -8,0

	19-20 General Ledger Data Capit		Annual Original	Jun YTD Current	1000 C 1 C	Annual Revised	Revised Budg
esource		PrevYr Actuals	Budget	Budget	YTD Actuals	Budget	Varian
i54 - Bank Chai		382,418	345,100	352,260	306,365	336,911	-15,34
55 - Advertisin		70,410	133,100	131,700	62,693	91,500	-40,20
56 - Displays/ I		82,234	109,500	116,500	76,394	99,511	-16,9
57 - Search/Tit		46,659	47,800	47,800	25,403	44,800	-3,01
58 - Collection		113,438	95,880	95,880	70,082	87,570	-8,3
559 - Leasing C		392,464	384,629	306,696	156,772	287,074	-19,6
60 - Audit Fees		50,061	62,500	63,700	45,042	81,200	17,5
561 - Internal Au	ıdit Program	0	30,000	30,000	50	18,000	-12,0
562 - Consultan	ts	635,110	803,000	622,273	326,279	616,892	-5,3
563 - Legal Cos	ts	436,238	409,500	396,630	110,754	248,130	-150,5
564 - Debt Reco	very Costs	32,297	35,000	35,000	7,768	10,000	-25.0
566 - Feasibility	Study	0	0	0	0	0	
567 - Valuation	Expenses	12,874	220,000	220,000	12,709	220,000	
	perties Expenses	131,654	140.000	140.000	110,405	140.000	
588 - Store Issu		110,665	120,980	121,230	104,459	121,230	
	ger Stormwater Treatment	13,300	15,000	15,000	0	15,000	
595 - Pest Cont		0,000	0.000	0	0	0,000	
596 - 660 Litre F		ő	ő	ő	ő	0	
597 - 240 Litre F		41,439	53.000	53,000	42,212	53.000	
598 - 140 Litre F		5,729	0	03,000	42,212	0	
599 - 120 Litre F		0	0	0	0	0	
800 - Tipping Co		2,328,432	2,767,500	2,665,000	1,616,752	2,308,732	-356,2
301 - Public Eve		0	0	0	0	0	
	Disposal Contract	0	0	0	0	0	
	Garbage Bins Maintenance	0	0	0	0	0	
604 - Worm Far		5,873	4,500	5,500	3,059	5,500	
805 - Compost I		4,162	4,500	5,500	5,290	5,500	
808 - Dumped F	ubbish	32,180	60,000	40,000	9,561	22,000	-18,0
610 - Senior Pro	grammes	33,399	35,000	35,000	19,642	5,000	-30,0
611 - Disability F		264	1.000	1,000	0	1.000	
612 - Youth Pro		17,856	15,000	15,000	10,265	15.000	
B13 - Communit		750	5,000	5,000	3,939	5,000	
814 - Events	) outpoint	364,041	565,815	565,815	264,025	334,528	-231,2
	tion Programmes	51,469	81,000	81,000	26,561	81,000	-201,2
816 - Litter Bins		0	01,000	0	20,301	01,000	
817 - Recreation		10.086	12,400	12,400	8,854	12,400	
							12.0
	y Art Programmes Jagement Programmes	65,008	15,000	55,000	42,416	41,916	-13,0
		11,905	0	141,500	35,257	133,000	-8,5
	evenue Reimbursement	384,222	138,400	138,400	121,904	138,400	
837 - Travel Sm		1,354	10,000	10,000	731	3,200	-6,8
838 - Loose Too		41,799	45,000	45,000	42,607	45,000	
	Pool Inspection Service	0	0	0	0	0	
642 - Pet Suppli		1,785	1,500	1,500	2,382	1,500	
643 - Book Loss	es	4,403	5,600	5,000	4,430	4,430	-5
844 - Music CD'	s	2,320	2.000	2,000	1,948	2,000	
845 - Playaways	Digital Collection	0	0	0	0	0	
	ess Photographs	ō	ō	ō	0	ō	
	ents Traffic Management	6,307	10,000	10,000	2,555	2,600	-7,4
653 - Plant Hire	ine mane management	983.247	1,000,850	1.018.350	738,695	1,015,048	-3,3
657 - Materials		529.032	464,642	476,542	363,004	467.000	-9,5
658 - Contractor		5.946.028		5.692.472			
			5,710,567		4,320,743	5,173,597	-518,8
859 - Parts and	Repairs	344,307	350,000	350,000	239,045	350,000	
860 - Fuel		372,089	340,000	340,000	258,094	340,000	
661 - Oil		4,282	4,000	4,000	19	2,000	-2,0
662 - Registratio	in .	24,528	36,000	36,000	27,957	38,000	
864 - Tyres		41,663	40,000	40,000	28,747	40,000	
365 - RAC		0	1,500	1,500	0	1,500	
668 - Internet Co	osts	81,319	81,000	70,000	54,053	70,000	
873 - Pool Spac		0	0	0	0	0	
	sation Expenses	15,133	10.000	10.000	11,760	10.000	
	sation Expenses	2,176	10,000	0	0	0,000	
676 - Vaccine P		2,920	4.000	0	0	0	
877 - Vaccine P 877 - Vincent Ad		2,920	4,000	5.000	0	0	-5.0
							-5,0
878 - Towing Ex		7,583	9.000	9,000	3,010	9,000	
879 - Public Wir		25,308	25,400	25,400	19,308	25,400	-
380 - Samples F		623	1,500	1,500	106	1,250	-2
381 - Samples /		8,328	12,000	12,000	8,313	10,000	-2,0
382 - Food Trair		0	1,000	1,000	500	1,000	
	visory Committee Member Fees	43,450	48,000	48,000	34,541	48,000	
	agement - Data Collection	29,540	45,000	45,000	9,170	45,000	
394 - Asset Mgr	nt - Building Condition Survey	41,748	45,000	45,000	8,600	45,000	
895 - Party Bus	Expenses	0	0	0	0	0	
898 - Parking Ti	cket Supplies	13,711	15,000	29,260	0	25,780	-3,4
399 - Other Con		134,304	176,500	142,310	133,440	132,241	-10,0
14 - Operating		228,888	1,595,103	1,475,118	728,278	1,152,198	-322,9
	ent Head Quarters License	25,930	23,250	23,250	19,820	23,250	
24 - Data Acqu		34,507	71,500	23,250	18,620	23,250	
	ent Programmes	28,428	170.000	90,000	24.854	90,000	
27 - Managem 27 - Events Co							
		53,448	14,000	14,000	4,092	6,000	-8,0
728 - Town Cen		32,996	60,000	80,000	90,052	90.052	10,0
729 - Two Way		13,214	38,500	36,700	18,180	36,700	
736 - PLANT AG		-2,628	0	0	5,255	0	
742 - Managem		0	30,000	30,000	19,000	30,000	
47 - Access an	d Inclusion	0	0	0	0	0	
aterials and Co		17,204,540	19,559,718	19,030,804	12,446,821	17,149,336	-1,881,4
						,	
	LOSIS a and Saminare	7,117	27,300	39,300	10,183	36,800	-2,5
ther Employee					10,100		
506 - Conferenc				228.005	105 201	188,000	82.0
506 - Conferenc 507 - Training C	ourses	126,492	205,938	228,995	105,281	166,000	-62,9
506 - Conferenc 507 - Training C 508 - Travel and	ourses Accommodation	126,492 0	205,938 0	0	0	0	-62,91
509 - Parking C	ourses	126,492	205,938				-62,9 -3 -13,0

Item 4.1- Attachment 3

11 - Fringe Benefit Taxes	PrevYr Actuals	Budget	Budget		Budget	Varian
	178,630	171,777	171,777	114,520	171,777	
12 - Telephone Allowance	0	600	600	0	0	-6
i13 - Employment Advertisement	7,500	10,000	10,000	4,590	8,500	-1,5
14 - Pre employment Medicals	0	10,000	10,000	0	0	-10,0
15 - External Recruitment	97,709	32,500	39,500	20,671	20,671	-18,8
16 - Other Employee Costs	0	500	500	60	500	
17 - Civic Allowance	0	0	0	0	0	
18 - Awards and Recognition	13,320	15,000	15,000	2,708	2,708	-12,2
19 - Wellness Initiatives	0	0	5,000	0	5,000	
20 - Occupational Health & Safety Initiatives	19,918	27,500	22,500	15,542	20,700	-1,8
22 - Information Technology Allowance	22,500	22,500	22,500	22,500	22,500	
45 - Workers Compensation Expenses	0	0	0	0	0	
21 - Agency Labour Costs her Employee Costs Total	56,698 623,265	50.000 662,775	88,593 773,640	138,482 521,681	75,017 636,190	-13,5 -137,4
her Expenditure						
23 - Heritage Grants	55,000	60,000	0	13,625	0	
24 - Fines Lodgment Fees	252,159	240,500	240,500	139,300	240,500	
28 - Development Application Panel Expense	89,222	103,264	55,471	26,251	55,471	
29 - Citizen Advice Bureau	2,000	2,000	2,000	2,000	2,000	
85 - Council Contribution	0	0	0	0	0	
38 - Meals/Refreshment	35,085	50,100	50,100	22,687	25,000	-25,1
39 - Functions/Receptions	11,363	12,000	12,000	11,278	12,000	
70 - Workforce Plan	0	0	0	0	0	
1 - Donations/Sponsorship	164,640	168,000	108,000	28,300	108,000	
2 - First Aid Supplies	8,347	8,500	6,500	3,094	2,600	-3,9
3 - Water Treatment Chemicals	89,231	85,000	85,000	64,005	70,000	-15,0
4 - Safety Consumables	4,183	7,750	7,750	1,216	6,750	-1,0
5 - Cleaning Materials	0	0	0	0	0	
6 - Emergency Equipment Maintenance	10,970	12,000	0	0	0	
7 - Furniture and Equipment	283,777	84,900	270,094	184,824	245,995	-24,0
8 - Equipment Maintenance	460,058	478,930	483,570	389,792	470,126	-13,4
9 - Plant Maintenance	176,688	110,000	105,000	40,529	75,000	-30,0
0 - Stock Purchase	579,539	600,100	600,100	558,816	530,759	-69,3
1 - Toiletry Supplies	25,678	32,000	32,000	21,063	21,500	-10,5
2 - Public Relations	65,130	115,000	145,000	60,940	90,000	-55,0
13 - Software Annual Maintenance	410,834	698,000	825,987	617,559	825,987	
14 - Software Upgrades	21,088	60,500	58,113	66,303	58,113	
5 - Hardware Maintenance	18,753	48,500	9,661	12,661	9,661	
6 - Claim Expenses	0	0	0	0	0	
9 - Bad Debts	164,333	28,000	29,000	11,451	211,451	182,4
0 - Rates and Levy	155,311	174,015	174,015	163,703	174,015	
1 - Managing Agent Fees	0	0	0	0	0	
2 - Subsidy	114,531	140,000	65,000	15,916	70,391	5,3
6 - Patron Education Expense	0	0	0	0	0	
9 - Local Government Reform Campaign	0	0	0	0	0	
9 - Library Programmes	5,985	7,500	7,500	2,036	5,000	-2,5
0 - Local History Programmes	10,257	15,000	15,000	9,316	10,000	-5,0
1 - Health Programmes	0	14,000	14,000	0	6,000	-8,0
2 - Food Programmes	0	0	0	0	0	
3 - Community Safety Programmes	3,207	0	15,920	0	15,920	
24 - Strategic Planning Programmes	197,499	258,565	313,495	128,618	313,495	
5 - Sustainability Programmes	28,087	53,900	53,900	25,323	45,900	-8,0
6 - Heritage Programmes	0	26,000	86,000	7,628	66,000	-20,0
7 - Environmental Programmes	207,498	233,000	233,000	113,202	216,500	-18,5
8 - Economic Development Programmes	22,448	0	7,482	7,482	7,482	
9 - Parks and Gardens Programmes	29,053	30,000	30,000	26,607	30,000	
0 - Travel Smart Programmes	38,810	45,000	45,000	16,944	40,000	-5,0
1 - Waste Management Programmes	50,070	70,000	70,000	34,161	45,000	-25,0
3 - Cat Impounding Costs	273	100	100	159	100	
4 - Debts Write Offs	499	0	0	0	0	
5 - Interest Write Offs	0	0	0	0	0	
9 - Membership/Proximity Cards	8,198	9,500	12,600	12,242	12,275	-3
0 - Artwork Maintenance	8,315	10,000	10,000	16,336	10,000	
7 - Traffic Survey	8,197	20,000	20,000	7,160	15,000	-5,0
8 - Roman Road Condition Assessment	9,174	25,000	25,000	9,358	25,000	
1 - Insurance Claim Excess	19,380	5,000	5,000	3,256	5,000	_
2 - Sundry Expenses	82,641	75,300	74,494	41,302	55,832	-18,6
7 - Economic Development	0	0	0	0	0	
0 - Naming Rights Expense	0	0	0	0	0	
3 - Syringe Disposal Strategy	10,078	18,000	18,000	1,950	18,000	
4 - Stock Adjustment	-121	500	500	185	500	
5 - Pricing Variation	485	0	0	918	0	
6 - Stock Revaluation	0	1,000	1,000	0	1,000	
7 - Rounding	3	10	10	3	10	
0 - Compliance Programmes	0	0	0	0	0	
1 - CCTV 4G Connection Costs	4,467	5,000	5,000	3,254	5,000	
8 - Unspent Grant Funds Returned	0	0	0	0	0	
6 - Website Development	10,733	48,000	28,000	5,131	10,000	-18,0
6 - Catering Rights Expense	0	0	0	0	0	
0 - CCTV Maintenance	43,248	75,000	62,000	9,898	62,000	
1 - Exempt Rates	276,387	0	0	0	0	
5 - Programme fees	0	0	1,750	0	400	-1,3
6 - Flag fees	0	0	0	0	0	
7 - Leisure Planning Programmes	0	0	203,000	6,434	163,000	-40.0
8 - Verge Signs eer Expenditure Total	0 4,272,784	0 4,360,434	0 4,722,612	0 2,942,217	0 4,489,733	-232,8
lities		• • • • • • • •				
54 - Water	318,602	262,990	265,940	221,978	228,440	-37,5
ið - Gas	106,938	48,130	48,130	32,857	43,130	-5,0
ið - Electricity	1.479.338	1,407,510	1,397,510	989,690	1,355,920	-41.5
ities Total	1,904,877	1,718,630	1,711,580	1,244,525	1,627,490	-41.5
penditure Total	60,966,623	62,528,548	63,341,291	45,049,285	60,039,690	-3,301,6
erating Total	3,074,989	4,114,905	4,789,018	-7,465,279	5,533,721	744.7

Item 4.1- Attachment 3

		31/03/2020	31/03/2020	31/03/2020				
Description	Current Budget	YTD	YTD	Commitment (BO)	Deviced Dudget	Dudget Verience	Action	
Description	Current Budget 2019/20	Budget 2019/20	Actual 2019/20	Commitment (PO) Balance	Revised Budget 2019/20	Budget Variance	Action	
LAND & BUILDING ASSETS	2013/20	2013/20	2013/20	Dulance	2013/20			
ADMIN CENTRE								
Solar Photovoltaic Panel System Installation - Administration and Civic Centre	179,201	179,201	170,418	2,430	172,848	6.353	Retain	Works completed.
Administration & Civic Centre Upgrade/Renewals - Workforce Accommodation Upgrade	409,500	325,000	191,651	53,073	409,500	-	No change	Works in progress.
BEATTY PARK LEISURE CENTRE								
Beatty Park Leisure Centre - Risk Renewals	304,349	154,349	281,671	49,854	325,000 _	20,651	Increase in budget	Works completed.
Solar Photovoltaic Panel System Installation - Beatty Park	73,000	73,000	71,688	-	71,688	1,312	Retain	Works completed.
Beatty Park - Ceiling renewal passive pool slides	60,000	-	-	21,002	45,000	15,000	Retain	Works in progress. \$1
Beatty Park - Landscape renewal passive pool	30,000	-	-	-	-	30,000	Carry forward	Deferred.
Beatty Park - Roof sheet and screw renewal	40,000	40,000	37,378	12,162	37,378	2,622	Retain	Project complete
Beatty Park - Ground floor switchboards and cabling	250,000	60,000	-	12,510	12,510	237,490	Carry forward	Project deferred. Cons will be required next ye
Beatty Park - Replacement of gym carpet	80,000	70,000	-	8,555	80,000	-	No change	Works in progress.
Beatty Park - Replacement of studio 2 carpet	30,000	30,000	28,320	-	28,320	1,680	Retain	Project completed.
LIBRARY								
Library - Reception Desk Fit-Out Renewal	500	500	1,986	-	1,986 -		5	Project deferred.
Co-location of reception to library	200,000	200,000	204,927 -	4,036	200,891 -	891	Increase in budget	Works completed.
DEPARTMENT OF SPORTS AND RECREATION								
Carpet Replacement - DSR	28,180	28,180	28,180	-	28,180 -	. 0	Retain	Works completed
Sub water meter installation - DSR	25,000	25,000	29,682	-	29,682 -	4,682	Increase in budget	Works completed
MISCELLANEOUS								
Mt Hawthorn main hall Renewal/Upgrade	200,000	125,000	198,516	-	198,516	1,484	Retain	Project completed.
Mt Hawthorn - Additional Flooring	20,000	20,000	40,100	-	40,100 -	20,100	Increase in budget	\$20K paid as a grant
Loftus Recreation Centre - Change room upgrade	184,000	80,000	3,000	-	184,000	-	No change	Works commencing in
Charles Veryard - Change Room Renewal/Upgrade	50,000	50,000	50,249	-	50,249 -	249	Increase in budget	Works completed.
Leederville Oval Stadium - Electrical renewal - 3 boards	130,000	130,000	12,750	-	12,750	117,250	Carry forward	Project deferred.
Loftus Community Centre - Ceiling Fabric and Lighting Renewal	-	-	2,000	-	-	-		
Air Conditioning & HVAC Renewal - Depot	75,000	75,000	-	70,740	75,000	-	No change	Works in progress.
Air Conditioning & HVAC Renewal - Belgravia Leisure	96,000	5,000	-	-	96,000	-	No change	Works in progress.
Air Conditioning & HVAC Renewal - Menzies Pavilion	10,000	-	-	-	10,000	-	No change	Works in progress.
Air Conditioning & HVAC Renewal - Mt Hawthorn main hall	49,000	49,000	53,188	-	53,188 -	4,188	Increase in budget	Works completed.
North Perth bowling club-removal of ACM and reinstatement of soffit	45,000	15,000	-	42,662	45,000	-	No change	Works in progress.
Public Toilet - Hyde park east - renewal	95,000	-	-	-	95,000	-	No change	Works to be complete
Roof Renewal - Menzies Pavilion	51,000	51,000	1,804	-	-	51,000	Retain	Project identified as a
Roof Renewal - Depot	-	-	-	-	-	-	No change	
FOR LAND & BUILDING ASSETS	2,714,730	1,785,230	1,407,507	268,951	2,302,785	411,945	-	

Revised budget comments

pleted. pleted. ogress. \$15k savings

plete erred. Consultant report suggests a top up of \$500K for renewal works ired next year. ogress. pleted.

pleted. as a grant to the Mt Hawthorn Playgroup. mencing in April 2020 oleted. rred. ogress. ogress. ogress. pleted.

completed this financial year.

tified as a saving.

	31/03/2020	31/03/2020	31/03/2020				
Current Budget 2019/20	YTD Budget 2019/20	YTD Actual 2019/20	Commitment (PO) Balance	Revised Budget 2019/20	Budget Variance	Action	
140.000		2 200	2 220	25,000	115 000	Potoin	walcott St. & william : ahead.
					115,000		Trial in progress.
00,000	00,000	21,010	111,897	35,000	-	No change	rnarin progress.
-	-	-	-		-		
85,000	65,000	56,915	3,808	85,000	-	No change	Works in progress
50,000	50,000	2,502	385	2,887	47,113	Carry forward	Project deferred.
62,000	62,000	220	-	220	61,780	Retain	Project identified as a
30,000	30,000	6,040	-	6,040	23,960	Retain	Works completed. Pro
25,000	12,000	-	570	570	24,430	Carry forward	Project deferred.
-	-	-					
		- 0					
110,000	110,000	107,900	-	107,900	2,100	Retain	Works completed.
51,065	51,065	51,272	-	51,272 -	207	Retain	Works completed.
72,000	72,000	71,841	-	71,841	159	Retain	Works completed.
76,000	76,000	75,163	-	75,163	837	Retain	Works completed.
27,935	27,935	26,195	-	26,195	1,740	Retain	Works completed.
41,664	41,664	41,664	-	41,664 -	. 0	Retain	Works completed.
33,000	33,000	32,541	-	32,541	459	Retain	Works completed.
29,000	29,000	28,450	-	28,450	550	Retain	Works completed.
5,000	5,000	9,676	4,159	13,835 -	8,835	Increase in budget	Works completed.
75,000	75,000	2,200	-	75,000	-	No change	Works in progress.
205,525	205,525	177,792	3,120	180,912	24,613	Retain	Works completed.
-	-	0	-		=		-
-	-	-	-		-		
					-	5	
			-		-	-	Works in progress.
20,000	20,000	-	-	-	20,000	Retain	Project identified as a
	2019/20 140,000 35,000 - 85,000 50,000 62,000 30,000 25,000 7110,000 51,065 72,000 76,000 27,935 41,664 33,000 29,000 5,000 75,000 205,525 -	Current Budget 2019/20     YTD Budget 2019/20       140,000 35,000     -       140,000 35,000     -       -     -       85,000     65,000       50,000     50,000       62,000     30,000       2019/20     10,000       50,000     50,000       62,000     30,000       25,000     110,000       110,000     110,000       51,065     51,065       72,000     72,000       76,000     76,000       27,935     27,935       41,664     41,664       33,000     29,000       29,000     29,000       5,000     5,000       75,000     75,000       75,000     75,000       205,525     205,525       205,525     -       3,285     3,285       3,0,000     22,500	Current Budget 2019/20     YTD Budget 2019/20     YTD Actual 2019/20       140,000 35,000     -     3,300 27,610       -     -     -       -     -     -       -     -     -       -     -     -       -     -     -       -     -     -       -     -     -       50,000     50,000     2,502       62,000     62,000     220       30,000     30,000     6,040       25,000     110,000     107,900       51,065     51,065     51,272       72,000     72,000     71,841       76,000     76,000     75,163       27,935     27,935     26,195       41,664     41,664     41,664       33,000     33,000     32,541       29,000     29,000     28,450       5,000     5,000     9,676       75,000     75,000     2,200       205,525     205,525     177,792	Current Budget 2019/20     YTD Budget 2019/20     YTD Actual 2019/20     Commitment (PO) Balance       140,000     -     3,300     2,228       140,000     -     3,300     2,228       140,000     -     -     -       35,000     35,000     27,610     111,897       -     -     -     -       85,000     50,000     2,502     385       62,000     62,000     22,00     -       30,000     30,000     6,040     -       25,000     110,000     107,900     -       110,000     110,000     107,900     -       51,065     51,025     51,272     -       72,000     72,000     75,163     -       72,000     72,000     33,000     32,541     -       33,000     33,000     32,541     -     -       5,000     5,000     9,676     4,159       75,000     5,000     9,676     4,159       75,000     2,200     -	Current Budget 2019/20     YTD Budget 2019/20     YTD Actual 2019/20     Commitment (PO) Balance     Revised Budget 2019/20       140,000     -     3,300     2,228     25,000       35,000     35,000     27,610     111,897     35,000       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       50,000     50,000     2,502     3.803     85,000       50,000     50,000     2,502     3.805     2,887       62,000     12,000     -     -     -       -     -     -     -     -     -       -     -     -     -     -     -       -     -     -     -     -     -       -     -     0     -	Current Budget 2019/20     YTD Actual 2019/20     Commitment (PO) Balance     Revised Budget 2019/20     Budget Variance       140,000 35,000     -     3,300 27,610     2,228 111,897     25,000     115,000       -     -     -     -     -     -       -     -     -     -     -     -       -     -     -     -     -     -       65,000     50,000     2,502     385     2,867     47,113       62,000     50,000     2,502     385     2,867     47,113       62,000     62,000     2,002     -     220     61,760       30,000     60,400     -     60,400     23,960     23,960       25,000     110,000     107,900     -     107,900     2,100       110,000     107,900     71,813     83,937     2,100     1,904       110,000     107,900     75,163     -     7,143     159       76,000     76,000     75,163     -     26,165     1,740	Current Budget 219/20     YTD Budget 219/20     YTD Actual 219/20     Commitment (PO) Balance     Revise Budget 219/20     Budget Variance     Action       140.000

Revised budget comments

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		31/03/2020	31/03/2020	31/03/2020				
Description	Current Budget	YTD Budget	YTD Actual	Commitment (PO)	Revised Budget	Budget Variance	Action	
	2019/20	2019/20	2019/20	Balance	2019/20			
ROADWORKS - REHABILITATION (MRRG PROGRAM)								
William St 2 Way Project	547,336	453,668	276,372	276,102	547,336	-	No change	Works completed.
Newcastle Street, Loftus Street to Charles Street	7,495	7,495	-	11,171	11,171	3,676	Increase in budget	Works completed.
Bulwer St - Beaufort St to Williams St	194,400	194,400	118,539	61,419	194,400	-	No change	Works complete, how
Newcastle St EB - Fitzgerald St to Money St	192,100	192,100	127,788	2,589	192,100	-	No change	Works complete, how
Vincent St - Loftus St to Morriston St	76,700	76,700	73,805	4,432	76,700	-	No change	Works complete, how
Loftus St - Bourke St to Scarborough Beach Rd	619,300	619,300	388,011	24,578	619,300	-	No change	Works complete, how
RIGHTS OF WAY								
Annual review based upon the most recent condition assessment survey	75,000	56,250	38,424	-	75,000	-	No change	Works in progress
ROADS TO RECOVERY								
R2R - Ellesmere St - Mt Hawthorn - Scar Bch to matlock St	132,992	132,992	131,219	-	131,219	1,773	Retain	Works completed.
Summer St- Joel Terrace to Swan River	42,000	-	0	-	42,000	-	No change	Works to commence i
Vincent St - Mitchell FW overpass to Leederville P	60,521	-	0	-	60,521	-	No change	Works to commence i
SLAB FOOTPATH PROGRAMME								
Golding St - Newcastle St to Old Aberdeen Place	-	-	-	-				
Florence/Carr bike network plan construction	450,000	300,000	-	795	100,000	350,000	Retain	Revised scope resulti
Footpath upgrade and construction	16,500	16,500	-	-	16,500	-	No change	Works in progress
Footpath - Ellesmere St shared path-stage 4	55,000	55,000	42,821	-	42,821	12,179	Retain	Works completed.
Tactile Indicators Installation Program	12,000	12,000	9,448	-	12,000	-	No change	Works in progress
Charles Street - Footpath Upgrade & Cons	55,000	55,000	35,573	3,182	38,755	16,245	Retain	Works completed
Oxford St - Footpath Upgrade and Const	6,567	6,567	5,249	-	5,249	1,318	Retain	Works completed.
Clieveden St - Footpath Upgrade and Cons	10,000	10,000	8,743	-	8,743	1,257	Retain	Works completed.
Stirling St - Footpath Upgrade and Const	4,500	4,500	4,013	-	4,013	487	Retain	Works completed.
Vincent St - Footpath Upgrade and Const	56,000	56,000	32,279	5,437	56,000	-	No change	Works in progress
Mount Hawthorn Main Hall - Footpath Upgr	6,433	6,433	6,433	-	6,433	1	Retain	Works completed.
Angove St - Footpath Upgrade and Const	25,000	25,000	-	-	25,000	-	No change	Works to commence i
BICYCLE NETWORK								
Bike Network Implementation (Loftus Street - Vincent to Richmond St)	67,000	40,000	65,500 -	- 1,881	65,500	1,500		Works completed.
Bike Parking	-	-	3,268	635	-	-	No change	

#### Revised budget comments

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		31/03/2020	31/03/2020	31/03/2020				
Description	Current Budget 2019/20	YTD Budget 2019/20	YTD Actual 2019/20	Commitment (PO) Balance	Revised Budget 2019/20	Budget Variance	Action	
DRAINAGE								
Beatty Park Reserve - Drainage Improvements		-	-	-	-	-		
Drainage - Britannia Rd Drain Inspection	10,000	10,000	9,458	-	9,458	542	Retain	Works completed.
Minor drainage improvement program	70,000	-	-	-	70,000	-	No change	Works in progress.
Gully Soak-well program	80,000	80,000	48,959 -	55	80,000	-	No change	Works in progress.
CAR PARK DEVELOPMENT								
The Avenue carpark, stage 1 upgrade lights to LED	30,000	30,000	-	21,175	30,000	-	No change	Works completed. Awa
Frame court carpark, stage 1 upgrade lights to LED	30,000	30,000	7,661	-	7,661	22,339	Retain	Works completed. Pro
Brisbane St carpark WSUD Project	180,000	180,000	138,879	-	138,879	41,121	Retain	Works completed. Pro
PARKS AND RESERVES								
Playgrounds for under 4yo	-	-	-	-				
Public Open Space Strategy Implementation	226,460	70,160	77,763	21,900	99,663	126,797	Carry forward	Works relating to Bird
Banks Reserve Master Plan Implementation - Stage 1	686,610	487,000	64,074	555,889	686,610	-	No change	Works in progress.
Central Control Irrigation System	52,000	52,000	58,358	-	58,358 -	6,358	Increase in budget	Works completed.
Netball Installation Public Open Space	6,000	6,000	5,572	-	5,572	428	Retain	Works completed.
Greening Plan - Brisbane St carpark redevelopment (stage 2)	200,000	128,000	205,747	250	205,997 -	5,997	Increase in budget	Works completed.
Greening Plan - Redfern St	20,000	13,000	18,750	-	18,750	1,250	Retain	Works completed.
Greening Plan - Clieveden St	15,000	8,000	13,271	-	13,271	1,729	Retain	Works completed.
Greening Plan - Sydney St	10,000	1,000	18,340	-	18,340 -	8,340	Increase in budget	Works completed.
Greening Plan - Berryman St	10,000	1,000	9,361	-	9,361	639	Retain	Works completed.
Synthetic cricket wicket surfaces replacement - Various Locations	25,000	-	-	-	-	25,000	Carry forward	Project deferred.
Brenthan st reserve - installation of pathways (greenway link)	80,000	80,000	110,592	-	110,592 -	30,592	Increase in budget	Works completed.
Blackford st reserve - replace playground rubber soft fall	25,000	25,000	25,728	-	25,728	728	Increase in budget	Works completed.
Les Lilleyman Reserve - Fencing	50,000	-	50,752	-	50,752 -	. 752	Increase in budget	Works completed.
Lynton Street Park Upgrade	25,000	25,000	3,994	3,910	25,000	-	No change	Works in progress
Leederville Oval - Various assets renewal work	245,000	220,000	175,042	12,698	187,740	57,261	Transfer savings to Reserve	Works completed.
Eco Zoning - Brentham St reserve	30,000	30,000	4,703	-	4,703	25,297	Carry forward	Project deferred.
Axford Park Revedelopment	-	-	-	-				

Revised budget comments

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Description PARKS FURNITURE Gladstone St reserve - replace electric BBQ Fencing - Beatty park reserve - replacement bollard fencing Fencing - Keith frame reserve - replacement bollard fencing Fencing - Leake/Alma reserve - replacement pine-log fencing Fencing - Birdwood square - replacement chain wire fencing	Current Budget 2019/20 15,000 42,000	YTD Budget 2019/20	YTD Actual 2019/20 11,768	Commitment (PO) Balance	Revised Budget 2019/20	Budget Variance	Action	
PARKS FURNITURE Gladstone St reserve - replace electric BBQ Fencing - Beatty park reserve - replacement bollard fencing Fencing - Keith frame reserve - replacement bollard fencing Fencing - Leake/Alma reserve - replacement pine-log fencing	2019/20 15,000 42,000	2019/20	2019/20		-	Budget variance	Action	
Gladstone St reserve - replace electric BBQ Fencing - Beatty park reserve - replacement bollard fencing Fencing - Keith frame reserve - replacement bollard fencing Fencing - Leake/Alma reserve - replacement pine-log fencing	15,000 42,000	-		Dalalice	2019/20			
Gladstone St reserve - replace electric BBQ Fencing - Beatty park reserve - replacement bollard fencing Fencing - Keith frame reserve - replacement bollard fencing Fencing - Leake/Alma reserve - replacement pine-log fencing	42,000		11 769					
Fencing - Beatty park reserve - replacement bollard fencing Fencing - Keith frame reserve - replacement bollard fencing Fencing - Leake/Alma reserve - replacement pine-log fencing	42,000				11,768	2 2 2 2	Retain	Works complete
Fencing - Keith frame reserve - replacement bollard fencing Fencing - Leake/Alma reserve - replacement pine-log fencing			41,483	-	41,483			Works complete
Fencing - Leake/Alma reserve - replacement pine-log fencing	-	42,000	41,403	-	41,463	517	Retain	works complete
	21,000	- 21,000		-		- 706	Retain	Works complete
Pencing - Birdwood square - replacement chain wire tencing	45,000	45,000	20,294 42,310	-	20,294 42,310	2,690		Works complete
Hyde park replacement of evicting high pressure eadium park lights with LED (stage 2 of 1		45,000 50,000	42,310	-	42,310		Retain	Works complete
Hyde park - replacement of existing high pressure sodium park lights with LED (stage 2 of 2	50,000	50,000	49,784	-	49,784	216	Retain	vvorks complete
PLAYGROUND EQUIPMENT								
Playground Equipment - Forrest park - replace exercise equipment	66,000	66,000	-		-	66,000	Carry forward	Project deferred
RETICULATION								
Reticulation - Aukland/Hobart st reserve - upgrade irrigation system	50,000	-	1,400		1,400	48,600	Carry forward	Project deferred
Reticulation - Robertson park reserve - replace irrigation cubicle	15,000	15,000	12,200		12,200	2,800	Retain	Works complete
Reticulation - Brisbane/Wase st reserve - replace irrigation cubicle	7,000	-	9,099		9,099 -	2,099	Increase in budget	Works complete
STREET FURNITURE								
Bike parking		-						
Bus Shelters - Replace & Upgrade	-	-	-	-				
Bus Shelter Replacement	52,000	35,000	29,179	-	29,179	22,821	Retain	Works complete
Upgrade lighting at Oxford st/Anzac Rd roundabout	12,000	12,000	220	9,060	12,000	-	No change	Works in progre
Street Lighting - Kadina, Albert St and Tay Place, North Perth	50,000	50,000	43,172	4,767	50,000	-	No change	Works in progre
MISCELLANEOUS								
Install Recycling Bins in Public Areas		-	-					
Laneway Lighting Program (Right of Way)	- 84,990	- 84,990	- 86,654	-	86,654 -	1,664	Increase in budget	Works complete
Laneway Lighting Program (Right of Way) Laneway Lighting Between Fairfield st & Oxford st, leederville. Laneway	84,990 13,750	84,990 13,750	1.807	-	2,000	11,750	Retain	Works complete
Laneway Lighting Between Pannet st a Oxford st, leederville, Laneway	13,750	13,750	13,750	-	13,750	-	Retain	Works complete
Laneway 3	13,750	13,750	-	-	-	13,750	Retain	Project not goin
Laneway 4	13,750	13,750	7,128	-	- 7.128	6,622		Works complete
Lancway 4	13,750	13,750	1,128	-	7,128	C, SEL	Nelam	works complete
FOR INFRASTRUCTURE ASSETS	6,589,378	5,298,029	3,519,019	1,160,318	5,469,017	1,120,361	-	

#### Revised budget comments

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		31/03/2020	31/03/2020	31/03/2020				
Description	Current Budget 2019/20	YTD Budget 2019/20	YTD Actual 2019/20	Commitment (PO) Balance	Revised Budget 2019/20	Budget Variance	Action	
PLANT & EQUIPMENT ASSETS								
LIGHT FLEET VEHICLE REPLACEMENT PROGRAMME								
Light Fleet - Annual Changeover	680,500	680,500	527,505	65,793	630,500	50,000	Retain	Savings identified from
MAJOR PLANT REPLACEMENT PROGRAMME								
Single Axle Truck (Flocon)	215,000	215,000	214,557	-	214,557	443	Retain	Truck delivered.
Single Axle Truck (Parks Mowing Operations)	129,000	129,000	128,602	-	128,602	398	Retain	Truck delivered.
Replace Existing Rear Loader (Rubbish Truck)	392,368	392,368	168	400,157	392,368	-	No change	Truck to be delivered
Replace Existing Side Loader (Rubbish Truck)	420,668	420,668	420,333	-	420,333	335	Retain	Truck delivered.
Ride on Mower	35,000	35,000	33,227	-	33,227	1,773	Retain	Mower delivered.
Single Axle Tipper Truck	170,000	170,000	-	138,482	145,000	25,000	Retain	Truck to be delivered
Gang Mower	55,000	55,000	12,000	-	12,000	43,000	Retain	Mower delivered.
Road Sweeper	380,000	380,000	731	-	-	380,000	Carry forward	Carry forward to 2020
Single Axle Truck	80,000	80,000	-	85,332	80,000	-	No change	Delivery due in April 2
MISCELLANEOUS								
Water and Energy Efficiency Initiatives	115,000	100,000	109,815	-	115,000	-	No change	Works in progress.
Beaufort Street CCTV Network Upgrade	305,510	305,510	233,241	2,407	305,510	-	No change	Works in progress.
Relocate UMS supply for the CCTV Camera in Oxford street	20,000	20,000	22,313	-	22,313	2,313	Increase in budget	Works completed.
Parking Sensors Pilot Project	51,410	51,410	-	46,620	51,410	-	No change	Works in progress.
TOTAL EXPENDITURE							-	
FOR PLANT & EQUIPMENT ASSETS	3,049,456	3,034,456	1,702,492	738,790	2,550,820	498,636	-	

Revised budget comments

tified from deferring the purchase of two vehicles.

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Page 19

		31/03/2020	31/03/2020	31/03/2020				
Description	Current Budget 2019/20	YTD Budget 2019/20	YTD Actual 2019/20	Commitment (PO) Balance	Revised Budget 2019/20	Budget Variance	Action	
FURNITURE & EQUIPMENT ASSETS								
ADMINISTRATION & CIVIC CENTRE								
INFORMATION TECHNOLOGY								
Replacement of CARs system	28,148	28,148	9,698					
Unarredo of IT Firewall	44,000	44.020	4.005	-	11,826	16,322	Retain	Project balance i
Upgrade of IT Firewall	41,029	41,029	1,065	-	1,065	39 964	Retain	Project balance i
Upgrade IT Network Remote Access Facility	48,119	27,005	-	-	-		Transfer to OPEX	Transfer of \$48.1
Online Lodgement of Applications	5,000	5,000	-	-	16,163 -		Increase in budget	Increased due to
Backup Server	35,000	35,000	-	-	-		Retain	Project balance i
Renew Switches	35,000	35,000	-				Transfer to OPEX	Transfer \$35,000
Wi-Fi Installation	13,975	13,975	19,065	-	19,065 -	5,090	Increase in budget	Overrun due to d
ICT Strategy Implementation	140,000	140,000	5,259	23,921	58,804	81,196	Carry forward	Various projects
Disc for Storage System	9,900	9,900	9,900	-	9,900	-	Retain	Works complete
MARKETING & COMMUNICATIONS								
Mount Lawley/ Highgate Town Centre Streetscape Upgrades	75,000	75,000	49,922	-	50,000	25,000	Retain	Works complete
Public Art Project	200,000	150,000	-	-	-	200,000	Retain	Funds to be utilis
COV-ID19 Artwork relief project	-	-	-	-	525,600 -	525,600	New project	Funds to be utilis
MISCELLANEOUS								
Purchase of portable water fountain/refill station	7,000	7,000	6,140		6,140	860	Retain	Works complete
Install colour change LED up-lights for Albert square Ficus tree	12,000	12,000	9,120	-	9,120	2,880	Retain	Works complete
Install additional Christmas tree lights in large spotted gum inter. Carr place and Newcastle	10,000	10,000	8,614	-	8,614	1,386	Retain	Works complete
Installation of public recycling stations	5,000	-	-	-	-	5,000	Retain	Project balance i
Miscellaneous Assets Renewal	199,106	100,000	120,055	7,601	199,106	-	No change	Works in progres
TOTAL EXPENDITURE								
FOR FURNITURE & EQUIPMENT ASSETS	864,277	689,057	238,837	31,522	915,403 -	51,126		
TOTAL CAPITAL EXPENDITURE	13,217,841	10,806,772	6,867,856	2,199,580	11,238,025	1,979,816		

Revised budget comments

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\$48,119 to IT Consultancy budget (OPEX)

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#### CITY OF VINCENT BUDGET REVIEW (COVID-19) ATTACHMENT 4



		March review	May review	March review	May review	March review	May review	March review	May review
Reserve Particulars	Budget	Current Budget	Proposed Budget	Current Budget	Proposed Budget				
	Opening	Transfers	Transfers	Interest	Interest	Transfers	Transfers	Closing	Closing
	Balance	to Reserve	to Reserve	Earned	Earned	from Reserve	from Reserve	Balance	Balance
	01/07/2019	30/06/2020	30/06/2020	30/06/2020	30/06/2020	30/06/2020	30/06/2020	30/06/2020	30/06/2020
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Asset Sustainability Reserve	4,198,844	250,000	1,450,000	106,956	66,860	(374,349)	(374,349)	4,181,452	5,341,355
Beatty Park Leisure Centre Reserve	99,278	0	0	2,681	1,926	0	0	101,959	101,205
Cash in Lieu Parking Reserve	1,846,678	30,000	30,000	45,878	32,968	(300,000)	(100,000)	1,622,555	1,809,646
Hyde Park Lake Reserve	156,142	0	0	4,216	3,030	0	0	160,358	159,172
Land and Building Acquisition Reserve	291,632	(0)	(0)	7,874	5,658	0	0	299,506	297,291
Leederville Oval Reserve	163,981	(0)	57,261	2,672	1,920	(130,000)	(130,000)	36,653	93,162
Loftus Community Centre Reserve	31,475	0	4,748	850	611	0	0	32,325	36,834
Loftus Recreation Centre Reserve	117,941	58,116	51,864	3,184	2,288	0	0	179,241	172,093
Office Building Reserve - 246 Vincent Street	445,105	0	0	9,318	7,196	(28,181)	(28,181)	426,242	424,120
Parking Facility Reserve	103,535	(0)	(0)	2,795	2,009	0	0	106,330	105,543
Percentage For Public Art Reserve	200,000	320,200	320,200	5,400	7,380	(200,000)	(525,600)	325,600	1,980
Plant and Equipment Reserve	188,701	0	0	3,565	3,562	(170,000)	(170,000)	22,266	22,263
State Gymnastics Centre Reserve	102,652	8,411	5,561	2,772	1,992	0	0	113,835	110,205
Strategic Waste Management Reserve	21,962	970,000	970,000	10,718	4,202	0	0	1,002,680	996,164
Tamala Park Land Sales Reserve	4,258,875	250,000	250,000	58,054	50,218	(4,217,436)	(4,217,436)	349,493	341,657
Underground Power Reserve	205,930	(0)	(0)	5,560	3,996	0	0	211,490	209,925
Waste Management Plant and Equipment Reserve	215,632	(0)	(0)	5,822	4,184	0	0	221,454	219,816
	12,648,362	1,886,727	3,139,635	278,315	200,000	(5,419,966)	(5,545,566)	9,393,438	10,442,431

#### 4.2 COVID-19 SCENARIO FOR ANNUAL BUDGET AND LONG TERM FINANCIAL PLAN

TRIM Ref:	D20/68440
Author:	John Paton, Executive Manager - Office of the CEO
Authoriser:	David MacLennan, Chief Executive Officer
Attachments:	Nil

#### BACKGROUND:

A range of presentations have been provided on the review of the Long Term Financial Plan (LTFP) (24/9/2019, 11/11/2019, 28/01/2020, 18/02/2020), with the most recent being on 3 March 2020, where a draft of the LTFP was presented.

The key focus in the review of the LTFP was continuing to provide the existing range of services, whilst prioritising asset renewal over the life of the LTFP to address the City's declining asset condition.

The LTFP development was based on a range of assumptions and strategies considered reasonable at the time of compiling and it was confirmed that the LTFP benefited from ongoing improvements in budget processes and rating strategies, generally enhancing confidence in forecasts and financial capacity. However it was being prepared within a climate of subdued growth, which has slowed from previous levels in the order of 1.8% annually.

That version of the LTFP resulted in a deficit in Year 2 of \$0.32m which increased to \$4.05m in Year 10 and highlighted that a funding strategy would be required to deal with the deficit. One option being presented at the time was the discontinuation of the waste service to commercial properties.

The 2019/20 Adopted Budget was used as the base of the 10-year modelling, with 2020/21 being year 1 of the LTFP. Key parameters built into the modelling for year 1 were:

Growth in the Rates base	1.6%	(dropping to 1% thereafter)
Rate in the \$ Increase	4.6%	(3.5% in year 2 & 4, 2.5% in others)
Fees and Charges	0.6%	
Cost index	2%	(where applied)
Employee Costs	2.75%	

On 16 March 2020 the WA Minister for Health declared a public health state of emergency with effect from 12am on 17 March 2020. Social distancing restrictions were progressively enhanced and on 23 March 2020 Beatty Park Leisure Centre and the Library were closed.

Worst case scenario forecasts calculated the City's revenue could decline as a direct consequence of COVID-19 in the order of \$4.9m by the end of the financial year. The current detailed budget review is forecasting that down closer to \$4m, requiring at least an equal reduction in expenditure over the next 3 months.

Due to the broad community impact and uncertain future, a range of supporting strategies have been promoted, including a zero rate increase, freeze of fees and charges and a Mandatory Code of Conduct for commercial and retail leases. This is a dramatically changed economic environment in which to prepare the budget and update the City's Long Term Financial Plan.

#### DETAILS:

Forecasting the impact to the end of the current financial year is relatively simple as there are two comparatively firm dates, the sharp decline at the commencement mid-March, through to 30 June 2020. However, the challenge in preparing the budget and LTFP is forecasting the impact of the social distancing restrictions beyond 30 June:

- How long will the restrictions be in place?
- How will they be lifted or eased?
- How long will the recovery take?

The Prime Minister has consistently stated that we should prepare for these restrictions to be in place for at least six months, however more recent commentary at a State level is that earlier easing could occur in Western Australia, whilst maintaining controls over our interstate borders. It is probably too early to plan around that eventuality, but we will need to monitor this situation and be prepared to update our budget assumptions as we progress through the budget process.

A normal budget process involves calculating the annual cost of service provision, including capital works priorities, offset by anticipated operating and capital revenue, then factoring in any opening position and reserve transfers which then identifies the amount required to be generated from rates. Due to the significant impact on the City's revenue streams caused by the COVID-19 pandemic, including proposed restriction on rate increases, that process is likely to be reversed as rate revenue is fixed, so we will need to bring our expenditure down to align with our forecast revenue.

Due to the need to compile an additional budget review for 2019/20 to recognise the COIVD-19 impact on our operations, the budget development process for 2020/21 has been delayed. But we are still aiming for a June budget adoption by Council at this stage. In the interim, to understand in broad terms the potential financial implications for 2020/21, the LTFP revenue has been remodelled based on a nominated scenario.

The scenario is based on an easing of restrictions commencing in June 2020, with a progressive recovery. Social distancing restrictions will still limit gathering sizes, impacting on activity levels and consequently directly or indirectly impacting some of the City's income streams. Specifically, the following adjustments have been made to the LTFP:

- Rates growth down from 1.6% to 1.2%
- 0% increase in rate-in-\$ (year 1)
- 0% increase in fees and charges (year 1)
- Parking Infringements reduced by \$900,000 in year 1 with 80% of that recovered in year 2
- Parking Ticket Machines reduced by \$1.6m to allow for a gradual recovery 60% of that recovered in year 2
- Debt recovery reduced to \$0 in year 1
- FOGO moved to year 2 (including grant funds from State Government)
- Leases adjusted in year 1 but may need to be adjusted as we develop our strategy with Category 3. No change for Category 4 (Government) leases.

Beatty Park is the most significant factor and will require further work, however as an indication, the following allowance has been made:

- Memberships at 50% next year, then 75% in year 2 with 100% in year 3
- Pool at 60% in year 1 then 100%
- Swim school 10% (indoor pool renewal works could be undertaken in year 1) then 75% in year 2, with 100% in year 3
- Retail at 50% then 85% in year 2 and 100% in year 3

The revised revenue for Beatty Park in year 1 is \$2.9m, down from the adopted budget of \$7.8m. Year 2 is \$5.7 and Year 3 \$7.0, with full recovery the following year.

Based only on the above adjustments, an \$8.3m shortfall is anticipated, which will require a corresponding saving through a reduction to operating and capital expenditure. Apart from FOGO, there have not been any changes to expenditure as yet, including Beatty Park.

#### **DISCUSSION POINTS:**

The Covid-19 situation is changing daily and at this stage it is unclear what the recovery will look like, so it is a matter of agreeing on the assumptions that we will base our budget on, recognising that adjustments may be made leading up to June as the situation evolves.

Whilst the recovery is essentially outside the City's control, it would be useful to understand whether there may be strategies proposed in areas within our control, which may impact on our own source revenue, such as parking pricing and enforcement strategies, rate setting and other economic development strategies.

- 5 GENERAL BUSINESS
- 6 NEXT MEETING
- 7 CLOSURE