



CITY OF VINCENT

AGENDA
Late Reports
Council Briefing
18 July 2017

Time: 6pm
Location: Administration and Civic Centre
244 Vincent Street, Leederville

Len Kosova
Chief Executive Officer

Order Of Business

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7 CORPORATE SERVICES







7.4 ADOPTION OF 2017/2018 ANNUAL BUDGET

TRIM Ref: D1774641

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Attachments:

1. Annual Budget Commentary 2017/18 [↓](#) 
2. Statutory Budget [↓](#) 
3. 17/18 Draft Capital Budget [↓](#) 
4. Summary of Income & Expenditure by Service Unit [↓](#) 
5. Supporting Schedules [↓](#) 
6. Fees and Charges [↓](#) 

RECOMMENDATION:

That Council BY ABSOLUTE MAJORITY:

1. BUDGET:

Pursuant to the provisions of Section 6.2(1) of the *Local Government Act 1995* and Part 3 of the *Local Government (Financial Management) Regulations 1996*, ADOPTS the City of Vincent Annual Budget as detailed in Attachments 2 and 3 for the 2017/18 financial year, which includes:

- 1.1 Statement of Comprehensive Income by Nature and Type showing a net result for that year of \$977,939 as detailed on Attachment 2 page 2.1;
- 1.2 Statement of Comprehensive Income by Program showing a net result for that year of \$977,939 as detailed on Attachment 2 page 2.2 and 2.3;
- 1.3 Rate setting Statement showing an amount required to be raised from rates of \$32,939,532 as detailed on Attachment 2 page 2.4;
- 1.4 Statement of Cash Flows showing a net cash provided by operations of \$7,867,053 and net decrease in cash held of \$3,198,776 as detailed on Attachment 2 page 2.5;
- 1.5 Transfers to / from Reserves as detailed on the Reserve Fund Statement showing a 30 June 2018 Closing Balance of \$9,444,048 as detailed on Attachment 2 page 2.29;
- 1.6 Notes to and Forming Part of the Budget as detailed on Attachment 2 pages 2.6 – 2.40; and
- 1.7 Capital Works Program showing a total of \$13,414,608 (including 2016/17 carry forward projects) as detailed on Attachment 3 pages 3.1 – 3.8.

2. RATES:

NOTES consideration of the submission received in response to the Notice published in accordance with section 6.36(1) of the *Local Government Act 1995* and for the purpose of yielding up the deficiency disclosed by the Budget adopted in 1 above, Council pursuant to Sections 6.32, 6.33 and 6.35 of the *Local Government Act 1995*, IMPOSES the following differential general rates and minimum payments on Gross Rental Values:

2.1 General Rates

- Residential 6.289 cents in the dollar

- Commercial Vacant 12.236 cents in the dollar
- Other 6.489 cents in the dollar

2.2 Minimum Payments

- Residential \$1,100
- Commercial Vacant \$1,414
- Other \$1,100

2.3 RATE PAYMENT OPTIONS:

Pursuant to Section 6.45 of the *Local Government Act 1995* and Regulation 64(2) of the *Local Government (Financial Management) Regulations 1996*, ADOPTS the following due dates for payment in full by instalments:

	INSTALMENT	DATE
(a)	Due Date/First instalment	12 September 2017
(b)	Second instalment	6 November 2017
(c)	Third instalment	8 January 2018
(d)	Fourth instalment	6 March 2018

2.4 INSTALMENT AND ARRANGEMENTS ADMINISTRATION FEES AND INTEREST CHARGES:

2.4.1 Pursuant to Section 6.45(3) of the *Local Government Act 1995* and Regulation 67 of the *Local Government (Financial Management) Regulations 1996*, ADOPT an instalment administration charge of \$13.00 per instalment for payment of rates by instalments, to apply to the second, third and fourth instalment; and

2.4.2 Pursuant to Section 6.45(3) of the *Local Government Act 1995* and Regulation 68 of the *Local Government (Financial Management) Regulations 1996*, ADOPT an interest rate of 5.5% where the owner has elected to pay rates through an instalment option;

2.5 LATE PAYMENT INTEREST ON OVERDUE RATES AND AMOUNTS:

ADOPTS an interest rate of 11% per annum, calculated daily from the due date and continues until the date of payment on overdue:

2.5.1 rates in accordance with Section 6.51(1) of the *Local Government Act 1995* and Regulation 70 of the *Local Government (Financial Management) Regulations 1996*, subject to Section 6.51(4) of the *Local Government Act 1995*; and

2.5.2 amounts due to the City in accordance with Section 6.13 of the *Local Government Act 1995*;

Excluded are deferred rates, instalment current amounts not yet due under instalment payment options, registered pensioner portions and current government pensioner rebate amounts;

3. RUBBISH CHARGE:

Pursuant to Section 67 of the *Waste Avoidance and Resources Recovery Act 2007*, ADOPTS the following annual charges for the removal of domestic waste and recycling for all non rateable properties receiving the service:

- 240L weekly waste collection \$350
- 140L weekly waste collection \$220
- 240L fortnightly recycling collection \$95
- 360L fortnightly recycling collection \$125

4. REPORTING OF BUDGET VARIANCES:

Pursuant to Regulation 34 (5) of the *Local Government (Financial Management) Regulations 1996*, ADOPTS the monthly reporting variance for the 2016/17 financial year of 10% or more, where that variance is also more than \$10,000;

5. FEES AND CHARGES

Pursuant to Section 6.16 of the *Local Government Act 1995*, ADOPTS the Schedule of Fees and Charges included in Attachment 6.

6. RATES WAIVER

Pursuant to Section 6.47 of the *Local Government Act 1995*, WAIVES the 2017/18 local government rates for the following groups:

• Floreat Athena Soccer Club	Litis stadium	\$23,356
• Volleyball WA	Royal Park	\$3,594
• North Perth Community Garden	Woodville Reserve	\$1,100
• Vincent Men's Shed	Woodville Reserve	\$1,300
• North Perth Bowling Club	Woodville Reserve	\$3,412
• North Perth Tennis Club	Woodville Reserve	\$2,476
• Tennis Seniors WA	Robertson Park	\$5,963
• Graham Hay and Artists	Halvorsen Hall	\$2,254
• Forrest Park Croquet Club	Forrest Park	\$4,861
• Perth Junior Soccer Club	Forrest Park	\$1,549
• Kidz Galore Pty Ltd	North Perth	\$3,545
• Perth Soccer Club	Dorrien Gardens	\$17,839
• Azzurri Bocce Club	Dorrien Gardens	\$4,605
• Loftus Community Centre	Loftus Centre	\$6,104
• Gymnastics WA Inc.	Loftus centre	\$13,160
• Loton Park Tennis Club	Loton Park	\$2,737
• Leederville Tennis Club	Richmond St Leederville	\$3,213
• Dental Health Service	Sydney Sille Oval	\$8,060
• Subiaco Football Club	Leederville Oval	\$9,936

PURPOSE OF REPORT:

To consider for adoption the City's Budget for the 2017/18 financial year, including imposition of differential and minimum rates, adoption of fees and charges and other consequential matters arising from the budget papers.

BACKGROUND:

Between 1 June and 31 August each year, local governments are required to prepare and adopt a budget for the financial year. As in past years, in preparing for the Budget, Administration compiled relevant information, held a series of budget workshops with Council Members and invited community Budget submissions aligned to Council's adopted working priorities for 2017/18. The Draft Budget was therefore progressively compiled, in consideration of current circumstances, community submissions and the annual review of the Corporate Business Plan (CBP).

A key part of the budget development is identifying the 'budget deficiency' to be made up from the levying of Council Rates. Once an estimate of that budget deficiency is known, local governments are required to give local public notice of any intention to levy differential rates.

At the Ordinary Meeting of Council held 30 May 2017, Council considered a report (Item 11.4) dealing with a proposal to introduce Differential and Minimum Rates in order to fund the Budget Deficiency identified as \$32,939,532. A rating strategy was considered, that recognised approximately 2% of the increase would be generated from the annual growth in the rate base, 2.7% from an increase in the rate in the dollar and the balance from an appropriate increase to Minimum Rates.

As a result, the following resolution was adopted:

"That Council:

- 1. ADVERTISES by local public notice, in accordance with Section 6.36(1) of the Local Government Act 1995 for a period of 21 days its intention to levy the following Differential Rates and Minimum Rates in 2017/18 and invites submissions on the proposal from electors and ratepayers:**

	2017/18	
Rating Category	Rate-in-\$	Minimum
Residential	0.06289	\$1,100
Commercial Vacant	0.12236	\$1,414
Other	0.06489	\$1,100

- 2. NOTES any public submissions received in response to 1 above will be presented to Council for consideration."**

The Budget Commentary document has been updated (**Attachment 1**) to monitor progression and provide a consistent overview of the financial position, budget influences and sustainability strategies of the City.

DETAILS:

The 2017/18 Draft Budget as presented, includes the following components:

- **Statutory Budget Statements (Attachment 2)**
 - Statement of Comprehensive Income by Nature or Type – this statement details the Operating income and expenditure categorised by the nature of the income or expenditure, together with non-operating (capital) grants and profit/loss on asset disposal. Details of the 2016/17 Adopted and Revised Budget, together with projected (forecast) Actual are included for comparative purposes.
 - Statement of Comprehensive Income by Programme – this statement categorises the income and expenditure by the Program (function) it applies to. This schedule also details the distribution of the profit and loss and capital grants by Programme.
 - Rate Setting Statement (RSS) – identifies the amount of rates necessary to undertake all annual activities, once all income is recognised, non-cash items are adjusted back, Reserve transfers are incorporated and opening and closing balances are factored in. Note a minor amendment to the format of this statement from previous years to extract non-operating income from Revenue from Operating Activities and group other items under categories of Investing Activities and Financing Activities
 - Statement of Cash Flows – this statement reflects how cash and cash equivalents have been generated and used over the reporting period.
 - Explanatory Notes to the Statements.

- 2017/18 Draft Capital Budget (**Attachment 3**)
- Summary of Income and Expenditure by Service unit (**Attachment 4**).
- Supporting Schedules(**Attachment 5**).
- Fees and Charges Schedule (**Attachment 6**)

Operating Budget

INCOME STATEMENT BY NATURE OR TYPE								
	2013/14	2014/15	2015/16	2016/17		2017/18	Variance to:	
	Audited Actual	Audited Actual	Audited Actual	Revised Budget	Forecast Actual	Draft Budget	Revised Budget	Forecast Actual
REVENUE								
Rates	25,362,390	27,478,028	29,601,379	31,208,530	31,236,554	32,939,532	5.5%	5.5%
Operating Grants, Subsidies & Contributions	1,435,384	2,138,565	966,658	1,431,535	1,990,756	815,585	-43.0%	-59.0%
Fees and Charges	19,187,447	19,654,668	19,285,579	19,157,720	18,484,502	18,888,300	-1.4%	2.2%
Interest Earnings	897,486	907,919	1,106,722	936,200	958,715	958,080	2.3%	-0.1%
Other Revenue	1,099,417	1,418,990	1,503,562	1,460,360	1,173,138	1,323,155	-9.4%	12.8%
	47,982,124	51,598,170	52,463,900	54,194,345	53,843,665	54,924,652	1.3%	2.0%
EXPENDITURE								
Employee Costs	(22,996,728)	(23,287,895)	(24,323,430)	(25,139,415)	(25,295,113)	(25,939,930)	3.2%	2.5%
Materials and Contracts	(14,385,556)	(14,237,564)	(14,999,747)	(16,765,570)	(16,146,735)	(17,789,340)	6.1%	10.2%
Utility Charges	(2,176,874)	(1,913,034)	(1,927,414)	(1,947,070)	(1,819,900)	(1,955,570)	0.4%	7.5%
Depreciation on Non-Current Assets	(11,760,170)	(11,214,551)	(10,089,839)	(9,833,560)	(9,689,243)	(9,663,980)	-1.7%	-0.3%
Interest Expenses	(1,145,812)	(1,163,983)	(1,093,320)	(1,048,240)	(1,048,240)	(995,630)	-5.0%	-5.0%
Insurance Expenses	(878,414)	(1,137,988)	(923,484)	(908,370)	(888,600)	(889,760)	-2.0%	0.1%
Other Expenditure	(449,720)	(173,107)	206,804	268,995	467,314	183,780	-31.7%	-60.7%
	(53,793,274)	(53,128,122)	(53,150,430)	(55,373,230)	(54,420,517)	(57,050,430)	3.0%	4.8%
OPERATING RESULT	(5,811,150)	(1,529,952)	(686,530)	(1,178,885)	(576,852)	(2,125,778)	80.3%	268.5%
Non-Operating Grants & Contributions	1,903,855	1,000,136	1,384,622	2,728,547	2,252,775	2,692,344		
Profit/Loss on Asset Disposal	2,296,451	6,694,802	3,487,327	1,020,686	1,020,686	411,373		
Revaluation		(814,891)	0					
NET RESULT	(1,610,844)	5,350,095	4,185,419	2,570,348	2,696,609	977,939		

The above table shows the movements in the Operating Budget since 2013/14, with the percentage variation from 2016/17 calculated. Key factors contributing to the variations are detailed below:

REVENUE

- Rates:** The budget has increased by 5.5%, attributed to a 2% increase in the rate base (the number of rateable properties increased by 350), an average 2.7% increase in the rate in dollar plus increase to the Minimum Rate.
- Grants/Subsidies/Contributions:** 50% of the 2017/18 Financial Assistance Grant was received in advance and recorded as revenue for 2016/17, therefore requiring a corresponding reduction in the 2017/18 Budget.
- Fees and Charges** The budget is reflecting a decrease of 1.4% over the 2016/17 Budget, but a 2.2% increase on the 2016/17 Forecast Actual. This is reflecting a reduced level of activity being sustained impacting on Development and Building Applications and Beatty Park revenue in particular.
- Interest Earnings** Overall interest revenue is forecast to increase by 2.3% on the previous budget, primarily attributable to an increase in the funds held in Reserves.
- Other Revenue:** This income area can vary each year depending on circumstances contributing to sundry income. A significant contributor to the reduction is the removal of management fees associated with the City's past role of managing the Leederville Gardens Retirement Village.

EXPENDITURE

- Employee Costs: A 3.2% increase on budget which includes an additional 4.1(FTE) positions to assist in delivering City services.
- Materials and Contracts: A 6.1% increase is proposed, with increases spread across a variety of operational areas. The largest relates to an increase in the cost of Contractors, with painting and asset maintenance being a major reason. Other significant variations, include the increased cost of postage, valuation charge for the triennial GRV review, events, parking revenue 'profit share' and elections. In addition, a substantial component relates to delivering on a range of projects listed in the Corporate Business Plan.
- Utility Charges: A combination of competitive rates being obtained for 'contestable' power and forecast efficiencies in gas consumption is seeing utility costs being maintained at a constant level.
- Other Expenditure: This expenditure area covers a wide range of accounts, including areas of maintenance, programmes, overheads and internal cost recoveries. The variation is therefore a combination of a wide range of circumstances.

Non-Operating Budget

This area of the budget, as detailed in the Statement of Comprehensive Income by Program, provides for Capital Income, with the following proposed for 2017/18:

- Capital Grants directly associated with the Capital Works Program (including carry forwards) totalling \$2.692 million.
- Profit (and Loss) on Disposal of Assets for a total of \$0.411 million. This takes into account the current 'book value' of assets being sold against the total proceeds from the sale. The RSS specifies \$0.538 million for Proceeds from Disposal of Assets, which relates to the following assets:
 - \$333,333 for the distribution from Tamala Park Regional Council for land sale activities. This is down from \$916,666 in 2016/17, reflecting the softening in the land sales market.
 - \$204,500 for the sale/trade-in of plant listed for replacement in the 2017/18 Capital Works Program (including carry forwards).

Financing Activities

The Rate Setting Statement also lists the loan principal repayments scheduled for 2017/18, being \$881,398, together with transfers to (1,877,982) and from (\$1,309,605) Reserves.

Capital Budget

The 2017/18 Draft Capital Works Programme (**Attachment 3**) lists total projects to the value of \$13,414,608 as summarised below:

Category	Draft Capital Works Budget 2017/18				Funding Source				
	Total	Renewal	Upgrade	New	Total	Municipal	Reserve	Grant	Contribution
Land & Buildings	1,782,500	1,060,000	705,000	17,500	1,782,500	1,433,685	319,815	25,000	4,000
Infrastructure Assets	6,131,645	2,728,145	2,158,000	1,245,500	6,131,645	3,660,700	175,000	2,295,945	0
Plant and Equipment	1,277,210	1,183,000	0	94,210	1,277,210	433,210	639,500	0	204,500
Furniture and Equipment	1,013,500	447,500	175,000	391,000	1,013,500	1,013,500	0	0	0
	10,204,855	5,418,645	3,038,000	1,748,210	10,204,855	6,541,095	1,134,315	2,320,945	208,500

Following a review of the progress of works in 2016/17 and addition of the Carry Forward projects to the value of \$3,209,753, the following table then summarises the full budget for capital expenditure in 2017/18.

Draft Capital Works Budget 2017/18 with Carry Forwards					Funding Source				
Category	Total	Renewal	Upgrade	New	Total	Municipal	Reserve	Grant	Contribution
Land & Buildings	2,288,420	1,483,000	777,800	27,620	2,288,420	1,869,605	389,815	25,000	4,000
Infrastructure Assets	8,416,727	3,358,148	3,335,977	1,722,602	8,416,727	5,530,343	223,040	2,663,344	0
Plant and Equipment	1,597,846	1,476,500	0	121,346	1,597,846	696,596	696,750	0	204,500
Furniture and Equipment	1,111,615	453,500	212,500	445,615	1,111,615	1,111,615	0	0	0
	13,414,608	6,771,148	4,326,277	2,317,183	13,414,608	9,208,159	1,309,605	2,688,344	208,500

In developing the Capital Works Programme, particular attention has been given to the level of expenditure incurred on Renewal/Replacement of Assets. One of the key measures used by the Department of Local Government and Communities (the Department) to determine whether a local government is effectively managing its assets is the Asset Sustainability Ratio. This ratio indicates whether a local government is replacing or renewing existing assets at the same rate that its overall asset stock is wearing out. It is calculated by measuring expenditure on Renewal, relative to the depreciation expense. The Department's target standard for this ratio is 90% - 110%.

Ratio	2010/11 Actual	2011/12 Actual	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Budget
Asset Sustainability Ratio	0.87	1.21	1.43	0.50	0.46	0.53	0.70	0.70

The above table demonstrates that the renewal component of the 2017/18 Capital Budget equates to an Asset Sustainability Ratio of 0.7. Whilst that is below the target standard, it is pertinent, that the City has previously negotiated significant leases that assign asset responsibility to the Lessee, however accounting standards still require the depreciation to be reflected in the City's accounts. Notwithstanding, the City has accepted that the level of data and condition reporting held is required to be enhanced to enable effective analysis of renewal requirements over the longer term. This information has been progressively compiled over the course of 2016/17 and is due to be completed in 2017/18, therefore it is expected that future budgets will be significantly better informed in this respect.

Cash Backed Reserves

The Reserve Fund Statement (**Attachment 2** pages 2.29 to 2.33) and RSS reflects transfers to Reserve of \$1,877,982, with the transfer from Reserves totalling \$1,309,605, thereby providing in 2017/18 for a net inflow to the City's Reserves of (\$568,377).

The transfers from Reserve are funding specific projects listed in the Draft Capital Budget. Transfers to Reserves is made up of the following:

- \$258,420 interest earnings from the Reserves and reflects the anticipated income listed in the Operating Budget.
- \$60,000 to the Cash in Lieu of Parking Reserve and reflects new contributions (Note: funds held in Trust have not been transferred to Reserve pending a full reconciliation).
- \$79,600 to various Reserves associated with lease provision.
- \$1,479,962 transfer to the Tamala Park Land Sales Reserve, made up of \$333,333 proceeds/dividend payment from Tamala Park Regional Council and a Municipal contribution of \$1,146,629 to ensure funds are sufficient in this reserve to fund a 'balloon' capital repayment on a loan due in 2019.

CONSULTATION/ADVERTISING:

1. Two consultation processes have been implemented in the lead-up to consideration of the annual budget.

2.

CONSULTATION 1 Community Submissions aligned to Council Priorities

At the Ordinary Meeting of Council held 7 March 2017, Council considered a report presenting a range of priorities to be used to guide Council's focus during 2017/18 and to inform considerations for the 2017/18 Annual Budget. In addition, Council resolved to invite public submissions from the community, aligned to the Council Priorities for consideration in the development of the 2017/18 Annual Budget.

Notices were published in the Guardian Express (14 & 21 March) and Voice News (18 & 25 March), the City's Facebook page, Twitter, E-News and the City's website, with submissions to be provided in writing and received by 5pm Friday 31 March 2017.

A separate report is listed under this agenda dealing with the outcome of the Community Budget Submissions.

CONSULTATION 2 Intention to Implement Differential and Minimum Rates - Section 6.36(1) of the Act

Notices were published in the Guardian Express on 6 June and Voice News on 10 June and included relevant details of Council's intention to impose Differential and Minimum Rates and an invitation for submissions from electors and ratepayers in respect to the proposed differential rates. Submissions were required to be made in writing and provided by 4pm 28 June 2017.

In response to the invitation, one submission was received by email on 27 June 2017. As Council is required to consider any submissions received before imposing differential rates, a copy of the full submission has been provided separately to all Council Members, however the key issues appear to be:

1. the proposed 9.2% rise in the Minimum Rate for Residential properties, noting that the City also "*put the minimum rate up by 10.5% last year and 28% the year before*";
2. suggesting the City should be "*more up front and say that if you have a little one bedroom unit in Vincent, then your rates are going up by 9.2% so ratepayers are fully informed ...*";
3. *if we were not paying our way for a number of years then why didn't the City of Vincent address this earlier*"; and
4. Suggesting that the "*large rate rises*" are linked to the loss of Alfresco Dining licence revenue.

Administration Comment:

As outlined in the Differential Rating Strategy Report presented to the Ordinary Meeting of Council on 30 May 2017, in 2016/17 the City of Vincent had the second lowest Minimum Rate in the metropolitan area, behind the City of Perth and that, after a 28% increase in 2015/16 and further 11% in 2016/17. The increases have been considered and progressive to bring the City's Minimum Rate up to a more appropriate and equitable level.

The information provided in the Council report very clearly showed the rates levied over the last 4 years, including the percentage increases for the various rate-in-\$ and Minimum Rates. It is noted that in the Notice provided on-line to explain the 'objects and reasons' for the Differential and Minimum Rates, it does indicate a 2.7% increase and specifies the Minimum Rate as \$1,100 however it does not provide the percentage increase for the Minimum. That is a detail that can be added to in future years, however, particularly this year due to the triennial revaluation, the reference to a 2.7% increase is an average, due to potential variations in individual household GRVs, whereas the Minimum Rate quoted is static and cannot be confused.

Finally, in respect to the reduced revenue due to the discontinuation of the Alfresco Dining Licence fee, had that fee still been levied and overall revenue increase accordingly, there may have been an impact on the 2.7% increase, but the reduction is unlikely to have affected the increase to the Minimum Rate, which is a strategic pricing decision.

LEGAL/POLICY:

The following clauses from the *Local Government Act 1995* are relevant to the preparation of the Annual Budget.

6.2. Local government to prepare annual budget

- (1) *During the period from 1 June in a financial year to 31 August in the next financial year, or such extended time as the Minister allows, each local government is to prepare and adopt*, in the form and manner prescribed, a budget for its municipal fund for the financial year ending on the 30 June next following that 31 August.*

* *Absolute majority required.*

- (2) *In the preparation of the annual budget the local government is to have regard to the contents of the plan for the future of the district made in accordance with section 5.56 and to prepare a detailed estimate for the current year of —*
- (a) *the expenditure by the local government; and*
 - (b) *the revenue and income, independent of general rates, of the local government; and*
 - (c) *the amount required to make up the deficiency, if any, shown by comparing the estimated expenditure with the estimated revenue and income.*
- (3) *For the purposes of subsections (2)(a) and (b) all expenditure, revenue and income of the local government is to be taken into account unless otherwise prescribed.*
- (4) *The annual budget is to incorporate —*
- (a) *particulars of the estimated expenditure proposed to be incurred by the local government; and*
 - (b) *detailed information relating to the rates and service charges which will apply to land within the district including —*
 - (i) *the amount it is estimated will be yielded by the general rate; and*
 - (ii) *the rate of interest (if any) to be charged by the local government on unpaid rates and service charges;*
- and*
- (c) *the fees and charges proposed to be imposed by the local government; and*
 - (d) *the particulars of borrowings and other financial accommodation proposed to be entered into by the local government; and*
 - (e) *details of the amounts to be set aside in, or used from, reserve accounts and of the purpose for which they are to be set aside or used; and*
 - (f) *particulars of proposed land transactions and trading undertakings (as those terms are defined in and for the purpose of section 3.59) of the local government; and*
 - (g) *such other matters as are prescribed.*
- (5) *Regulations may provide for —*
- (a) *the form of the annual budget; and*
 - (b) *the contents of the annual budget; and*
 - (c) *the information to be contained in or to accompany the annual budget.*

6.36. Local government to give notice of certain rates

- (1) *Before imposing any differential general rates or a minimum payment applying to a differential rate category under section 6.35(6)(c) a local government is to give local public notice of its intention to do so.*
- (2) *A local government is required to ensure that a notice referred to in subsection (1) is published in sufficient time to allow compliance with the requirements specified in this section and section 6.2(1).*
- (3) *A notice referred to in subsection (1) –*
- (a) *may be published within the period of 2 months preceding the commencement of the financial year to which the proposed rates are to apply on the basis of the local government's estimate of the budget deficiency; and*
 - (b) *is to contain –*
 - (i) *details of each rate or minimum payment the local government intends to impose; and*

- (ii) *an invitation for submissions to be made by an elector or a ratepayer in respect of the proposed rate or minimum payment and any related matters within 21 days (or such longer period as is specified in the notice) of the notice; and*
 - (iii) *any further information in relation to the matters specified in subparagraphs (i) and (ii) which may be prescribed; and*
 - (c) *is to advise electors and ratepayers of the time and place where a document describing the objects of, and reasons for, each proposed rate and minimum payment may be inspected.*
- (4) *The local government is required to consider any submissions received before imposing the proposed rate or minimum payment with or without modification.*

Fees and Charges

The fees and charges schedule has been reviewed in conjunction with the Budget development. The following provisions are relevant to the implementation of fees and charges.

6.16. Imposition of fees and charges

- (1) *A local government may impose* and recover a fee or charge for any goods or service it provides or proposes to provide, other than a service for which a service charge is imposed.*

** Absolute majority required.*

- (3) *Fees and charges are to be imposed when adopting the annual budget but may be —*

- (a) *imposed* during a financial year; and*
- (b) *amended* from time to time during a financial year.*

** Absolute majority required.*

RISK MANAGEMENT IMPLICATIONS:

Moderate: The 2017/18 Budget is based on the best information available and considered to be a reasonable and prudent representation of the financial performance for the year ahead.

STRATEGIC IMPLICATIONS:

Council's budget process is in accordance with Council's *Strategic Community Plan 2013-2023* and *Corporate Business Plan 2013-2017*, Objective "4. Leadership, Governance and Management":

"4.1.2 Manage the organisation in a responsible, efficient and accountable manner"

"4.1.4 Plan effectively for the future":

It is noted however that a major review of the Strategic Community Plan is underway and that a separate report is listed on this agenda dealing with the review of the Corporate Business Plan.

SUSTAINABILITY IMPLICATIONS:

There are a range of issues that impact on the confidence level of the City's forecasting capability, primarily due to the following:

- The status of the Strategic Community Plan and ongoing relevance as a strategic informing tool; and
- The extent of asset data available to support the Asset Management Plans, to define and effectively plan for asset renewal/replacement requirements over the longer term.

This situation is steadily being enhanced, with building asset data capture commenced in 2015/16 and progressed through 2016/17, with further work proposed over the next 12 months in developing service standards and long term renewal plans. In addition a major review of the Strategic Community Plan has been initiated, which will inform further reviews of the CBP and enable an integrated approach to the preparation of a 10 Year Capital Works program.

In the interim, a review of the Long term Financial Plan (LTFP) has been undertaken, based on available data and nominated parameters to gain a general understanding of the City's financial position going forward based on maintaining service levels and the capacity to manage the activities detailed in the draft CBP, together with a projected capital works program. Given the improvement achieved over the last few years and a continuation of prudent budget practices, the preliminary results are reflecting a reasonably manageable outlook, however the limitations are recognised and understood. Subject to the adoption of the 2017/18 Budget and CBP, it is proposed to present the updated draft LTFP to the August meeting of Council.

FINANCIAL/BUDGET IMPLICATIONS:

Subject to Adoption of the Budget on 25 July 2017, the Rates notices would then be able to be distributed from 7 August 2017. Fees and Charges are set to increase following the Budget adoption, unless set by a Statutory Authority to commence on any other date.

COMMENTS:

The 2017/18 Draft Budget is considered overall, to be a consolidating budget, but continuing to build on a prudent and sustainable approach. Operationally, it is stable, but with a strong alignment to the reviewed Corporate Business Plan. The Capital Budget includes a total level of planned expenditure of \$13.414 million and is fully funded within the City's annual financial capacity.

Opportunities have been investigated for the introduction of efficiencies and these have included:

- Reviewing the management of leases to ensure appropriate apportionment of costs and maintenance responsibilities.
- Reviewing the use of equipment operating leases to ensure best value.
- Undertaking a competitive procurement process for contestable electricity sites.
- Reviewing areas of the organisation and launching a full review of the Workforce Plan.

It is of note that the RSS included with the Differential Rating Strategy report presented to the Ordinary Meeting of Council held 30 May 2017, identified an amount required to be raised from Rates of \$32,939,532 whilst relying on a surplus Opening Balance of \$385,955 and providing for a transfer to Reserves of \$1,326 392. Whilst the current RSS (Attachment 2 Page 2.4) still identifies a demand for Rates remains at \$32,939,532, there are key changes:

- The Budget for General Purpose funding has been reduced to recognise the \$583,015 advance payment of the 2017/18 Financial Assistance Grant received by the City in June 2017;
- Carry forward capital projects to the value of \$3,209,753 have been added to the existing works program listed under Investing Activities;
- Non-operating Grants have been removed from Revenue from Operating Activities (changes to accounting directions) and have been shown separately under Investing Activities. In addition, grant funding directly linked to the carry forward projects has been added to bring the total to \$2,692,344;
- Transfers from Reserve have been increased to add funding directly linked to the carry forward projects bringing the total to \$1,309,605.
- Transfer to Reserves increased from \$1,326,392 to \$1,877,982.
- The surplus Opening Balance for 2017/18 has been increased from \$385,955 to \$4,096,004, an improvement of \$3,710,049. This is attributable to:

\$2,667,064	Municipal funding for carry forward projects totalling
\$586,000	Estimated surplus from 2016/17 Capital Works program
\$583,015	50% advance of the 2017/18 Financial Assistance Grant

The Closing Balance for 2016/17 is an estimate, as is the forecast for carry forward projects. Each of these will be submitted to Council for review following the annual audit of the 2016/17 Financial Statements. In the interim, the estimates are considered reasonable for calculation of the Opening Balance. Excluding the carry forward funding and Financial Assistance Grant, which is essentially income received in advance, the Opening Balance is bringing forward approximately \$845,925 funding to offset demand from rates, with the surplus from the 2016/17 operations being the main contributor to being able to increase the transfer to Reserves to \$1,877,982, an improvement of \$551,590. It is of note that the overall improvement in the Reserves balance in 2017/18 (Opening less Closing Balance) is \$568,377, closely aligned to the extra amount now able to be transferred.

Local Government Properties - Rates Waiver

As part of the review of the City's Rating Strategy, it has been identified that there are a number of City owned or controlled properties covered by a lease that have in the past been treated as exempt from Rates, however do not appear to meet the criteria. The Act provides that:

6.26. *Rateable land*

(1) *Except as provided in this section all land within a district is rateable land.*

Subsection (2) then goes on to specify the nature of properties that are exempt, which in essence includes:

- (a) Crown Land being used for a public purpose or is unoccupied;
- (b) Local government land used for a local government purpose;
- (c) Regional local government land used for that Regional Local Government's purposes;
- (d) Land used exclusively for a religious body as a place of worship, residence of a minister, a convent, nunnery or monastery or occupied exclusively by a religious brotherhood or sisterhood;
- (e) Land used exclusively by a religious body as a school;
- (f) Land used exclusively as a non-government school;
- (g) Land used exclusively for charitable purposes;
- (h) Land vested in trustees for agricultural and horticultural show purposes;
- (i) Land owned by Co-operative Bulk Handling Limited;
- (j) Land exempt from rates under any other written law;
- (k) Land which is declared by the Minister to be exempt from rates.

An assessment has been undertaken, which revealed that a number of leased sites do actually meet one of the above exemption criteria, however not all can be allocated to one of the criteria. The majority of leases held by the City involve sporting or other community groups. As the land or portion of the land covered by the lease is under the control of the Lessee and being used for the groups purposes, it does not meet exemption criteria (b) local government land used for a local government purpose. Assuming the groups have not been granted a specific exemption by the Minister, then the only other exemption category that offers any potential is category (g) land used exclusively for charitable purposes. In the case of sporting clubs and a range of other community groups whether incorporated or not, they may qualify as not-for-profit, but that does not mean they would meet the requirement of a charity. The Australian Charities and Not-for-profits Commission actually states that generally, "*sporting clubs or associations do not meet the legal meaning of charity. Although sporting and recreation clubs make a valuable contribution to our community, as a matter of law, their purposes are generally not recognised as charitable*".

Notwithstanding whether the land can be exempt from rates, the Council is entitled to consider waiving a rate in accordance with section 6.47 of the Act:

6.47. *Concessions*

Subject to the Rates and Charges (Rebates and Deferments) Act 1992, a local government may at the time of imposing a rate or service charge or at a later date resolve to waive a rate or service charge or resolve to grant other concessions in relation to a rate or service charge.*

** Absolute majority required.*

This approach is not uncommon with other local governments, although there is a wide range of treatments. If a waiver is to be considered, it is necessary for it to be considered at the time of the adoption of the budget. This is certainly the approach being proposed by Administration this year, however it is also proposed to develop a Waiver of Local Government Rates Policy for Council to consider in 2017/18 to ensure there is transparency in the process and its objectives for future application.

A recommendation has therefore been included to give Council the opportunity to expressly waive the rates for individual leased local government properties that do not meet any of the defined exemption criteria under section 6.26 (2) of the Act. It should be noted, that the value of these rates has not been calculated into the Rates modelling and therefore will not affect the 2017/18 Rates Budget. Also, waiving of the Rates does not impact on the liability for the Emergency Services Levy or the City's Waste Collection Service of provided.

Conclusion

Overall, it is considered that the 2017/18 Draft Budget is a positive outcome, delivering a good balance between the level of service provided and cost implications on the community. Accordingly it is proposed that the Draft Budget be adopted as presented.



CITY OF VINCENT

2017/18

BUDGET DEVELOPMENT

COMMENTARY

DRAFT



2017/18 DRAFT BUDGET - COMMENTARY

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CITY OF VINCENT

2017/18 DRAFT BUDGET - COMMENTARY

EXECUTIVE SUMMARY

The 2017/18 Budget is being developed within a relatively low CPI environment, which is allowing operating expenditure to be held to a moderate 3% increase, despite a significant program of activities associated with the Corporate Business Plan, however a sustained softening in activity levels is impacting on revenue generation, creating a greater reliance on Rates as a percentage of total operating income (60%). Overall, operating revenue is increasing by \$730,307 or 1.34%.

Rates has been modelled on a 2.7% increase in the rate in dollar and also continuing with the incremental increase to the minimum rates to \$1,100 (9.2%), which will still result in the City of Vincent having the fourth or fifth lowest minimum rate in the metropolitan area. Rates is representing 60% of total operating income compared to 57.6% in 2016/17, 56.4% in 2015/16 and 53.2% in 2014/15. This increase in percentage is substantially due to the softening of other operating income areas. It is of note, that 2017/18 rates will be levied on revised valuations supplied by the Valuer General as part of the triennial GRV review.

With a forecast Opening Balance of \$4,096,004, of which \$2,667,064 is linked to the Municipal funding component of the Capital carry forward projects, this leaves a balance of \$1,428,940. This total includes the 50% advance for the 2017/18 Financial Assistance Grant received mid June 2017, which has been offset by a corresponding reduction in Revenue in 2017/18, so approximately \$845,925 of the 2016/17 Closing Balance is offsetting the demand for rates in 2017/18.

Primarily due to savings from 2016/17 incorporated into the Opening Balance, the Budget is also providing for a net increase in the balance of the Reserves in the order of \$568,000.



2017/18 DRAFT BUDGET - COMMENTARY

1 Budget Preparation

1.1 Budget Process and Timetable

21 February 2017 Workshop 1

- Mid Year Budget Review
- Corporate Business Plan Update
- Asset Management – Levels of Service

21 March 2017 – Workshop 2

- Waste Management Service
- Capital Works

18 April 2017 – Workshop 3

- Draft Operating Budget
- Community Budget Submissions
- Waste Management Service
- Rate Setting Strategy

9 May 2017 – Workshop 4

- Draft Operating and Capital Budget
- Community and Council Budget Submissions
- New initiatives
- Draft Corporate Business Plan (2017/18 – 2020/21)
- Rate Setting Strategy

24 May 2017 – Workshop 5

- Revised Budget Timetable
- Review of Operating Budget
- Review of Capital Budget and Four Year Works Program
- New Initiatives (Council Member, Administration and Community)

30 May 2017 – Council Meeting

- Differential and Minimum Rates (S6.36 of the Act). Approval for advertising (21 day public submission period)

13 June 2017 – Workshop 6

- Review of the Fees and Charges Schedule
- Final Consolidated Draft Budget (Operating & Capital)
- Preliminary Long Term Financial Plan

4 July 2017 – Workshop 7

- Draft Long Term Financial Plan

18 July 2017 – Council Briefing

- Presentation of CBP & Budget, including public submissions for Differential Rates

25 July 2017 – Council Meeting

- Adoption of CBP & Budget, including Differential/Minimum Rates and Fees & Charges.



2017/18 DRAFT BUDGET - COMMENTARY

1.2 2016/17 Forecast

An important element of budgeting is reviewing the current budget (2016/17) and forecasting the anticipated end of year position.

Local Government Operational Guideline Number 08, published by the Department of Local Government and Communities is entitled *Net Current Assets (Opening and Closing Funds) Used in the Annual Budget and the Annual Financial Report*.

The guideline includes the following introduction (in part):

Elected members and senior staff are well aware of the need for sound financial management of their local government's resources. It is essential that local governments have meaningful and accurate financial information on which to base decisions. A key element of sound financial management is the preparation of the annual budget and this guideline addresses an integral element of the budget process – net current assets (opening funds) carried forward from the previous financial year and closing funds.

The calculations of opening funds brought forward at 1 July from the previous financial year, and closing funds carried forward at 30 June into the next financial year in the rate setting statement of the budget, have a direct impact in the determination of the amount of rates to be raised, and whether it is a balanced, surplus or deficit budget. Some local governments have found themselves in difficulties over miscalculation of these funds. Errors have led to situations where the funds available during the year have been less than that required to deliver the services and facilities provided for in the budget. In other cases councils have imposed higher rate increases than were necessary.

The above statement could certainly refer to the experience at the City of Vincent prior to 2015 and therefore Council Members are encouraged to review the guideline (copy is included on Docs-on-tap).

The table below demonstrates that the budgets prepared during 2010 and 2014 anticipated a positive opening balance, however the actual closing balance for the previous year was ultimately a considerable deficit. This results in the budget deficiency that is required to be made up from Rates being understated every year, thus delivering a rating shortfall. Over that period, the level of the Deficit grew from \$2.3 million at 30 June 2011 to \$4.7 million at 30 June 2014.

	Actual					
	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
Budget 1 July Opening Balance - Surplus / (Deficit)	\$1,698,660	\$922,458	\$2,454,494	\$3,914,577	\$3,199,779	\$576,865
Actual 1 July Opening Balance - Surplus / (Deficit)	(\$2,644,360)	(\$2,296,766)	(\$3,005,281)	(\$3,803,161)	(\$4,758,710)	\$1,007,891
Rating Surplus / (Shortfall)	(\$4,343,020)	(\$3,219,224)	(\$5,459,775)	(\$7,717,738)	(\$7,958,489)	\$431,026
Budget 30 June Closing Balance - Surplus/(Deficit)	\$0	\$0	\$0	\$0	\$0	\$0
Actual 30 June Surplus/(Deficit)	(\$2,296,766)	(\$3,005,281)	(\$3,803,161)	(\$4,758,710)	\$1,007,891	\$4,251,223
Value of Municipal funded carry forwards	\$2,186,458	\$2,035,074	\$2,989,877	\$3,159,827	\$2,065,879	\$1,974,498
Underlying 30 June Surplus/(Deficit)	(\$4,483,224)	(\$5,191,739)	(\$5,838,235)	(\$7,748,587)	(\$1,057,988)	\$2,276,725

The Closing Balance deficit does not fully reflect the underlying shortfall in funding when carry forward projects are considered. As an example, the 2012/13 Budget included \$2.03 million of carry forward capital projects relying on Municipal funding. Had the Opening Balance been \$2.45 million as indicated, then sufficient funding would have been available to fund the carry forwards. However, given the Opening Balance was actually a \$3.0 million deficit, there was no carry forward funding and insufficient funding generated through rates to cover (an additional \$5.5m in Rates would have been required to be raised). This situation continued until 2014/15, when through prompt action to revise the budget and subsequent tight financial management, the situation was addressed.

It is noted that the Closing → Opening Balance is referenced twice in the Annual Budget; firstly in the RSS and then in the Explanatory Notes. In 2014/15 when the Opening Balance was erroneously reflected as a surplus on the RSS, the explanatory information provided on the Net Current Assets (Note 8), correctly showed the balance as a deficit (\$3,199,779).



CITY OF VINCENT

2017/18 DRAFT BUDGET - COMMENTARY

Recognising the important role forecasting plays, two documents are included to assist in this process; the Rate Setting Statement and Statement of Comprehensive Income By Nature and Type. Explanation of each is included below:

Rate Setting Statement:

The Rate Setting Statement (RSS) provides a comprehensive overview of the local government's annual financial activity and is pivotal in determining the amount required to be made up from rates and whether a balanced, surplus or deficit budget is being considered for adoption. The RSS includes operating revenue and expenditure (presented at 'programme' or function level) inclusive of profit/loss on asset disposal and non-operating grant income, non-cash adjustments, capital income and expenditure, reserve transfers and the anticipated opening and closing balances. The result of all other transactions is the Budget Deficiency to be made up from Rates.

The Closing Balance for one year corresponds with the Opening balance for the subsequent year and is taken into account when calculating the 'Budget Deficiency', to be made up from Rates.

The 2016/17 Mid-Year Budget Review provided for a forecast (surplus) Closing Balance of \$578,847. Through subsequently approved budget amendments, the 2016/17 Revised Budget currently anticipates a Closing Balance of \$172,613.

Statement of Comprehensive Income By Nature and Type:

This statement focuses purely on operating revenue and expenditure and is disclosed according to nature rather than program or function. This is a simple report useful for comparisons over progressive reporting periods. The statutory report is at summary level as detailed below.

INCOME STATEMENT BY NATURE OR TYPE								
	2013/14	2014/15	2015/16	2016/17			Variance to:	
	Audited Actual	Audited Actual	Audited Actual	Adopted Budget	Revised Budget	Forecast Actual	2015/16 Actual	Revised Budget
REVENUE								
Rates	25,362,390	27,478,028	29,601,379	31,075,530	31,208,530	31,236,554	5.5%	0.1%
Operating Grants, Subsidies & Contributions	1,435,384	2,138,565	966,658	1,643,565	1,431,535	1,990,756	105.9%	39.1%
Fees and Charges	19,187,447	19,654,668	19,285,579	19,937,890	19,157,720	18,484,502	-4.2%	-3.5%
Interest Earnings	897,486	907,919	1,106,722	864,460	936,200	958,715	-13.4%	2.4%
Other Revenue	1,099,417	1,418,990	1,503,562	1,493,420	1,460,360	1,173,138	-22.0%	-19.7%
	47,982,124	51,598,170	52,463,900	55,014,865	54,194,345	53,843,665	2.6%	-0.6%
EXPENDITURE								
Employee Costs	(22,996,728)	(23,287,895)	(24,323,430)	(25,112,680)	(25,139,415)	(25,295,113)	4.0%	0.6%
Materials and Contracts	(14,385,556)	(14,237,564)	(14,999,747)	(16,968,930)	(16,765,570)	(16,076,405)	7.2%	-4.1%
Utility Charges	(2,176,874)	(1,913,034)	(1,927,414)	(1,947,070)	(1,947,070)	(1,819,900)	-5.6%	-6.5%
Depreciation on Non-Current Assets	(11,760,170)	(11,214,551)	(10,089,839)	(10,087,180)	(9,833,560)	(9,689,243)	-4.0%	-1.5%
Interest Expenses	(1,145,812)	(1,163,983)	(1,093,320)	(1,048,240)	(1,048,240)	(1,048,240)	-4.1%	0.0%
Insurance Expenses	(878,414)	(1,137,988)	(923,484)	(908,370)	(908,370)	(958,930)	3.8%	5.6%
Other Expenditure	(449,720)	(173,107)	206,804	(227,795)	268,995	467,314	126.0%	73.7%
	(53,793,274)	(53,128,122)	(53,150,430)	(56,300,265)	(55,373,230)	(54,420,517)	2.4%	-1.7%
OPERATING RESULT	(5,811,150)	(1,529,952)	(686,530)	(1,285,400)	(1,178,885)	(576,852)	-16.0%	-51.1%

Overall, the Operating Result is forecast to be an improvement of \$602,033 on the Revised Budget, however this is being substantially affected by 50% advance (\$583,015) of the 2017/18 Financial Assistance Grant in 2016/17. Ignoring the advance, the result is forecast to be a very moderate improvement of \$19,018, however more favourable against the Adopted Budget, which was revised during the Mid Year Budget Review (OMC 7 March 2017).

The total Operating Revenue is forecast to be an unfavourable result of (-) 0.6%, with Fees and Charges continuing to underperform, particularly in the areas of Parking (revenue and infringements), Development Application Fees and Building Licence Fees. It is significant to note that Development Application Fees in 2013/14 totalled \$933,846 whereas the forecast for 2016/17 is \$457,748, a reduction of approximately \$476,000 or the equivalent of 1.5% of Rates. During the same period, Building Licence Fees have reduced from \$285,367 to a current forecast of \$195,000. Add the impact of the removal of the Alfresco Licence fee (\$136,898 in 2015/16) and the combined impact is a reduction of approximately \$700,000 (annually) or in excess of 2% of Rates.



2017/18 DRAFT BUDGET - COMMENTARY

1.3 Community Submissions

In 2016, Council adopted a number of strategic priorities to guide Council's focus during 2016/17 and to inform considerations for the 2016/17 Annual budget. As it was considered necessary for Council to consider adopting new Strategic Priorities for 2017/18, to carry the City through the new financial year to adoption and implementation of a new Strategic Community Plan, Council, at the Ordinary Meeting held 7 March 2017, Council resolved:

That Council:

1. ***ADOPTS the Strategic Priorities for 2017/18 included as Attachment 2 to guide Council's focus during 2017/18 and to inform considerations for the 2017/18 Draft Annual Budget; and***
2. ***INVITES public submissions from the community aligned to the Strategic Priorities, for consideration in the development of the 2017/18 Draft Annual Budget in-lieu of advertising a Draft Budget for comment.***

2017/18 Strategic Priorities

More Inviting Green & Open Spaces

Our open spaces are precious to our community and important to protect, enhance and expand. We want to continue making our open spaces even better as well as finding creative ways to provide new spaces that respond to community needs.

Improving Community Connection & Inclusion

Our community is diverse, passionate and welcoming – it's part of what makes Vincent great. We want to help our community come together and stay connected, to support those in need and to make everyone feel welcome.

Meaningful & Smarter Community Engagement

We want everyone in our community to be able to have their say on the things that matter to them. To do this, we need to develop a deeper understanding of what's important to our community, what our community wants the future to look like and the role that we can play.

Best Practice Transparency, Accountability & Financial Management

We're proud of the progress we've made in this space in recent years and we want to keep setting high standards in transparency, accountability and financial management – to become the best performing local government we can be.

A Better Customer Experience

Our success depends on our community's satisfaction. We don't just want to provide customer service, we want to provide a great customer experience that is modern and matches our community's expectations.

Thriving & Creative Town Centres

Our town centres are vibrant and thriving, each with their own unique character and identity. We want to make sure it stays that way by promoting high quality development outcomes and supporting our town centres and the creativity and culture they offer.

Supporting Liveable Neighbourhoods

We want to continue our focus on making our streets greener, safer, more attractive and inviting, and easier to get around Vincent for pedestrians and cyclists.

A Sustainable City

We want to be a smart and sustainable City by reducing waste, maximising recycling and reviewing how we use and source our energy.



CITY OF VINCENT

2017/18 DRAFT BUDGET - COMMENTARY

On Friday 10 March 2017, the invitation for Community Budget Submissions for the 2017/18 Budget was launched, with the following actions occurring:

- e-News sent
- Adverts placed in both local newspapers, commencing Tuesday 14 March and Saturday 18 March, to be run in both papers for the following two consecutive weeks
- Displayed on the home page of the City's website
- Promotion on the City's social media channels
- An email notification sent to the City's extensive database of community groups, sporting clubs and service providers operating in the City of Vincent

The notices invited submissions from individuals, community groups, business groups or service providers operating in Vincent to put forward 'innovative and impactful ideas for the City's 2017/18 Draft Budget to help achieve Council's strategic Priorities for the year ahead'.

A separate report is being presented to the Ordinary Meeting of Council on 25 July 2017 dealing specifically with this item.



CITY OF VINCENT

2017/18 DRAFT BUDGET - COMMENTARY

2 OPERATING BUDGET 2017/18

The Operating Budget is presented in the *Nature & Type* report format (**Attachment 2 Page 2.1**). For convenience, a comparison table has been provided below to show a total of four years of history.

The latest version of the Operating Budget as presented in the Nature and Type format was provided at Budget Workshop 6 and supported by a detailed Nature and type report. The most significant change at that time related to a 50% advance payment of the City's 2017/18 Financial Assistance Grant proposed to be received in June 2017 and required to be credited to 2016/17. This version therefore provided for the 2016/17 Revenue to be increased and 2017/18 Budget decreased.

INCOME STATEMENT BY NATURE OR TYPE								
	2013/14	2014/15	2015/16	2016/17			2017/18	Variance to 2016/17 Budget
	Audited Actual	Audited Actual	Audited Actual	Adopted Budget	Revised Budget	Forecast Actual	Draft Budget	
REVENUE								
Rates	25,362,390	27,478,028	29,601,379	31,075,530	31,208,530	31,236,554	32,939,532	5.5%
Operating Grants, Subsidies & Contributions	1,435,384	2,138,565	966,658	1,643,565	1,431,535	1,997,303	815,585	-43.0%
Fees and Charges	19,187,447	19,654,668	19,285,579	19,937,890	19,157,720	18,348,931	18,935,960	-1.2%
Interest Earnings	897,486	907,919	1,106,722	864,460	936,200	958,715	879,810	-6.0%
Other Revenue	1,099,417	1,418,990	1,503,562	1,493,420	1,460,360	1,302,768	1,323,155	-9.4%
	47,982,124	51,598,170	52,463,900	55,014,865	54,194,345	53,844,271	54,894,042	1.3%
EXPENDITURE								
Employee Costs	(22,996,728)	(23,287,895)	(24,323,430)	(25,112,680)	(25,139,415)	(25,278,918)	(25,955,930)	3.2%
Materials and Contracts	(14,385,556)	(14,237,564)	(14,999,747)	(16,968,930)	(16,765,570)	(15,923,704)	(17,743,760)	5.8%
Utility Charges	(2,176,874)	(1,913,034)	(1,927,414)	(1,947,070)	(1,947,070)	(1,819,900)	(1,955,570)	0.4%
Depreciation on Non-Current Assets	(11,760,170)	(11,214,551)	(10,089,839)	(10,087,180)	(9,833,560)	(9,689,243)	(9,663,980)	-1.7%
Interest Expenses	(1,145,812)	(1,163,983)	(1,093,320)	(1,048,240)	(1,048,240)	(1,048,240)	(995,630)	-5.0%
Insurance Expenses	(878,414)	(1,137,988)	(923,484)	(908,370)	(908,370)	(906,250)	(890,850)	-1.9%
Other Expenditure	(449,720)	(173,107)	206,804	(227,795)	268,995	245,479	114,280	-57.5%
	(53,793,274)	(53,128,122)	(53,150,430)	(56,300,265)	(55,373,230)	(54,420,776)	(57,091,440)	3.1%
OPERATING RESULT	(5,811,150)	(1,529,952)	(686,530)	(1,285,400)	(1,178,885)	(576,505)	(2,197,398)	
Non-Operating Grants & Contributions	1,903,855	1,000,136	1,384,622	2,551,355	2,728,547	2,728,547	2,324,945	
Profit/Loss on Asset Disposal	2,296,451	6,694,802	3,487,327	1,020,686	1,020,686	1,020,686	0	
Revaluation		(814,891)	0					
NET RESULT	(1,610,844)	5,350,095	4,185,419	2,286,641	2,570,348	3,172,728	127,547	

Further minor modifications have been made since Budget Workshop 6, which are summarised below:

Revenue increased by \$30,610

- Ticket Machine revenue decreased by \$47,660 to reflect the proposed differential fee structure between on-street and off-street.
- Investment earnings increased by \$78,270.

Expenditure reduced by \$41,010

- Employee Costs reduced by \$16,000
- Materials and Contracts reduced by \$19,920
 - Staff Christmas Party reduced by \$8,000
 - 140 ltr Bins reduced by \$10,000
 - Consultants expenses reduced by \$20,000 for design of Hyde Street – works undertaken in-house.
 - Car Park Income Profit Share increased by \$18,080.
- Insurance Expenses reduced by \$1,090
- Other (Adopt-a-Tree program) reduced by \$4,000.

Non-operating Grants, Subsidies, Contributions

- Increased by the value of grants linked to carry forward capital works projects.



2017/18 DRAFT BUDGET - COMMENTARY

As a result of these adjustments, the draft 2017/18 Operating Budget reflects the following:

INCOME STATEMENT BY NATURE OR TYPE								
	2013/14	2014/15	2015/16	2016/17		2017/18	Variance to:	
	Audited Actual	Audited Actual	Audited Actual	Revised Budget	Forecast Actual	Draft Budget	Revised Budget	Forecast Actual
REVENUE								
Rates	25,362,390	27,478,028	29,601,379	31,208,530	31,236,554	32,939,532	5.5%	5.5%
Operating Grants, Subsidies & Contributions	1,435,384	2,138,565	966,658	1,431,535	1,990,756	815,585	-43.0%	-59.0%
Fees and Charges	19,187,447	19,654,668	19,285,579	19,157,720	18,484,502	18,888,300	-1.4%	2.2%
Interest Earnings	897,486	907,919	1,106,722	936,200	958,715	958,080	2.3%	-0.1%
Other Revenue	1,099,417	1,418,990	1,503,562	1,460,360	1,173,138	1,323,155	-9.4%	12.8%
	47,982,124	51,598,170	52,463,900	54,194,345	53,843,665	54,924,652	1.3%	2.0%
EXPENDITURE								
Employee Costs	(22,996,728)	(23,287,895)	(24,323,430)	(25,139,415)	(25,295,113)	(25,939,930)	3.2%	2.5%
Materials and Contracts	(14,385,556)	(14,237,564)	(14,999,747)	(16,765,570)	(16,146,735)	(17,789,340)	6.1%	10.2%
Utility Charges	(2,176,874)	(1,913,034)	(1,927,414)	(1,947,070)	(1,819,900)	(1,955,570)	0.4%	7.5%
Depreciation on Non-Current Assets	(11,760,170)	(11,214,551)	(10,089,839)	(9,833,560)	(9,689,243)	(9,663,980)	-1.7%	-0.3%
Interest Expenses	(1,145,812)	(1,163,983)	(1,093,320)	(1,048,240)	(1,048,240)	(995,630)	-5.0%	-5.0%
Insurance Expenses	(878,414)	(1,137,988)	(923,484)	(908,370)	(888,600)	(889,760)	-2.0%	0.1%
Other Expenditure	(449,720)	(173,107)	206,804	268,995	467,314	183,780	-31.7%	-60.7%
	(53,793,274)	(53,128,122)	(53,150,430)	(55,373,230)	(54,420,517)	(57,050,430)	3.0%	4.8%
OPERATING RESULT	(5,811,150)	(1,529,952)	(686,530)	(1,178,885)	(576,852)	(2,125,778)	80.3%	268.5%
Non-Operating Grants & Contributions	1,903,855	1,000,136	1,384,622	2,728,547	2,252,775	2,692,344		
Profit/Loss on Asset Disposal	2,296,451	6,694,802	3,487,327	1,020,686	1,020,686	411,373		
Revaluation		(814,891)	0					
NET RESULT	(1,610,844)	5,350,095	4,185,419	2,570,348	2,696,609	977,939		

The above table shows the movements in the Operating Budget since 2013/14, with the percentage variation from 2016/17 calculated. Key factors contributing to the variations are detailed below:

2.1 Operating Revenue

The total Operating Revenue is reflecting a 1.3% increase over the 2016/17 Revised Budget and 2% on the Forecast Actual. Key factors include:

- Rates:** The budget has increased by 5.5%, attributed to a 2% increase in the rate base (the number of rateable properties increased by 350), an average 2.7% increase in the rate in dollar plus increase to the Minimum Rate.
- Grants/Subsidies/Contributions:** 50% of the 2017/18 Financial Assistance Grant was received in advance and recorded as revenue for 2016/17, therefore requiring a corresponding reduction in the 2017/18 Budget.
- Fees and Charges** The budget is reflecting a decrease of 1.4% over the 2016/17 Budget, but a 2.2% increase on the 2016/17 Forecast Actual. This is reflecting a reduced level of activity being sustained impacting on Development and Building Applications and Beatty Park revenue in particular.
- Interest Earnings** Overall interest revenue is forecast to increase by 2.3% on the previous budget, primarily attributable to an increase in the funds held in Reserves.
- Other Revenue:** This income area can vary each year depending on circumstances contributing to sundry income. A significant contributor to the reduction is the removal of management fees associated with the City's past role of managing the Leederville Gardens Retirement Village.



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2.2 Operating Expenditure

The total Operating Expenditure is reflecting a 3% increase over the 2016/17 Revised Budget and 4.8% increase on the Forecast Actual. Key factors include:

Employee Costs:	A 3.2% increase on budget which includes an additional 4.1 (FTE) positions to assist in delivering City services, together with award payments.
Materials and Contracts:	A 6.1% increase is proposed, with increases spread across a variety of operational areas. Key impacts include: <ul style="list-style-type: none"> • 35% decrease in equipment leasing fees • 560% increase in Valuation Expenses to provide for the triennial review of gross rental valuation data by the Valuer General's office. • 6.3% increase in tipping costs, attributable to growth and a proposed 5% increase in the MRC gate fee (\$174/tonne up from \$165) • 10% increase in Events expenditure • 12% increase in Contractors – this increase is substantially driven by preventative maintenance requirements as part of the overall improved asset management practices, including painting and other preventative maintenance. • A 40% increase Consultancy Fees associated with projects listed in the CBP.
Utility Charges:	A combination of competitive rates being obtained for 'contestable' power and forecast efficiencies in gas consumption is seeing utility costs being maintained at a constant level. Although it is noted that the State Government has delayed bringing down the State Budget, which could impact on utility costs.
Other Expenditure:	This expenditure area covers a wide range of accounts, including areas of maintenance, programmes, overheads and internal cost recoveries. The variation is therefore a combination of a wide range of circumstances.

2.3 Non-Operating Income/Expenditure

This area of the budget provides for Capital Income, with the following proposed for 2017/18:

- Capital Grants directly associated with the Capital Works Program (including carry forwards) totalling \$2,692,344.
- Profit (and Loss) on Disposal of Assets for a total of \$0.411 million. This takes into account the current 'book value' of assets being sold against the total proceeds from the sale. The RSS specifies \$0.538 million for Proceeds from Disposal of Assets, which relates to the following assets:
 - \$333,333 for the distribution from Tamala Park Regional Council for land sale activities. This is down from \$916,666 in 2016/17, reflecting the softening in the land sales market.
 - \$204,500 for the sale/trade-in of plant listed for replacement in the 2017/18 Capital Works Program (including carry forwards).

It is noted that the proceeds from land sales activities by the Tamala Park Regional Council, of which the City of Vincent receives a 1/12th share is down from \$916,666 in 2016/17 reflecting the significant down turn in the land sales market. The proceeds proposed in future years are currently projected to revert to a higher level, however this is an area of risk and very dependent on market influences.



CITY OF VINCENT

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3 CAPITAL BUDGET

3.1 General Observation

Historically, the City of Vincent has prepared a 12 month capital works programme for incorporation into the Annual Budget. Best practice would indicate that a minimum 10 year capital works programme should be developed, to align with the 10 Year Long Term Financial Plan (LTFP). The direct benefits of adopting a longer term capital works programme are:

1. Alignment with the duration of the SCP;
2. Demonstrable integration with the CBP;
3. The community is better informed of the proposed works to be undertaken within the City, over an extended period;
4. The City can ensure the programme is aligned to the capacity of the organisation to manage it;
5. Council can consider the funding requirements over the full period and implement appropriate financial strategies, designed to smooth the impact of major projects; and
6. Through the LTFP, the recurrent costs of proposed improvements can be modelled to enable whole of life consideration of budget proposals.

One of the risks of a 12 month capital works program is the tendency to over commit on the level of work that can be implemented during the period, particularly when it is a major project and known to require longer than 12 months to complete. This can also impact on funding decisions such as the timing of loans and potentially the amount of rates being raised in a given year.

The following table clearly demonstrates the experience over the last 6 full years.

CAPITAL WORKS PROGRAMME - BUDGET Vs ACTUAL													
	2010/11		2011/12		2012/13		2013/14		2014/15		2015/16		2016/17
	Adopted Budget	Actual	Adopted Budget	Actual	Adopted Budget	Actual	Adopted Budget	Actual	Adopted Budget	Actual	Revised Budget	Forecast Actual	Revised Budget
Land and Buildings	12,125,150	758,406	15,154,425	987,180	11,249,000	7,750,758	1,229,000	530,549	1,774,275	561,670	2,198,201	1,782,335	1,595,624
Infrastructure Assets	10,843,835	1,950,107	12,002,448	3,158,218	13,956,365	8,832,287	12,198,585	6,080,709	13,762,767	6,994,170	8,244,538	5,595,750	7,890,080
Plant and Equipment	2,662,600	1,970,662	1,126,500	514,390	1,757,000	1,358,217	3,504,166	1,202,353	1,205,167	1,434,416	1,872,979	347,205	3,219,989
Furniture and Equipment	214,900	156,837	183,000	112,678	310,640	208,397	201,750	61,430	153,625	64,417	506,489	277,601	1,090,423
Work in Progress		1,744,041		9,101,840									
	25,846,485	6,580,053	28,546,373	13,874,306	27,273,005	18,149,659	17,133,501	7,875,041	16,895,834	9,054,673	12,822,207	8,002,891	13,796,116
		25.5%		48.6%		66.5%		46.0%		53.6%		62.4%	

It is important when developing a capital works programme, in addition to financial considerations, to consider the capacity of the organisation to deliver the works within the allocated timeframe.

3.2 2017/18 Capital Works Programme

The initial Capital Works program was presented at Budget Workshop 2 (21 March 2017) that reflected the following works program spread over a four-year period:

Category	Draft Capital Works Budget 2017/18				Funding Source				
	Total	Renewal	Upgrade	New	Total	Municipal	Reserve	Grant	Contribution
Land & Buildings	1,837,500	1,010,000	825,000	2,500	1,837,500	1,513,685	319,815	0	4,000
Infrastructure Assets	6,524,145	3,417,145	1,905,000	1,202,000	6,524,145	4,242,200	175,000	2,106,945	0
Plant and Equipment	1,868,910	1,767,500	0	101,410	1,868,910	1,133,910	350,000	0	385,000
Furniture and Equipment	1,640,500	625,500	175,000	840,000	1,640,500	1,640,500	0	0	0
	11,871,055	6,820,145	2,905,000	2,145,910	11,871,055	8,530,295	844,815	2,106,945	389,000



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Through successive workshops and reviews, the final revision was presented to Budget Workshop 6 on 13 June 2017, which provided for the following overall expenditure:

Draft Capital Works Budget 2017/18					Funding Source				
Category	Total	Renewal	Upgrade	New	Total	Municipal	Reserve	Grant	Contribution
Land & Buildings	2,365,500	1,430,000	933,000	2,500	2,365,500	2,031,685	319,815	10,000	4,000
Infrastructure Assets	5,968,645	2,828,145	1,955,000	1,185,500	5,968,645	3,482,700	175,000	2,310,945	0
Plant and Equipment	1,297,210	1,203,000	0	94,210	1,297,210	433,210	654,500	0	209,500
Furniture and Equipment	1,013,500	447,500	175,000	391,000	1,013,500	1,013,500	0	0	0
	10,644,855	5,908,645	3,063,000	1,673,210	10,644,855	6,961,095	1,149,315	2,320,945	213,500

Since Budget Workshop 6 there have been a few minor changes impacting on the works proposed for 2017/18:

- Remove \$400,000 for 'Beatty Park Remedial Works to Plantroom as this was approved at the 27 June 2017 OMC for immediate commencement.
- Delete \$40,000 for Woodville Reserve minor upgrade.
- Defer \$100,000 for Hyde Park Pathway Upgrade stage 2 until 2018/19.
- Add \$120,000 for Roads to Park Demonstration Project, Hyde Street.
- Reduce \$20,000 for Plant Replacement

As a result, the following summarises the new projects proposed in the 2017/18 Budget, associated work category and funding.

Draft Capital Works Budget 2017/18					Funding Source				
Category	Total	Renewal	Upgrade	New	Total	Municipal	Reserve	Grant	Contribution
Land & Buildings	1,782,500	1,060,000	705,000	17,500	1,782,500	1,433,685	319,815	25,000	4,000
Infrastructure Assets	6,131,645	2,728,145	2,158,000	1,245,500	6,131,645	3,660,700	175,000	2,295,945	0
Plant and Equipment	1,277,210	1,183,000	0	94,210	1,277,210	433,210	639,500	0	204,500
Furniture and Equipment	1,013,500	447,500	175,000	391,000	1,013,500	1,013,500	0	0	0
	10,204,855	5,418,645	3,038,000	1,748,210	10,204,855	6,541,095	1,134,315	2,320,945	208,500

As part of the budget process, it is also necessary to consider the impact of those capital projects on the 2016/17 Budget that were either not completed or commenced in 2016/17 and will therefore need to be carried forward into 2017/18. Following a review of the progress of works in 2016/17 and addition of the Carry Forward projects to the value of \$3,209,753, the following table then summarises the full budget for capital expenditure in 2017/18.

Draft Capital Works Budget 2017/18 with Carry Forwards					Funding Source				
Category	Total	Renewal	Upgrade	New	Total	Municipal	Reserve	Grant	Contribution
Land & Buildings	2,288,420	1,483,000	777,800	27,620	2,288,420	1,869,605	389,815	25,000	4,000
Infrastructure Assets	8,416,727	3,358,148	3,335,977	1,722,602	8,416,727	5,530,343	223,040	2,663,344	0
Plant and Equipment	1,597,846	1,476,500	0	121,346	1,597,846	696,596	696,750	0	204,500
Furniture and Equipment	1,111,615	453,500	212,500	445,615	1,111,615	1,111,615	0	0	0
	13,414,608	6,771,148	4,326,277	2,317,183	13,414,608	9,208,159	1,309,605	2,688,344	208,500

Importantly, all carry forward projects come forward with their relevant funding, so they have no impact on the demand for rates in 2017/18. In the case of the Municipal funded projects, the equivalent funding is factored into the Opening Balance, whereas the receipt of a Grant and Reserve transfers is transferred to occur in 2017/18.

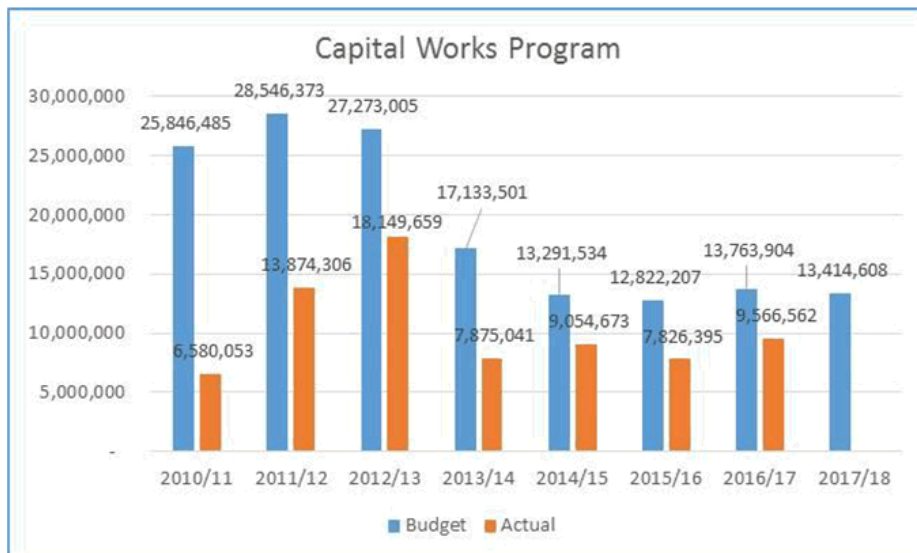
Under a separate report (item 6.1) to the July 2017 OMC, the Acting Director Technical Services presented a capital works update, specifically dealing with a number of infrastructure projects that have for various reasons been prevented from commencing during 2016/17. The total value of the 16 projects is \$1,590,000, which effectively accounts for 50% of the carry forward projects.



2017/18 DRAFT BUDGET - COMMENTARY

The following table demonstrates the potential for annual capital works programs to be set at a level beyond the capacity to deliver over a 12 month period. The City is particularly conscious of this and endeavouring to deal with this through a range of strategies:

1. Consider the financial and resourcing capacity when setting works schedules. It is of note that the 2017/18 capital works budget is lower in real terms than the 2016/17 Capital Budget.
2. Implementing a project management development program across the organisation.
3. Provided an additional resource during 2016/17 in the Asset Management team.
4. Undertaking a full review of the City's Workforce plan.





2017/18 DRAFT BUDGET - COMMENTARY

4 RATING STRATEGY

4.1 Legislation

The *Local Government Act 1995* (Part 6, Division 6) and the *Local Government (Financial Management) Regulations 1996* (Part 5) provide the legislative power and framework for the levying of local government rates. Key aspects of the legislation impacting on a rating strategy include:

- Section 6.26 Except as provided for in Section 6.26, all land within a district is rateable land;
- Section 6.32 In order to make up the 'budget deficiency', a local government is to impose a general rate which may be imposed either uniformly or differentially. A local government may also impose a specified area rate, a minimum rate and a service charge;
- Section 6.33 A local government may impose a differential general rate (DGR) according to land zoning, land use, whether the land is vacant or not, or a combination of each characteristic;
- Section 6.33 No DGR in each category (UV or GRV) is to be more than twice the lowest DGR, unless approved by the Minister;
- Section 6.34 The amount shown in the Annual Budget as being the amount estimated to be yielded by the general rate is not to vary by +/-10% of the budget deficiency;
- Section 6.35 The local government can impose differential minimum rates, however it is not to be applied to more than 50% of the properties within the district or within each category;
- Section 6.35 A minimum is to be applied separately for each differential rating category where a differential rate is imposed.
- Section 6.35 If a separate DGR is imposed on the basis of vacant land status, a separate minimum rate can be imposed with the approval of the Minister not in accordance with the 50% requirement; and
- Section 6.35 A lesser minimum charge can be applied to any portion of the district, providing the total is less than 50% of the properties on minimum rates (within the district or within the particular category).
- Section 6.36 Before imposing any differential general rates or minimum rates a local government is required to give local public notice of its intention to do so and invite public submissions for a minimum period of 21 days.

4.2 Background

All rateable properties are assigned a value by the Valuer General's Office (VGO) on the basis of either an Unimproved Value or Gross Rental Value (GRV). In Vincent, all rateable properties are assessed by the GRV method. Every three years the VGO undertakes a review of all GRVs and issues the values to local government to apply in the following financial year. The VGO has recently provided an updated role to be applied in 2017/18.

The Rate Setting Statement (RSS) is used to determine the amount of rates required to be raised in any year. This factors in the following financial information:

1. all operating revenue to be received from other sources, including increases in fees and charges and grants etc;
2. forecast operating and capital expenditure;
3. transfers to and from Reserves;
4. other funding sources such as loan funding;
5. forecast Opening position (surplus or deficit).



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The balance is the Budget Deficiency, which is required to be generated from Rates. Once the amount to be raised from Rates is identified, an equitable rating strategy can then be considered. This involves:

1. determine whether the rate base has changed (increased);
2. consider the effect of a triennial GRV review (if applicable);
3. calculating the preliminary percentage increase from the previous year;
4. consider any changes to the rate distribution model and minimum rates.

Growth

Vincent has been experiencing a moderate level of growth in the number of rateable properties, which therefore increases the rate base and level of income able to be generated from rates, with the following table demonstrating a 2% increase during 2016/17.

YEAR (30 June)	RATEABLE PROPERTIES	Increase	
		Number	%
2017	18217	350	1.96%
2016	17867	313	1.78%
2015	17554	260	1.50%
2014	17294	560	3.35%
2013	16734	136	0.82%
2012	16598	26	0.16%
2011	16572	246	1.51%
2010	16326	256	1.59%

4.3 Minimum Rates

Minimum rates are imposed to establish the minimum amount any property must pay to contribute to the cost of services provided by a local government, regardless of the value (GRV) of their property. Whilst the Act establishes limits on the percentage of properties to be Minimum Rated, an optimised Minimum Rate has the potential of delivering a higher yield by category from a lower Rate-in-the-Dollar. The following table demonstrates the level of minimum rates imposed by the City over the past eight years.

	2009/10 Actual	2010/11 Actual	2011/12 Actual	2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Budget	2016/17 Budget
Total Rateable Properties				16,603	16,732	16,904	17,554	17867
Total Rate Revenue (\$)	\$21,101,600	\$22,410,088	\$23,825,952	\$25,362,390	\$27,302,021	\$26,909,021	\$29,596,786	\$30,725,530
Minimum Rate (\$)	\$572.00	\$599.00	\$624.00	\$655.00	\$681.00	\$707.00	\$907.00	\$1,007.00
Number on Minimum Rates	999	997	718	791	761	907	2,125	3,230
Minimum Rates Paid (\$)	\$571,428	\$597,203	\$447,984	\$518,110	\$518,241	\$642,663	\$1,928,896	\$3,252,610
Percentage increase		5%	4%	5%	4%	4%	28%	11%
\$ Increase		\$27.00	\$25.00	\$31.00	\$26.00	\$26.00	\$200.00	\$100.00

In 2015 it was recognised that the Minimum Rate in Vincent was clearly out of proportion to other local governments, with the average minimum rate paid for residential properties across the metropolitan area in 2014/15 being \$1,143 (including the Waste Collection charge) compared to the \$707 at the City of Vincent. Even with the increase of the minimum rate in 2015/16 to \$907 and then \$1,007 in 2016/17, the City of Vincent levied the second lowest Minimum Rate in the metropolitan region, just behind the City of Perth.

Interestingly, a minimum of \$1,100 in 2016/17 would have placed the City with the fifth lowest Minimum Rate, between the City of Belmont (\$1,093.30) and Cambridge (\$1,127.00).



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4.4 Differential Rates

Council Rates are a land tax and arguably could even be defined as a wealth tax given they are based on the value (GRV) of individual properties. Rating is however only a part of the revenue 'pie' available to local governments, but is influenced by decisions involving strategic pricing policy, such as striking a balance between recovering the cost of services that have predominantly private good characteristics through user-pays charges and applying property rates to offset the cost of services with predominant public good characteristics.

The rating system is used to determine the share of revenue contributed by each property. Importantly, it must be remembered that a reduction provided to any group of ratepayers through the use of differential rates must be borne by increases to other ratepayers. Similarly, a pricing policy that provides high levels of concession for users (low user-pays pricing), will require a corresponding increase from the rating system.

Whilst a simple rating system is preferable, in that it is easily communicated, simpler to administer and more readily understood by the community that does not mean a Uniform General Rate is appropriate in all instances. Prior to 2014/15, the City levied a single General Rate and Minimum Rate, however a Differential Rate was adopted as part of the 2014/15 Annual budget to provide the following:

	Rate in Dollar ¢	Minimum Rate \$
Vacant Commercial	11.58	1,414
All Other Properties	5.79	707

The stated object of the higher Vacant Commercial rate was to encourage the development of vacant land, to increase the street appeal of suburbs and the vibrancy of town centres.

The previous GRV revaluation implemented in July 2014 demonstrated the impact of valuation changes on different use types. In that instance, the following average valuation increases were experienced:

- industrial properties 11%
- commercial properties 15%
- residential properties 31%

Whilst at the time, the City endeavoured to neutralise the increase in the overall valuation at the (then) single rate category level, by reducing the base rate in the dollar, this had the effect that any property that experienced a valuation increase less than 17% would have actually received a rate reduction. Given that the average increase across the use types of industrial and commercial was below that threshold, the majority actually had a rate reduction in 2014/15.

Although it is not possible to overcome variations within a use or zoning type such as 'residential', other than separating vacant residential, it is possible to compensate for the variations in values between use or zoning types through the differential rating system. The Act provides that a local government may impose a differential general rate (DGR) according to land zoning, land use, whether the land is vacant or not, or a combination of each characteristic

In 2015/16, Council resolved to introduce a 'Residential' category, effectively to separate Residential from the 'Other' land use/zoning types, which is predominantly commercial and industrial uses. In order to establish a differential between the Residential and Other categories the Other category was set above Residential. The Commercial Vacant category established in 2014/15 already experienced a differential significantly above the other two categories, so it remained at the same.

In providing a rationale for the difference between the Residential and Other categories, it was advised that the differential rating system has been applied to enable an equitable rates distribution model and avoid the impact of variations in GRV revaluations. The rate in the dollar for the Other category was set to align the level of income with the percentage the properties represent to the overall value of the rate base (26%). It was highlighted that this is structural change, with any minor variations in the percentages between Other and Residential likely to be resolved through successive budgets as the Minimum Rate for Residential properties is incrementally increased.



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Each category was also to have a separate Minimum Rate applicable. Given the disproportionately low level that the Minimum Rate had previously been set in Vincent, it was recognised that achieving an optimum level consistent with the industry average would need to be phased in over successive years.

4.5 Rating Benchmark

In developing an equitable rating model, it is useful to undertake a comparison with other metropolitan local governments. The following table details how the rate in the dollar and waste collection charges (where they are applied separately) levied in 2016/17 impact on the rate levied on an individual residential property at a nominated Gross Rental Value (GRV) of \$21,000.

Council	Rate in \$	Minimum Rate	Waste Charge	Security	Total		Ranking Based on:	
					Minimum Payable	on GRV of \$21,000	Minimum	\$21,000
Cottesloe	5.510000	\$1,069.00	\$ -		\$ 1,069.00	\$ 1,157.10	4	1
Perth	4.481350	\$ 695.00	\$ 286.00		\$ 981.00	\$ 1,227.08	1	2
Claremont	5.806000	\$1,265.00	\$ -		\$ 1,265.00	\$ 1,265.00	17	4
Belmont	4.628900	\$ 800.00	\$ 293.30		\$ 1,093.30	\$ 1,265.37	5	3
Vincent	6.124000	\$1,007.00	\$ -		\$ 1,007.00	\$ 1,286.04	2	5
Canning	4.289000	\$ 751.00	\$ 361.00	\$ 54.90	\$ 1,166.90	\$ 1,316.59	8	6
Stirling	4.640000	\$ 819.00	\$ 331.00	\$ 30.00	\$ 1,180.00	\$ 1,335.40	10	7
East Fremantle	6.446600	\$1,035.00	\$ -		\$ 1,035.00	\$ 1,353.79	3	8
Melville	6.255597	\$1,233.50	\$ -	\$ 53.75	\$ 1,287.25	\$ 1,367.43	18	9
Fremantle	6.565600	\$1,259.00	\$ -		\$ 1,259.00	\$ 1,378.78	16	10
Bayswater	5.116000	\$ 821.00	\$ 331.13		\$ 1,152.13	\$ 1,405.49	6	11
Peppermint Grove	6.946000	\$1,373.00	\$ -		\$ 1,373.00	\$ 1,458.66	22	12
Joondalup	5.314500	\$ 849.00	\$ 346.00		\$ 1,195.00	\$ 1,462.05	11	13
Mosman Park	5.717400	\$ 861.00	\$ 317.00		\$ 1,178.00	\$ 1,517.65	9	14
Gosnells	6.017000	\$ 926.00	\$ 303.00		\$ 1,229.00	\$ 1,566.57	13	16
Cockburn	7.250000	\$1,281.00	\$ -	\$ 70.00	\$ 1,351.00	\$ 1,592.50	21	15
Victoria Park	7.710000	\$1,156.00	\$ -		\$ 1,156.00	\$ 1,619.10	7	17
Wanneroo	7.758100	\$1,305.00	\$ -		\$ 1,305.00	\$ 1,629.20	19	18
South Perth	6.540000	\$ 940.00	\$ 272.00		\$ 1,212.00	\$ 1,645.40	12	19
Nedlands	4.743400	\$1,373.00	\$ 293.00		\$ 1,666.00	\$ 1,666.00	29	20
Subiaco	5.465700	\$ 918.00	\$ 519.00		\$ 1,437.00	\$ 1,666.80	26	21
Rockingham	6.780800	\$1,085.00	\$ 229.00	\$ 34.25	\$ 1,348.25	\$ 1,687.22	20	22
Kalamunda	5.689200	\$ 865.00	\$ 510.00		\$ 1,375.00	\$ 1,704.73	23	23
Bassendean	6.551000	\$1,057.00	\$ 345.00		\$ 1,402.00	\$ 1,720.71	25	24
Cambridge	6.018930	\$ 962.00	\$ 500.00		\$ 1,462.00	\$ 1,763.98	27	25
Kwinana	7.303000	\$ 943.00	\$ 292.00		\$ 1,235.00	\$ 1,825.63	14	26
Swan	6.775100	\$ 845.00	\$ 384.00	\$ 150.00	\$ 1,379.00	\$ 1,956.77	24	27
Armadale	8.265000	\$1,117.00	\$ 363.00		\$ 1,480.00	\$ 2,098.65	28	28
Mundaring	7.786800	\$ 790.00	\$ 465.00		\$ 1,255.00	\$ 2,100.23	15	29

City of Vincent Residential category median GRV (excluding group housing) is \$20,020

City of Vincent Residential Category mean average GRV is \$22,306

In a Residential rating context, the above table demonstrates, that when the Waste Collection charge is factored in, the City of Vincent in 2016/17:

1. had the second lowest Minimum Rate in the metropolitan area; and
2. had the fifth lowest combined Rates/Waste Charge of the 30 local governments listed for a residential property with a GRV of \$21,000.



2017/18 DRAFT BUDGET - COMMENTARY

4.6 Triennial GRV Review

Every three years, the Valuer General is required to provide to local governments an update GRV roll which is to be applied for the subsequent rating year. The Valuer General's Office has recently provided the roll to be applied in the 2017/18 Rating year, with the following table demonstrating the impact in the City of Vincent on the total GRV for each use category:

Classification	Old Valuations	New Valuations	% change +/-
Residential	360,670,161	360,695,451	0.01
Vacant Residential	5,227,855	6,166,560	17.96
Other	124,877,212	127,743,121	2.29
Vacant Commercial	2,408,050	2,750,500	14.22
Total	493,183,278	497,355,632	0.85

Whilst individual properties and areas may have fluctuated in value, at an overall category level, it can be seen that:

- Residential developed properties have on average maintained parity.
- Vacant land has increased, although it should be noted the valuation methodology is different to developed land, with the GRV being a calculation of the capital value multiplied by 3%.
- Non-residential properties (Other - Commercial and industrial) have increased on average by 2.29%.

4.7 2017/18 Rates

The Budget Deficiency presented on the Rate Setting Statement (**Attachment 1**) is \$32,939,532. This represents an increase of approximately 5.5% on the City's rate revenue of \$31.237 million in 2016/17. As properties are developed throughout the year, the City is provided updated valuation data, which is then utilised to issue interim rates. In 2017/18, it is anticipated this growth will provide approximately \$405,000, therefore the balance of the Budget Deficiency, being \$32,534,532 will need to be derived from the levying of the Annual Rates.

Approximately 2% of this increase will be generated from the annual growth in the rate base. Given the minimal impact of the triennial GRV review on developed land, it is proposed that:

- a 2.7% increase be applied to the 2016/17 rate in the dollar for Residential properties;
- as the City does not currently differentially rate vacant residential properties, so no adjustment is proposed (there are approximately 308);
- increase the Other category by 2.7% after first neutralising the impact of the 2.29% increase in the overall GRV.
- increase the minimum rate for Residential and Other to \$1,100 and retain Commercial Vacant at \$1,414

Based on the above, the following table demonstrates the Differential and Minimum Rates proposed for 2017/18 (as published in the Notice), with a comparison over the last three years:

Rating Category	2014/15		2015/16		2016/17		Draft 2017/18	
	Rate-in-\$	Minimum	Rate-in-\$	Minimum	Rate-in-\$	Minimum	Rate-in-\$	Minimum
General	0.05789	\$707						
Commercial Vacant	0.11578	\$1,414	0.11578	\$1,414	0.11914	\$1,414	0.12236	\$1,414
Residential	As for General		0.05951	\$907	0.06124	\$1,007	0.06289	\$1,100
Other	As for General		0.06281	\$907	0.06463	\$1,007	0.06489	\$1,100
INCREASE								
Commercial Vacant			0.0%	0.0%	2.9%	0.0%	2.7%	0.0%
Residential			2.8%	28.3%	2.9%	11.0%	2.7%	9.2%
Other			8.5%	28.3%	2.9%	11.0%	0.4%	9.2%



CITY OF VINCENT

2017/18 DRAFT BUDGET - COMMENTARY

4.8 Pensioner Concession

The Pensioners and Seniors Rebate Scheme is established under *the Rates and Charges (Rebates and Deferments) Act 1992*. The purpose of this scheme is to provide concessions to pensioners and seniors on their local government rates, water service charge and Emergency Service Levy. The concessions available are either a rebate on, or the deferment of, these charges.

Whilst the concession is available on local government rates, it does not cover a rubbish charge, where that charge is levied separately. In view of this, the City of Vincent and a number of other local governments do not levy a separate rubbish charge and therefore effectively include the cost with the amount to be generated from rates.

Whilst this practice delivers a direct benefit to eligible pensioners and seniors card holders, it does remove the transparency of the cost of providing a rubbish service to ratepayers and means the cost of the service is paid in proportion to the value of the property (GRV), rather than a fixed price based on bin lifts or size of bin.

The scheme entitles pensioners and seniors card holders to a rebate of up to 50% on the local government rates, which is then paid by the government to the relevant local government. Legislative amendments to the *Rates and Charges (Rebates and Deferments) Act 1992* provided for a capped limit to the 50% concession from 1 July 2016. The pensioner rates cap amount will be prescribed each year, however it was capped at \$750 for 2016/17. The gazettal of the cap amounts, consistent with the current process for the Senior's concession, is expected to occur in late June, prior to commencement of the rating year.



2017/18 DRAFT BUDGET - COMMENTARY

5 Budget Development Framework

5.1 Legislative Requirements

Section 6.2 of the *Local Government Act 1995* (the Act), prescribes that local governments are required to prepare and adopt "in the form and manner prescribed" the financial year budget.

In the preparation of the annual budget the local government is to have regard to the contents of the **plan for the future** of the district made in accordance with section 5.56 and to prepare a detailed estimate for the current year of –

- (a) the expenditure by the local government; and
- (b) the revenue and income, independent of general rates, of the local government; and
- (c) the amount required to make up the deficiency, if any, shown by comparing the estimated expenditure with the estimated revenue and income.

The requirements for the Plan for the Future are prescribed in Division 3 Part 5 of the *Local Government (Administration) Regulations 1996*, which prescribes the requirement for:

- the preparation, adoption and periodic review of a Strategic Community Plan for each financial year after 30 June 2013; and
- the preparation, adoption and periodic review of a Corporate Business Plan for each financial year after 30 June 2013.

(see following section on Integrated Planning and Reporting Framework).

The annual budget is to incorporate (S6.2(4)) –

- (a) particulars of the estimated expenditure proposed to be incurred by the local government; and
- (b) detailed information relating to the rates and service charges which will apply to land within the district including -
 - (i) the amount it is estimated will be yielded by the general rate; and
 - (ii) the rate of interest (if any) to be charged by the local government on unpaid rates and service charges; and
- (c) the fees and charges proposed to be imposed by the local government; and
- (d) the particulars of borrowings and other financial accommodation proposed to be entered into by the local government; and
- (e) details of the amounts to be set aside in, or used from, reserve accounts and of the purpose for which they are to be set aside or used; and
- (f) particulars of proposed land transactions and trading undertakings (as those terms are defined in and for the purpose of section 3.59) of the local government; and
- (g) such other matters as are prescribed.



2017/18 DRAFT BUDGET - COMMENTARY

5.2 Integrated Planning and Reporting Framework.

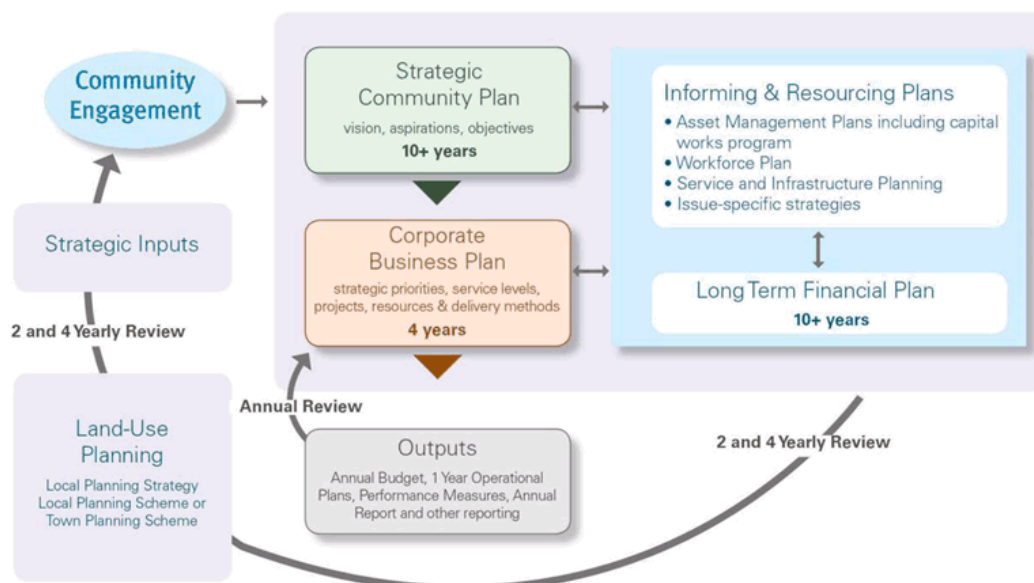
In 2010, the Integrated Planning and Reporting Framework (IPRF) and Guidelines were introduced in Western Australia as part of the State Government’s Local Government Reform Program. The Local Government Reform Steering Committee noted that while there are examples of good organisational planning in the local government sector, the sector overall is not strong in:

- Ensuring community input is explicitly and reliably generated.
- Providing the capacity for location specific planning where appropriate.
- Informing the long term objectives of the local government with these inputs.
- Identifying the resourcing required to deliver against the long term objectives.
- Clearly articulating long term financial implications and strategies.

The guidelines were supported by amendments to the *Local Government (Administration) Regulations 1996*, which came into effect on 1 July 2013 requiring all local governments in Western Australia to have developed and adopted a Strategic Community Plan and a Corporate Business Plan - supported and informed by resourcing and delivery strategies. These plans will drive the development of each local government’s Annual Budget and through a process of continuous improvement local governments should be better able to plan for and meet the needs of their communities.

The IPRF Advisory Standard published by the Department of Local Government and Communities states that the legislation requires only that basic standards be met. The intermediate and advanced standards demonstrate the higher levels to which local governments should aspire as they strive towards achieving best practice. Meeting the basic standard is a pre-requisite for progression to both the intermediate and advanced standards. The intermediate standards need to be met before progression to the advanced standards.

The following flow chart outlines the process and linkages involved in a fully integrated system, with long (minimum 10 years), medium (minimum four years) and short term outputs, including a one Year Operational Plan, including the Annual Budget.





CITY OF VINCENT

2017/18 DRAFT BUDGET - COMMENTARY

The key components of the IPRF are:

Strategic Community Plan	The SCP is the overarching document that sets out the vision, aspirations and objectives of the community in the district, to form the basis of the local government's strategy and direction. It covers a period of at least 10 financial years and is reviewed <i>at least</i> once every 4 years.
Corporate Business Plan	The CBP shows how, over a minimum 4-years, resources will be directed towards strategies and actions that deliver on the aspirations and vision of the community. The CBP also draws together actions contained within the City's Capital Works Program and various informing strategies to provide a medium-term snapshot of operational actions, commitments and priorities to inform the annual planning and budgeting process.
Long Term Financial Plan	The LTFP enables local governments to set priorities, based on their resourcing capabilities, for the delivery of short, medium and long term community priorities. The Long Term Financial Plan (LTFP) is a ten year rolling plan that informs the Corporate Business Plan to activate Strategic Community Plan priorities. From these planning processes, Annual Budgets that are aligned with strategic objectives can be developed. The LTFP indicates a local government's long term financial sustainability, allows early identification of financial issues and their longer term impacts, shows the linkages between specific plans and strategies, and enhances the transparency and accountability of the Council to the community.
Informing/Resourcing Plans	Given the scale of infrastructure managed by local governments, the Asset Management Plans are an essential factor influencing the performance, service delivery and ultimate sustainability of an individual local government. This in turn will significantly impact on the Workforce Plan and works scheduling, needing to be factored into the LTFP. However, care must be taken to ensure all adopted plans and strategies are reviewed to ensure they are integrated into the forward planning of the City.

It is intended, that Local governments that embrace IPR will realise a range of benefits from their commitment to the continuous improvement pathway inherent in IPR, by:

- Having a clear strategic direction and the confidence to implement it knowing that it has community endorsement;
- Encouraging the emergence of new civic leaders through community engagement activities.
- Demonstrating a sound plan and vision to external funding agencies and to investors in the region;
- Building collaborative relationships with other agencies and organisations, from both public and private sector, and the community sector.
- Being in a position to contribute to collaborative initiatives with neighbouring local governments that create benefits for the community and the region;
- Being able to effectively contribute to and influence regional planning and State-wide planning.
- Attaining financial stability and sustainability.
- Producing community development outcomes.



CITY OF VINCENT

2017/18 DRAFT BUDGET - COMMENTARY

Council adopted on 14 June 2011 the amended Town of Vincent Plan for the Future (Strategic Community Plan 2011 – 2021) and Strategic Plan (Corporate Business Plan) 2011 – 2016. Those plans were subsequently reviewed and further components developed to conform with the requirements of IPRF as detailed below.

Plan	Date Adopted	Minimum Duration	Review Requirements
Strategic Community Plan (SCP)	10/09/2013	10 years	Minor review every 2 years and major review every 4 years
Corporate Business Plan (CBP)	10/09/2013	4 years	Annually
Long Term Financial Plan (LTFP)	25/06/2013	10 years	10 Year rolling plan
Asset Management Plan	23/04/2013		
Workforce Plan	23/04/2013		

As part of the 2015/16 Budget development, it was noted that whilst the City has prepared each of the above documents, the status of the asset management system and general level of integration between the plans means there is substantial work required to be undertaken before the tools are fully functional and an unqualified assessment of the City's financial sustainability could be provided.

In view of the status of the review of the SCP and maturity of the existing strategic and financial planning processes, a progressive approach is being applied to the development of an integrated model, rather than strict alignment to the IPRF flowchart. The IPRF flowchart provides for the Annual Budget to be an output from the CBP, which in turn has been informed by the various informing strategies, including the LTFP. That approach is sound, however, the progressive compilation of asset data and adoption of service standards and other criteria to influence future works programmes means a progressive approach is more achievable for the City.

A major review of the SCP has been initiated for presentation and adoption in 2017. In the interim, at the Ordinary Meeting of Council held 7 March 2017, Council considered a report presenting a range of strategic priorities and resolved:

That Council:

- ADOPTS the Strategic Priorities for 2017/18 included as Attachment 2 to guide Council's focus during 2017/18 and to inform considerations for the 2017/18 Draft Annual Budget; and**
- INVITES public submissions from the community aligned to the Strategic Priorities, for consideration in the development of the 2017/18 Draft Annual Budget in-lieu of advertising a Draft Budget for comment.**

2017/18 Strategic Priorities

More Inviting Green & Open Spaces

Our open spaces are precious to our community and important to protect, enhance and expand. We want to continue making our open spaces even better as well as finding creative ways to provide new spaces that respond to community needs.

Improving Community Connection & Inclusion

Our community is diverse, passionate and welcoming – it's part of what makes Vincent great. We want to help our community come together and stay connected, to support those in need and to make everyone feel welcome.

Meaningful & Smarter Community Engagement

We want everyone in our community to be able to have their say on the things that matter to them. To do this, we need to develop a deeper understanding of what's important to our community, what our community wants the future to look like and the role that we can play.

Best Practice Transparency, Accountability & Financial Management

We're proud of the progress we've made in this space in recent years and we want to keep setting high standards in transparency, accountability and financial management – to become the best performing local government we can be.



CITY OF VINCENT

2017/18 DRAFT BUDGET - COMMENTARY

A Better Customer Experience

Our success depends on our community's satisfaction. We don't just want to provide customer service, we want to provide a great customer experience that is modern and matches our community's expectations.

Thriving & Creative Town Centres

Our town centres are vibrant and thriving, each with their own unique character and identity. We want to make sure it stays that way by promoting high quality development outcomes and supporting our town centres and the creativity and culture they offer.

Supporting Liveable Neighbourhoods

We want to continue our focus on making our streets greener, safer, more attractive and inviting, and easier to get around Vincent for pedestrians and cyclists.

A Sustainable City

We want to be a smart and sustainable City by reducing waste, maximising recycling and reviewing how we use and source our energy.

Corporate Business Plan

A review of the CBP has been undertaken to establish a clear action list, aligned to the Council's Priorities for 2017 – 2018. Where known, projects have been forecast over the four year life of the CBP, however the development of the CBP has been on the basis of an interim approach, pending the outcome of the current review of the SCP.

The reviewed CBP will be presented separately to the OMC 25 July 2017.



2017/18 DRAFT BUDGET - COMMENTARY

6 Budget Influences

6.1 Economy

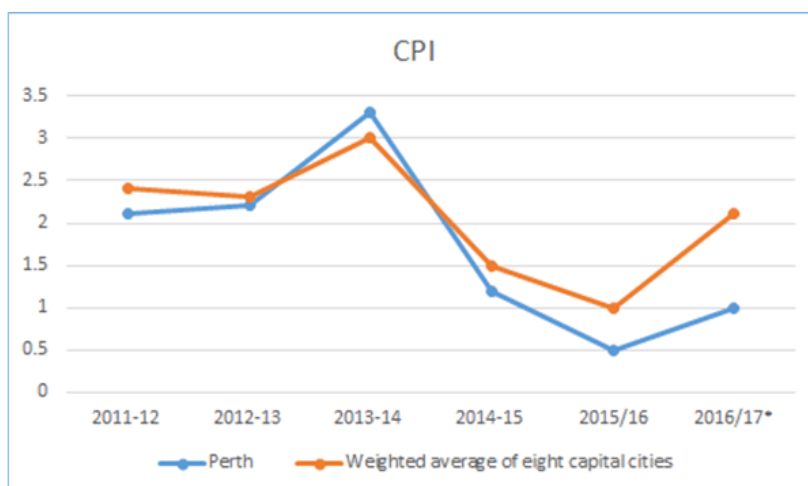
Consumer Price Index (CPI)

CPI is an inflationary indicator that measures changes in the price level of a market basket of consumer goods and services purchased by households. The main contributors to the lower CPI rate reflected in the March 2017 result for Perth are reductions in fuel costs, new housing and rental costs.

The March quarter "All groups" CPI for Perth is 0.0% however the annual rate (March 16 to March 17) is 1.0% compared to the weighted average for all capital cities of 2.1%. It is of note that the December 2016 annual rate was 0.4%, however that included the impact of the -0.6% March 2016 quarter. The following is an extract from the ABS website relevant to the March quarter for Perth:

Perth recorded no movement in the March quarter. Rises in automotive fuel (+7.7%), medical and hospital services (+1.3%) and pharmaceutical products (+4.2%) are offset by falls in rents (-2.4%), furniture (-5.8%), international holiday travel and accommodation (-3.1%) and new dwelling purchase by owner-occupiers (-0.8%). The fall in rents is due to a continuation of excess housing stock leading to high vacancy rates.

The following table shows the CPI results for the past 5 years.



Local Government Cost Index (LGCI)

Council services are quite different to household services, as a greater proportion of costs are directed towards providing infrastructure and social/community services. This means that local government costs have often increased at a rate above CPI. In view of this, when developing budgets, a more relevant forecast to consider is the Local Government Cost Index (LGCI). WALGA published an Economic Briefing report in February 2017, which included forecast information for the LGCI. The CPI and LGCI are more aligned under current conditions and the annual rate at December 2016 was 1.0%.

<http://www.walga.asn.au/getattachment/News,-Events-and-Publications/Publications/Local-Government-Economic-Briefing/Economic-Briefing-Feb-17.pdf.aspx>

The February 2017 Economic Briefing publication includes the following reference to the LGCI:

The Local Government Cost Index (LGCI) grew by 0.3% during the December quarter, marking the seventh straight quarter of growth. In annual terms, the index is up by 1%.

While cost pressures faced by Local Governments are starting to pick up, the drivers of growth remain mixed.



2017/18 DRAFT BUDGET - COMMENTARY

Table 1 LGCI by component, December 2016

Index	Quarterly change (%)	Annual change (%)
Wages (WA Wage Price Index)	0.2	1.4
Road and Bridge Construction	0.7	0.7
Non-residential Building	0	-0.5
Other costs (Perth CPI)	0.4	0.4
Machinery and Equipment	0	1.7
Electricity	0	3.1
Street lighting	0	-5.4
Local Government Cost Index	0.3	1

In addition, the publication also included the following reference to the State Government's 'Pre-election Financial projections Statement':

In recent weeks, WA Treasury released its Pre-election Financial Projections Statement – an independent assessment of the state's economic and financial position in advance of the upcoming election. The report painted a bleak picture of the State's overall position.

The report showed that the State's economy is expected to grow at below-trend rates over the forecast period, with Treasury downgrading its forecasts for a number of key economic indicators.

Table 2 Treasury Economic Forecasts

	2016-17	2017-18	2018-19	2019-20
	%.	%.	%.	%.
Real Gross State Product	0.5	2.5	3.25	3.0
Household Consumption	1.75	2.0	2.5	3.0
Business Investment	-32.5	-17	2.0	6.5
Dwelling Investment	-10.25	1.5	3.25	3.25
Net Exports	19.25	10.5	5.5	2.5
Consumer price Index	1.0	1.75	2.25	2.5
Wage Price Index	1.5	1.75	2.25	3.0
Unemployment Rate	6.5	6.5	6.25	6.0

Source: Pre-election Financial Projections Statement

The following commentary is of note:

The weaker than expected economic conditions reflect a larger contraction than previously expected in the State's domestic economy as the mining sector conditions to transition away from the construction phase to export-led growth.

Of greater concern is the state's financial position, which has deteriorated further since the December 2016 Mid-Year Review, with deficits projected now across the forward estimates. Net debt has also been revised higher, and is now expected to hit \$41bn in 2019-20.

Treasury has used some of its strongest language to date in describing the debt challenge confronting the State Government, emphasising how poor the State's financial position is.

The state of the budget will be a major challenge for the next WA Government, which will need to put in place a robust strategy to rein in debt and bring the state's finances back onto a sustainable footing.



CITY OF VINCENT

2017/18 DRAFT BUDGET - COMMENTARY

While both parties have outlined a plan to improve the State's finances, it remains to be seen whether these strategies can be practically achieved, and whether they will be effective in improving the overall budget and debt position.

In this regard, Local Governments need to be prepared for the possibility of changes to State funding, or cost shifting as programs and services are cut or reduced. [bold added for emphasis]

6.2 Growth

The City has recently introduced the use of online tools such as *forecast id* and *profile id*, in order to obtain relevant demographic information about the current community and to achieve a better understanding of the future population growth and trends so that we can appropriately plan and advocate for the needs of our community.

The following information is an extract from data provided on the City's website, prepared by .id:

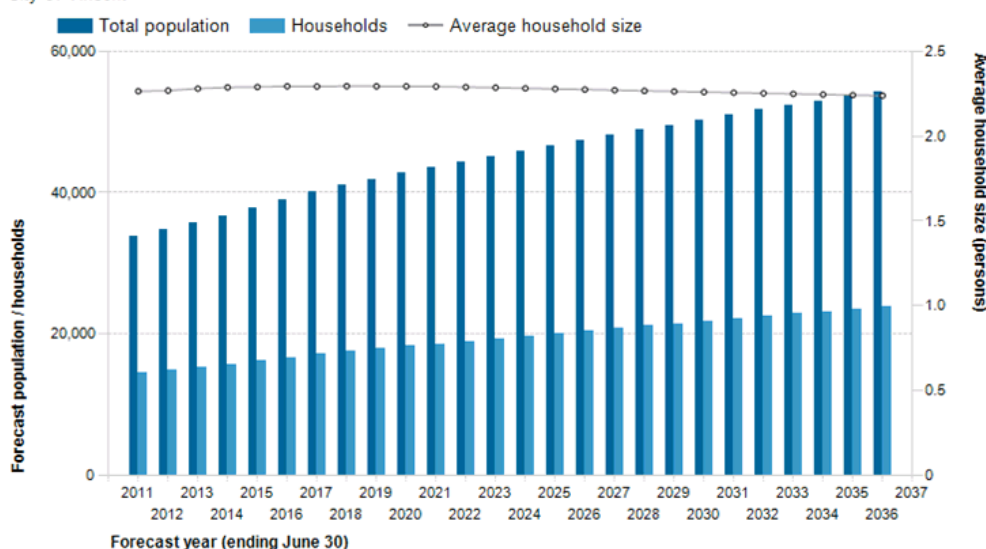
Forecast population, households and dwellings

City of Vincent	Forecast year					
Summary	2011	2016	2021	2026	2031	2036
Population	33,859	38,955	43,547	47,276	50,926	54,234
Change in population (5yrs)		5,096	4,592	3,729	3,650	3,309
Average annual change		2.84%	2.25%	1.66%	1.50%	1.27%
Households	14,581	16,630	18,589	20,373	22,137	23,767
Average household size	2.26	2.29	2.29	2.27	2.26	2.24
Population in non private dwellings	848	822	942	942	992	1,042
Dwellings	15,498	17,195	19,288	21,207	23,114	24,893
Dwelling occupancy rate	94.08	96.71	96.38	96.07	95.77	95.48

Population and household forecasts, 2011 to 2036, prepared by .id, the population experts, July 2016.

Forecast population, households and average household size

City of Vincent



Population and household forecasts, 2011 to 2036, prepared by .id the population experts, July 2016.





CITY OF VINCENT

2017/18 DRAFT BUDGET - COMMENTARY

The following table provides a demonstration of the growth in the number of residential properties and resident population since 2008, together with the number of rateable properties for comparative purposes. These statistics reflect an overall population growth of 29% and rate base increase of 14% over that period.

YEAR (30 June)	Residential Dwellings*	Increase		POPULATION*	Increase		RATEABLE** PROPERTIES	Increase	
		Number	%		Number	%		Number	%
2017	17676	481	2.8%	40097	1142	2.93%	18210	343	1.92%
2016	17195	498	3.0%	38955	1169	3.09%	17867	313	1.78%
2015	16697	459	2.8%	37786	1059	2.88%	17554	260	1.50%
2014	16238	409	2.6%	36727	1129	3.17%	17294	560	3.35%
2013	15829	174	1.1%	35598	957	2.76%	16734	136	0.82%
2012	15655	157	1.0%	34641	782	2.31%	16598	26	0.16%
2011	15498			33859	1111	3.39%	16572	246	1.51%
2010				32748	748	2.34%	16326	256	1.59%
2009				32000	845	2.71%	16070	102	0.64%
2008				31155	876	2.89%	15968	8	0.05%

Source:

* *profile.id (last updated July 2016)*

2017 'Population' is estimated at 30 June.

** *City of Vincent Annual reports and rating information. Includes non-residential properties and excludes dwellings on group housing lots.*

Current forecasting estimates the City's population will increase to 48,057 by 2027 or a further 20% in 10 years, with an increase of an average 376 dwellings annually. Based on past growth and forecast data, the Long Term Financial Plan has provided for an overall growth in the rate base of 2% annually to 2021 and then moderating to 1.6%.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
STATEMENT OF COMPREHENSIVE INCOME
BY NATURE AND TYPE
FOR THE YEAR ENDED 30TH JUNE 2018

	Note	2016/17 Adopted Budget \$	2016/17 Revised Budget \$	2016/17 Projected Actuals \$	2017/18 Proposed Budget \$
REVENUE					
Rates	3	31,075,530	31,208,530	31,236,554	32,939,532
Operating Grants, Subsidies and Contributions		1,643,565	1,431,535	1,990,756	815,585
Fees and Charges	4	19,937,890	19,157,720	18,484,502	18,888,300
Interest Earnings	5	864,460	936,200	958,715	958,080
Other Revenue		1,493,420	1,460,360	1,173,138	1,323,155
		55,014,865	54,194,345	53,843,665	54,924,652
EXPENDITURE					
Employee costs		(25,112,680)	(25,139,415)	(25,295,113)	(25,939,930)
Materials and Contracts		(16,968,930)	(16,735,570)	(16,076,405)	(17,789,340)
Utility Charges		(1,947,070)	(1,947,070)	(1,819,900)	(1,955,570)
Interest Expenses	6	(1,048,240)	(1,048,240)	(1,048,240)	(995,630)
Insurance Expenses		(908,370)	(908,370)	(958,930)	(889,760)
Depreciation on Non-Current Assets	7	(10,087,180)	(9,833,560)	(9,689,243)	(9,663,980)
Other Expenditure		(227,795)	238,995	467,314	183,780
		(56,300,265)	(55,373,230)	(54,420,517)	(57,050,430)
		(1,285,400)	(1,178,885)	(576,852)	(2,125,778)
Non-operating Grants, Subsidies, Contributions	8	2,551,355	2,728,547	2,252,775	2,692,344
Profit on Asset Disposals	9	1,024,716	1,024,716	1,024,716	411,373
Loss on Asset Disposals	9	(4,030)	(4,030)	(4,030)	0
NET RESULT		2,286,641	2,570,348	2,696,609	977,939
OTHER COMPREHENSIVE INCOME					
Changes on Revaluation of Non-Current assets		0	0	0	0
TOTAL OTHER COMPREHENSIVE INCOME		0	0	0	0
TOTAL COMPREHENSIVE INCOME		2,286,641	2,570,348	2,696,609	977,939

Notes:

All fair value adjustments relating to remeasurement of financial assets at fair value through profit and loss (if any) and changes on revaluation of non-current assets are impacted upon by external forces and not able to be reliably estimated at the time of budget adoption.

Fair value adjustments relating to the remeasurement of financial assets at fair value through profit or loss will be assessed at the time they occur with compensating budget amendments made as necessary.

It is anticipated, in all instances, any changes upon revaluation of non-current assets will relate to non-cash transactions and as such, have no impact on this budget document.

This statement is to be read in conjunction with the accompanying notes.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
STATEMENT OF COMPREHENSIVE INCOME
BY PROGRAM
FOR THE YEAR ENDED 30TH JUNE 2018

Note	2016/17 Adopted Budget \$	2016/17 Revised Budget \$	2016/17 Projected Actuals \$	2017/18 Proposed Budget \$
REVENUE (REFER NOTES 1, 3 TO 5)				
General Purpose Funding	33,429,280	33,668,980	34,305,728	34,855,507
Governance	84,410	69,210	75,075	65,140
Law, Order and Public Safety	187,200	176,700	156,886	170,570
Health	335,160	366,160	356,075	330,940
Education and Welfare	323,200	332,840	265,838	216,015
Community Amenities	1,396,610	1,194,610	1,027,147	1,061,490
Recreation and Culture	10,500,265	10,163,645	9,559,766	10,022,410
Transport	8,268,580	7,782,670	7,666,970	7,767,140
Economic Services	342,940	264,940	242,237	241,410
Other Property and Services	147,220	174,590	187,943	194,030
	55,014,865	54,194,345	53,843,665	54,924,652
EXPENDITURE EXCLUDING FINANCE COSTS (REFER NOTE 7)				
General Purpose Funding	(644,490)	(625,305)	(652,314)	(803,155)
Governance	(3,416,130)	(3,468,705)	(3,371,371)	(3,601,990)
Law, Order and Public Safety	(1,432,490)	(1,304,455)	(1,255,725)	(1,370,625)
Health	(1,275,145)	(1,243,865)	(1,226,907)	(1,230,110)
Education and Welfare	(1,202,370)	(1,261,190)	(1,210,222)	(1,307,045)
Community Amenities	(10,927,900)	(10,857,595)	(10,614,489)	(11,376,900)
Recreation and Culture	(21,414,315)	(21,081,430)	(20,896,573)	(21,470,245)
Transport	(12,200,175)	(11,786,075)	(11,587,306)	(12,310,410)
Economic Services	(752,500)	(752,660)	(733,179)	(783,355)
Other Property and Services	(1,986,510)	(1,943,710)	(1,824,191)	(1,800,965)
	(55,252,025)	(54,324,990)	(53,372,277)	(56,054,800)
FINANCE COSTS (REFER NOTE 6)				
Recreation and Culture	(1,048,240)	(1,048,240)	(1,048,240)	(995,630)
	(1,048,240)	(1,048,240)	(1,048,240)	(995,630)
NON-OPERATING GRANTS, SUBSIDIES CONTRIBUTION (REFER NOTE 8)				
Law, Order and Public Safety	0	251,470	251,470	0
Education and Welfare	0	0	0	25,000
Recreation and Culture	90,000	90,000	90,000	4,000
Transport	2,461,355	2,364,577	1,888,805	2,663,344
Other Property and Services	0	22,500	22,500	0
	2,551,355	2,728,547	2,252,775	2,692,344

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
STATEMENT OF COMPREHENSIVE INCOME
BY PROGRAM
FOR THE YEAR ENDED 30TH JUNE 2018

Note	2016/17 Adopted Budget \$	2016/17 Revised Budget \$	2016/17 Projected Actuals \$	2017/18 Proposed Budget \$
PROFIT/(LOSS) ON DISPOSAL OF ASSETS (REFER NOTE 9)				
Governance	420	420	420	0
Law, Order and Public Safety	1,360	1,360	1,360	16,940
Health	7,100	7,100	7,100	0
Education and Welfare	0	0	0	0
Community Amenities	3,000	3,000	3,000	12,640
Recreation and Culture	29,430	29,430	29,430	4,940
Transport	0	0	0	0
Economic Services	1,160	1,160	1,160	0
Other Property and Services	978,216	978,216	978,216	376,853
	1,020,686	1,020,686	1,020,686	411,373
NET RESULT	2,286,641	2,570,348	2,696,609	977,939
OTHER COMPREHENSIVE INCOME				
Changes on Revaluation of Non-Current assets	0	0	0	0
TOTAL OTHER COMPREHENSIVE INCOME	0	0	0	0
TOTAL COMPREHENSIVE INCOME	2,286,641	2,570,348	2,696,609	977,939

Notes:

All fair value adjustments relating to remeasurement of financial assets at fair value through profit and loss (if any) and changes on revaluation of non-current assets are impacted upon by external forces and not able to be reliably estimated at the time of budget adoption.

Fair value adjustments relating to the remeasurement of financial assets at fair value through profit or loss will be assessed at the time they occur with compensating budget amendments made as necessary.

It is anticipated, in all instances, any changes upon revaluation of non-current assets will relate to non-cash transactions and as such, have no impact on this budget document.

This statement is to be read in conjunction with the accompanying notes.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
RATE SETTING STATEMENT
FOR THE YEAR ENDED 30TH JUNE 2018

	Note	2016/17 Adopted Budget \$	2016/17 Revised Budget \$	2016/17 Projected Actuals \$	2017/18 Proposed Budget \$
REVENUE FROM OPERATING ACTIVITIES (EXCLUDING RATES)					
General Purpose Funding		2,353,750	2,460,450	3,069,174	1,915,975
Governance		84,830	69,630	75,495	65,140
Law, Order and Public Safety		188,560	178,060	158,246	187,510
Health		342,260	373,260	363,175	330,940
Education and Welfare		323,200	332,840	265,838	216,015
Community Amenities		1,399,610	1,197,610	1,030,147	1,074,130
Recreation and Culture		10,529,695	10,193,075	9,589,196	10,027,350
Transport		8,268,580	7,782,670	7,666,970	7,767,140
Economic Services		344,100	266,100	243,397	241,410
Other Property and Services		1,129,466	1,156,836	1,170,189	570,883
		24,964,051	24,010,531	23,631,827	22,396,493
EXPENDITURE FROM OPERATING ACTIVITIES					
General Purpose Funding		(644,490)	(625,305)	(652,314)	(803,155)
Governance		(3,416,130)	(3,468,705)	(3,371,371)	(3,601,990)
Law, Order and Public Safety		(1,432,490)	(1,304,455)	(1,255,725)	(1,370,625)
Health		(1,275,145)	(1,243,865)	(1,226,907)	(1,230,110)
Education and Welfare		(1,202,370)	(1,261,190)	(1,210,222)	(1,307,045)
Community Amenities		(10,927,900)	(10,857,595)	(10,614,489)	(11,376,900)
Recreation and Culture		(22,462,555)	(22,129,670)	(21,944,813)	(22,465,875)
Transport		(12,200,175)	(11,786,075)	(11,587,306)	(12,310,410)
Economic Services		(752,500)	(752,660)	(733,179)	(783,355)
Other Property and Services		(1,990,540)	(1,947,740)	(1,828,221)	(1,800,965)
		(56,304,295)	(55,377,260)	(54,424,547)	(57,050,430)
NET RESULT EXCLUDING GENERAL RATES		(31,340,244)	(31,366,729)	(30,792,720)	(34,653,937)
OPERATING ACTIVITIES EXCLUDED FROM BUDGET					
Non-Cash Expenditure and Revenue					
(Profit)/Loss on Asset Disposals	9	(1,020,686)	(1,020,686)	(1,020,686)	(411,373)
Depreciation on Assets	7	10,087,180	9,833,560	9,689,243	9,663,980
Leederville Gardens Retirement Village Funds Adjustment		0	0	0	0
"Percent for Art" and "Cash in Lieu" Funds Adjustment		1,544,740	1,544,740	0	0
AMOUNT ATTRIBUTABLE TO OPERATING ACTIVITIES		10,611,234	10,357,614	8,668,557	9,252,607
INVESTING ACTIVITIES					
Non-Operating Grants, Subsidies and Contributions	8	2,551,355	2,728,547	2,252,775	2,692,344
Purchase Land and Buildings	10	(1,597,398)	(1,995,624)	(1,338,862)	(2,288,420)
Purchase Infrastructure Assets	10	(7,890,080)	(7,457,868)	(4,554,386)	(8,416,727)
Purchase Plant and Equipment	10	(3,537,050)	(3,219,989)	(2,749,844)	(1,597,846)
Purchase Furniture and Equipment	10	(737,070)	(1,090,423)	(923,470)	(1,111,615)
Proceeds from Joint Venture Operations	9	0	0	0	333,333
Proceeds from Disposal of Assets	9	1,450,166	1,519,273	1,519,273	204,500
AMOUNT ATTRIBUTABLE TO INVESTING ACTIVITIES		(9,760,077)	(9,516,084)	(5,794,514)	(10,184,431)
FINANCING ACTIVITIES					
Repayment of Debentures	6	(818,840)	(818,840)	(818,840)	(881,398)
Transfers to Cash Backed Reserves (Restricted Assets)	11	(5,337,045)	(5,112,045)	(3,614,857)	(1,877,982)
Transfers from Cash Backed Reserves (Restricted Assets)	11	1,310,020	1,168,944	960,601	1,309,605
AMOUNT ATTRIBUTABLE TO FINANCING ACTIVITIES		(4,845,865)	(4,761,941)	(3,473,096)	(1,449,775)
Add: Estimated Surplus/(Deficit) July 1 B/Fwd		4,259,422	4,251,223	4,251,223	4,096,004
Less: Estimated Surplus/(Deficit) June 30 C/Fwd	13	0	172,613	4,096,004	0
AMOUNT REQUIRED TO BE RAISED FROM GENERAL RATES	3	(31,075,530)	(31,208,530)	(31,236,554)	(32,939,532)

This statement is to be read in conjunction with the accompanying notes.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30TH JUNE 2018

	Note	2016/17 Adopted Budget \$	2016/17 Projected Actuals \$	2017/18 Proposed Budget \$
CASH FLOWS FROM OPERATING ACTIVITIES				
RECEIPTS				
Rates	3	31,075,530	31,236,554	32,939,532
Operating Grants, Subsidies and Contributions		1,643,565	1,990,756	815,585
Fees and Charges	4	20,092,591	18,053,904	19,052,698
Interest Earnings	5	864,460	958,715	958,080
Goods and Services Tax		920,160	1,412,491	1,412,491
Other Revenue		1,493,420	1,173,138	1,323,155
		56,089,726	54,825,558	56,501,541
PAYMENTS				
Employee Costs		(24,979,680)	(24,299,665)	(25,831,720)
Materials and Contracts		(16,988,787)	(16,767,984)	(17,733,097)
Utility Charges		(1,947,070)	(1,819,900)	(1,955,570)
Interest Expenses		(1,048,240)	(1,048,240)	(995,630)
Insurance Expenses		(908,370)	(958,930)	(889,760)
Goods and Services Tax		(920,160)	(1,412,491)	(1,412,491)
Other Expenditure		(227,795)	467,314	183,780
		(47,020,102)	(45,839,896)	(48,634,488)
NET CASH PROVIDED BY OPERATING ACTIVITIES	12	9,069,624	8,985,662	7,867,053
CASH FLOWS FROM INVESTING ACTIVITIES				
Payments for Development of Land Held for Resale		0	0	0
Payments for Purchase of Property, Plant & Equipment		(5,871,518)	(5,012,176)	(4,997,881)
Payments for Construction of Infrastructure		(8,043,624)	(4,554,386)	(8,416,727)
Non-Operating Grants Subsidies used for the Development of Assets	8	2,579,355	2,252,775	2,692,344
Proceeds from Sale of Plant and Equipment	9	1,450,166	1,519,273	537,833
NET CASH USED IN INVESTING ACTIVITIES		(9,885,621)	(5,794,514)	(10,184,431)
CASH FLOWS FROM FINANCING ACTIVITIES				
Proceeds from Borrowings		0	0	0
Repayment of Debentures		(818,840)	(818,840)	(881,398)
NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES		(818,840)	(818,840)	(881,398)
NET INCREASE (DECREASE) IN CASH HELD		(1,634,837)	2,372,308	(3,198,776)
Cash at Beginning of the year		19,919,304	16,499,516	18,871,824
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR	12	18,284,467	18,871,824	15,673,048

This statement is to be read in conjunction with the accompanying notes.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

1. SIGNIFICANT ACCOUNTING POLICIES

The significant policies which have been adopted in the presentation of the annual Budget are:-

(a) *Basis of Preparation*

The budget has been prepared in accordance with applicable Australian Accounting Standards (as they apply to local government and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations. Material accounting policies which have been adopted in the preparation of this budget are presented below and have been consistently applied unless stated otherwise.

Except for cash flow and rate setting information, the budget has also been prepared on the accrual basis and is based on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

(b) *The Local Government Reporting Entity*

All Funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this budget.

In the process of reporting on the local government as a single unit, all transactions and balances between those Funds (for example, transfers between Funds) have been eliminated.

All monies held in the Trust Fund are excluded from the Financial Statements. A separate statement of those monies appears at Note 15.

(c) *2016/2017 Actual Balances*

Balances shown in this budget as 2016/2017 Actual are as forecast at the time of budget preparation and are subject to final adjustments.

(d) *Rounding Off Figures*

All figures shown in this budget, other than a rate in the dollar, are rounded to the nearest dollar.

(e) *Rates, Grants, Donations and Other Contributions*

Rates, grants, donations and other contributions are recognised as revenues when the City obtains control over the assets comprising the contributions. Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates.

(f) *Goods and Services Tax*

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

(g) *Superannuation*

The City contributes to a number of superannuation funds on behalf of employees. All funds to which the City contributes, with the exception of the City of Perth Superannuation Plan, are accumulated benefit funds. The City of Perth Superannuation Plan is a defined benefit scheme. Further detail of these arrangements is provided in Note 14.

(h) *Cash and Cash Equivalents*

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts.

Bank overdrafts are shown as short term borrowings in current liabilities in Note 13 - Net Current Assets.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(i) *Trade and Other Receivables*

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

(j) *Inventories*

General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land Held for Resale

Land held for development and resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point.

Land held for resale is classified as current except where it is held as non-current based on City's intentions to release for sale.

(k) *Fixed Assets*

Each class of fixed assets within either property, plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Initial Recognition and Measurement between Mandatory Revaluation Dates

All assets are initially recognised at cost and subsequently revalued in accordance with the mandatory measurement framework detailed above.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the City includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework detailed above, are carried at cost less accumulated depreciation as management believes this approximates fair value. They will be subject to subsequent revaluation of the next anniversary date in accordance with the mandatory measurement framework detailed above.

Revaluation

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(k) *Fixed Assets Continued...*

Land Under Roads

In Western Australia, all land under roads is Crown land, the responsibility for managing which, is vested in the local government.

Effective as at 1 July 2008, Council elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 Land Under Roads and the fact Local Government (Financial Management) Regulation 16 (a)(i) prohibits local governments from recognising such land as an asset.

In respect of land under roads acquired on or after 1 July 2008, as detailed above, Local Government (Financial Management) Regulation 16(a)(i) prohibits local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, Local Government (Financial Management) Regulation 4(2) provides, in the event of such inconsistency, the Local Government (Financial Management) Regulations prevail.

Consequently, any land under roads acquired on or after 1 July 2008 is not included as an asset of the City.

Depreciation

The depreciable amount of all fixed assets including buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

Major depreciation periods used for each class of depreciable asset are:

Buildings	30 to 75 years
Furniture and Equipment	3 to 40 years
Plant and Equipment	2.5 to 35 years
Sealed roads and streets	
Subgrade Structure	1,000 to 10,000 years
Pavement Structure	20 to 120 years
Surface Structure	20 to 120 years
Footpaths	13 to 113 years
Surface Water Channels	50 years
Drainage Systems	120 years
Car Parks Infrastructure	
Car Park Pavement	100 to 999 years
Car Park Seals	30 to 50 years
Car Park Other Infrastructure	20 to 60 years
Parks Infrastructure	
Reticulation	20 years
Parks Other Infrastructure	3 to 80 years

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in profit or loss in the period which they arise.

Capitalisation Threshold

Expenditure on items of equipment under \$1,000 is not capitalised. Rather, it is recorded on an asset inventory listing.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(l) *Fair Value of Assets and Liabilities*

When performing a revaluation, the City uses a mix of both independent and management valuations using the following as a guide:

Fair Value is the price that City would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset (i.e. the market with the greatest volume and level of activity for the asset or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

Fair Value Hierarchy

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation techniques

The City selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the City are consistent with one or more of the following valuation approaches:

Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(l) *Fair Value of Assets and Liabilities Continued...*

Cost approach

Valuation techniques that reflect the current replacement cost of an asset at its current service capacity.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the City gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability and considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

The mandatory measurement framework imposed by the *Local Government (Financial Management) Regulations* requires, as a minimum, all assets to be revalued at least every 3 years. Relevant disclosures, in accordance with the requirements of Australian Accounting Standards have been made in the budget as necessary.

(m) *Financial Instruments*

Initial Recognition and Measurement

Financial assets and financial liabilities are recognised when the City becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the City commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified 'at fair value through profit or loss', in which case transaction costs are expensed to profit or loss immediately.

Classification and Subsequent Measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest rate method or cost.

Amortised cost is calculated as:

- (a) the amount in which the financial asset or financial liability is measured at initial recognition;
- (b) less principal repayments and any reduction for impairment; and
- (c) plus or minus the cumulative amortisation of the difference, if any, between the amount initially recognised and the maturity amount calculated using the effective interest rate method.

The effective interest method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying value with a consequential recognition of an income or expense in profit or loss.

(i) Financial assets at fair value through profit and loss

Financial assets are classified at "fair value through profit or loss" when they are held for trading for the purpose of short term profit taking. Assets in this category are classified as current assets. Such assets are subsequently measured at fair value with changes in carrying amount being included in profit or loss.

(ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Loans and receivables are included in current assets where they are expected to mature within 12 months after the end of the reporting period.

(iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed maturities and fixed or determinable payments that the City's management has the positive intention and ability to hold to maturity. They are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Held-to-maturity investments are included in current assets where they are expected to mature within 12 months after the end of the reporting period. All other investments are classified as non-current.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(m) *Financial Instruments Continued...*

(iv) Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either not suitable to be classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

They are subsequently measured at fair value with changes in such fair value (i.e. gains or losses) recognised in other comprehensive income (except for impairment losses). When the financial asset is derecognised, the cumulative gain or loss pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss.

Available-for-sale financial assets are included in current assets, where they are expected to be sold within 12 months after the end of the reporting period. All other available for sale financial assets are classified as non-current.

(v) Financial liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in the profit or loss.

Impairment

A financial asset is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events (a "loss event") having occurred, which has an impact on the estimated future cash flows of the financial asset(s).

In the case of available-for-sale financial assets, a significant or prolonged decline in the market value of the instrument is considered a loss event. Impairment losses are recognised in profit or loss immediately. Also, any cumulative decline in fair value previously recognised in other comprehensive income is reclassified to profit or loss at this point.

In the case of financial assets carried at amortised cost, loss events may include: indications that the debtors or a group of debtors are experiencing significant financial difficulty, default or delinquency in interest or principal payments; indications that they will enter bankruptcy or other financial reorganisation; and changes in arrears or economic conditions that correlate with defaults.

For financial assets carried at amortised cost (including loans and receivables), a separate allowance account is used to reduce the carrying amount of financial assets impaired by credit losses. After having taken all possible measures of recovery, if management establishes that the carrying amount cannot be recovered by any means, at that point the written-off amounts are charged to the allowance account or the carrying amount of impaired financial assets is reduced directly if no impairment amount was previously recognised in the allowance account.

Derecognition

Financial assets are derecognised where the contractual rights for receipt of cash flows expire or the asset is transferred to another party, whereby the City no longer has any significant continual involvement in the risks and benefits associated with the asset.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

(n) *Impairment of Assets*

In accordance with Australian Accounting Standards the City's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another standard (e.g. AASB 116) whereby any impairment loss of a revaluation decrease in accordance with that other standard.

For non-cash generating assets such as roads, drains, public buildings and the like, value in use is represented by the depreciated replacement cost of the asset.

At the time of adopting this budget, it is not possible to estimate the amount of impairment losses (if any) as at 30 June 2018.

In any event, an impairment loss is a non-cash transaction and consequently, has no impact on this budget document.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

1. **SIGNIFICANT ACCOUNTING POLICIES (Continued)**

(o) *Trade and Other Payables*

Trade and other payables represent liabilities for goods and services provided to the City prior to the end of the financial year that are unpaid and arise when the City becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

(p) *Employee Benefits*

Short-term Employee Benefits

Provision is made for the City's obligations for short-term employee benefits. Short-Term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The City's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position. The City's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

Other Long-term Employee Benefits

Provision is made for the employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations or service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The City's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the City does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

(q) *Borrowing Costs*

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

(r) *Provisions*

Provisions are recognised when the City has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

(s) *Leases*

Leases of fixed assets where substantially all the risks and benefits incidental to the ownership of the asset, but not legal ownership, are transferred to the City, are classified as finance leases.

Finance leases are capitalised recording an asset and a liability at the lower amounts equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Leased assets are depreciated on a straight line basis over the shorter of their estimated useful lives or the lease term.

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

Lease incentives under operating leases are recognised as a liability and amortised on a straight line basis over the life of the lease term.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(t) *Interests in Joint Arrangements*

Joint arrangements represent the contractual sharing of control between parties in a business venture where unanimous decisions about relevant activities are required.

Separate joint venture entities providing joint venturers with an interest to net assets are classified as a joint venture and accounted for using the equity method, whereby the investment is initially recognised at cost and adjusted thereafter for the post-acquisition change in the City's share of net assets of the associate. In addition, the City's share of the profit or loss of the associate is included in the City's profit or loss.

The City is participant with six other Councils (namely the Cities of Joondalup, Wanneroo, Stirling, Perth and the Towns of Cambridge and Victoria Park) in Mindarie Regional Council and Tamala Park Regional Council.

The City's interest in Mindarie Regional Council and Tamala Park Regional Council is accounted for by applying the equity method of accounting in the financial report. Under this method of accounting interest in a joint controlled entity is initially recorded at cost and adjusted thereafter for the post acquisition change in the venturer's share of net assets of the jointly controlled entity.

For further details relating to the Interest in Joint Venture in the Mindarie Regional Council and the Tamala Park Regional Council refer to Note 16.

(u) *Current and Non-Current Classification*

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the City's operational cycle. In the case of liabilities where the City does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for resale where it is held as non-current based on the City's intentions to release for sale.

(v) *Comparative Figures*

Where required, comparative figures have been adjusted to conform with changes in presentation for the current budget year.

(w) *Budget Comparative Figures*

Unless otherwise stated, the budget comparative figures shown in this budget document relate to the original budget estimate for the relevant item of disclosure.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

2. COMPONENT FUNCTIONS/ACTIVITIES

(Local Government Act Financial Regulation 27(m), AASB 101.10 (e), AASB 101.51 & AASB 101.112)

In order to discharge its responsibilities to the community, the City has developed a Purpose, Vision, Guiding Values and operational and financial Strategic Objectives. These provide a framework for the strategic direction of the City of Vincent.

Purpose

To provide and facilitate services for a safe, healthy and sustainable community.

Vision

A sustainable and caring community built with vibrancy and diversity.

Guiding Values

The guiding values of City of Vincent are those that describe how we want to operate, and all employees are strongly encouraged to align and work to these values.

Excellence and Services

We aim to pursue and deliver the highest possible standard of service and professionalism to the Vincent community.

Honesty and Integrity

We are honest, fair, consistent, accountable, open and transparent in our dealings with each other and are committed to building trust and mutual respect.

Caring and Empathy

We are committed to the wellbeing and needs of our employees and community and value each others' views and contributions.

Innovation and Diversity

We encourage creativity, innovation and initiative to realise the vibrancy and diversity of our vision.

Teamwork and Commitment

Effective teamwork is vital to our organisation and we encourage co-operation, teamwork and commitment within and between our employees and our business partners and community.

Strategic Objectives

Natural and Built Environment

Improve and maintain the natural and built environment and infrastructure.

Economic Development

Progress economic development with adequate financial resources.

Community Development and Wellbeing

Enhance and promote community development and wellbeing.

Leadership, Governance and Management

Provide good strategic decision-making, governance, leadership and professional management; provide a safe, positive and desirable workplace and promote and implement Knowledge Management and Technology.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

2. COMPONENT FUNCTIONS/ACTIVITIES (Continued)

The Operating Statements are presented in a programme format using the following classifications:

General Purpose Funding

This schedule records detail of rate revenue and general purpose grants allocated by the WA Local Government Grants Commission as well as expenditures associated with this (rates collection, investment of funds).

Governance

This schedule details costs and revenues associated with Governance of the City. These include Members of Council and other costs involved in supporting members and governing the City.

Law, Order and Public Safety

This programme covers costs associated with Animal Control, Fire Prevention and other Law, Order and Public Safety services generally associated with Local Law control.

Health

This programme covers Health Administration and Inspection, Child Health Clinics, Immunisation Clinics, Food Control and Pest Control Services.

Education and Welfare

The major costs here relate to staff involved in coordinating welfare, disability and youth services and donations to various community welfare groups serving the City. Costs of maintaining pre-school premises are also included.

Community Amenities

This programme covers activities of household refuse and recycling, other sanitation including public litter bins and bulk rubbish collections, as well as town planning and regional development administration, protection of the environment and bus shelters and street furniture.

Recreation and Culture

This programme covers activities associated with public halls, recreation administration, sportsgrounds, parks and reserves, Beatty Park Leisure Centre, Vincent Library and cultural activities.

Transport

The principal operating areas here relate to maintenance of footpaths, drains, street cleaning, verges and medians, roads and kerbs, rights of way, crossovers, street trees and road reserves. Parking control and operation of carparks is also covered.

Economic Services

This programme covers costs associated with building control and area promotion.

Other Property and Services

This programme is principally a clearing area where costs associated with public works overheads are accumulated and then subsequently dispersed to other expense areas. Other activities include general administration overheads, plant operation costs, insurance claims and properties held for civic purposes.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

3. RATING INFORMATION - 2017/18 FINANCIAL YEAR

	2017/18 Advertised Rates	2017/18 Budgeted Rates	Number of Properties	Rateable Value	2016/17 Actual Rate Revenue	2017/18 Budgeted Rate Revenue	2017/18 Budgeted Interim Rates	2017/18 Budgeted Back Rates	2017/18 Budgeted Total Revenue
	\$	\$		\$	\$	\$	\$	\$	\$
Differential Rate (Rate-in-the-\$)									
GRV - Residential	0.06289	0.06289	12,175	304,731,959	19,674,574	19,164,597	315,000	30,000	19,509,597
GRV - Other	0.06489	0.06489	1,601	126,325,001	8,024,744	8,197,230	50,000	0	8,247,230
GRV - Vacant Commercial	0.12236	0.12236	41	2,708,800	291,675	331,449	10,000	0	341,449
Sub-Totals			13,817	433,765,760	27,990,993	27,693,276	375,000	30,000	28,098,276
Minimum Rate									
GRV - Residential	1,100	1,100	4,272	62,130,052	3,150,903	4,699,200	0	0	4,699,200
GRV - Other	1,100	1,100	124	1,418,120	94,658	136,400	0	0	136,400
GRV - Vacant Commercial	1,414	1,414	4	41,700	0	5,656	0	0	5,656
Sub-Totals			4,400	63,589,872	3,245,561	4,841,256	0	0	4,841,256
Total Amount to be raised from Rates			18,217	497,355,632	31,236,554	32,534,532	375,000	30,000	32,939,532

All land except exempt land in the City of Vincent is rated according to its Gross Rental Value (GRV).

The general rates detailed above for the 2017/18 financial year have been determined by Council on the basis of raising the revenue required to meet the deficiency between the total estimated expenditure proposed in the budget and the estimated revenue to be received from all sources other than rates and also considering the extent of any increase in rating over the level adopted in the previous year.

The minimum rates have been determined by Council on the basis that all ratepayers must make a reasonable contribution to the cost of the Local Government services and facilities.

OBJECTIVES AND REASONS FOR DIFFERENTIAL RATING

Given the Gross Rental Value (GRV) of properties is reviewed every three years, different use or zoning categories can be impacted to different degrees by applicable market forces. By rating residential properties at the same rate as commercial and industrial properties, significant variations in valuations can result in substantial shifts in the rate burden.

To avoid this, it is proposed to separate Residential properties from other categories of use such as Commercial and Industrial.

The *Residential* rate is the base differential general rate or benchmark for other differential rates. It imposes a differential general rate on land primarily used for residential purposes.

The object of this proposed rate is to ensure that all ratepayers make a reasonable contribution towards the services and facilities provided and maintained by the City. The proposed rate is 6.289 cents in the dollar and a minimum payment of \$1,100.

The *Other* rate is imposed on properties that are primarily used for commercial or industrial purposes. Examples of properties that fall within this category are retail shops, warehouses, offices, garages, and properties generally for business purposes.

The object of this proposed differential rate is to manage the impact of significant variations in valuations between the categories, which can result in substantial shifts in the rate burden. This includes the provision and maintenance of infrastructure used by commercial or industrial businesses. The proposed rate in this category is 6.489 cents in the dollar and a minimum rate of \$1,100.

The *Vacant Commercial* rate is imposed on vacant or undeveloped non-residential properties that are zoned either commercial or industrial.

The object of the higher *Vacant-Commercial* land rate is to encourage the development of vacant land. The main reason for this differential rate is that, vacant land is often unsightly and unkempt and it can be used for the illegal dumping of rubbish and other illegal purposes which can be a burden to the residents in the City. The City considers the development of Vacant Commercial properties to be in the best interests of the community as it will increase the street appeal of suburbs and the vibrancy of town centres. The proposed rate in this category is 12.236 cents in the dollar and a minimum payment of \$1,414.

Rates are calculated by multiplying a property's assessed GRV by the adopted rate-in-the-\$. However, councils can apply a minimum rate, which recognises that all ratepayers have an equal opportunity to enjoy the facilities and services provided by Council, regardless of the value of their property. It is generally accepted that a property's value bears little relation to the landowner's use of Council facilities and services, therefore the application of a minimum rate is considered to be a fairer outcome.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

4. FEES AND CHARGES BY PROGRAM

Schedules of various fees and charges applied by the City for 2017/18 are included in Section 6.

Fees include statutory fees raised under regulation or Local Laws as well as fees determined by Council. A summary of income expected to be raised through fees is provided by fee type and by programme.

An estimate of the total revenue from fees and charges included in the budget by program is detailed below.

Program	2016/17 Adopted Budget \$	2016/17 Projected Actuals \$	2017/18 Proposed Budget \$
General Purpose Funding	325,000	376,219	367,000
Governance	2,510	4,496	3,820
Law, Order and Public Safety	183,700	154,220	166,700
Health	315,620	341,096	315,400
Education and Welfare	119,390	116,978	130,230
Community Amenities	1,042,950	920,669	956,800
Recreation and Culture	9,387,190	8,672,534	8,978,310
Transport	8,136,080	7,572,463	7,643,640
Economic Services	334,500	235,164	235,000
Other Property and Services	90,950	90,662	91,400
	19,937,890	18,484,502	18,888,300

An estimate of the total revenue from fees and charges included in the budget by fee type is detailed below.

Fee Type	2016/17 Adopted Budget \$	2016/17 Projected Actuals \$	2017/18 Proposed Budget \$
Zoning and Ownership Enquiry	326,200	393,692	384,700
Freedom of Information	1,310	2,358,838	2,450,000
Property Leases	1,334,860	1,172,140	1,163,360
Health Licences	299,700	320,013	293,900
Animal Licence and Pound	85,200	144,017	132,100
Abandon Vehicles	5,100	2,390,273	2,450,000
Rubbish Service	318,600	316,490	314,820
Planning and Development	712,750	547,876	579,100
Building and Demolition Licence	332,500	260,119	235,600
Hall Hire	286,500	319,339	313,600
Sporting and Reserve Hire	153,850	175,648	157,650
Beatty Park Leisure Centre	7,811,270	4,766,723	5,044,530
Library and Community Development	57,200	43,796	62,900
Parking and Infringement	8,212,850	5,275,540	5,306,040
	19,937,890	18,484,502	18,888,300

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

5. (a) INTEREST EARNINGS

	2016/17 Adopted Budget \$	2016/17 Projected Actuals \$	2017/18 Proposed Budget \$
Investments			
Reserve Funds	206,000	206,000	258,420
Other Funds	390,000	436,000	414,960
Other Interest Revenue (refer note 5(b))	268,460	316,715	284,700
	864,460	958,715	958,080

(b) INTEREST CHARGES AND INSTALMENTS - 2017/18 FINANCIAL YEAR

The following instalment options are available to ratepayers for the payment of rates and service charges.

Instalment Options	Due Date	Instalment Plan Administration Charge \$	Instalment Plan Interest Rate %	Unpaid Rates Interest Rate %
Option 1				
Single Full Payment	12/09/2017	\$ -	0%	0%
Option 2				
First Instalment	12/09/2017	\$ -	0.00%	11%
Second Instalment	06/11/2017	\$ 13.00	5.50%	11%
Third Instalment	08/01/2018	\$ 13.00	5.50%	11%
Fourth Instalment	06/03/2018	\$ 13.00	5.50%	11%

	2016/17 Adopted Budget \$	2016/17 Projected Actuals \$	2017/18 Proposed Budget \$
Rates - Penalty Interest	80,000	122,515	104,000
Rates - Instalment Interest	176,260	182,000	176,000
Pensioner Deferred Rates Interest	4,500	4,500	4,500
Statutory Planning Cash In Lieu - Instalment Interest	200	200	200
Underground Power Charge - Penalty Interest	500	500	0
Underground Power Charge - Instalment Interest	7,000	7,000	0
	268,460	316,715	284,700

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

6. BORROWINGS

(a) Debenture Repayments

Movements in debentures and interest between the beginning and the end of the current financial year.

Details	Interest Rate	Principal 01-Jul-17	New Loans	Principal Repayments		Principal Outstanding		Interest Repayments		
				2017/18	2016/17	2017/18	2016/17	2017/18	2016/17	
				Budget	Actual	Budget	Actual	Budget	Actual	
				\$	\$	\$	\$	\$	\$	
Recreation and Culture										
Loan 2 DSR Building	6.28%	5,778,111		201,534	172,887	5,576,577	5,778,111	401,620	414,940	
Loan 5 Loftus Centre Redevelopment	6.35%	1,971,067		144,178	135,329	1,826,889	1,971,067	133,505	143,495	
Loan 6 Underground Car Park Loftus Rec	4.40%	1,254,662		223,795	215,357	1,030,867	1,254,662	51,615	61,695	
Loan 10 Beatty Park Redevelopment	5.49%	6,774,142		311,891	295,267	6,462,251	6,774,142	408,890	428,110	
		15,777,982	0	881,398	818,840	14,896,584	15,777,982	995,630	1,048,240	

Loan repayments from General Revenue with exception of the following loans :

Loan 2 DSR Building - Loan payments funded from rent from Office of Housing and Works.

Loan 5 Loftus Centre Redevelopment - Loan repayments repaid by Belgravia Leisure as part of their Management agreement.

Loan 6 Underground Car Park - Loan refinanced after first five years.

(b) Unspent Debentures

Council had no unspent debenture funds as at 30th June 2017 nor is it expected to have unspent debenture funds as at 30th June 2018.

(c) Overdraft

Council has not utilised an overdraft facility during the financial year although an overdraft facility of \$2,000,000 with the Commonwealth Bank does exist. It is not anticipated that this facility will be required to be utilised during 2017/18.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

7. DEPRECIATION

This schedule summarises depreciation expense included in the Budget by Programme and Asset Class.

By Program	2016/17 Adopted Budget \$	2016/17 Projected Actuals \$	2017/18 Proposed Budget \$
General Purpose Funding	0	0	0
Governance	0	0	0
Law, Order and Public Safety	5,720	5,722	5,720
Health	52,550	52,557	52,560
Education and Welfare	260,830	258,548	258,550
Community Amenities	110,180	97,088	97,090
Recreation and Culture	5,526,640	5,275,408	5,275,410
Transport	3,056,130	2,910,620	2,910,620
Economic Services	0	0	0
Other Property and Services	1,075,130	1,089,299	1,064,030
	10,087,180	9,689,243	9,663,980

By Class	2016/17 Adopted Budget \$	2016/17 Projected Actuals \$	2017/18 Proposed Budget \$
Land and Buildings	4,267,030	3,885,781	3,885,780
Plant and Equipment	1,380,210	1,207,129	1,181,870
Furniture and Equipment	131,410	192,632	192,630
Infrastructure	4,308,530	4,403,701	4,403,700
	10,087,180	9,689,243	9,663,980

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

8. NON-OPERATING GRANTS, SUBSIDIES, CONTRIBUTIONS

Description	Grant \$	Contribution \$	Funding Source
Annual Distributor Roads Rehabilitation Program			
Intersections at Bourke and Loftus Streets	75,000		Main Roads WA
Vincent Street - William to Beaufort Street	80,484		Main Roads WA
Mid-block signalised pedestrian 'Pelican' crossings	200,000		Main Roads WA
Various Projects	463,800		Main Roads WA
Black Spot			
Newcastle and Palmerston Streets	10,667		Main Roads WA
Various Projects	48,000		Main Roads WA
Roads to Recovery Program			
Roads to Recovery Program (Deferred to 2017-18)	201,248		Federal Government
Various Projects	345,145		Federal Government
Other			
North Perth Public Open Space	114,000		Department of Planning
Bike Boulevard Stage 2	1,100,000		Department of Transport
Carr/Cleaver Street - bike lanes	25,000		WA Bicycle Network (WABN)
Forrest Park Croquet Club - Electrical HWS Renewal		4,000	Forrest Park Croquet Club
Earlybird Playgroup Upgrade	10,000		Department of Education
North Perth Basketball Club adjustable Nets at Loftus Rec	15,000		Department of Sports and Recreation
	2,688,344	4,000	

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9. DISPOSALS OF ASSETS

Summarises assets proposed to be sold/disposed of, reporting estimated book gains or losses on disposal as well as estimated proceeds of sale.

By Program	Written Down Value \$	Sale Price \$	Profit \$	Loss \$
Law, Order and Public Safety				
Sedan - Kia Cerato Hatch 1EPQ461	8,720	9,000	280	
Sedan - Holden Cruze 1EPZ702	12,740	13,500	760	
Utility - Ford Px Ranger Crewcab 1EIA871	7,050	15,000	7,950	
Utility - Ford Px Ranger Crewcab 1EIA873	7,050	15,000	7,950	
Community Amenities				
Sedan - Kia Cerato 1EDZ180	3,710	9,000	5,290	
Sedan - Kia Cerato 1EHF092	5,080	9,000	3,920	
Sedan - Kia Cerato 1EJR213	7,320	10,000	2,680	
Sedan - Kia Cerato 1EPQ462	8,640	9,000	360	
Sedan - Kia Cerato 1ERH692	9,610	10,000	390	
Recreation and Culture				
Utility - Ford FG Falcon 1EIB429	6,430	10,000	3,570	
Utility - Ford FG Falcon 1EQI415	11,130	12,500	1,370	
Other Property and Services				
Utility - Ford PX Ranger 1EQI417	11,130	12,500	1,370	
Side Loader Rubbish Compactor 1DIQ062	10,900	30,000	19,100	
Single Axle Truck 1BKE873	10,270	15,000	4,730	
Tractor N/H T50/50 1DFJ433	0	10,000	10,000	
All Terrain Vehicle (Hyde Park) 1CPQ602	680	5,000	4,320	
Roller Mower	6,000	10,000	4,000	
Land - Tamala Park	0	333,333	333,333	
OVERALL TOTAL	126,460	537,833	411,373	0
By Class				
	Written Down Value \$	Sale Price \$	Profit \$	Loss \$
Land and Buildings	0	333,333	333,333	0
Plant and Equipment	126,460	204,500	78,040	0
OVERALL TOTAL	126,460	537,833	411,373	0

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10. ACQUISITION OF ASSETS

A summary schedule of assets to be acquired is detailed at page 3.1 to 3.8.

The following assets are budgeted to be acquired during the year.

Asset Class	Governance	General Purpose Funding	Law, Order and Public Safety	Health	Education and Welfare	Community Amenities	Recreation and Culture	Transport	Economic Services	Other Property and Services	2017/18 Budget Total	2016/17 Actual Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<u>Property, Plant and Equipment</u>												
Land and Buildings				22,500	45,100		1,783,120			437,700	2,288,420	1,338,862
Furniture and Equipment							227,615			884,000	1,111,615	923,470
Plant and Equipment						1,236	264,500	188,310		1,143,800	1,597,846	2,749,844
<u>Infrastructure</u>												
Roads						64,600		7,327,514		41,000	7,433,114	3,228,531
Parks							983,613				983,613	1,325,855
	0	0	0	22,500	45,100	65,836	3,258,848	7,515,824	0	2,506,500	13,414,608	9,566,562

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11.1 CASH RESERVE PURPOSES

On restructuring of the City of Perth, the City of Vincent was provided with several specific cash reserves which were transferred to the City by Order of the Governor under Section 13 of the Local Government Act 1960. The City has also established other specific reserves to provide for future capital works. The specific reserves have been established for the following purposes:

(a) ADMINISTRATION CENTRE RESERVE

This reserve was established in 1996/97 for the following purpose:

“For providing for major upgrade renovation, maintenance, repairs and replacement of the fixtures and fittings associated with the City’s Administration and Civic Centre.”

(b) ASSET SUSTAINABILITY RESERVE

This reserve was established in June 2015 for the following purpose:

“For assisting Council in funding its long term asset management objectives and provide a means to spread the cost of intergenerational assets over multiple years.”

(c) BEATTY PARK LEISURE CENTRE RESERVE

This reserve was established in 1994/95 for the following purpose:

“For the major upgrade and redevelopment of the Beatty Park Leisure Centre including the replacement or purchase of major plant, equipment, fixtures and fittings.”

(d) CAPITAL RESERVE

This was established in 1995/96 with the allocation of \$1,000,000 from the Infrastructure Account established under the City of Perth Restructuring Act for the following purpose:

“For future major capital works and projects.”

(e) CASH IN LIEU PARKING RESERVE

This reserve was established in 1996/97 from payment of cash-in-lieu of car parking from development applicants. At the Special Meeting of Council held on 17 May 2011, the purpose of the Reserve Fund was amended to be as follows:

“This reserve is established from payment of cash-in-lieu of car parking from development applicants and is to be used for the upgrade of existing car parking facilities or the establishment of new car parking facilities and associated infrastructure.”

(f) ELECTRONIC EQUIPMENT RESERVE

This reserve was established in 1996/1997 for the following purpose:

“For the replacement and major upgrade of electronic equipment including, but not limited to computer hardware and software, information technology and communication equipment.”

(g) HYDE PARK LAKE RESERVE

At the Special Meeting of Council held on 12 July 2005, it was resolved to establish a reserve for the following purpose:

“For works associated with the investigation, maintenance, remedial works and the rehabilitation of the Hyde Park Lakes and surrounds.”

(h) LAND AND BUILDING ASSET ACQUISITION RESERVE

This reserve was established in 1995/1996 from proceeds of sale of land for the following purpose:

“To ensure that proceeds of real assets disposed of are restricted to purchase other land and buildings for civic purposes.”

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11.1 CASH RESERVE PURPOSES (Continued)

(i) LEEDERVILLE OVAL RESERVE

This reserve was established in 1998/99 with the allocation of \$1,000,000 from the Infrastructure Account established under the City of Perth Restructuring Act.

At the Special Council meeting of the 30 October 2001 it was resolved to change the purpose of this reserve to the following:

“For the works associated with the maintenance, repairs, upgrade and replacement of Leederville Oval buildings, fixtures, fittings and associated land.”

(j) LEEDERVILLE TENNIS RESERVE

This reserve was established in 2015/16 for the following purpose:

“For the upgrade, renewal and replacement of the water bore and/or pump at the Leederville tennis courts, with funds contributed by the Lessee in accordance with the Special Condition - Sinking Fund provision of the Lease.”

(k) LIGHT FLEET REPLACEMENT RESERVE

This reserve was established in 2001/02 for the following purpose:

“To fund the replacement of the City’s light vehicle fleet.”

(l) LOFTUS COMMUNITY CENTRE RESERVE

This reserve was established in 1994/95 from contributions made by the lessee of the Loftus Community Centre for the following purpose:

“For the redevelopment of the Centre, including upgrade, renovation, maintenance, repairs and replacement of major items of plant, equipment, fixtures or fittings.”

(m) LOFTUS RECREATION CENTRE RESERVE

This reserve was established in 1994/95 from contributions made by the lessee of the Loftus Recreation Centre for the following purpose:

“For the upgrade, renovation, maintenance, repairs of the Centre and the purpose of replacing major items of plant, equipment, fixtures and fittings.”

(n) NORTH PERTH TENNIS RESERVE

This reserve was established in 2015/16 for the following purpose:

“For the upgrade, renewal and replacement of the North Perth tennis courts, with funds contributed by the Lessee in accordance with the Special Condition - Sinking Fund provision of the Lease.”

(o) OFFICE BUILDING RESERVE - 246 VINCENT STREET

This reserve was established in 2003 for the following purpose:

“For major building upgrade, maintenance, repairs, renovation and replacement of floor covering, fixtures and fittings associated with the new Office Building and Land.”

(p) PARKING FACILITY RESERVE

This reserve was established in 2008. At the Special Meeting of Council held on 17 May 2011, the purpose of the Reserve Fund was amended to be as follows:

“For the:

- purchase, maintenance and operations of parking ticket machines;
- provision and improvement of parking information systems;
- security lighting, improved pathways and associated infrastructure to access parking areas; and associated works.”

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11.1 CASH RESERVE PURPOSES (Continued)

(q) PARKING FUNDED CITY UPGRADE RESERVE

This reserve was established in 2011 for the following purpose:

"For the provision and upgrade of infrastructure, facilities and services, both parking and non-parking, in the City of Vincent, City Centre's and the promotion of those City Centre's as well as works associated with any Parking Benefit Districts as determined by the Council."

(r) PARKING FUNDED TRANSPORT INITIATIVES RESERVE

This reserve was established in 2011 for the following purpose:

"For the provision of sustainable transport initiatives and modes and including, but not limited to, the provision and maintenance of footpaths, cycle ways and other cycling support facilities, bus shelter and other transit facilities."

(s) PERCENTAGE FOR PUBLIC ART RESERVE

This reserve was established in July 2016 for the following purpose:

"This reserve is funded from payment of public art contributions from development applicants and is to be used for the acquisition and provision of Public Art and associated infrastructure."

(t) PLANT AND EQUIPMENT RESERVE

This reserve was established in April 1995 for the following purpose:

"For the purchase of replacement plant and equipment associated with the City's works."

(u) STATE GYMNASTICS CENTRE RESERVE

This reserve was established in 2002 for the following purpose:

"For works associated with the maintenance, repairs, alterations, upgrade and replacement of the proposed State Gymnastics Centre buildings, major plant and equipment, fixtures, fittings and associated land."

(v) STRATEGIC WASTE MANAGEMENT RESERVE

This reserve was established in 2001 for the following purpose:

"Investigation and implementation of integrated waste management strategies/programmes and initiatives, (including secondary waste treatment and costs associated with the redevelopment of Lot 118 Tamala Park)."

(w) TAMALA PARK LAND SALES RESERVE

This reserve was established in 2013/14, for the following purpose:

"For future significant/major capital works, infrastructure, project or debt reduction programme for the benefit of the City."

(x) UNDERGROUND POWER RESERVE

This reserve was established in 1998/99, for the following purpose:

"For the purpose of funding the City's contribution to approved underground power projects."

(y) WASTE MANAGEMENT PLANT AND EQUIPMENT RESERVE

This reserve was established in 2001 for the following purpose:

"For the purpose of replacing plant and equipment associated with the City's waste management, minimisation and recycling operations."

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11.1 CASH RESERVE PURPOSES (Continued)

The following reserve funds will be used, as and when the need arises:

- Administration Centre Reserve;
- Capital Reserve;
- Cash In Lieu Parking Reserve;
- Hyde Park Lake Reserve;
- Land and Building Asset Acquisition Reserve;
- Leederville Oval Reserve;
- Leederville Tennis Reserve;
- North Perth Tennis Reserve;
- Office Building Reserve - 246 Vincent Street;
- Parking Facility Reserve;
- Parking Funded City Upgrade Reserve;
- Parking Funded Transport Initiatives Reserve;
- Percentage For Public Art Reserve;
- State Gymnastics Centre Reserve;
- Strategic Waste Management Reserve;
- Tamala Park Land Sales Reserve; and
- Underground Power Reserve.

The following reserve funds are established to minimise the impact of major expenditure on any one budget and varying levels of expenditure will occur from year to year as required:

- Asset Sustainability Reserve;
- Beatty Park Leisure Centre Reserve;
- Electronic Equipment Reserve;
- Light Fleet Replacement Reserve;
- Loftus Community Centre Reserve;
- Loftus Recreation Centre Reserve;
- Plant and Equipment Reserve; and
- Waste Management Plant and Equipment Reserve.

All of the above reserve accounts are to be supported by money held in financial instruments.

Council have a policy of annual revaluation of road infrastructure. The amount of any revaluation adjustment as at 30 June 2017 is not known. Any transfer to or from an asset revaluation reserve will be a non-cash transaction (treated as Other Comprehensive Income) and as such, has no impact on this budget document.

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11.2(a) RESERVE FUND ESTIMATES FOR THE YEAR ENDED 30 JUNE 2017

RESERVE PARTICULARS	Opening Balance 01-Jul-16 \$	Transfers From Accumulation \$	Interest Earned \$	Total Transfers \$	Transfers To Accumulation \$	Projected Actuals Balance 30-Jun-17 \$
Administration Centre Reserve	61,555	0	1,863	1,863	(52,000)	11,418
Aged Persons and Senior Citizens Reserve	0	0	0	0	0	0
Asset Sustainability Reserve	1,720,356	1,464,892	60,961	1,525,853	0	3,246,209
Beatty Park Leisure Centre Reserve	214,164	300,000	8,232	308,232	(269,463)	252,933
Capital Reserve	99,262	0	3,001	3,001	(93,999)	8,264
Cash in Lieu Parking Reserve	648,657	148,073	20,548	168,621	(35,164)	782,114
Electronic Equipment Reserve	51,171	0	1,495	1,495	0	52,666
Hyde Park Lake Reserve	144,127	0	4,359	4,359	0	148,486
Land and Building Acquisition Reserve	269,198	0	8,142	8,142	0	277,340
Leederville Oval Reserve	210,774	0	6,371	6,371	0	217,145
Leederville Tennis Reserve	975	963	38	1,001	0	1,976
Light Fleet Replacement Reserve	0	0	0	0	0	0
Loftus Community Centre Reserve	20,946	6,120	685	6,805	(9,852)	17,899
Loftus Recreation Centre Reserve	26,544	56,801	984	57,785	(45,000)	39,329
North Perth Tennis Reserve	36,316	4,643	1,135	5,778	0	42,094
Office Building Reserve - 246 Vincent Street	512,630	0	15,501	15,501	0	528,131
Parking Facility Reserve	129,056	0	3,905	3,905	(34,500)	98,461
Parking Funded City Upgrade Reserve	0	0	0	0	0	0
Parking Funded Transport Initiatives Reserve	0	0	0	0	0	0
Percentage For Public Art Reserve	0	0	0	0	0	0
Plant and Equipment Reserve	398,316	0	11,468	11,468	(106,574)	303,210
State Gymnastics Centre Reserve	83,461	10,699	2,586	13,285	0	96,746
Strategic Waste Management Reserve	20,272	0	612	612	0	20,884
Tamala Park Land Sales Reserve	1,344,639	916,666	44,137	960,803	(314,049)	1,991,393
Underground Power Reserve	190,086	0	5,749	5,749	0	195,835
Waste Management Plant and Equipment Reserve	38,910	500,000	4,228	504,228	0	543,138
	6,221,415	3,408,857	206,000	3,614,857	(960,601)	8,875,671

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11.2(b) RESERVE FUND BUDGET FOR THE YEAR ENDING 30 JUNE 2018

RESERVE PARTICULARS	Opening Balance 01-Jul-17 \$	Transfers From Accumulation \$	Interest Earned \$	Total Transfers \$	Transfers To Accumulation \$	Budget Balance 30-Jun-18 \$
Administration Centre Reserve	11,418	0	177	177	(10,440)	1,155
Aged Persons and Senior Citizens Reserve	0	0	0	0	0	0
Asset Sustainability Reserve	3,246,209	0	92,893	92,893	0	3,339,102
Beatty Park Leisure Centre Reserve	252,933	0	4,734	4,734	(175,000)	82,667
Capital Reserve	8,264	0	236	236	0	8,500
Cash in Lieu Parking Reserve	782,114	60,000	20,735	80,735	(175,000)	687,849
Electronic Equipment Reserve	52,666	0	1,507	1,507	0	54,173
Hyde Park Lake Reserve	148,486	0	4,249	4,249	0	152,735
Land and Building Acquisition Reserve	277,340	0	7,936	7,936	0	285,276
Leederville Oval Reserve	217,145	0	5,212	5,212	(70,000)	152,357
Leederville Tennis Reserve	1,976	970	70	1,040	0	3,016
Light Fleet Replacement Reserve	0	0	0	0	0	0
Loftus Community Centre Reserve	17,899	6,150	600	6,750	0	24,649
Loftus Recreation Centre Reserve	39,329	57,060	1,378	58,438	(39,375)	58,392
North Perth Tennis Reserve	42,094	4,670	1,271	5,941	0	48,035
Office Building Reserve - 246 Vincent Street	528,131	0	12,967	12,967	(150,000)	391,098
Parking Facility Reserve	98,461	0	2,785	2,785	(2,250)	98,996
Parking Funded City Upgrade Reserve	0	0	0	0	0	0
Parking Funded Transport Initiatives Reserve	0	0	0	0	0	0
Percentage For Public Art Reserve	0	0	0	0	0	0
Plant and Equipment Reserve	303,210	0	4,534	4,534	(289,500)	18,244
State Gymnastics Centre Reserve	96,746	10,750	2,922	13,672	0	110,418
Strategic Waste Management Reserve	20,884	0	598	598	0	21,482
Tamala Park Land Sales Reserve	1,991,393	1,479,962	77,473	1,557,435	(48,040)	3,500,788
Underground Power Reserve	195,835	0	5,604	5,604	0	201,439
Waste Management Plant and Equipment Reserve	543,138	0	10,539	10,539	(350,000)	203,677
	8,875,671	1,619,562	258,420	1,877,982	(1,309,605)	9,444,048

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11.3 RESERVE POSITIONS			
(a) Administration Centre Reserve			
Opening Balance	61,566	61,555	11,418
Transfer to Reserve	877	1,863	177
Transfer from Reserve	(52,000)	(52,000)	(10,440)
	<u>10,443</u>	<u>11,418</u>	<u>1,155</u>
(b) Aged Persons and Senior Citizens Reserve			
Opening Balance	0	0	0
Transfer to Reserve	0	0	0
Transfer from Reserve	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>
(c) Asset Sustainability Reserve			
Opening Balance	1,720,673	1,720,356	3,246,209
Transfer to Reserve	1,525,378	1,525,853	92,893
Transfer from Reserve	0	0	0
	<u>3,246,051</u>	<u>3,246,209</u>	<u>3,339,102</u>
(d) Beatty Park Leisure Centre Reserve			
Opening Balance	218,179	214,164	252,933
Transfer to Reserve	308,357	308,232	4,734
Transfer from Reserve	(324,463)	(269,463)	(175,000)
	<u>202,073</u>	<u>252,933</u>	<u>82,667</u>
(e) Capital Reserve			
Opening Balance	99,280	99,262	8,264
Transfer to Reserve	1,206	3,001	236
Transfer from Reserve	(100,486)	(93,999)	0
	<u>0</u>	<u>8,264</u>	<u>8,500</u>
(f) Cash in Lieu Parking Reserve			
Opening Balance	648,087	648,657	782,114
Transfer to Reserve	1,357,646	168,621	80,735
Transfer from Reserve	(60,000)	(35,164)	(175,000)
	<u>1,945,733</u>	<u>782,114</u>	<u>687,849</u>
(g) Electronic Equipment Reserve			
Opening Balance	51,179	51,171	52,666
Transfer to Reserve	1,262	1,495	1,507
Transfer from Reserve	0	0	0
	<u>52,441</u>	<u>52,666</u>	<u>54,173</u>
(h) Hyde Park Lake Reserve			
Opening Balance	144,154	144,127	148,486
Transfer to Reserve	3,553	4,359	4,249
Transfer from Reserve	0	0	0
	<u>147,707</u>	<u>148,486</u>	<u>152,735</u>
(i) Land and Building Acquisition Reserve			
Opening Balance	269,248	269,198	277,340
Transfer to Reserve	6,637	8,142	7,936
Transfer from Reserve	0	0	0
	<u>275,885</u>	<u>277,340</u>	<u>285,276</u>

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	2016/17 Revised Budget \$	2016/17 Projected Actuals \$	2017/18 Proposed Budget \$
11.3 RESERVE POSITIONS (Continued)			
(j) Leederville Oval Reserve			
Opening Balance	210,813	210,774	217,145
Transfer to Reserve	4,087	6,371	5,212
Transfer from Reserve	(70,000)	0	(70,000)
	144,900	217,145	152,357
(k) Leederville Tennis Reserve			
Opening Balance	975	975	1,976
Transfer to Reserve	1,006	1,001	1,040
Transfer from Reserve	0	0	0
	1,981	1,976	3,016
(l) Light Fleet Replacement Reserve			
Opening Balance	0	0	0
Transfer to Reserve	0	0	0
Transfer from Reserve	0	0	0
	0	0	0
(m) Loftus Community Centre Reserve			
Opening Balance	20,950	20,946	17,899
Transfer to Reserve	6,588	6,805	6,750
Transfer from Reserve	(11,000)	(9,852)	0
	16,538	17,899	24,649
(n) Loftus Recreation Centre Reserve			
Opening Balance	26,167	26,544	39,329
Transfer to Reserve	58,212	57,785	58,438
Transfer from Reserve	(45,000)	(45,000)	(39,375)
	39,379	39,329	58,392
(o) North Perth Tennis Reserve			
Opening Balance	36,323	36,316	42,094
Transfer to Reserve	5,643	5,778	5,941
Transfer from Reserve	0	0	0
	41,966	42,094	48,035
(p) Office Building Reserve - 246 Vincent Street			
Opening Balance	511,753	512,630	528,131
Transfer to Reserve	12,615	15,501	12,967
Transfer from Reserve	0	0	(150,000)
	524,368	528,131	391,098
(q) Parking Facility Reserve			
Opening Balance	142,880	129,056	98,461
Transfer to Reserve	3,069	3,905	2,785
Transfer from Reserve	(36,750)	(34,500)	(2,250)
	109,199	98,461	98,996
(r) Parking Funded City Upgrade Reserve			
Opening Balance	0	0	0
Transfer to Reserve	0	0	0
Transfer from Reserve	0	0	0
	0	0	0

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	2016/17 Revised Budget \$	2016/17 Projected Actuals \$	2017/18 Proposed Budget \$
11.3 RESERVE POSITIONS (Continued)			
(s) Parking Funded Transport Initiatives Reserve			
Opening Balance	0	0	0
Transfer to Reserve	0	0	0
Transfer from Reserve	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>
(t) Percentage For Public Art Reserve			
Opening Balance	0	0	0
Transfer to Reserve	325,371	0	0
Transfer from Reserve	0	0	0
	<u>325,371</u>	<u>0</u>	<u>0</u>
(u) Plant and Equipment Reserve			
Opening Balance	398,389	398,316	303,210
Transfer to Reserve	4,837	11,468	4,534
Transfer from Reserve	(107,000)	(106,574)	(289,500)
	<u>296,226</u>	<u>303,210</u>	<u>18,244</u>
(v) State Gymnastics Centre Reserve			
Opening Balance	83,476	83,461	96,746
Transfer to Reserve	12,991	13,285	13,672
Transfer from Reserve	0	0	0
	<u>96,467</u>	<u>96,746</u>	<u>110,418</u>
(w) Strategic Waste Management Reserve			
Opening Balance	20,276	20,272	20,884
Transfer to Reserve	500	612	598
Transfer from Reserve	0	0	0
	<u>20,776</u>	<u>20,884</u>	<u>21,482</u>
(x) Tamala Park Land Sales Reserve			
Opening Balance	1,553,079	1,344,639	1,991,393
Transfer to Reserve	960,402	960,803	1,557,435
Transfer from Reserve	(362,245)	(314,049)	(48,040)
	<u>2,151,236</u>	<u>1,991,393</u>	<u>3,500,788</u>
(y) Underground Power Reserve			
Opening Balance	190,121	190,086	195,835
Transfer to Reserve	4,686	5,749	5,604
Transfer from Reserve	0	0	0
	<u>194,807</u>	<u>195,835</u>	<u>201,439</u>
(z) Waste Management Plant and Equipment Reserve			
Opening Balance	38,917	38,910	543,138
Transfer to Reserve	507,122	504,228	10,539
Transfer from Reserve	0	0	(350,000)
	<u>546,039</u>	<u>543,138</u>	<u>203,677</u>
Total Reserves	<u><u>10,389,586</u></u>	<u><u>8,875,671</u></u>	<u><u>9,444,048</u></u>

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2017-18 BUDGET DOCUMENTS
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FOR THE YEAR ENDED 30TH JUNE 2018

	2016/17 Revised Budget \$	2016/17 Projected Actuals \$	2017/18 Proposed Budget \$
11.3 SUMMARY OF RESERVE TRANSFERS			
Transfers to Reserves			
Administration Centre Reserve	877	1,863	177
Aged Persons and Senior Citizens Reserve	0	0	0
Asset Sustainability Reserve	1,525,378	1,525,853	92,893
Beatty Park Leisure Centre Reserve	308,357	308,232	4,734
Capital Reserve	1,206	3,001	236
Cash in Lieu Parking Reserve	1,357,646	168,621	80,735
Electronic Equipment Reserve	1,262	1,495	1,507
Hyde Park Lake Reserve	3,553	4,359	4,249
Land and Building Acquisition Reserve	6,637	8,142	7,936
Leederville Oval Reserve	4,087	6,371	5,212
Leederville Tennis Reserve	1,006	1,001	1,040
Light Fleet Replacement Reserve	0	0	0
Loftus Community Centre Reserve	6,588	6,805	6,750
Loftus Recreation Centre Reserve	58,212	57,785	58,438
North Perth Tennis Reserve	5,643	5,778	5,941
Office Building Reserve - 246 Vincent Street	12,615	15,501	12,967
Parking Facility Reserve	3,069	3,905	2,785
Parking Funded City Upgrade Reserve	0	0	0
Parking Funded Transport Initiatives Reserve	0	0	0
Percentage For Public Art Reserve	325,371	0	0
Plant and Equipment Reserve	4,837	11,468	4,534
State Gymnastics Centre Reserve	12,991	13,285	13,672
Strategic Waste Management Reserve	500	612	598
Tamala Park Land Sales Reserve	960,402	960,803	1,557,435
Underground Power Reserve	4,686	5,749	5,604
Waste Management Plant and Equipment Reserve	507,122	504,228	10,539
	5,112,045	3,614,857	1,877,982
Transfers from Reserves			
Administration Centre Reserve	(52,000)	(52,000)	(10,440)
Aged Persons and Senior Citizens Reserve	0	0	0
Asset Sustainability Reserve	0	0	0
Beatty Park Leisure Centre Reserve	(324,463)	(269,463)	(175,000)
Capital Reserve	(100,486)	(93,999)	0
Cash in Lieu Parking Reserve	(60,000)	(35,164)	(175,000)
Electronic Equipment Reserve	0	0	0
Hyde Park Lake Reserve	0	0	0
Land and Building Acquisition Reserve	0	0	0
Leederville Oval Reserve	(70,000)	0	(70,000)
Leederville Tennis Reserve	0	0	0
Light Fleet Replacement Reserve	0	0	0
Loftus Community Centre Reserve	(11,000)	(9,852)	0
Loftus Recreation Centre Reserve	(45,000)	(45,000)	(39,375)
North Perth Tennis Reserve	0	0	0
Office Building Reserve - 246 Vincent Street	0	0	(150,000)
Parking Facility Reserve	(36,750)	(34,500)	(2,250)
Parking Funded City Upgrade Reserve	0	0	0
Parking Funded Transport Initiatives Reserve	0	0	0
Percentage For Public Art Reserve	0	0	0
Plant and Equipment Reserve	(107,000)	(106,574)	(289,500)
State Gymnastics Centre Reserve	0	0	0
Strategic Waste Management Reserve	0	0	0
Tamala Park Land Sales Reserve	(362,245)	(314,049)	(48,040)
Underground Power Reserve	0	0	0
Waste Management Plant and Equipment Reserve	0	0	(350,000)
	(1,168,944)	(960,601)	(1,309,605)
Total Transfer to/(from) Reserves	3,943,101	2,654,256	568,377

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

12. NOTES TO THE STATEMENT OF CASH FLOWS

(a) Reconciliation of Cash

For the purposes of the statement of cash flows, the City considers cash to include cash on hand and investments in money market instruments. Estimated cash at the end of the reporting period is as follows:

	2016/17 Projected Actuals \$	2017/18 Proposed Budget \$
Cash - Unrestricted	9,996,153	6,229,000
Cash - Restricted	8,875,671	9,444,048
Cash - Restricted Unspent Tied Grant Funds	0	400,000
Cash - Restricted Leederville Gardens Inc Surplus Trust	5,123,529	5,123,529
	23,995,353	21,196,577

(b) Reconciliation of Net Cash provided by Operating Activities to Net Result

	2016/17 Projected Actuals \$	2017/18 Proposed Budget \$
Net Result	2,696,609	977,939
Depreciation	9,689,243	9,663,980
(Increase)/Decrease in Receivables	(430,598)	164,398
(Profit)/Loss on Sale of Asset	(1,020,686)	(411,373)
(Increase)/Decrease in Inventories	(9,955)	(1,984)
Increase/(Decrease) in Payables and Provisions	313,824	166,437
Grants/Contributions for the Development of Assets	(2,252,775)	(2,692,344)
Net Cash from Operating Activities	8,985,662	7,867,053

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

13. NET CURRENT ASSETS

The estimated surplus/(deficit) carried forward in the 2016/17 actual column represents the surplus/(deficit) brought forward as at 1 July 2017. The estimated surplus/(deficit) carried forward in the 2017/18 budget column represents the surplus/(deficit) carried forward as at 30 June 2018.

	2016/17 Projected Actuals \$	2017/18 Proposed Budget \$
Composition of Estimated Net Current Assets		
Current Assets		
Cash - Unrestricted	9,996,153	6,229,000
Cash - Restricted	8,875,671	9,444,048
Cash - Restricted Unspent Tied Grant Funds	0	400,000
Cash - Restricted Leederville Gardens Inc Surplus Trust (Note 15)	5,123,529	5,123,529
Receivables	4,012,398	3,848,000
Inventories	180,016	182,000
	28,187,767	25,226,577
Less Current Liabilities		
Trade and Other Payables	(5,841,773)	(5,900,000)
Provisions	(4,250,790)	(4,359,000)
	(10,092,563)	(10,259,000)
UNADJUSTED NET CURRENT ASSETS	18,095,204	14,967,577
Differences between the net current assets at the end of each financial year in the rate setting statement and net current assets detailed above arise from amounts which have been excluded when calculating the budget deficiency in accordance with FM Reg 32 as movements for these items have been funded within the budget estimates. These differences are disclosed as adjustments below.		
Adjustments		
Less: Cash - Restricted	(8,875,671)	(9,444,048)
Less: Cash - Restricted Unspent Tied Grant Funds	0	(400,000)
Less: Cash - Restricted Leederville Gardens Inc Surplus Trust (Note 15)	(5,123,529)	(5,123,529)
ADJUSTED NET CURRENT ASSETS - SURPLUS/(DEFICIT)	4,096,004	0

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

14. SUPERANNUATION

The City of Vincent complies with the minimum obligations under federal law and contributes in respect of its employees to one of the following types of superannuation plans:-

Accumulated Benefit Superannuation Funds

The Council contributes in respect of certain of its employees to accumulated benefit superannuation funds, nominated by the employees. In accordance with statutory requirements, the Council contributes to these funds amounts nominated by the Council. As such, assets are accumulated in the plan to meet members' benefits as they accrue. No liability of the Council has been recognised as at the reporting date in respect of superannuation benefits for its employees.

City of Perth Superannuation Plan

The Council contributes in respect of certain former City of Perth employees to a defined benefit superannuation plan. In accordance with statutory requirements, the Council contributes to the City of Perth Superannuation Fund (the Plan) amounts determined by the Plan Actuary. As such, assets are accumulated in the Plan to meet members' benefits as they accrue.

The latest available audited financial report of the City of Perth Superannuation Plan was not subject to audit qualification, indicates that the assets of the plan are sufficient to meet accrued benefits.

15. TRUST FUNDS

Funds over which the City has no control and which are not included in the Financial Statements.

As the City performs only a custodial role in respect of these monies and because the monies cannot be used for Council purposes, they are excluded from the Annual Budget.

Details of the Trust Fund are reported in this schedule. Trust transactions are excluded from the Budget.

Detail	Balance 01-Jul-17 \$	Estimated Amounts Received \$	Estimated Amounts Paid \$	Estimated Balance 30-Jun-18 \$
Deposits and Bonds				
Key Deposits	17,590	1,450	(2,610)	16,430
Beatty Park Bonds	250	0	0	250
Ground Bonds	18,230	34,300	(28,050)	24,480
Hall Deposits	62,306	149,200	151,846	363,352
Nomination Deposits	0	960	(960)	0
City of Vincent Works Bonds	2,131,351	556,175	(860,350)	1,827,176
Planning Application Bonds	39,200	2,000	(2,900)	38,300
Unclaimed Monies	136,676	500	(35,243)	101,933
Sub-total Deposits and Bonds	2,405,603	744,585	(778,267)	2,371,921
Leederville Gardens Inc Surplus Trust	5,123,529	0	0	5,123,529
Total Funds held in Trust	7,529,132	744,585	(778,267)	7,495,450

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

16. INTEREST IN JOINT ARRANGEMENTS

Mindarie Regional Council

The Mindarie Regional Council was formally constituted in December 1987. The City of Vincent (along with the Cities of Perth, Wanneroo, Joondalup, Stirling and Towns of Victoria Park and Cambridge) is a member of the Mindarie Regional Council. The primary function of the Regional Council under the constitution agreement is for the orderly and efficient treatment and/or disposal of waste. City of Vincent is a participant in the Mindarie Regional Council (MRC) and has one twelfth (1/12) equity in the land and assets of the refuse disposal facility as per the constitution amendment (dated 25 November 1996) that recognises the City as a member of the Mindarie Regional Council.

Tamala Park Regional Council

The City is a participant (along with the Cities of Joondalup, Perth, Stirling, Wanneroo and the Towns of Cambridge and Victoria Park) in the operations of the Tamala Park Regional Council (TPRC). The TPRC was created in 2006 to develop approximately 173 hectares of land for sale immediately north of the land leased by the Mindarie Regional Council. The City has a one twelfth (1/12) equity in the assets and liabilities of the development; as well as a one twelfth (1/12) equity in the assets and liabilities of TPRC as the operator of the development; and a one twelfth (1/12) share in the asset of the lands held for development.

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

17. ELECTED MEMBERS REMUNERATION

This is a statutory schedule which details the Mayoral Allowance, Deputy Mayors Allowance, annual meeting allowance and extent of expenses to be reimbursed to Members during 2017/18 under Sections 5.98 and 5.99 of the Local Government Act 1995. Estimates of costs involved are also provided.

The following fees, expenses and allowances are to be paid to Council members and the Mayor.

	2016/17 Projected Actuals \$	2017/18 Proposed Budget \$
Mayor Meeting Fees	30,840	30,840
Councillors Meeting Fees	184,000	177,290
Mayor Allowance	58,600	62,730
Deputy Mayor Allowance	15,680	15,680
Information Technology Allowance	31,500	22,500
Travelling Expenses	1,500	1,500
Child Care	2,850	3,000
Printing/Stationery	4,000	3,500
Miscellaneous Expenses	1,150	1,150
	330,120	318,190

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

18. AUDIT REMUNERATION

	2016/17 Adopted Budget \$	2016/17 Projected Actuals \$	2017/18 Proposed Budget \$
Auditing the Financial Reports	30,000	30,000	30,000
Other services	20,000	20,000	23,100
	50,000	50,000	53,100

CITY OF VINCENT
 2017-18 BUDGET DOCUMENTS
 NOTES TO AND FORMING PART OF THE BUDGET
 FOR THE YEAR ENDED 30TH JUNE 2018

19. MAJOR LAND TRANSACTIONS

A major land transaction is one which exceeds the threshold of \$10,000,000, as specified in Section 3.59 of the Local Government Act 1995 and Regulations of the Functions and General Regulations.

The Local Government Financial Management Regulations 27 require the disclosure of trading undertakings and major land transactions in which Council is involved.

The City is a participant (along with the Cities of Joondalup, Perth, Stirling, Wanneroo and the Towns of Cambridge and Victoria Park) in the operations of the Tamala Park Regional Council (TPRC). The TPRC was created in 2006 to develop the Catalina Estate - approximately 173 hectares of land for sale immediately north of the land leased by the Mindarie Regional Council. The City has a one twelfth (1/12) equity in the assets and liabilities of the development and the net proceeds of the land development; as well as a one twelfth (1/12) share in the asset of the lands held for development.

The proceeds from the land sales of Tamala Park are transferred to the Tamala Park Land Sales Reserve. This represents the City of Vincent's interest in the activities of the joint venture of Tamala Park Regional Council.

Land Parcel	Estimated Proceeds \$
Tamala Park Regional Council Land Sales	333,333
	<u>333,333</u>

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF CAPITAL WORKS BUDGET
FOR THE YEAR ENDED 30TH JUNE 2018

	C/Fwd 2016/17 \$	Budget 2017/18 \$	Total \$	
Land & Buildings	505,920	1,782,500	2,288,420	
Infrastructure	2,285,082	6,131,645	8,416,727	
Plant & Equipment	320,636	1,277,210	1,597,846	
Furniture & Equipment	98,115	1,013,500	1,111,615	
TOTAL CAPITAL EXPENDITURE	3,209,753	10,204,855	13,414,608	
Reserve Funding				
Administration Centre Reserve	0	10,440	10,440	
Aged Persons and Senior Citizen's	0	0	0	
Asset Sustainability Reserve	0	0	0	
Beatty Park Leisure Centre	55,000	120,000	175,000	
Capital Reserve	0	0	0	
Cash in Lieu Parking Reserve	0	175,000	175,000	
DSR Office Building Reserve	0	150,000	150,000	
Electronic Equipment Reserve	0	0	0	
Hyde Park Lake Reserve	0	0	0	
Land & Building Acquisition Reserve	0	0	0	
Leederville Oval Reserve	70,000	0	70,000	
Leederville Tennis Reserve	0	0	0	
Light Fleet Reserve	0	0	0	
Loftus Community Centre Reserve	0	0	0	
Loftus Recreation Centre Reserve	0	39,375	39,375	
North Perth Tennis Reserve	0	0	0	
Parking Facility Reserve	2,250	0	2,250	
Parking Funded City Centre Upgrade Reserve	0	0	0	
Parking Funded Transport Initiative Reserve	0	0	0	
Percentage For Public Art Reserve	0	0	0	
Plant & Equipment Reserve	0	289,500	289,500	
State Gymnastics Centre Reserve	0	0	0	
Strategic Waste Management Reserve	0	0	0	
Tamala Park Land Sales Reserve	48,040	0	48,040	
Underground Power Reserve	0	0	0	
Waste Management Plant & Equipment Reserve	0	350,000	350,000	
	175,290	1,134,315	1,309,605	
Grant				
WA Bicycle Network	0	25,000	25,000	
Department of Education	0	10,000	10,000	
Department of Sports and Recreation	0	15,000	15,000	
Department of Planning	0	114,000	114,000	
Department of Transport	0	1,100,000	1,100,000	
Federal Government	201,248	345,145	546,393	
Main Roads WA	166,151	711,800	877,951	
	367,399	2,320,945	2,688,344	
Contribution				
Forrest Park Croquet Club	0	4,000	4,000	
Trade-in from Light Fleet and Major Plant Replacement	0	204,500	204,500	
	0	208,500	208,500	
Demand on Municipal Funding	2,667,064	6,541,095	9,208,159	
TOTAL	3,209,753	10,204,855	13,414,608	
CLASSIFICATION				
New	568,973	1,748,210	2,317,183	17%
Upgrade	1,288,277	3,038,000	4,326,277	32%
Renewal	1,352,503	5,418,645	6,771,148	50%
TOTAL	3,209,753	10,204,855	13,414,608	

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
EXPENDITURE FOR DEVELOPMENT
FOR THE YEAR ENDED 30TH JUNE 2018

	C/Fwd 2016/17 \$	Budget 2017/18 \$	Total \$	Funding Sources
<u>LAND & BUILDING ASSETS</u>				
ADMINISTRATION & CIVIC CENTRE				
Fitout and relocation	700		700	Muni
Fire compliance upgrade.		100,000	100,000	Res/Muni
Administration & Civic Centre, Workforce Accommodation Upgrade		270,000	270,000	Muni
Community Partnerships - Workforce Relocation		30,000	30,000	Muni
BEATTY PARK LEISURE CENTRE				
Beatty Park Leisure Centre - Remedial Works (OMC 27/06/2017 - Item 10.3)	400,000		400,000	Muni
Changeroom Tiles replacement		120,000	120,000	Res
DEPARTMENT OF SPORTS AND RECREATION				
Zip Unit Renewal		10,000	10,000	Res
Carpet replacement		140,000	140,000	Res
LOFTUS RECREATION CENTRE				
Leveling Hardstand Escape Route for Drainage		8,000	8,000	Muni
Refrigerated A/C Plant Renewal		100,000	100,000	Res/Muni
Roof fall restraint system renewal		20,000	20,000	Muni
Renewal of ceiling fabric and upgrade of lights throughout centre		250,000	250,000	Muni
Escape Gate Upgrade		12,000	12,000	Muni
LEEDERVILLE OVAL				
Stadium - Electrical upgrade	70,000		70,000	Res
MANDATORY BUILDING COMPLIANCE UPGRADE				
Earlybird Childcare Centre	5,000		5,000	Muni
Dorrien Gardens (Azzurri Bocce Club)	10,120		10,120	Muni
WORKS DEPOT				
Works Depot - Roof fall restraint system renewal		12,000	12,000	Muni
Roof sheet and screw renewal		20,000	20,000	Muni
Workplace Accommodation Depot staff computer kiosk		5,000	5,000	Muni

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
EXPENDITURE FOR DEVELOPMENT
FOR THE YEAR ENDED 30TH JUNE 2018

	C/Fwd 2016/17 \$	Budget 2017/18 \$	Total \$	Funding Sources
MISCELLANEOUS				
Aircon re-gasification - various locations		70,000	70,000	Muni
Anzac Cottage - Grant Interpretation	2,100		2,100	Muni
Birdwood Square Ablutions - Gas HWS Renewal		6,000	6,000	Muni
Braithwaite Park public toilet block upgrade and refurbishment		270,000	270,000	Muni
Earlybird Childcare Centre - Replace ceilings	8,000		8,000	Muni
Earlybird Childcare Centre upgrade		20,000	20,000	Gr/Muni
Earlybird Childcare Centre - Switchboard Renewal		10,000	10,000	Muni
Forrest Park Croquet - Electrical HWS Renewal		4,000	4,000	Con
Highgate Child Health Clinic - Switchboard, lights and switches renewal		10,000	10,000	Muni
Highgate Child Health Clinic - Remove/Replace Lino Kitchen	5,000		5,000	Muni
Highgate Child Health Clinic - Replace ceilings	5,000		5,000	Muni
Leederville Child Health Clinic - Additional External Door		2,500	2,500	Muni
Leederville Oval East Ablutions - Switchboard Renewal		4,000	4,000	Muni
Lycopodium - Misc Renewals		100,000	100,000	Muni
Mens Shed - Macerator Sewer Upgrade		50,000	50,000	Muni
Menzies Park Pavilion - Electric HWS Renewal		2,000	2,000	Muni
North Perth Basketball club adjustable nets at Loftus Rec		15,000	15,000	Gr
North Perth Bowling Club - Switchboard supply renewal		10,000	10,000	Muni
North Perth Tennis Club - Boundary retaining wall		20,000	20,000	Muni
Royal Park Hall - Carpet Renewal		12,000	12,000	Muni
Royal Park Hall - Electrical Renewal		15,000	15,000	Muni
Woodville Reserve - Power upgrade		40,000	40,000	Muni
Woodville Reserve - Replace slabbed building surrounds with concrete		25,000	25,000	Muni
Total Costs	505,920	1,782,500	2,288,420	
New	10,120	17,500	27,620	
Upgrade	72,800	705,000	777,800	
Renewal	423,000	1,060,000	1,483,000	
Total Land & Building Assets	505,920	1,782,500	2,288,420	
Funding Summary				
Reserve				
Administration Centre Reserve		10,440	10,440	
Beatty Park Leisure Centre		120,000	120,000	
DSR Office Building Reserve		150,000	150,000	
Leederville Oval Reserve	70,000		70,000	
Loftus Recreation Centre Reserve		39,375	39,375	
Grant				
Department of Education		10,000	10,000	
Department of Sports and Recreation		15,000	15,000	
Contribution				
Forrest Park Croquet Club		4,000	4,000	
Municipal	435,920	1,433,685	1,869,605	
Total Land & Building Funding Required	505,920	1,782,500	2,288,420	

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
EXPENDITURE FOR DEVELOPMENT
FOR THE YEAR ENDED 30TH JUNE 2018

	C/Fwd 2016/17 \$	Budget 2017/18 \$	Total \$	Funding Sources
INFRASTRUCTURE ASSETS				
TRAFFIC MANAGEMENT				
Improvements at Vincent/Oxford Streets	40,000		40,000	Muni
Intersections at Bourke and Loftus Streets	150,000		150,000	Gr/Muni
Intersections at Vincent and Fitzgerald Streets	79,560		79,560	Muni
William and Bulwer Streets Pedestrian Phasing Signals	207,580		207,580	Muni
Improved pedestrian crossings at signalised intersections		230,000	230,000	Muni
Miscellaneous Traffic Management		80,000	80,000	Muni
Mid-block signalised pedestrian 'Pelican' crossings		250,000	250,000	Gr/Muni
Replace Fitzgerald Street speed cushions		25,000	25,000	Muni
Proposed Killarney Street intersection modifications at Scarb Bch Rd		30,000	30,000	Muni
Proposed Anzac Road Traffic Calming		65,000	65,000	Muni
BLACK SPOT PROGRAM				
Newcastle and Palmerston Streets	40,000		40,000	Gr/Muni
Black Spot Program		72,000	72,000	Gr/Muni
STREETSCAPE IMPROVEMENTS				
Axford Park Improvements	5,860		5,860	Muni
Streetscape improvements/Place Making - William Street - Street Furniture Improvements		30,000	30,000	Muni
Streetscape improvements/Place Making - Miscellaneous Renewals		30,000	30,000	Muni
Streetscapes - Upgrade of street Litter bins		30,000	30,000	Muni
Greening (Streetscapes)		300,000	300,000	Muni
North Perth Public Open Space		114,000	114,000	Gr
ROADWORKS - LOCAL ROADS PROGRAM				
Local Roads Program		580,000	580,000	Muni
ROADWORKS - REHABILITATION (MRRG PROGRAM)				
Beaufort/Brisbane Street Intersection Improvements	139,970		139,970	Muni
Brisbane Street - Beaufort to William Street	134,214		134,214	Muni
Beaufort Street - Brisbane to Parry Street	51,043		51,043	Muni
Vincent Street - William to Beaufort Street	120,726		120,726	Gr/Muni
MRRG District Distributor Road Resurfacing Program		695,900	695,900	Gr/Muni
ROADWORKS - ROADS TO RECOVERY PROGRAM				
Newcastle Street - Oxford Street to Carr Place	49,131		49,131	Muni
Roads to Recovery Program (Deferred to 2017-18)	201,248		201,248	Gr
Roads to Recovery Program - Year 4 of 5 year program		345,145	345,145	Gr

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
EXPENDITURE FOR DEVELOPMENT
FOR THE YEAR ENDED 30TH JUNE 2018

	C/Fwd 2016/17 \$	Budget 2017/18 \$	Total \$	Funding Sources
RIGHTS OF WAY				
Nova Lane	98,900		98,900	Muni
Solar Lighting of Laneways	29,647		29,647	Muni
Rights of Way - Cowle/Charles Streets, West Perth		26,000	26,000	Muni
Rights of Way - Ruby/Knutsford Street, North Perth		45,000	45,000	Muni
Rights of Way - Rehabilitation		120,000	120,000	Muni
SLAB FOOTPATH PROGRAMME				
Newcastle St - Carr to Watercorp	85,000		85,000	Muni
Install Tactile pavers in Brisbane and Lake Streets, Perth		20,000	20,000	Muni
Kalgoorlie Street footpath, Berryman St to Scarborough Beach Road		36,000	36,000	Muni
Summer St footpath, Joel Terrace to the river		35,000	35,000	Muni
Footpath Renewal Program		250,000	250,000	Muni
BICYCLE NETWORK				
Bike Plan Network 2015-16 Implementation (Palmerston to Lord)	45,007		45,007	Res
Bicycle Network Oxford - Anzac to Scarb Bch Rd	190,000		190,000	Muni
Oxford Street Green - Bike Box	25,000		25,000	Muni
Bike Boulevard Stage 2		1,100,000	1,100,000	Gr
Bike Parking		15,000	15,000	Muni
Carr/Cleaver Street - bike lanes		50,000	50,000	Gr/Muni
CAR PARK DEVELOPMENT				
Beatty Park Reserve car park - Lighting		2,500	2,500	Muni
Berryman and The Boulevard - Angle Parking		90,000	90,000	Res
Brisbane Street Car Park - Lighting		35,000	35,000	Muni
Chelmsford Road Car Park		78,000	78,000	Muni
Glebe Street - Angle Parking		85,000	85,000	Res
North Perth ACROD Parking Bays		5,000	5,000	Muni
Pansy Street Car Park - Lighting		1,600	1,600	Muni
Parking Restriction Implementation	184,450		184,450	Muni
Raglan Road Car Park - Resurfacing & Lighting		70,000	70,000	Muni
DRAINAGE				
Beatty Park Reserve - Flood Mitigation Works	3,033		3,033	Res
Beatty Park Reserve - Drainage Improvements		150,000	150,000	Muni
Gully Soakwell Program		75,000	75,000	Muni
Lawler Street Sump - Infill		198,000	198,000	Muni
Miscellaneous Improvements		55,000	55,000	Muni
Muriel Place Drainage Upgrade		20,000	20,000	Muni

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
EXPENDITURE FOR DEVELOPMENT
FOR THE YEAR ENDED 30TH JUNE 2018

	C/Fwd 2016/17 \$	Budget 2017/18 \$	Total \$	Funding Sources
PARKS AND RESERVES				
Axford Park - Redevelopment		200,000	200,000	Muni
Banks Reserve - Foreshore restoration stage 2	185,300		185,300	Muni
Central Control Irrigation System (Stage 3)		60,000	60,000	Muni
Charles Veryard Reserve - Full/Partial Dog Exercise Fence & Landscaping	15,000		15,000	Muni
Greening Plan - Oxford St North; Scarborough Beach Road; Lord Street; Newcastle Street & Vincent Street	3,815		3,815	Muni
Hyde Park - Re-asphalt pathways	74,998		74,998	Muni
Kyilla Park - Replace/upgrade in ground reticulation system		65,000	65,000	Muni
Leake Street Public Open Space - Eco Zoning		5,000	5,000	Muni
Les Lilleyman Reserve - Basketball and Netball installation		20,000	20,000	Muni
Les Lilleyman Reserve - Eco-zoning		30,000	30,000	Muni
Menzies Park - Replace groundwater bore		40,000	40,000	Muni
Miscellaneous - Parks and Reserves Upgrade		20,000	20,000	Muni
Parks BBQ installations		9,500	9,500	Muni
Roads to Parks Demonstration Project - Hyde Street Park Mt Lawley		120,000	120,000	Muni
Synthetic Cricket Wicket Surfacing Program		25,000	25,000	Muni
Venables Park - Re-asphalt pathways and install barrier kerbing		20,000	20,000	Muni
MISCELLANEOUS				
Axford Park - Uplighting trees	60,000		60,000	Muni
Install a pit and pump at Depot Dog Pound	41,000		41,000	Muni
New Parklets - Mt Hawthorn & North Perth	24,600		24,600	Muni
Proposed Pedestrian Safety Ballustrade intersection Oxford and Bourke Streets, Leederville		8,000	8,000	Muni
Robertson Park - Restump concrete boardwalk		15,000	15,000	Muni
Bus Shelters		40,000	40,000	Muni
Upgrade and install new street lighting		15,000	15,000	Muni
Total Costs	2,285,082	6,131,645	8,416,727	
New	477,102	1,245,500	1,722,602	
Upgrade	1,177,977	2,158,000	3,335,977	
Renewal	630,003	2,728,145	3,358,148	
Total Infrastructure Assets	2,285,082	6,131,645	8,416,727	
Funding Summary				
Reserve				
Cash in Lieu Parking Reserve		175,000	175,000	
Tamala Park Land Sales Reserve	48,040		48,040	
Grant				
Federal Government	201,248	345,145	546,393	
Main Roads WA	166,151	711,800	877,951	
WA Bicycle Network		25,000	25,000	
Department of Transport		1,100,000	1,100,000	
Department of Planning		114,000	114,000	
Municipal	1,869,643	3,660,700	5,530,343	
Total Infrastructure Funding Required	2,285,082	6,131,645	8,416,727	

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
EXPENDITURE FOR DEVELOPMENT
FOR THE YEAR ENDED 30TH JUNE 2018

	C/Fwd 2016/17 \$	Budget 2017/18 \$	Total \$	Funding Sources
<u>PLANT & EQUIPMENT ASSETS</u>				
LIGHT FLEET VEHICLE REPLACEMENT PROGRAMME				
Light Fleet - Annual Changeovers		280,500	280,500	Con/Muni
MAJOR PLANT REPLACEMENT PROGRAMME				
Road Safety Trailer	29,500		29,500	Muni
Side Loader Rubbish Compactor		380,000	380,000	Con/Res
Single Axle Truck (Flocon)		200,000	200,000	Con/Res/Muni
Tractor - Parks		120,000	120,000	Con/Res
Ride-on Rotary mower (zero turn) - Parks		42,000	42,000	Con/Res
All Terrain vehicle (ATV) - Hyde Park		30,000	30,000	Con/Res
ADMINISTRATION & CIVIC CENTRE				
Beatty Park Server	19,000		19,000	Muni
Upgrade of CCTV		42,800	42,800	Muni
BEATTY PARK LEISURE CENTRE				
Boiler Replacement	199,000		199,000	Res/Muni
Upgrade fire panel	25,000		25,000	Muni
Ventilation in spa plant room		8,500	8,500	Muni
Switchboard in top level of plantroom		12,500	12,500	Muni
25m pool pump		7,500	7,500	Muni
Dry Chlorine feeder		12,000	12,000	Muni
POLICY AND PLACE				
Installation of Device Sensors for Town Centre Performance	1,236		1,236	Muni
COMMUNITY SERVICES				
Replace Autocite Units (mobile infringement hardware)	40,000		40,000	Muni
5x 'Pay by Plate' parking ticket machines - Avenue Car Park	6,900		6,900	Res/Muni
Frame Court Car Park - Pay-by-Plate Parking Machines		50,000	50,000	Muni
Parking Machines Asset Replacement Program		40,000	40,000	Muni
Parking Sensors Pilot Project		51,410	51,410	Muni
Total Costs	320,636	1,277,210	1,597,846	
New	27,136	94,210	121,346	
Upgrade				
Renewal	293,500	1,183,000	1,476,500	
Total Plant & Equipment Assets	320,636	1,277,210	1,597,846	
Funding Summary				
Reserve				
Beatty Park Leisure Centre	55,000		55,000	
Parking Facility Reserve	2,250		2,250	
Plant & Equipment Reserve		289,500	289,500	
Waste Management Plant & Equipment Reserve		350,000	350,000	
Contribution				
		204,500	204,500	
Municipal				
	263,386	433,210	696,596	
Total Plant & Equipment Funding Required	320,636	1,277,210	1,597,846	

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
EXPENDITURE FOR DEVELOPMENT
FOR THE YEAR ENDED 30TH JUNE 2018

	C/Fwd 2016/17 \$	Budget 2017/18 \$	Total \$	Funding Sources
<u>FURNITURE & EQUIPMENT ASSETS</u>				
CORPORATE SERVICES				
Corporate Systems - Re-Implementation or Replacement	37,500		37,500	Muni
BEATTY PARK LEISURE CENTRE				
Replacement of Gym Equipment for Loftus Centre	54,615		54,615	Muni
Stereo upgrades - RPM studio, Studio 1&2 and Gym (Currently Leased)		41,000	41,000	Muni
Pool Lane rope replacement		7,000	7,000	Muni
INFORMATION TECHNOLOGY				
Upgrade of IT Firewall		80,000	80,000	Muni
Replace IT Servers		50,000	50,000	Muni
Replacement PC Fleet (Currently Leased)		350,000	350,000	Muni
Redevelopment of Website (stage 2)		30,000	30,000	Muni
Upgrade of AV Devices		30,000	30,000	Muni
Upgrade IT Network Remote Access Facility		30,000	30,000	Muni
SOE Development		15,000	15,000	Muni
Online Lodgement of Applications		100,000	100,000	Muni
Replacement of CARS Systems		60,000	60,000	Muni
Upgrade Two Way Radio Fleet		100,000	100,000	Muni
LOFTUS RECREATION CENTRE				
Loftus Recreation Equipment replacement		44,000	44,000	Muni
Replacement Stereo - Loftus Recreation		15,000	15,000	Muni
PUBLIC HALLS				
Renewal of furniture for municipal halls	6,000		6,000	Muni
Halls, Pavilions and Operational Buildings - Non Fixed Assets - Renewal		60,000	60,000	Muni
WORKS DEPOT				
New letter folding machine at the depot		1,500	1,500	Muni
Total Costs	98,115	1,013,500	1,111,615	
New	54,615	391,000	445,615	
Upgrade	37,500	175,000	212,500	
Renewal	6,000	447,500	453,500	
Total Furniture & Equipment Assets	98,115	1,013,500	1,111,615	
Funding Summary				
Municipal	98,115	1,013,500	1,111,615	
Total Furniture & Equipment Funding Required	98,115	1,013,500	1,111,615	

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Chief Executive Officer					
Chief Executive Officer Expenditure					
Employee Costs	694,051	684,050	640,700	649,261	450,130
Other Employee Costs	22,102	68,830	74,830	62,053	11,050
Other Expenses	242,218	601,860	478,460	339,960	204,050
Chief Executive Officer Expenditure Total	958,370	1,354,740	1,193,990	1,051,274	665,230
Chief Executive Officer Indirect Costs					
Allocations	(958,370)	(1,354,740)	(1,193,990)	(1,193,990)	(665,230)
Chief Executive Officer Indirect Costs Total	(958,370)	(1,354,740)	(1,193,990)	(1,193,990)	(665,230)
Chief Executive Officer Total	(0)	0	0	(142,716)	0
Members of Council					
Members Of Council Revenue					
Revenue	(120)	(200)	(200)	(200)	(200)
Members Of Council Revenue Total	(120)	(200)	(200)	(200)	(200)
Members Of Council Expenditure					
Employee Costs	3,772	77,500	76,570	57,693	89,440
Other Employee Costs	2,740	5,000	5,000	713	5,000
Other Expenses	467,613	422,400	475,270	468,476	469,340
Members Of Council Expenditure Total	474,125	504,900	556,840	526,882	563,780
Members Of Council Indirect Costs					
Allocations	1,389,979	2,026,975	1,935,305	1,935,305	1,519,790
Members Of Council Indirect Costs Total	1,389,979	2,026,975	1,935,305	1,935,305	1,519,790
Members of Council Total	1,863,985	2,531,675	2,491,945	2,461,987	2,083,370
Human Resources					
Human Resources Revenue					
Revenue	(379)	(55,950)	(41,700)	(52,463)	(36,320)
Human Resources Revenue Total	(379)	(55,950)	(41,700)	(52,463)	(36,320)
Human Resources Expenditure					
Employee Costs	403,456	686,290	619,430	655,885	694,820
Other Employee Costs	61,754	101,960	82,020	56,196	108,900
Other Expenses	31,811	82,580	208,360	207,390	189,350
Human Resources Expenditure Total	497,021	870,830	909,810	919,471	993,070
Human Resources Indirect Costs					
Allocations	(496,642)	(814,880)	(868,110)	(868,110)	(956,750)
Human Resources Indirect Costs Total	(496,642)	(814,880)	(868,110)	(868,110)	(956,750)
Human Resources Total	(0)	0	0	(1,101)	0

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Director Corporate Services					
Director Corporate Services Expenditure					
Employee Costs	333,356	310,380	419,870	437,210	440,620
Other Employee Costs	9,424	12,690	12,690	9,660	7,330
Other Expenses	2,945	53,840	3,840	3,340	5,040
Director Corporate Services Expenditure Total	345,725	376,910	436,400	450,209	452,990
Director Corporate Services Indirect Costs					
Allocations	(345,725)	(376,910)	(436,400)	(436,400)	(452,990)
Director Corporate Services Indirect Costs Total	(345,725)	(376,910)	(436,400)	(436,400)	(452,990)
Director Corporate Services Total	0	0	0	13,809	0
Insurance Premium					
Insurance Premium Expenditure					
Other Expenses	923,484	908,370	908,370	958,930	889,760
Insurance Premium Expenditure Total	923,484	908,370	908,370	958,930	889,760
Insurance Premium Recovery					
Allocations	(923,484)	(908,370)	(908,370)	(908,370)	(889,760)
Insurance Premium Recovery Total	(923,484)	(908,370)	(908,370)	(908,370)	(889,760)
Insurance Premium Total	0	0	0	50,560	0
Insurance Claim					
Insurance Claim Recoup					
Revenue	(48,099)	(25,000)	(45,000)	(58,748)	(45,000)
Insurance Claim Recoup Total	(48,099)	(25,000)	(45,000)	(58,748)	(45,000)
Insurance Claim Expenditure					
Other Expenses	15,560	40,000	30,000	30,000	30,000
Insurance Claim Expenditure Total	15,560	40,000	30,000	30,000	30,000
Insurance Claim Total	(32,538)	15,000	(15,000)	(28,748)	(15,000)
Mindarie Regional Council					
Mindarie Regional Council Revenue					
Revenue	(93,486)	(71,450)	(73,950)	(66,826)	(92,820)
Mindarie Regional Council Revenue Total	(93,486)	(71,450)	(73,950)	(66,826)	(92,820)
Mindarie Regional Council Expenditure					
Other Expenses	48,816	53,550	53,550	37,140	48,200
Mindarie Regional Council Expenditure Total	48,816	53,550	53,550	37,140	48,200
Mindarie Regional Council Total	(44,670)	(17,900)	(20,400)	(29,686)	(44,620)

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Other Governance					
Other Governance Revenue					
Revenue	(69,380)	(26,950)	(26,000)	(20,291)	(26,620)
Other Governance Revenue Total	(69,380)	(26,950)	(26,000)	(20,291)	(26,620)
Other Governance Expenditure					
Employee Costs	70,895	331,070	229,710	250,603	248,230
Other Employee Costs	70,159	4,000	4,000	4,152	5,200
Other Expenses	349,426	249,510	109,740	109,740	112,630
Other Governance Expenditure Total	490,480	584,580	343,450	364,496	366,060
Other Governance Indirect Costs					
Allocations	641,138	243,725	257,380	257,380	224,180
Other Governance Indirect Costs Total	641,138	243,725	257,380	257,380	224,180
Other Governance Total	1,062,238	801,355	574,830	601,585	563,620
Records Management					
Records Management Revenue					
Revenue	(10,047)	(1,310)	(1,310)	(2,121)	(2,000)
Records Management Revenue Total	(10,047)	(1,310)	(1,310)	(2,121)	(2,000)
Records Management Expenditure					
Employee Costs	286,449	260,890	237,580	250,416	248,470
Other Employee Costs	0	600	15,600	23,271	20,400
Other Expenses	4,765	31,140	37,040	30,940	144,600
Records Management Expenditure Total	291,214	292,630	290,220	304,628	413,470
Records Management Indirect Costs					
Allocations	(281,166)	(291,320)	(288,910)	(288,910)	(411,470)
Records Management Indirect Costs Total	(281,166)	(291,320)	(288,910)	(288,910)	(411,470)
Records Management Total	0	0	0	13,597	0
General Purpose Revenue					
General Purpose Revenue					
Revenue	(1,381,865)	(1,742,490)	(1,788,490)	(2,357,055)	(1,238,875)
General Purpose Revenue Total	(1,381,865)	(1,742,490)	(1,788,490)	(2,357,055)	(1,238,875)
General Purpose Revenue Total	(1,381,865)	(1,742,490)	(1,788,490)	(2,357,055)	(1,238,875)

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Rates Services					
Rates Services Revenue					
Revenue	(30,274,820)	(31,686,790)	(31,880,490)	(31,948,673)	(33,616,632)
Rates Services Revenue Total	(30,274,820)	(31,686,790)	(31,880,490)	(31,948,673)	(33,616,632)
Rates Services Expenditure					
Employee Costs	252,461	268,920	235,350	244,819	261,150
Other Employee Costs	950	1,400	13,790	13,652	2,300
Other Expenses	160,325	182,870	174,600	192,278	343,500
Rates Services Expenditure Total	413,736	453,190	423,740	450,749	606,950
Rates Services Indirect Costs					
Allocations	148,555	191,300	201,565	201,565	196,205
Rates Services Indirect Costs Total	148,555	191,300	201,565	201,565	196,205
Rates Services Total	(29,712,529)	(31,042,300)	(31,255,185)	(31,296,359)	(32,813,477)
Finance Services					
Finance Services Revenue					
Revenue	(14,327)	(950)	(870)	(1,312)	(1,050)
Finance Services Revenue Total	(14,327)	(950)	(870)	(1,312)	(1,050)
Finance Services Expenditure					
Employee Costs	708,225	740,560	721,910	738,701	743,140
Other Employee Costs	11,294	14,810	14,810	8,994	11,700
Other Expenses	34,851	65,680	66,850	35,100	58,000
Finance Services Expenditure Total	754,370	821,050	803,570	782,796	812,840
Finance Services Indirect Costs					
Allocations	(740,043)	(820,100)	(802,700)	(802,700)	(811,790)
Finance Services Indirect Costs Total	(740,043)	(820,100)	(802,700)	(802,700)	(811,790)
Finance Services Total	(0)	0	0	(21,217)	0
Information Technology					
Information Technology Revenue					
Revenue	(939)	(950)	(280)	(272)	0
Information Technology Revenue Total	(939)	(950)	(280)	(272)	0
Information Technology Expenditure					
Employee Costs	304,870	315,180	278,740	284,279	399,370
Other Employee Costs	4,772	9,330	70,830	67,034	29,500
Other Expenses	773,138	983,260	961,960	929,134	946,430
Information Technology Expenditure Total	1,082,781	1,307,770	1,311,530	1,280,447	1,375,300
Information Technology Indirect Costs					
Allocations	(1,081,842)	(1,306,820)	(1,311,250)	(1,311,250)	(1,375,300)
Information Technology Indirect Costs Total	(1,081,842)	(1,306,820)	(1,311,250)	(1,311,250)	(1,375,300)
Information Technology Total	0	0	0	(31,075)	0

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Director Community Engagement					
Director Community Engagement Expenditure					
Employee Costs	546,518	373,040	340,450	361,442	285,290
Other Employee Costs	11,269	12,410	13,790	8,193	7,070
Other Expenses	3,929	3,240	3,240	3,240	3,490
Director Community Engagement Expenditure Total	561,716	388,690	357,480	372,875	295,850
Director Community Engagement Indirect Costs					
Allocations	(561,716)	(388,690)	(357,480)	(357,480)	(295,850)
Director Community Engagement Indirect Costs Total	(561,716)	(388,690)	(357,480)	(357,480)	(295,850)
Director Community Engagement Total	0	0	0	15,395	0
Marketing and Communications					
Marketing and Communications Expenditure					
Employee Costs	0	0	170,540	196,310	461,460
Other Employee Costs	0	0	2,250	359	6,550
Other Expenses	0	0	161,240	159,173	261,820
Marketing and Communications Expenditure Total	0	0	334,030	355,842	729,830
Marketing and Communications Indirect Costs					
Allocations	0	0	0	0	162,030
Marketing and Communications Indirect Costs Total	0	0	0	0	162,030
Marketing and Communications Total	0	0	334,030	355,842	891,860
Customer Service Centre					
Customer Services Centre Expenditure					
Employee Costs	449,396	459,700	458,990	483,111	456,780
Other Employee Costs	3,365	3,200	3,500	2,500	8,900
Other Expenses	23,496	46,330	46,630	46,330	39,400
Customer Services Centre Expenditure Total	476,257	509,230	509,120	531,941	505,080
Customer Services Centre Indirect Costs					
Allocations	(476,257)	(509,230)	(509,120)	(509,120)	(505,080)
Customer Services Centre Indirect Costs Total	(476,257)	(509,230)	(509,120)	(509,120)	(505,080)
Customer Service Centre Total	0	0	0	22,821	0

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Beatty Park Leisure Centre Administration					
Beatty Park Leisure Centre Admin Revenue					
Revenue	(2,617,097)	(2,661,850)	(2,518,600)	(2,380,858)	(2,468,550)
Beatty Park Leisure Centre Admin Revenue Total	(2,617,097)	(2,661,850)	(2,518,600)	(2,380,858)	(2,468,550)
Beatty Park Leisure Centre Admin Indirect Revenue					
Allocations	2,617,097	2,661,850	2,518,600	2,518,600	2,468,550
Beatty Park Leisure Centre Admin Indirect Revenue Total	2,617,097	2,661,850	2,518,600	2,518,600	2,468,550
Beatty Park Leisure Centre Admin Expenditure					
Employee Costs	780,243	836,160	821,920	859,585	855,720
Other Employee Costs	12,906	21,570	18,570	11,052	15,880
Other Expenses	253,498	300,820	315,700	250,128	273,920
Beatty Park Leisure Centre Admin Expenditure Total	1,046,647	1,158,550	1,156,190	1,120,765	1,145,520
Beatty Park Leisure Centre Admin Indirect Costs					
Allocations	(1,046,647)	(1,158,550)	(1,156,190)	(1,156,190)	(1,145,520)
Beatty Park Leisure Centre Admin Indirect Costs Total	(1,046,647)	(1,158,550)	(1,156,190)	(1,156,190)	(1,145,520)
Beatty Park Leisure Centre Administration Total	0	0	0	102,317	0
Beatty Park Leisure Centre Building					
Beatty Park Leisure Centre Building Revenue					
Revenue	(151,532)	(158,400)	(159,130)	(159,130)	(159,350)
Beatty Park Leisure Centre Building Revenue Total	(151,532)	(158,400)	(159,130)	(159,130)	(159,350)
Beatty Park Leisure Centre Occupancy Costs					
Building Maintenance	342,137	389,210	466,085	442,059	581,500
Ground Maintenance	9,023	40,000	40,000	54,649	41,500
Other Expenses	1,750,186	1,684,940	1,524,720	1,482,857	1,495,660
Beatty Park Leisure Centre Occupancy Costs Total	2,101,346	2,114,150	2,030,805	1,979,565	2,118,660
Beatty Park Leisure Centre Indirect Costs					
Allocations	(1,949,814)	(1,955,750)	(1,871,675)	(1,871,675)	(1,959,310)
Beatty Park Leisure Centre Indirect Costs Total	(1,949,814)	(1,955,750)	(1,871,675)	(1,871,675)	(1,959,310)
Beatty Park Leisure Centre Building Total	0	0	0	(51,240)	0

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Swimming Pool Areas					
Swimming Pool Areas Revenue					
Revenue	(1,971,775)	(1,855,530)	(1,808,030)	(1,745,696)	(1,857,630)
Swimming Pool Areas Revenue Total	(1,971,775)	(1,855,530)	(1,808,030)	(1,745,696)	(1,857,630)
Swimming Pool Areas Indirect Revenue					
Allocations	(420,014)	(422,970)	(396,430)	(396,430)	(388,550)
Swimming Pool Areas Indirect Revenue Total	(420,014)	(422,970)	(396,430)	(396,430)	(388,550)
Swimming Pool Areas Expenditure					
Employee Costs	1,083,365	1,043,530	976,910	978,441	966,550
Other Employee Costs	16,901	20,500	20,500	19,000	20,000
Other Expenses	224,575	215,260	198,320	197,016	176,310
Swimming Pool Areas Expenditure Total	1,324,841	1,279,290	1,195,730	1,194,457	1,162,860
Swimming Pool Areas Indirect Costs					
Allocations	2,257,711	2,370,315	2,302,380	2,302,380	2,385,900
Swimming Pool Areas Indirect Costs Total	2,257,711	2,370,315	2,302,380	2,302,380	2,385,900
Swimming Pool Areas Total	1,190,762	1,371,105	1,293,650	1,354,711	1,302,580
Swim School					
Swim School Revenue					
Revenue	(1,599,288)	(1,592,340)	(1,597,140)	(1,433,313)	(1,495,000)
Swim School Revenue Total	(1,599,288)	(1,592,340)	(1,597,140)	(1,433,313)	(1,495,000)
Swim School Indirect Revenue					
Allocations	(4,440)	(3,190)	(1,760)	(1,760)	(1,970)
Swim School Indirect Revenue Total	(4,440)	(3,190)	(1,760)	(1,760)	(1,970)
Swim School Expenditure					
Employee Costs	841,962	842,390	876,360	877,655	832,100
Other Employee Costs	3,448	5,500	5,500	3,887	5,500
Other Expenses	200,766	40,510	34,730	34,730	26,970
Swim School Expenditure Total	1,046,176	888,400	916,590	916,272	864,570
Swim School Indirect Costs					
Allocations	177,086	196,880	193,200	193,200	191,210
Swim School Indirect Costs Total	177,086	196,880	193,200	193,200	191,210
Swim School Total	(380,466)	(510,250)	(489,110)	(325,601)	(441,190)

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	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Café					
Cafe Revenue					
Revenue	(685,678)	(685,100)	(707,500)	(679,637)	(714,000)
Cafe Revenue Total	(685,678)	(685,100)	(707,500)	(679,637)	(714,000)
Cafe Indirect Revenue					
Allocations	(4,440)	(3,190)	(1,760)	(1,760)	(1,970)
Cafe Indirect Revenue Total	(4,440)	(3,190)	(1,760)	(1,760)	(1,970)
Cafe Expenditure					
Employee Costs	397,753	393,870	381,990	406,312	356,640
Other Employee Costs	2,511	2,750	2,750	1,459	0
Other Expenses	311,907	306,890	306,020	298,692	301,480
Cafe Expenditure Total	712,171	703,510	690,760	706,462	658,120
Cafe Indirect Costs					
Allocations	92,223	105,370	105,440	105,440	102,910
Cafe Indirect Costs Total	92,223	105,370	105,440	105,440	102,910
Café Total	114,276	120,590	86,940	130,505	45,060
Retail					
Retail Revenue					
Revenue	(487,655)	(480,000)	(490,000)	(492,039)	(517,000)
Retail Revenue Total	(487,655)	(480,000)	(490,000)	(492,039)	(517,000)
Retail Indirect Revenue					
Allocations	(783)	(530)	(250)	(250)	(490)
Retail Indirect Revenue Total	(783)	(530)	(250)	(250)	(490)
Retail Expenditure					
Employee Costs	59,115	70,650	62,020	55,708	50,000
Other Employee Costs	1,289	2,000	2,000	1,000	1,500
Other Expenses	270,305	247,045	247,645	247,645	276,490
Retail Expenditure Total	330,708	319,695	311,665	304,353	327,990
Retail Indirect Costs					
Allocations	72,323	81,950	82,370	82,370	81,200
Retail Indirect Costs Total	72,323	81,950	82,370	82,370	81,200
Retail Total	(85,407)	(78,885)	(96,215)	(105,566)	(108,300)

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	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Health and Fitness					
Health and Fitness Revenue					
Revenue	(287,131)	(273,000)	(193,500)	(193,792)	(221,500)
Health and Fitness Revenue Total	(287,131)	(273,000)	(193,500)	(193,792)	(221,500)
Health and Fitness Indirect Revenue					
Allocations	(1,447,555)	(1,477,870)	(1,403,120)	(1,403,120)	(1,374,500)
Health and Fitness Indirect Revenue Total	(1,447,555)	(1,477,870)	(1,403,120)	(1,403,120)	(1,374,500)
Health and Fitness Expenditure					
Employee Costs	601,081	570,950	538,490	518,387	554,520
Other Employee Costs	6,774	8,500	8,500	3,527	9,000
Other Expenses	339,790	240,260	297,270	305,256	212,040
Health and Fitness Expenditure Total	947,645	819,710	844,260	827,170	775,560
Health and Fitness Indirect Costs					
Allocations	511,078	541,240	536,645	536,645	541,810
Health and Fitness Indirect Costs Total	511,078	541,240	536,645	536,645	541,810
Health and Fitness Total	(275,962)	(389,920)	(215,715)	(233,098)	(278,630)
Group Fitness					
Group Fitness Revenue					
Revenue	(144,945)	(185,300)	(175,300)	(161,033)	(170,500)
Group Fitness Revenue Total	(144,945)	(185,300)	(175,300)	(161,033)	(170,500)
Group Fitness Indirect Revenue					
Allocations	(376,647)	(501,490)	(476,020)	(476,020)	(466,560)
Group Fitness Indirect Revenue Total	(376,647)	(501,490)	(476,020)	(476,020)	(466,560)
Group Fitness Expenditure					
Employee Costs	230,151	169,290	198,960	243,485	275,940
Other Employee Costs	276	1,000	1,000	806	900
Other Expenses	46,764	136,380	131,300	128,603	116,020
Group Fitness Expenditure Total	277,190	306,670	331,260	372,893	392,860
Group Fitness Indirect Costs					
Allocations	154,422	169,850	164,150	164,150	169,050
Group Fitness Indirect Costs Total	154,422	169,850	164,150	164,150	169,050
Group Fitness Total	(89,979)	(210,270)	(155,910)	(100,010)	(75,150)

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	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Aqua Fitness					
Aqua Fitness Revenue					
Revenue	(38,604)	(36,000)	(28,000)	(27,727)	(30,000)
Aqua Fitness Revenue Total	(38,604)	(36,000)	(28,000)	(27,727)	(30,000)
Aqua Fitness Indirect Revenue					
Allocations	(208,061)	(211,880)	(200,980)	(200,980)	(196,990)
Aqua Fitness Indirect Revenue Total	(208,061)	(211,880)	(200,980)	(200,980)	(196,990)
Aqua Fitness Expenditure					
Employee Costs	43,026	35,700	34,510	33,985	33,110
Other Employee Costs	244	250	250	250	0
Other Expenses	21,443	7,730	7,230	9,687	8,500
Aqua Fitness Expenditure Total	64,713	43,680	41,990	43,922	41,610
Aqua Fitness Indirect Costs					
Allocations	91,615	102,890	99,310	99,310	98,660
Aqua Fitness Indirect Costs Total	91,615	102,890	99,310	99,310	98,660
Aqua Fitness Total	(90,337)	(101,310)	(87,680)	(85,474)	(86,720)
Creche					
Creche Revenue					
Revenue	(56,060)	(43,100)	(43,100)	(40,197)	(16,500)
Creche Revenue Total	(56,060)	(43,100)	(43,100)	(40,197)	(16,500)
Creche Indirect Revenue					
Allocations	(40,301)	(40,730)	(38,280)	(38,280)	(37,520)
Creche Indirect Revenue Total	(40,301)	(40,730)	(38,280)	(38,280)	(37,520)
Creche Expenditure					
Employee Costs	230,494	240,490	239,730	234,724	231,780
Other Employee Costs	1,569	1,650	1,650	1,128	1,650
Other Expenses	833	1,400	1,400	1,400	1,950
Creche Expenditure Total	232,896	243,540	242,780	237,252	235,380
Creche Indirect Costs					
Allocations	87,479	96,540	95,380	95,380	94,110
Creche Indirect Costs Total	87,479	96,540	95,380	95,380	94,110
Creche Total	224,015	256,250	256,780	254,155	275,470

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	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Cycling Fitness					
Cycling Fitness Revenue					
Revenue	(20,669)	0	0	0	0
Cycling Fitness Revenue Total	(20,669)	0	0	0	0
Cycling Fitness Indirect Revenue					
Allocations	(114,855)	0	0	0	0
Cycling Fitness Indirect Revenue Total	(114,855)	0	0	0	0
Cycling Fitness Expenditure					
Employee Costs	46,570	0	0	0	0
Other Expenses	30,703	0	0	0	0
Cycling Fitness Expenditure Total	77,273	0	0	0	0
Cycling Fitness Indirect Costs					
Allocations	7,896	0	0	0	0
Cycling Fitness Indirect Costs Total	7,896	0	0	0	0
Cycling Fitness Total	(50,355)	0	0	0	0
Community Partnerships Management Administration					
Community Partnerships Management Admin Expenditure					
Employee Costs	0	0	0	0	527,930
Other Employee Costs	0	0	0	0	1,150
Other Expenses	0	0	0	0	192,500
Community Partnerships Management Admin Exp Total	0	0	0	0	721,580
Community Partnerships Management Admin Indirect Costs					
Allocations	0	0	0	0	(721,580)
Community Partnerships Management Admin Indirect Costs	0	0	0	0	(721,580)
Community Partnerships Management Administration Total	0	0	0	0	0
Recreation, Arts and Culture					
Recreation, Arts and Culture Revenue					
Revenue	(42,981)	(45,115)	(45,115)	(47,343)	(18,000)
Recreation, Arts and Culture Revenue Total	(42,981)	(45,115)	(45,115)	(47,343)	(18,000)
Recreation, Arts and Culture Expenditure					
Employee Costs	447,914	430,400	394,590	340,295	92,220
Other Employee Costs	3,901	7,040	7,040	3,633	4,950
Other Expenses	540,136	554,565	496,365	367,873	433,370
Recreation, Arts and Culture Expenditure Total	991,951	992,005	897,995	711,801	530,540
Recreation, Arts and Culture Indirect Costs					
Allocations	172,625	220,965	218,225	218,225	506,665
Recreation, Arts and Culture Indirect Costs Total	172,625	220,965	218,225	218,225	506,665
Recreation, Arts and Culture Total	1,121,595	1,167,855	1,071,105	882,683	1,019,205

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	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Senior, Disability and Youth Services					
Senior, Disability and Youth Services Revenue					
Revenue	(51,995)	(29,980)	(39,980)	(35,000)	(53,000)
Senior, Disability and Youth Services Revenue Total	(51,995)	(29,980)	(39,980)	(35,000)	(53,000)
Senior, Disability and Youth Services Expenditure					
Employee Costs	284,103	271,870	316,820	323,166	178,870
Other Employee Costs	2,840	5,270	5,270	2,618	2,050
Other Expenses	124,227	263,180	281,210	225,672	269,470
Senior, Disability and Youth Services Expenditure Total	411,171	540,320	603,300	551,455	450,390
Senior, Disability and Youth Serv Indirect Costs					
Allocations	149,723	190,390	187,490	187,490	468,110
Senior, Disability and Youth Serv Indirect Costs Total	149,723	190,390	187,490	187,490	468,110
Senior, Disability and Youth Services Total	508,899	700,730	750,810	703,945	865,500
Community Connections Services					
Community Connections Services Expenditure					
Employee Costs	123,094	161,010	87,900	93,532	89,440
Other Employee Costs	4,097	5,030	5,030	5,030	4,910
Other Expenses	104,355	108,970	108,970	94,061	126,200
Community Connections Services Expenditure Total	231,546	275,010	201,900	192,624	220,550
Community Connections Services Indirect Costs					
Allocations	70,461	67,555	65,815	65,815	50,435
Community Connections Services Indirect Costs Total	70,461	67,555	65,815	65,815	50,435
Community Connections Services Total	302,007	342,565	267,715	258,439	270,985
Leederville Gardens Retirement Village Revenue					
Leederville Gardens Retirement Village Revenue					
Revenue	(150,000)	(75,000)	(75,000)	(75,000)	0
Leederville Gardens Retirement Village Revenue Total	(150,000)	(75,000)	(75,000)	(75,000)	0
Leederville Gardens Retirement Village Expenditure					
Other Expenses	12,394	3,500	3,500	9,334	0
Leederville Gardens Retirement Village Expenditure Total	12,394	3,500	3,500	9,334	0
Leederville Gardens Retirement Village Revenue Total	(137,606)	(71,500)	(71,500)	(65,666)	0

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	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Library Services					
Library Services Revenue					
Revenue	(30,598)	(32,320)	(32,320)	(26,590)	(24,970)
Library Services Revenue Total	(30,598)	(32,320)	(32,320)	(26,590)	(24,970)
Library Services Expenditure					
Employee Costs	923,930	922,460	895,810	941,538	912,920
Other Employee Costs	11,351	14,360	14,360	8,768	7,290
Other Expenses	80,678	92,600	91,600	90,600	92,300
Library Services Expenditure Total	1,015,959	1,029,420	1,001,770	1,040,906	1,012,510
Library Services Indirect Costs					
Allocations	362,867	443,785	444,480	444,480	560,880
Library Services Indirect Costs Total	362,867	443,785	444,480	444,480	560,880
Library Services Total	1,348,227	1,440,885	1,413,930	1,458,796	1,548,420
Library Building					
Library Occupancy Costs					
Building Maintenance	80,204	104,850	84,750	86,930	99,300
Ground Maintenance	3,828	2,700	2,700	4,596	0
Other Expenses	206,233	215,190	194,620	185,305	176,910
Library Occupancy Costs Total	290,265	322,740	282,070	276,831	276,210
Library Indirect Costs					
Allocations	5,597	5,680	5,680	5,680	5,430
Library Indirect Costs Total	5,597	5,680	5,680	5,680	5,430
Library Building Total	295,863	328,420	287,750	282,511	281,640
Ranger Services Administration					
Ranger Services Administration Revenue					
Revenue	(3,349)	(3,500)	(3,500)	(2,666)	(3,870)
Ranger Services Administration Revenue Total	(3,349)	(3,500)	(3,500)	(2,666)	(3,870)
Ranger Services Administration Expenditure					
Employee Costs	2,289,608	2,475,550	2,306,370	2,259,439	2,379,630
Other Employee Costs	36,361	41,190	58,390	60,412	36,680
Other Expenses	89,400	74,915	84,360	84,360	153,680
Ranger Services Administration Expenditure Total	2,415,370	2,591,655	2,449,120	2,404,211	2,569,990
Ranger Services Administration Indirect Costs					
Allocations	(2,412,020)	(2,588,155)	(2,445,620)	(2,445,620)	(2,566,120)
Ranger Services Administration Indirect Costs Total	(2,412,020)	(2,588,155)	(2,445,620)	(2,445,620)	(2,566,120)
Ranger Services Administration Total	0	0	0	(44,075)	0

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	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Fire Prevention					
Fire Prevention Revenue					
Revenue	(3,221)	(5,000)	(4,000)	(4,225)	(5,000)
Fire Prevention Revenue Total	(3,221)	(5,000)	(4,000)	(4,225)	(5,000)
Fire Prevention Indirect Costs					
Allocations	197,534	212,510	202,550	202,550	214,940
Fire Prevention Indirect Costs Total	197,534	212,510	202,550	202,550	214,940
Fire Prevention Total	194,314	207,510	198,550	198,325	209,940
Animal Control					
Animal Control Revenue					
Revenue	(105,474)	(85,200)	(94,200)	(102,849)	(107,700)
Animal Control Revenue Total	(105,474)	(85,200)	(94,200)	(102,849)	(107,700)
Animal Control Expenditure					
Other Expenses	22,288	18,150	18,150	17,150	16,650
Animal Control Expenditure Total	22,288	18,150	18,150	17,150	16,650
Animal Control Indirect Costs					
Allocations	197,534	212,510	202,550	202,550	214,940
Animal Control Indirect Costs Total	197,534	212,510	202,550	202,550	214,940
Animal Control Total	114,348	145,460	126,500	116,851	123,890
Local Laws (Law and Order)					
Local Laws (Law and Order) Revenue					
Revenue	(90,281)	(93,500)	(75,000)	(47,146)	(54,000)
Local Laws (Law and Order) Revenue Total	(90,281)	(93,500)	(75,000)	(47,146)	(54,000)
Local Laws (Law and Order) Expenditure					
Other Expenses	15	1,350	1,350	1,350	0
Local Laws (Law and Order) Expenditure Total	15	1,350	1,350	1,350	0
Local Laws (Law and Order) Indirect Costs					
Allocations	387,658	416,870	397,970	397,970	422,870
Local Laws (Law and Order) Indirect Costs Total	387,658	416,870	397,970	397,970	422,870
Local Laws (Law and Order) Total	297,392	324,720	324,320	352,174	368,870

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	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Abandoned Vehicles					
Abandoned Vehicles Revenue					
Revenue	(10,419)	(5,100)	(12,100)	(16,400)	(21,000)
Abandoned Vehicles Revenue Total	(10,419)	(5,100)	(12,100)	(16,400)	(21,000)
Abandoned Vehicles Expenditure					
Other Expenses	15,970	18,500	17,500	17,500	17,500
Abandoned Vehicles Expenditure Total	15,970	18,500	17,500	17,500	17,500
Abandoned Vehicles Indirect Costs					
Allocations	197,534	212,510	202,550	202,550	214,940
Abandoned Vehicles Indirect Costs Total	197,534	212,510	202,550	202,550	214,940
Abandoned Vehicles Total	203,085	225,910	207,950	203,650	211,440
Inspectorial Control					
Inspectorial Control Revenue					
Revenue	(2,306,346)	(2,471,700)	(2,484,400)	(2,427,221)	(2,483,800)
Inspectorial Control Revenue Total	(2,306,346)	(2,471,700)	(2,484,400)	(2,427,221)	(2,483,800)
Inspectorial Control Expenditure					
Other Expenses	1,258,594	1,159,440	951,480	894,750	1,034,630
Inspectorial Control Expenditure Total	1,258,594	1,159,440	951,480	894,750	1,034,630
Inspectorial Control Indirect Costs					
Allocations	2,264,266	2,434,715	2,324,330	2,324,330	2,469,470
Inspectorial Control Indirect Costs Total	2,264,266	2,434,715	2,324,330	2,324,330	2,469,470
Inspectorial Control Total	1,216,514	1,122,455	791,410	791,858	1,020,300
Car Park Control					
Car Park Control Revenue					
Revenue	(2,402,985)	(2,896,230)	(2,644,620)	(2,774,396)	(2,758,160)
Car Park Control Revenue Total	(2,402,985)	(2,896,230)	(2,644,620)	(2,774,396)	(2,758,160)
Car Park Control Expenditure					
Ground Maintenance	165,144	175,425	189,175	172,942	193,280
Other Expenses	627,162	889,910	746,480	746,129	760,620
Car Park Control Expenditure Total	792,306	1,065,335	935,655	919,072	953,900
Car Park Control Total	(1,610,679)	(1,830,895)	(1,708,965)	(1,855,324)	(1,804,260)
Kerbside Parking Control					
Kerbside Parking Control Revenue					
Revenue	(2,583,766)	(2,763,650)	(2,516,650)	(2,364,144)	(2,396,180)
Kerbside Parking Control Revenue Total	(2,583,766)	(2,763,650)	(2,516,650)	(2,364,144)	(2,396,180)
Kerbside Parking Control Expenditure					
Other Expenses	600,767	673,410	639,310	581,714	526,220
Kerbside Parking Control Expenditure Total	600,767	673,410	639,310	581,714	526,220
Kerbside Parking Control Total	(1,982,999)	(2,090,240)	(1,877,340)	(1,782,430)	(1,869,960)

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	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
<u>Dog Pound Expenditure</u>					
Dog Pound Expenditure					
Building Maintenance	2,992	19,815	5,450	5,450	5,150
Other Expenses	5,722	5,720	5,720	5,722	5,720
Dog Pound Expenditure Total	8,714	25,535	11,170	11,241	10,870
Dog Pound Expenditure Total	8,714	25,535	11,170	11,241	10,870
<u>Director Development Services</u>					
Director Development Services Expenditure					
Employee Costs	396,037	382,020	442,490	449,021	411,410
Other Employee Costs	11,596	17,950	17,950	5,390	2,440
Other Expenses	6,005	38,690	38,690	38,690	37,830
Director Development Services Expenditure Total	413,638	438,660	499,130	493,101	451,680
Director Development Services Indirect Costs					
Allocations	(413,638)	(438,660)	(499,130)	(499,130)	(451,680)
Director Development Services Indirect Costs Total	(413,638)	(438,660)	(499,130)	(499,130)	(451,680)
Director Development Services Total	0	0	0	(6,029)	0
<u>Health Administration and Inspection</u>					
Health Administration and Inspection Revenue					
Revenue	(470,332)	(310,920)	(339,920)	(336,445)	(309,860)
Health Administration and Inspection Revenue Total	(470,332)	(310,920)	(339,920)	(336,445)	(309,860)
Health Administration and Inspection Expenditure					
Employee Costs	567,280	654,460	643,980	665,895	670,120
Other Employee Costs	19,739	31,230	30,430	20,291	22,380
Other Expenses	45,698	109,900	105,400	74,974	78,800
Health Administration and Inspection Expenditure Total	632,717	795,590	779,810	761,160	771,300
Health Administration and Inspection Indirect Cost					
Allocations	253,004	331,235	343,335	343,335	339,850
Health Administration and Inspection Indirect Cost Total	253,004	331,235	343,335	343,335	339,850
Health Administration and Inspection Total	415,389	815,905	783,225	768,050	801,290
<u>Food Control</u>					
Food Control Revenue					
Revenue	0	(1,000)	(3,000)	(700)	(2,000)
Food Control Revenue Total	0	(1,000)	(3,000)	(700)	(2,000)
Food Control Expenditure					
Other Expenses	7,906	23,500	20,500	20,500	21,500
Food Control Expenditure Total	7,906	23,500	20,500	20,500	21,500
Food Control Total	7,906	22,500	17,500	19,800	19,500

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	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Compliance Services					
Compliance Services Revenue					
Revenue	(26,201)	(46,270)	(91,270)	(58,840)	(31,400)
Compliance Services Revenue Total	(26,201)	(46,270)	(91,270)	(58,840)	(31,400)
Compliance Services Expenditure					
Employee Costs	103,999	348,170	306,950	306,485	350,100
Other Employee Costs	4,323	8,240	8,240	4,858	6,960
Other Expenses	78,268	87,680	87,680	87,680	57,900
Compliance Services Expenditure Total	186,590	444,090	402,870	399,024	414,960
Compliance Services Indirect Costs					
Allocations	148,779	235,030	245,670	245,670	249,315
Compliance Services Indirect Costs Total	148,779	235,030	245,670	245,670	249,315
Compliance Services Total	309,168	632,850	557,270	585,853	632,875
Statutory Planning Services					
Statutory Planning Services Revenue					
Revenue	(893,358)	(1,011,650)	(756,650)	(601,086)	(645,570)
Statutory Planning Services Revenue Total	(893,358)	(1,011,650)	(756,650)	(601,086)	(645,570)
Statutory Planning Services Expenditure					
Employee Costs	1,168,561	1,202,070	1,204,160	1,143,242	1,255,300
Other Employee Costs	20,071	28,110	74,660	95,701	24,810
Other Expenses	287,852	429,950	454,650	486,488	266,900
Statutory Planning Services Expenditure Total	1,476,484	1,660,130	1,733,470	1,725,431	1,547,010
Statutory Planning Services Indirect Costs					
Allocations	676,060	643,415	657,590	657,590	700,915
Statutory Planning Services Indirect Costs Total	676,060	643,415	657,590	657,590	700,915
Statutory Planning Services Total	1,259,186	1,291,895	1,634,410	1,781,935	1,602,355
Policy and Place Services					
Policy and Place Services Revenue					
Revenue	(17,009)	(12,220)	(12,220)	(16,293)	(16,410)
Policy and Place Services Revenue Total	(17,009)	(12,220)	(12,220)	(16,293)	(16,410)
Policy and Place Services Expenditure					
Employee Costs	516,360	825,800	809,160	842,306	896,520
Other Employee Costs	9,560	14,900	14,900	14,971	15,260
Other Expenses	161,045	509,570	493,570	394,182	565,520
Policy and Place Services Expenditure Total	686,964	1,350,270	1,317,630	1,251,459	1,477,300
Policy and Place Services Indirect Cost					
Allocations	246,675	366,320	379,340	379,340	360,880
Policy and Place Services Indirect Cost Total	246,675	366,320	379,340	379,340	360,880
Policy and Place Services Total	916,630	1,704,370	1,684,750	1,614,507	1,821,770

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	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Place Management Services					
Place Management Services Revenue					
Revenue	(200)	0	0	0	0
Place Management Services Revenue Total	(200)	0	0	0	0
Place Management Services Expenditure					
Employee Costs	274,479	0	0	0	0
Other Employee Costs	1,161	0	0	0	0
Other Expenses	68,334	0	0	0	0
Place Management Services Expenditure Total	343,974	0	0	0	0
Place Management Services Indirect Cost					
Allocations	93,876	0	0	0	0
Place Management Services Indirect Cost Total	93,876	0	0	0	0
Place Management Services Total	437,650	0	0	0	0
Building Control					
Building Control Revenue					
Revenue	(311,730)	(340,940)	(262,940)	(240,237)	(239,410)
Building Control Revenue Total	(311,730)	(340,940)	(262,940)	(240,237)	(239,410)
Building Control Expenditure					
Employee Costs	305,799	367,440	320,400	312,655	391,530
Other Employee Costs	9,079	13,590	25,090	21,818	10,590
Other Expenses	84,574	37,110	62,110	51,206	44,500
Building Control Expenditure Total	399,452	418,140	407,600	385,680	446,620
Building Control Indirect Costs					
Allocations	298,950	298,860	309,560	309,560	301,735
Building Control Indirect Costs Total	298,950	298,860	309,560	309,560	301,735
Building Control Total	386,671	376,060	454,220	455,003	508,945
Director Technical Services					
Director Technical Services Expenditure					
Employee Costs	435,181	383,160	393,280	443,732	378,680
Other Employee Costs	10,829	15,220	15,220	13,472	10,520
Other Expenses	62,782	67,190	61,940	54,440	65,200
Director Technical Services Expenditure Total	508,792	465,570	470,440	511,643	454,400
Director Technical Services Indirect Costs					
Allocations	(508,792)	(465,570)	(470,440)	(470,440)	(454,400)
Director Technical Services Indirect Costs Total	(508,792)	(465,570)	(470,440)	(470,440)	(454,400)
Director Technical Services Total	0	0	0	41,203	0

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	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Engineering Design Services					
Engineering Design Services Revenue					
Revenue	(2,160)	(1,450)	(7,070)	(8,940)	(6,050)
Engineering Design Services Revenue Total	(2,160)	(1,450)	(7,070)	(8,940)	(6,050)
Engineering Design Services Expenditure					
Employee Costs	612,387	579,850	525,040	513,637	495,550
Other Employee Costs	5,908	7,720	16,120	11,410	11,100
Other Expenses	246,836	196,040	196,240	197,406	250,750
Engineering Design Services Expenditure Total	865,131	783,610	737,400	722,453	757,400
Engineering Design Services Indirect Costs					
Allocations	335,407	389,375	393,490	393,490	369,635
Engineering Design Services Indirect Costs Total	335,407	389,375	393,490	393,490	369,635
Engineering Design Services Total	1,198,378	1,171,535	1,123,820	1,107,003	1,120,985
Bike Station					
Bike Station Expenditure					
Other Expenses	0	4,000	6,000	6,000	6,000
Bike Station Expenditure Total	0	4,000	6,000	6,000	6,000
Bike Station Total	0	4,000	6,000	6,000	6,000
Street Lighting					
Street Lighting Revenue					
Revenue	(22,678)	(22,000)	(22,000)	(22,000)	(23,000)
Street Lighting Revenue Total	(22,678)	(22,000)	(22,000)	(22,000)	(23,000)
Street Lighting Expenditure					
Other Expenses	723,227	785,000	785,000	735,805	840,000
Street Lighting Expenditure Total	723,227	785,000	785,000	735,805	840,000
Street Lighting Total	700,548	763,000	763,000	713,805	817,000
Underground Power Project					
Underground Power Project Revenue					
Revenue	(8,021)	(7,500)	(7,500)	(7,500)	0
Underground Power Project Revenue Total	(8,021)	(7,500)	(7,500)	(7,500)	0
Underground Power Project Expenditure					
Other Expenses	1,179	0	0	0	0
Underground Power Project Expenditure Total	1,179	0	0	0	0
Underground Power Project Total	(6,842)	(7,500)	(7,500)	(7,500)	0

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	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Bus Shelter					
Bus Shelter Revenue					
Revenue	(31,868)	(35,000)	(35,000)	(46,701)	(59,000)
Bus Shelter Revenue Total	(31,868)	(35,000)	(35,000)	(46,701)	(59,000)
Bus Shelter Expenditure					
Other Expenses	33,405	36,680	41,840	41,390	45,930
Bus Shelter Expenditure Total	33,405	36,680	41,840	41,390	45,930
Bus Shelter Total	1,537	1,680	6,840	(5,312)	(13,070)
Parking and Street Name Signs Expenditure					
Parking and Street Name Signs Expenditure					
Other Expenses	76,152	106,500	78,500	78,632	91,000
Parking and Street Name Signs Expenditure Total	76,152	106,500	78,500	78,632	91,000
Parking and Street Name Signs Expenditure Total	76,152	106,500	78,500	78,632	91,000
Crossovers					
Crossovers Expenditure					
Other Expenses	13,519	20,000	20,000	20,000	15,000
Crossovers Expenditure Total	13,519	20,000	20,000	20,000	15,000
Crossovers Total	13,519	20,000	20,000	20,000	15,000
Tree Lighting Leederville Expenditure					
Tree Lighting Leederville Expenditure					
Other Expenses	33,462	50,000	50,000	50,000	50,000
Tree Lighting Leederville Expenditure Total	33,462	50,000	50,000	50,000	50,000
Tree Lighting Leederville Total	33,462	50,000	50,000	50,000	50,000
Parklets Expenditure					
Parklets Expenditure					
Other Expenses	0	10,000	5,000	6,748	4,000
Parklets Expenditure Total	0	10,000	5,000	6,748	4,000
Parklets Total	0	10,000	5,000	6,748	4,000
Roads Linemarking Expenditure					
Roads Linemarking Expenditure					
Other Expenses	40,391	45,000	73,000	73,000	60,000
Roads Linemarking Expenditure Total	40,391	45,000	73,000	73,000	60,000
Roads Linemarking Expenditure Total	40,391	45,000	73,000	73,000	60,000

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	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Environmental Services					
Environmental Services Revenue					
Revenue	(13,618)	(12,500)	(13,500)	(26,741)	(24,500)
Environmental Services Revenue Total	(13,618)	(12,500)	(13,500)	(26,741)	(24,500)
Environmental Services Expenditure					
Employee Costs	83,095	86,770	87,220	94,113	87,200
Other Employee Costs	150	700	700	185	0
Other Expenses	193,198	214,650	214,650	218,760	224,940
Environmental Services Expenditure Total	276,442	302,120	302,570	313,058	312,140
Environmental Services Indirect Costs					
Allocations	51,633	54,545	55,080	55,080	53,530
Environmental Services Indirect Costs Total	51,633	54,545	55,080	55,080	53,530
Environmental Services Total	314,457	344,165	344,150	341,397	341,170
Property Management Administration					
Property Management Administration Revenue					
Revenue	(1,605)	(1,270)	(1,270)	(2,051)	(2,810)
Property Management Administration Revenue Total	(1,605)	(1,270)	(1,270)	(2,051)	(2,810)
Property Management Administration Expenditure					
Employee Costs	210,020	196,240	193,300	205,485	319,640
Other Employee Costs	3,795	4,040	4,040	568	4,060
Other Expenses	22,344	60,800	80,800	80,800	42,930
Property Management Administration Expenditure Total	236,159	261,080	278,140	286,853	366,630
Property Management Administration Indirect Costs					
Allocations	174,599	211,900	213,800	213,800	208,445
Property Management Administration Indirect Costs Total	174,599	211,900	213,800	213,800	208,445
Property Management Administration Total	409,153	471,710	490,670	498,601	572,265
Civic Centre Building					
Civic Centre Building Expenditure					
Building Maintenance	228,836	214,730	151,820	165,260	236,800
Ground Maintenance	40,270	42,500	47,500	42,525	73,000
Other Expenses	351,244	361,970	452,360	412,577	426,430
Civic Centre Building Expenditure Total	620,350	619,200	651,680	620,363	736,230
Civic Centre Building Indirect Costs					
Allocations	(620,350)	(619,200)	(651,680)	(651,680)	(736,230)
Civic Centre Building Indirect Costs Total	(620,350)	(619,200)	(651,680)	(651,680)	(736,230)
Civic Centre Building Total	0	0	0	(31,317)	0

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	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Child Care Centres and Play Groups					
Child Care Centres and Play Groups Revenue					
Revenue	(13,653)	(24,170)	(23,890)	(15,182)	(21,580)
Child Care Centres and Play Groups Revenue Total	(13,653)	(24,170)	(23,890)	(15,182)	(21,580)
Child Care Centres and Play Groups Expenditure					
Building Maintenance	8,210	12,400	13,650	13,714	12,000
Ground Maintenance	928	250	250	665	0
Other Expenses	80,187	80,190	80,190	80,100	79,220
Child Care Centres and Play Groups Expenditure Total	89,325	92,840	94,090	94,480	91,220
Child Care Centres and Play Groups Indirect Costs					
Allocations	3,010	3,060	3,060	3,060	2,920
Child Care Centres and Play Groups Indirect Costs Total	3,010	3,060	3,060	3,060	2,920
Child Care Centres and Play Groups Total	78,682	71,730	73,260	82,358	72,560
Pre Schools and Kindergartens					
Pre Schools and Kindergartens Revenue					
Revenue	(64,563)	(54,410)	(54,530)	(60,813)	(53,765)
Pre Schools and Kindergartens Revenue Total	(64,563)	(54,410)	(54,530)	(60,813)	(53,765)
Pre Schools and Kindergartens Expenditure					
Building Maintenance	35,692	8,750	8,250	8,250	12,175
Ground Maintenance	4,697	650	650	565	400
Other Expenses	57,782	58,310	54,660	54,758	53,010
Pre Schools and Kindergartens Expenditure Total	98,171	67,710	63,560	63,574	65,585
Pre Schools and Kindergartens Indirect Costs					
Allocations	2,141	2,170	2,170	2,170	2,080
Pre Schools and Kindergartens Indirect Costs Total	2,141	2,170	2,170	2,170	2,080
Pre Schools and Kindergartens Total	35,749	15,470	11,200	4,931	13,900
Community and Welfare Centres					
Community and Welfare Centres Revenue					
Revenue	(77,590)	(139,640)	(139,440)	(79,844)	(87,670)
Community and Welfare Centres Revenue Total	(77,590)	(139,640)	(139,440)	(79,844)	(87,670)
Community and Welfare Centres Expenditure					
Building Maintenance	61,265	44,090	41,760	42,338	35,100
Ground Maintenance	6,999	9,600	12,200	6,926	5,500
Other Expenses	251,919	240,180	241,550	240,885	178,020
Community and Welfare Centres Expenditure Total	320,182	293,870	295,510	290,149	218,620
Community and Welfare Centres Indirect Costs					
Allocations	8,375	8,510	8,510	8,510	8,120
Community and Welfare Centres Indirect Costs Total	8,375	8,510	8,510	8,510	8,120
Community and Welfare Centres Total	250,968	162,740	164,580	218,815	139,070

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	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Department of Sports and Recreation Building					
Dept of Sports and Recreation Building Revenue					
Revenue	(761,395)	(768,250)	(765,120)	(737,126)	(759,570)
Dept of Sports and Recreation Building Revenue Total	(761,395)	(768,250)	(765,120)	(737,126)	(759,570)
Dept of Sports and Recreation Building Expenditure					
Building Maintenance	76,664	157,100	144,940	146,855	143,550
Ground Maintenance	8,876	11,100	11,100	12,228	9,900
Other Expenses	703,665	688,110	608,220	613,010	584,690
Dept of Sports and Recreation Building Expenditure Total	789,204	856,310	764,260	772,093	738,140
Dept of Sports and Recreation Building Indirect Costs					
Allocations	14,613	14,830	14,830	14,830	14,170
Dept of Sports and Recreation Building Indirect Costs Total	14,613	14,830	14,830	14,830	14,170
Department of Sports and Recreation Building Total	42,422	102,890	13,970	49,797	(7,260)
nib Stadium					
nib Stadium Revenue					
Revenue	(45,115)	(46,480)	(46,070)	(45,804)	(27,050)
nib Stadium Revenue Total	(45,115)	(46,480)	(46,070)	(45,804)	(27,050)
nib Stadium Expenditure					
Other Expenses	595,174	596,140	596,140	595,712	576,830
nib Stadium Expenditure Total	595,174	596,140	596,140	595,712	576,830
nib Stadium Total	550,059	549,660	550,070	549,908	549,780
Leederville Oval					
Leederville Oval Revenue					
Revenue	(254,072)	(215,320)	(147,410)	(111,319)	(213,010)
Leederville Oval Revenue Total	(254,072)	(215,320)	(147,410)	(111,319)	(213,010)
Leederville Oval Expenditure					
Building Maintenance	6,338	9,000	11,170	11,170	38,700
Ground Maintenance	135,957	122,350	146,350	147,966	100,000
Other Expenses	513,428	485,500	431,030	430,865	423,770
Leederville Oval Expenditure Total	655,723	616,850	588,550	590,000	562,470
Leederville Oval Indirect Costs					
Allocations	10,656	10,820	10,820	10,820	10,340
Leederville Oval Indirect Costs Total	10,656	10,820	10,820	10,820	10,340
Leederville Oval Total	412,307	412,350	451,960	489,501	359,800

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	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Loftus Centre					
Loftus Centre Revenue					
Revenue	(651,756)	(728,530)	(697,820)	(629,224)	(696,280)
Loftus Centre Revenue Total	(651,756)	(728,530)	(697,820)	(629,224)	(696,280)
Loftus Centre Expenditure					
Building Maintenance	71,121	117,600	119,700	122,103	126,400
Ground Maintenance	21,533	19,700	19,700	35,950	21,700
Other Expenses	1,041,682	1,029,590	981,590	984,114	922,420
Loftus Centre Expenditure Total	1,134,337	1,166,890	1,120,990	1,142,167	1,070,520
Loftus Centre Indirect Costs					
Allocations	23,700	24,050	24,050	24,050	22,980
Loftus Centre Indirect Costs Total	23,700	24,050	24,050	24,050	22,980
Loftus Centre Total	506,280	462,410	447,220	536,993	397,220
Health Clinics					
Health Clinics Revenue					
Revenue	(13,849)	(23,240)	(23,240)	(18,930)	(19,080)
Health Clinics Revenue Total	(13,849)	(23,240)	(23,240)	(18,930)	(19,080)
Health Clinics Expenditure					
Building Maintenance	64,230	53,070	28,470	29,296	29,530
Ground Maintenance	3,170	0	0	3,029	0
Other Expenses	67,899	69,240	69,240	67,078	65,530
Health Clinics Expenditure Total	135,299	122,310	97,710	99,403	95,060
Health Clinics Indirect Costs					
Allocations	2,480	2,510	2,510	2,510	2,400
Health Clinics Indirect Costs Total	2,480	2,510	2,510	2,510	2,400
Health Clinics Total	123,930	101,580	76,980	82,983	78,380
Public Halls					
Public Halls Revenue					
Revenue	(222,079)	(213,070)	(233,940)	(240,977)	(232,750)
Public Halls Revenue Total	(222,079)	(213,070)	(233,940)	(240,977)	(232,750)
Public Halls Expenditure					
Building Maintenance	99,426	193,950	184,450	184,483	189,750
Ground Maintenance	4,729	1,750	1,750	250	4,000
Other Expenses	246,862	248,310	229,720	228,892	231,760
Public Halls Expenditure Total	351,017	444,010	415,920	413,625	425,510
Public Halls Indirect Costs					
Allocations	8,451	8,580	8,580	8,580	8,120
Public Halls Indirect Costs Total	8,451	8,580	8,580	8,580	8,120
Public Halls Total	137,389	239,520	190,560	181,228	200,880

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	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Reserves Pavilions and Facilities					
Reserves Pavilions and Facilities Revenue					
Revenue	(114,341)	(117,230)	(117,630)	(101,059)	(106,810)
Reserves Pavilions and Facilities Revenue Total	(114,341)	(117,230)	(117,630)	(101,059)	(106,810)
Reserves Pavilions and Facilities Expenditure					
Building Maintenance	386,194	386,540	414,480	419,475	459,175
Ground Maintenance	1,805	500	500	500	7,500
Other Expenses	320,368	325,210	316,330	316,000	315,710
Reserves Pavilions and Facilities Expenditure Total	708,366	712,250	731,310	735,975	782,385
Reserves Pavilions and Facilities Indirect Costs					
Allocations	8,374	8,510	8,510	8,510	8,270
Reserves Pavilions and Facilities Indirect Costs Total	8,374	8,510	8,510	8,510	8,270
Reserves Pavilions and Facilities Total	602,400	603,530	622,190	643,426	683,845
Sporting Clubs Buildings					
Sporting Clubs Buildings Revenue					
Revenue	(146,758)	(210,560)	(205,150)	(136,552)	(139,610)
Sporting Clubs Buildings Revenue Total	(146,758)	(210,560)	(205,150)	(136,552)	(139,610)
Sporting Clubs Buildings Expenditure					
Building Maintenance	84,457	60,830	80,710	81,085	64,570
Ground Maintenance	0	0	0	0	14,500
Other Expenses	854,721	855,570	872,030	871,834	866,270
Sporting Clubs Buildings Expenditure Total	939,178	916,400	952,740	952,919	945,340
Sporting Clubs Buildings Indirect Costs					
Allocations	25,701	26,090	26,090	26,090	25,020
Sporting Clubs Buildings Indirect Costs Total	25,701	26,090	26,090	26,090	25,020
Sporting Clubs Buildings Total	818,121	731,930	773,680	842,457	830,750
Parks and Reserves Administration					
Parks and Reserves Administration Revenue					
Revenue	(3,822)	(3,500)	(3,500)	(4,434)	(4,870)
Parks and Reserves Administration Revenue Total	(3,822)	(3,500)	(3,500)	(4,434)	(4,870)
Parks and Reserves Administration Expenditure					
Employee Costs	1,135,461	941,040	1,122,590	1,156,777	1,110,330
Other Employee Costs	43,609	43,640	43,640	28,799	34,850
Other Expenses	63,093	103,790	148,240	148,043	155,760
Parks and Reserves Administration Expenditure Total	1,242,163	1,088,470	1,314,470	1,333,620	1,300,940
Parks and Reserves Administration Indirect Costs					
Allocations	736,069	803,170	789,480	789,480	782,935
On Costs Recovery	(1,325,802)	(1,380,000)	(1,630,000)	(1,630,000)	(1,440,000)
Parks and Reserves Administration Indirect Costs Total	(589,733)	(576,830)	(840,520)	(840,520)	(657,065)
Parks and Reserves Administration Total	648,608	508,140	470,450	488,666	639,005

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
<u>Parks and Reserves</u>					
Parks and Reserves Revenue					
Revenue	(60,371)	(60,500)	(60,500)	(72,064)	(68,650)
Parks and Reserves Revenue Total	(60,371)	(60,500)	(60,500)	(72,064)	(68,650)
Parks and Reserves Expenditure					
Ground Maintenance	2,085,324	2,055,590	2,103,530	2,153,230	2,150,595
Other Expenses	867,049	867,510	854,790	830,471	838,220
Parks and Reserves Expenditure Total	2,952,374	2,923,100	2,958,320	2,983,701	2,988,815
Parks and Reserves Indirect Costs					
Allocations	385	390	390	390	370
Parks and Reserves Indirect Costs Total	385	390	390	390	370
Parks and Reserves Total	2,892,388	2,862,990	2,898,210	2,912,027	2,920,535
<u>Sporting Grounds</u>					
Sporting Grounds Revenue					
Revenue	(89,447)	(87,500)	(87,500)	(91,799)	(78,000)
Sporting Grounds Revenue Total	(89,447)	(87,500)	(87,500)	(91,799)	(78,000)
Sporting Grounds Expenditure					
Ground Maintenance	975,282	1,013,040	1,078,040	1,070,798	1,169,550
Other Expenses	553,511	555,400	589,230	583,383	579,210
Sporting Grounds Expenditure Total	1,528,793	1,568,440	1,667,270	1,654,181	1,748,760
Sporting Grounds Total	1,439,346	1,480,940	1,579,770	1,562,382	1,670,760
<u>Road Reserves Expenditure</u>					
Road Reserves Expenditure					
Ground Maintenance	277,103	333,750	361,050	348,218	394,250
Other Expenses	11,746	10,380	10,380	10,380	16,190
Road Reserves Expenditure Total	288,849	344,130	371,430	358,598	410,440
Road Reserves Expenditure Total	288,849	344,130	371,430	358,598	410,440
<u>Parks Other</u>					
Parks Other Revenue					
Revenue	(1,977)	(2,000)	(2,000)	(2,000)	(2,000)
Parks Other Revenue Total	(1,977)	(2,000)	(2,000)	(2,000)	(2,000)
Parks Other Expenditure					
Other Expenses	1,855,658	2,010,000	1,925,000	1,861,923	2,083,910
Parks Other Expenditure Total	1,855,658	2,010,000	1,925,000	1,861,923	2,083,910
Parks Other Total	1,853,681	2,008,000	1,923,000	1,859,923	2,081,910

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Processable Waste Collection					
Processable Waste Collection Revenue					
Revenue	(268,920)	(280,170)	(280,170)	(266,080)	(268,410)
Processable Waste Collection Revenue Total	(268,920)	(280,170)	(280,170)	(266,080)	(268,410)
Processable Waste Collection Expenditure					
Employee Costs	457,776	387,660	478,110	471,543	564,130
Other Employee Costs	6,612	9,740	9,740	3,815	5,000
Other Expenses	3,364,645	3,497,060	3,478,820	3,530,613	3,814,250
Processable Waste Collection Expenditure Total	3,829,033	3,894,460	3,966,670	4,005,971	4,383,380
Processable Waste Collection Indirect Costs					
Allocations	319,299	354,645	350,615	350,615	356,120
On Costs Recovery	(537,888)	(535,000)	(620,000)	(620,000)	(530,000)
Processable Waste Collection Indirect Costs Total	(218,590)	(180,355)	(269,385)	(269,385)	(173,880)
Processable Waste Collection Total	3,341,523	3,433,935	3,417,115	3,470,506	3,941,090
Other Waste Services					
Other Waste Services Revenue					
Revenue	(2,088)	(1,200)	(1,200)	(2,506)	(1,200)
Other Waste Services Revenue Total	(2,088)	(1,200)	(1,200)	(2,506)	(1,200)
Other Waste Services Expenditure					
Other Expenses	566,341	600,230	600,230	581,866	673,750
Other Waste Services Expenditure Total	566,341	600,230	600,230	581,866	673,750
Other Waste Services Total	564,253	599,030	599,030	579,359	672,550
Recycling Expenditure					
Recycling Expenditure					
Other Expenses	1,031,889	1,248,000	1,198,000	1,003,058	1,097,000
Recycling Expenditure Total	1,031,889	1,248,000	1,198,000	1,003,058	1,097,000
Recycling Expenditure Total	1,031,889	1,248,000	1,198,000	1,003,058	1,097,000

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Public Works Overhead					
Public Works Overhead Revenue					
Revenue	(53,548)	(47,420)	(47,420)	(51,844)	(49,110)
Public Works Overhead Revenue Total	(53,548)	(47,420)	(47,420)	(51,844)	(49,110)
Public Works Overhead Expenditure					
Employee Costs	513,376	533,130	578,040	525,479	503,800
Other Employee Costs	20,010	25,650	25,650	22,432	20,000
Other Expenses	29,828	20,130	20,130	20,130	54,705
Public Works Overhead Expenditure Total	563,214	578,910	623,820	568,041	578,505
Public Works Overhead Indirect Costs					
Allocations	620,602	606,855	600,070	600,070	606,175
On Costs Recovery	(493,900)	(440,000)	(515,000)	(515,000)	(553,000)
Public Works Overhead Indirect Costs Total	126,702	166,855	85,070	85,070	53,175
Public Works Overhead Total	636,367	698,345	661,470	601,266	582,570
Plant Operating					
Plant Operating Expenditure					
Other Expenses	1,749,564	1,806,160	1,863,080	1,737,369	1,837,620
Plant Operating Expenditure Total	1,749,564	1,806,160	1,863,080	1,737,369	1,837,620
Plant Operating Indirect Costs					
Allocations	(1,777,825)	(1,806,160)	(1,806,160)	(1,806,160)	(1,837,620)
Plant Operating Indirect Costs Total	(1,777,825)	(1,806,160)	(1,806,160)	(1,806,160)	(1,837,620)
Plant Operating Total	(28,261)	0	56,920	(68,791)	0
Recoverable Works					
Recoverable Works Revenue					
Revenue	(84,459)	(100,000)	(100,000)	(64,208)	(100,000)
Recoverable Works Revenue Total	(84,459)	(100,000)	(100,000)	(64,208)	(100,000)
Recoverable Works Expenditure					
Other Expenses	117,530	100,000	100,000	129,543	100,000
Recoverable Works Expenditure Total	117,530	100,000	100,000	129,543	100,000
Recoverable Works Total	33,071	0	0	65,335	0
Drainage Expenditure					
Drainage Expenditure					
Other Expenses	302,377	305,210	304,050	301,654	279,250
Drainage Expenditure Total	302,377	305,210	304,050	301,654	279,250
Drainage Expenditure Total	302,377	305,210	304,050	301,654	279,250

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
<u>Footpaths/Cycleways Expenditure</u>					
Footpaths/Cycleways Expenditure					
Other Expenses	743,320	781,620	856,100	843,420	799,900
Footpaths/Cycleways Expenditure Total	743,320	781,620	856,100	843,420	799,900
Footpaths/Cycleways Expenditure Total	743,320	781,620	856,100	843,420	799,900
<u>Right of Ways Expenditure</u>					
Right of Ways Expenditure					
Other Expenses	150,861	148,300	158,750	159,357	192,830
Right of Ways Expenditure Total	150,861	148,300	158,750	159,357	192,830
Right of Ways Expenditure Total	150,861	148,300	158,750	159,357	192,830
<u>Roads Expenditure</u>					
Roads Expenditure					
Other Expenses	1,840,116	1,844,570	1,843,540	1,837,343	1,853,090
Roads Expenditure Total	1,840,116	1,844,570	1,843,540	1,837,343	1,853,090
Roads Expenditure Total	1,840,116	1,844,570	1,843,540	1,837,343	1,853,090
<u>Street Cleaning Expenditure</u>					
Street Cleaning Expenditure					
Other Expenses	597,577	608,500	578,500	606,380	724,000
Street Cleaning Expenditure Total	597,577	608,500	578,500	606,380	724,000
Street Cleaning Expenditure Total	597,577	608,500	578,500	606,380	724,000
<u>Traffic Control for Roadworks Expenditure</u>					
Traffic Control for Roadworks Expenditure					
Other Expenses	80,723	92,000	92,000	104,025	171,000
Traffic Control for Roadworks Expenditure Total	80,723	92,000	92,000	104,025	171,000
Traffic Control for Roadworks Expenditure Total	80,723	92,000	92,000	104,025	171,000
<u>Roadwork Signs and Barricades Expenditure</u>					
Roadwork Signs and Barricades Expenditure					
Other Expenses	1,500	650	650	650	500
Roadwork Signs and Barricades Expenditure Total	1,500	650	650	650	500
Roadwork Signs and Barricades Expenditure Total	1,500	650	650	650	500
<u>Sump Expenditure</u>					
Sump Expenditure					
Other Expenses	5,837	1,500	1,500	762	2,500
Sump Expenditure Total	5,837	1,500	1,500	762	2,500
Sump Expenditure Total	5,837	1,500	1,500	762	2,500

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUMMARY OF INCOME AND EXPENDITURE
BY SERVICE AREAS
FOR THE YEAR ENDED 30TH JUNE 2018

	Previous Year Actuals 2015/16 \$	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
Works Depot					
Works Depot Expenditure					
Employee Costs	147,211	159,210	150,770	145,857	158,740
Other Employee Costs	4,050	7,050	7,050	3,451	5,330
Other Expenses	6,438	7,780	7,780	7,780	4,170
Works Depot Expenditure Total	157,699	174,040	165,600	157,088	168,240
Works Depot Indirect Costs					
Allocations	(157,699)	(174,040)	(165,600)	(165,600)	(168,240)
Works Depot Indirect Costs Total	(157,699)	(174,040)	(165,600)	(165,600)	(168,240)
Works Depot Total	0	0	0	(8,512)	0
Depot Building					
Depot Occupancy Costs					
Building Maintenance	120,200	96,790	90,740	114,557	93,650
Ground Maintenance	8,955	0	0	0	0
Other Expenses	234,404	242,970	206,260	206,796	198,540
Depot Occupancy Costs Total	363,558	339,760	297,000	321,352	292,190
Depot Indirect Costs					
Allocations	(363,558)	(339,760)	(297,000)	(297,000)	(292,190)
Depot Indirect Costs Total	(363,558)	(339,760)	(297,000)	(297,000)	(292,190)
Depot Building Total	0	0	0	24,352	0
Net Operating	686,530	1,285,400	1,178,885	576,852	2,125,778

**CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUPPORTING SCHEDULES OPERATING PROGRAMMES
FOR THE YEAR ENDED 30TH JUNE 2018**

	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
725 - Management Programmes				
Strategic Community Plan	200,000	138,000	86,327	117,000
Project Management Framework	80,000	80,000	0	20,000
Management Initiatives	150,000	150,000	128,106	0
Frontline Leadership	50,000	70,000	25,667	20,000
	480,000	438,000	240,099	157,000
610 - Seniors Programmes				
Seniors Week	0	3,530	3,530	0
Seniors Programme	25,000	25,000	13,843	40,000
Age Friendly Strategy	0	10,000	7,560	15,000
	25,000	38,530	24,933	55,000
163 - Youth Programmes Revenue				
Kid Sport	(15,000)	(15,000)	(15,000)	(15,000)
	(15,000)	(15,000)	(15,000)	(15,000)
612 - Youth Programmes				
Youth Events	15,000	15,000	750	7,000
School Holiday Events	0	5,500	5,500	0
Kid Sport	15,000	15,000	17,602	15,000
Spirit of Christmas Banners	5,000	5,000	6,705	0
	35,000	40,500	30,557	22,000
164 - Community Programmes Revenue				
Community Bus Operations	(1,500)	(1,500)	0	0
	(1,500)	(1,500)	0	0
613 - Community Programmes				
Community Bus Operations	20,400	5,500	10,940	5,000
Multicultural Initiatives	0	0	0	5,000
	20,400	5,500	10,940	10,000
571 - Donations and Sponsorships				
Community Support Grants	100,000	122,900	93,764	115,000
Meals on Wheels	6,500	6,500	4,139	6,500
General Donations	0	0	0	3,000
Rough Sleepers	8,000	0	0	0
Members of Council General Donations	5,000	5,000	3,406	5,000
Other Governance General Donations	2,000	2,000	0	0
Policy and Place Grants	50,000	50,000	12,858	50,000
	171,500	186,400	114,167	179,500

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUPPORTING SCHEDULES OPERATING PROGRAMMES
FOR THE YEAR ENDED 30TH JUNE 2018

	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
614 - Events				
Summer Concerts	30,000	30,000	27,309	30,000
North Perth Festival	20,000	20,000	16,500	35,000
Beaufort Street Festival	36,000	36,000	13,572	35,000
Cultural Kick Start Grants	6,000	6,000	8,157	20,000
Hyde Park Fair	57,000	57,000	22,679	20,000
Leederville Festival	60,500	60,500	50,191	65,000
Festival	73,530	20,000	0	22,000
Mount Hawthorn Festival	53,800	53,800	45,160	51,000
St Patricks Day	0	30,280	23,413	20,000
Pride WA	0	22,250	0	10,000
Revelation Film Festival	0	21,000	20,000	20,000
Civic Functions	0	0	0	35,000
Staff Christmas Functions	0	0	0	8,000
Mayoral Christmas Functions	0	0	0	16,000
Staging	0	0	0	10,000
Beatty Park Leisure Centre Events	20,000	12,000	1,936	7,500
	356,830	368,830	228,918	404,500
615 - Reconciliation Programmes				
Reconciliation Action Plan	10,000	11,700	11,187	0
Naidoc Week Events Expenditure	6,000	6,000	6,313	6,000
Reconciliation Week Events	3,000	3,000	8,843	6,000
	19,000	20,700	26,343	12,000
617 - Recreation Programmes				
Recreation Programmes Expenditure	6,000	8,000	8,455	0
Community Partnership Programs Expenditure	23,365	23,365	13,462	9,900
Physical Activity Plan Expenditure	0	0	1,115	0
	29,365	31,365	23,032	9,900
618 - Arts Programmes				
Lightbox Laneway Gallery	30,000	8,300	7,273	10,000
Film Project	20,000	20,000	18,500	20,000
Mural/Wall Art Expenditure	35,000	35,000	41,333	35,000
Community Banners	2,000	0	1,550	0
Artworks/Events Legal Fees	2,000	2,000	0	0
	89,000	65,300	68,656	65,000
623 - Community Connection Programmes				
Vincent Graffiti Project	2,500	2,500	0	2,500
Local Government Partnership Fund	1,500	1,500	0	0
Reconciliation Action Plan	0	0	0	39,000
	4,000	4,000	0	41,500
619 - Library Programmes				
Better Beginning	5,500	5,500	2,431	5,500
Children's Book Week	2,000	2,000	1,605	2,000
	7,500	7,500	4,036	7,500
620 - Local History Programmes				
Local History Collection	11,500	11,500	10,079	11,500
	11,500	11,500	10,079	11,500

CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUPPORTING SCHEDULES OPERATING PROGRAMMES
FOR THE YEAR ENDED 30TH JUNE 2018

	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
171 - Health Programmes Revenue				
Compliance Recoverable Works	(30,000)	(30,000)	0	0
	(30,000)	(30,000)	0	0
621 - Health Programmes				
Health Promotion	2,000	1,000	1,452	2,000
Air Quality Program	3,000	2,000	110	2,000
Public Health Plan	10,000	5,000	0	5,000
Compliance Recoverable Works	30,000	30,000	0	0
	45,000	38,000	1,562	9,000
622 - Food Programmes				
Menuwise	5,000	2,000	0	2,000
	5,000	2,000	0	2,000
175 - Compliance Programmes Revenue				
Compliance Recoverable Works	(30,000)	(30,000)	0	0
	(30,000)	(30,000)	0	0
690 - Compliance Programmes Expenditure				
Compliance Recoverable Works	30,000	30,000	0	0
	30,000	30,000	0	0
624 - Strategic Planning Programmes				
Town Planning Scheme Amendments and Policies	0	0	5,666	0
Strategic Planning Projects	95,000	105,000	295	160,000
Policy and Place Consultation and Communication	24,000	20,000	11,240	10,000
	119,000	125,000	17,201	170,000
625 - Sustainability Programmes				
Promotion of Sustainable Design	20,000	18,000	14,760	14,000
Sustainability Environmental Plan	30,000	30,000	24,224	21,000
Sustainability Education Programs	8,000	8,000	4,787	6,000
	58,000	56,000	43,771	41,000
626 - Heritage Programmes Expenditure				
Heritage Plaques	0	0	495	0
Building Design and Conservation Awards	10,000	10,000	0	0
Heritage Publicity and Promotion	12,240	12,240	2,696	14,500
Trees of Significance Assistance Fund	0	0	0	2,000
	22,240	22,240	3,191	16,500
632 - Place Management Programmes				
Place Management Program	25,000	35,000	26,928	45,000
	25,000	35,000	26,928	45,000

**CITY OF VINCENT
2017-18 BUDGET DOCUMENTS
SUPPORTING SCHEDULES OPERATING PROGRAMMES
FOR THE YEAR ENDED 30TH JUNE 2018**

	Adopted Budget 2016/17 \$	Revised Budget 2016/17 \$	Actuals 2016/17 \$	Draft Budget 2017/18 \$
630 - Travel Smart Programmes				
Travel Smart Actions	6,000	6,000	2,621	5,000
Travel Smart - Community Expenditure	37,000	35,000	26,001	35,000
	43,000	41,000	28,622	40,000
627 - Environmental Programmes				
Environmental Grants and Awards	10,000	10,000	10,000	12,000
Environmental Monitoring	35,000	15,000	22,729	30,000
Environmental Promotion	10,000	10,000	3,761	10,000
Education/Workshops	8,000	6,000	3,088	7,000
Switch Your Thinking	0	5,000	5,000	0
Voluntary Planting/National Tree Day	7,000	5,500	6,752	6,000
Local Plants Projects	15,000	22,500	21,788	25,000
Environmental Initiatives	15,000	15,000	12,384	10,000
Adopt A Verge Initiative	100,000	115,000	123,608	100,000
Adopt a Tree Initiative	5,000	1,000	0	1,000
Hyde Park Turtle Research	0	0	0	10,000
Trial Community Composting Project	0	0	0	5,500
	205,000	205,000	209,110	216,500
165 - Parks Programmes Revenue				
Garden Competition	(2,000)	(2,000)	(1,005)	(2,000)
	(2,000)	(2,000)	(1,005)	(2,000)
629 - Parks Programmes Expenditure				
Garden Competition Expenditure	17,000	17,000	11,806	14,000
Christmas Tree Expenditure	7,000	7,000	6,157	7,000
	24,000	24,000	17,963	21,000
631 - Waste Management Programmes				
Waste Management Strategy	30,000	30,000	14,689	30,000
Waste Reduction Initiative	0	0	0	40,000
	30,000	30,000	14,689	70,000



CITY OF VINCENT
FEES AND CHARGES
2017/2018
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CITY OF VINCENT

FEES AND CHARGES 2017/2018

		2016/17	2017/18	GST
LIBRARY				
Photocopying				
Library (coin operated)				
Black and white	per copy	\$ 0.30	\$ 0.30	Y
Colour A4	per copy	\$ 2.50	\$ 2.50	Y
Colour A3	per copy	\$ 4.00	\$ 4.00	Y
Facsimiles				
First page		\$ 3.00	N/A	Y
Each additional page		\$ 1.50	N/A	Y
General				
Replace lost membership card		\$ 10.50	\$ 10.50	N
Administration fee on overdue notices		\$ 10.00	\$ 10.00	N
Earbuds for playaway books		\$ 2.00	\$ 2.00	Y
Printing pages from internet	per page	\$ 0.30	\$ 0.30	Y
"Early Businesses" book - softcover		\$ 35.00	\$ 35.00	Y
"Beatty Park" book - softcover		\$ 20.00	\$ 20.00	Y
"Beatty Park" book - hardcover		\$ 30.00	\$ 30.00	Y
Red library bags	each	\$ 1.00	\$ 1.00	Y
Coffee machine	per cup	\$ 3.00	\$ 3.00	Y
Local history photographs (for private use)		\$ 10.00	\$ 10.00	Y
Local history photographs (for commercial use)		\$ 20.00	\$ 20.00	Y
Media Room Hire				
Businesses	per hour	\$ 40.00	\$ 40.00	Y
Community Groups	per hour	\$ 20.00	\$ 20.00	Y
Interview room hire - businesses	per hour	\$ 15.00	\$ 15.00	Y
Refund administration fee		\$ 10.00	\$ 10.00	Y



CITY OF VINCENT

FEES AND CHARGES 2017/2018

		2016/17	2017/18	GST
RATES				
Settlement Enquiries				
Orders and requisitions settlement	per Lot	\$ 149.00	\$ 121.00	Y
Rates settlement enquiry fee only	per Lot	\$ 53.00	\$ 31.00	Y
Settlement enquiry letter (includes orders, requisitions and rate enquiry)	per Lot	\$ 167.00	\$ 151.00	Y
Reply to a property settlement questionnaire (planning only)		\$ 74.00	\$ 81.00	Y
General Charges				
Ownership enquiry fee	per property	\$ 7.00	\$ 7.00	Y
Provision of historical rating data per financial year (2002-03 rating year onwards)	per year	\$ 22.00	\$ 9.00	Y
Provision of historical rating data per financial year (2001-02 rating year & before)	per hour	\$ -	\$ 56.00	Y
Refund of overpaid rates		\$ 13.00	\$ 13.00	N
Re-print of annual rate notice		\$ 11.00	\$ 12.00	Y
Instalment administration fee		\$ 39.00	\$ 39.00	N
Special payment arrangement administration fee		\$ 56.00	\$ 40.00	N
Special payment arrangement administration fee - direct debit		\$ 40.00	\$ 30.00	N
Notice of Discontinuance - Issue notification or Notice of Discontinuance		\$ 20.00	At cost	Y
Dishonoured cheque / Direct Debit dishonoured fee		\$ -	At cost	N
Legal fees			At cost	Y
Street directory CD/USB format		\$ 400.00	\$ 25.00	Y
GOVERNANCE				
Electoral rolls (Ward) hard copy		\$ 75.00	N/A	N
Electoral rolls (Ward) CD/USB		\$ 50.00	\$ 24.00	Y
Annual Budget		\$ 25.00	\$ 25.00	Y
Council minutes hard copy - Whole document	per Meeting	\$ 20.00	\$ 25.00	Y
Council minutes CD/USB	per Meeting	\$ 16.00	\$ 15.00	Y
Council meetings - purchase of recorded information	per meeting	\$ 31.00	\$ 22.00	Y
Council meetings - Supervision of the listening of recorded information, if in an unsecured environment	per hour	\$ 40.00	N/A	N
Council meetings - Purchase of transcribed recording of recorded information	per hour to transcribe recording	\$ 40.00	\$ 56.00	Y
Freedom of information request (FOI)*		\$ 30.00	\$ 30.00	N
Application fee to make a Relationship Declaration		\$ 135.00	\$ 135.00	Y
Replacement of Declaration Certificate		\$ 25.00	\$ 25.00	Y
Certified copy of entry - Relationship Declaration Register		\$ 25.00	\$ 25.00	Y

*As prescribed by regulation 4 of the Freedom of Information Act Regulations 1993.



FEEES AND CHARGES 2017/2018

	2016/17	2017/18	GST
RANGERS AND COMMUNITY SAFETY SERVICES			
DOGS			
Sterilised Dog			
1 Year	* \$ 20.00	\$ 20.00	N
3 Years	* \$ 42.50	\$ 42.50	N
1 Year (Pensioner)	* \$ 10.00	\$ 10.00	N
3 Years (Pensioner)	* \$ 21.25	\$ 21.25	N
Lifetime registration period	* \$ 100.00	\$ 100.00	N
Lifetime registration period (pensioner)	* \$ 50.00	\$ 50.00	N
Unsterilised Dog			
1 Year	* \$ 50.00	\$ 50.00	N
3 Years	* \$ 120.00	\$ 120.00	N
1 Year (Pensioner)	* \$ 25.00	\$ 25.00	N
3 Years (Pensioner)	* \$ 60.00	\$ 60.00	N
Lifetime registration period	* \$ 250.00	\$ 250.00	N
Lifetime registration period (pensioner)	* \$ 125.00	\$ 125.00	N
* All above charges are prescribed under Regulation 17 of the Dog Regulations 2013			
CATS			
Annual registration of a cat	* \$ 20.00	\$ 20.00	N
3 Years	* \$ 42.50	\$ 42.50	N
3 Years (Pensioner)	* \$ 21.25	\$ 21.25	N
Lifetime registration period	* \$ 100.00	\$ 100.00	N
Lifetime registration period (Pensioner)	* \$ 50.00	\$ 50.00	N
Registration after 31 May in any year, for that registration year	* 50% of fee payable otherwise		N
Annual application for approval or renewal of approval to breed cats (per cat)	* \$ 100.00	\$ 100.00	N
* All above charges are prescribed under Schedule 3 of the Cat Regulations 2012			
ANIMALS			
Replacement of dog registration tags	\$ -	\$ 5.00	Y
DOG POUND			
Seizure and impounding	\$ 87.00	\$ 87.00	N
Daily Maintenance (after 24 hours)	\$ 28.00	\$ 28.00	N
Euthanasia	\$ 71.00	\$ 71.00	N
Administration charge	\$ 55.00	\$ 55.00	N
Release of dogs or cats outside normal working hours – Additional Fee			
On shift	\$ 65.00	\$ 65.00	N
Call out	\$ 137.00	\$ 137.00	N
ABANDONED VEHICLES			
Towage	\$ 130.00	\$ 130.00	Y
Administration fee	\$ 270.00	\$ 270.00	Y
Daily impound fee	\$ 23.00	\$ 23.00	N
RESIDENTIAL VERGE SIGNAGE			
Sign	\$ 18.00	\$ 18.00	Y
Clamp (Sold 2 at a time) each	\$ 2.00	\$ 2.00	Y
Pole	\$ 30.00	\$ 30.00	Y



CITY OF VINCENT

FEES AND CHARGES 2017/2018

	2016/17	2017/18	GST
RANGERS AND COMMUNITY SAFETY SERVICES			
BUSKING FEES (Public Entertainers)			
One-off permit	\$ 28.00	\$ 28.00	N
Three month permit	\$ 54.00	\$ 54.00	N
Annual permit	\$ 108.00	\$ 108.00	N
RELEASE FEES (Impounded Items)			
Shopping trolleys, signage etc	\$ 75.00	\$ 75.00	N
Daily impound fee	\$ 23.00	\$ 23.00	N
PERMITS			
Verge			
Short term storage administration and inspection fee	\$ -	\$ 25.00	N
Filming	\$ 105.00	\$ 105.00	N
Work Zones			
Establishment fee	\$ 686.00	\$ 686.00	N
Operating fees daily rate/bay	\$ 22.00	\$ 22.00	N
Non-refundable administration fee (Skip bin) Verge	\$ 42.00	\$ 42.00	N
Non-refundable administration fee (Skip bin) Road	\$ 53.00	\$ 53.00	N
Non-refundable administration fee (Closure requiring Traffic Management Plans)	\$ 132.00	\$ 132.00	N
Non-refundable administration fee	\$ 76.00	\$ 76.00	N



CITY OF VINCENT

FEES AND CHARGES 2017/2018

		2016/17	2017/18	GST
PARKING				
CAR PARKING FEES				
Hourly Rate				
Frame Court Car Park	1st hr free	\$ 2.60	\$ 2.70	Y
The Avenue Car Park	1st hr free	\$ 2.60	\$ 2.70	Y
Barlee Street Car Park	1st hr free	\$ 2.60	\$ 2.70	Y
Brisbane Street Car Park	1st hr free	\$ 2.60	\$ 2.70	Y
Chelmsford Road Car Park	1st hr free	\$ 2.60	\$ 2.70	Y
Raglan Road Car Park	1st hr free	\$ 2.60	\$ 2.70	Y
Leederville Hotel Car Park		\$ 2.60	\$ 2.70	Y
View Street Car Park	1st hr free	\$ 2.60	\$ 2.70	Y
Wasley Street Car Park	1st hr free	\$ 2.60	\$ 2.70	Y
nib Stadium Car Park (8am to 10pm Daily)		\$ 2.60	\$ 2.70	Y
375 William Street Car Park (8am to 10pm Daily)		\$ 3.70	\$ 3.90	Y
All Day Fee				
Frame Court Car Park (No Maximum)	1st hr free	\$ 17.20	N/A	Y
The Avenue Car Park (No Maximum)	1st hr free	\$ 17.20	N/A	Y
Barlee Street Car Park	1st hr free	\$ 17.20	\$ 18.40	Y
Brisbane Street Car Park	1st hr free	\$ 17.20	\$ 18.40	Y
Chelmsford Road Car Park	1st hr free	\$ 17.20	\$ 18.40	Y
Raglan Road Car Park	1st hr free	\$ 17.20	\$ 18.40	Y
Leederville Hotel Car Park		\$ 17.20	\$ 18.40	Y
View Street Car Park	1st hr free	\$ 14.60	\$ 14.60	Y
Wasley Street Car Park	1st hr free	\$ 14.60	\$ 14.60	Y
nib Stadium Car Park (8am to 10pm Daily)		\$ 17.20	\$ 18.40	Y
KERBSIDE PARKING FEES - DAY HOURLY RATE				
William Street (Kerbside)		\$ 3.70	\$ 3.90	Y
Brewer Street		\$ 2.60	\$ 2.80	Y
Pier Street		\$ 2.60	\$ 2.80	Y
Stirling Street		\$ 2.60	\$ 2.80	Y
Stuart Street		\$ 2.60	\$ 2.80	Y
Newcastle Street - West of Loftus St.		\$ 2.60	\$ 2.80	Y
Barlee Street		\$ 2.60	\$ 2.80	Y
Beaufort Street		\$ 2.60	\$ 2.80	Y
Braid Street		\$ 2.60	\$ 2.80	Y
Brisbane Street		\$ 2.60	\$ 2.80	Y
Broome Street	1st hr free	\$ 2.60	\$ 2.80	Y
Chelmsford Road		\$ 2.60	\$ 2.80	Y
Clarence Street		\$ 2.60	\$ 2.80	Y
Fitzgerald Street		\$ 2.60	\$ 2.80	Y
Forbes Road		\$ 3.70	\$ 3.90	Y
Frame Court		\$ 2.60	\$ 2.80	Y
Grosvenor Road		\$ 2.60	\$ 2.80	Y
Harold Street	1st hr free	\$ 2.60	\$ 2.80	Y
Leederville Parade		\$ 2.60	\$ 2.80	Y
Lindsay Street		\$ 2.60	\$ 2.80	Y
Mary Street	1st hr free	\$ 2.60	\$ 2.80	Y
Money Street		\$ 2.60	\$ 2.80	Y
Monger Street		\$ 2.60	\$ 2.80	Y
Newcastle Street - East of Fitzgerald Street		\$ 3.70	\$ 3.90	Y
Oxford Street		\$ 2.60	\$ 2.80	Y
Parry Street		\$ 2.60	\$ 2.80	Y



CITY OF VINCENT

FEES AND CHARGES 2017/2018

		2016/17	2017/18	GST
<u>PARKING</u>				
<u>KERBSIDE PARKING FEES - DAY HOURLY RATE Cont'd</u>				
Raglan Road		\$ 2.60	\$ 2.80	Y
Richmond Street		\$ 1.30	\$ 1.40	Y
Vincent Street		\$ 2.60	\$ 2.80	Y
<u>PARKING PERMITS</u>				
Frame Court Car Park	per month	\$ 169.60	\$ 173.20	Y
The Avenue Car Park	per month	\$ 169.60	\$ 173.20	Y
Barlee Street Car Park	per month	\$ 169.60	\$ 173.20	Y
Brisbane Street Car Park	per month	\$ 169.60	\$ 173.20	Y
Commercial parking permits - North Perth Town Centre	per annum	\$ 868.00	\$ 868.00	Y
Commercial parking permits - All other areas	per annum	\$ 1,736.00	\$ 1,736.00	Y
Replacement residential parking permits	each	\$ 28.00	\$ 28.00	Y
Replacement commercial parking permits	each	\$ 55.00	\$ 28.00	Y
<u>PRIVATE CAR PARK REGISTRATION</u>				
Annual registration fee		\$ 200.00	\$ 200.00	N
Cost of Parking sign	each	\$ 35.00	\$ 35.00	Y
Infringement notice - withdraw fee	each	\$ 50.00	\$ 50.00	N
<u>LOTON PARK TEMPORARY EVENT PARKING</u>				
Vehicle - Flat rate		\$ 20.00	\$ 20.00	Y
Vehicle - ACROD permit holder		\$ 10.00	\$ 10.00	Y



FEES AND CHARGES 2017/2018

	2016/17	2017/18	GST
HEALTH SERVICES			
FOOD BUSINESSES			
Notification of new establishment or change in business operation type or ownership	\$ 50.00	\$ 50.00	N
Application for fit-out or alteration (where building permit not required)	\$ 130.00	\$ 130.00	N
Annual Assessment - High Risk	\$ 640.00	\$ 640.00	N
Annual Assessment - Medium Risk	\$ 530.00	\$ 530.00	N
Annual Assessment - Low Risk	\$ 340.00	\$ 200.00	N
Food Condemnation assessment	per hour \$ 80.00	\$ 80.00	N
Foodsafe Trained	\$ 40.00	\$ 40.00	N
Foodsafe Accredited	\$ 100.00	\$ 100.00	N
Food Stallholders - Annual (venue specific including markets)			
Annual Permit - Medium - High Risk	\$ 390.00	\$ 390.00	N
Annual Permit - Low Risk	\$ 130.00	\$ 130.00	N
Not-for-profit/Charitable Organisations (i.e. fundraising events)	\$ -	\$ -	N
Food Stallholders - Event Based (eg festivals, miscellaneous)			
Application (assessment only) For a maximum of four occasions in any 12 month period (Food stalls that do not require an inspection)	\$ 50.00	\$ 50.00	N
Medium or High Risk	\$ 95.00	\$ 80.00	N
Low risk	\$ 65.00	\$ 60.00	N
Not-for-profit/Charitable organisations (i.e. fundraising events)	\$ -	\$ -	N
Mobile Food Vendor 'Vending Vincent'			
Annual Permit - Medium or high risk	\$ 900.00	\$ 900.00	N
Annual Permit - Low risk	\$ 650.00	\$ 650.00	N
Public Buildings			
Annual Building Assessments:			
Risk Type – High	\$ 390.00	\$ 390.00	N
Risk Type - Med	\$ 190.00	\$ 190.00	N
Risk Type - Low	\$ 90.00	\$ 90.00	N
Discount on Annual Building Assessment if a registered food business	25%	25%	N
Applications to construct, extend or alter:			
High Risk	\$ 640.00	\$ 640.00	N
Low or Medium risk	\$ 350.00	\$ 350.00	N
Temporary Public Buildings:			
5,000 attendees and above	\$ 660.00	\$ 660.00	N
500 - 4,999 attendees	\$ 360.00	\$ 360.00	N
499 attendees or less	\$ 180.00	\$ 180.00	N
Not-for-profit/Charitable Organisations (i.e. fundraising events)	\$ -	\$ -	N
Lodging Houses			
Annual Registration	\$ 440.00	\$ 440.00	N
Morgues			
Annual Licence	\$ 210.00	\$ 210.00	N
Liquor and Gaming Control			
Section 39 Certification	\$ 260.00	\$ 200.00	N
Liquor and Gaming Permits			
One-offs	\$ 100.00	\$ 100.00	N
Long term (minimum 1 year)	\$ 530.00	\$ 300.00	N
Not-for-profit/Charitable Organisations (i.e. fundraising events)	N/A	N/A	N
Water Sampling/Audits			
Annual Assessment - more than 3 water bodies	\$ 670.00	\$ 670.00	N
Annual Assessment - 2 or 3 water bodies	\$ 380.00	\$ 380.00	N
Annual Assessment - 1 water body	\$ 260.00	\$ 260.00	N
Second re-sample within the month due to non- compliance	\$ 80.00	\$ 80.00	N



CITY OF VINCENT

FEES AND CHARGES 2017/2018

		2016/17	2017/18	GST
HEALTH SERVICES				
General				
Transfer of an annual permits, licences and registrations (e.g. Lodging Houses)		\$ 100.00	\$ 100.00	N
Reinspection due to incomplete/unsatisfactory work; non-compliance with formal directions/notices	per hour	\$ 80.00	\$ 80.00	N
Late payment of Health Services fees	per month after second request	\$ 60.00	\$ 60.00	N
Health Work Order/Settlement Enquiry (i.e. Food business, Lodging houses)		\$ 190.00	\$ 190.00	N
Initial inspection of a new Food Vehicle (no longer charged)		\$ -	\$ -	N
Sampling upon request (at discretion of Manager):				
Officer Time	per hour	\$ 88.00	\$ 80.00	Y
Analytical costs		At cost	At cost	Y
Fees for annual permits, licences and registrations (excluding Offensive Trades) charged on a monthly pro-rata basis, minimum 1 month, up to 30 June				
Noise				
Regulation 18 (non-conforming event e.g. concerts) Application and Late Fees as per Environmental Protection (Noise) Regulations 1997				
Application		*	*	N
Late		*	*	N
Regulation 13 (out-of-hours construction) Application where work is conducted by a business		\$ 130.00	\$ 130.00	N
* As per regulation				
OFFENSIVE TRADES				
Fees as per Offensive Trades (Fees) Regulations 1976				
Laundries and Dry cleaning Establishments		*	*	N
Poultry Processing establishments		*	*	N
Fish Processing Establishment in which fish are cleaned and prepared		*	*	N
Shellfish and Crustacean Processing Establishments		*	*	N
Other Offensive Trades not specified		*	*	N
Fees as per Health (Treatment of Sewage and Disposal of Effluent and Liquid Waste) Regulations 1974				
Application for the approval of an apparatus by Local Governments under the Regulations like Grey water Reuse Systems		*	*	N
Issuing of 'Permit to Use an Apparatus'		*	*	N

* Fees set by above Regulations



CITY OF VINCENT

FEES AND CHARGES 2017/2018

		2016/17	2017/18	GST
BUILDING AND PLANNING				
ARCHIVE SEARCHES				
Plan search and/or retrieval from archives (now includes scanned copy of plans) Note: The plans provided as part of the search fee include architectural site, floor & elevation plans only. Any additional plans will be charged in Accordance with Part 2 below.				
City of Vincent only (1993 - current)	10 days	\$ 60.00	\$ 66.00	Y
City of Vincent and City of Stirling Combined	10 days	\$ 90.00	\$ 99.00	Y
City of Vincent and City of Perth Combined	10 days	\$ 90.00	\$ 99.00	Y
City of Vincent and City of Perth Combined	24 hour service	\$ 300.00	\$ 330.00	Y
BUILDING AND PLANNING APPROVAL HARD COPIES				
A4 - black and white	per copy	\$ 0.45	\$ 0.50	N
A3 - black and white	per copy	\$ 0.65	\$ 0.70	Y
A2 - black and white				
1 - 5 copies	per copy	\$ 3.60	\$ 3.95	Y
6 - 10 copies	per copy	\$ 3.10	\$ 3.40	Y
21 or more copies	per copy	\$ 2.50	\$ 2.75	Y
A1 - black and white				
1 - 5 copies	per copy	\$ 4.20	\$ 4.60	Y
6 - 10 copies	per copy	\$ 3.70	\$ 4.00	Y
21 or more copies	per copy	\$ 3.20	\$ 3.50	Y
A0 - black and white				
1 - 5 copies	per copy	\$ 6.25	\$ 6.80	Y
6 - 10 copies	per copy	\$ 5.75	\$ 6.30	Y
21 or more copies	per copy	\$ 5.05	\$ 5.50	Y
Delivery & collection of plans from a printer where applicable		\$ 84.75	\$ 93.20	Y
Administration fee associated with the preparation of a subdivision/amalgamation legal agreement.		\$ 343.00	\$ 377.00	Y
BUILDING AND PLANNING APPROVAL SOFT COPIES				
A4 Black & White or Colour (297x210 mm)	per page		\$ 0.45	Y
A3 Black & White or Colour (420x297 mm)	per page		\$ 0.45	Y
A2 Black & White or Colour (594x420 mm)	per page		\$ 1.55	Y
Assurance Bond				
Subdivision		\$ 6,552.00	\$ 6,552.00	N
Amalgamation		\$ 3,016.00	\$ 3,016.00	N
Administration Fee associated with the arrangement of other planning, building or heritage related legal documentation by the City.		\$ 83.00	\$ 83.00	N
HERITAGE FEES				
Hire of Brookman and Moir Street Lacework		\$ 36.40	\$ 36.40	N
Bond for Brookman and Moir Street Lacework		\$ 520.00	\$ 520.00	N
FORM 24 – CERTIFICATE OF APPROVAL				
Built Strata Form 24 fee (1 – 5 allotments)		*	*	N
Built Strata Form 24 fee (6 – 100 allotments)		*	*	N
Built Strata Form 24 fee (in excess of 100 allotments)		*	*	N

* 100% of the fee prescribed by the Strata Titles General Regulations 1996



FEEES AND CHARGES 2017/2018

	2016/17	2017/18	GST	
BUILDING AND PLANNING				
APPLICATIONS FOR BUILDING PERMITS				
Item 1. Form BA1 - Certified application for a building permit (S. 16(l))				
(a) for building work for a class 1 or class 10 building or incidental structure	\$ 96.00	**	N	
(b) for building work for a class 2 to class 9 building or incidental structure	\$ 96.00	**	N	
Item 2. Form BA2 - Uncertified application for a building permit (S. 16(l))				
(a) for building work for a class 1 or class 10 building or incidental structure	\$ 96.00	**	N	
Item 3. Form BA22 - Application to extend the time during which a building permit has effect (S. 32(3)(f))				
	\$ 96.00	**	N	
APPLICATIONS FOR DEMOLITION PERMITS				
Item 1. Form BA5 - Application for a demolition permit (S. 16(l))				
(a) for demolition work in respect of a class 1 or class 10 building or incidental structure	\$ 96.00	**	N	
(b) for demolition work in respect of a class 2 to class 9 building	\$ 96.00	**	N	
Item 2. Form BA22 - Application to extend the time during which a demolition permit has effect (S. 32(3)(f))				
	\$ 96.00	**	N	
** 100% of the maximum fee prescribed by the Building Act 2011				
BUILDING SERVICES LEVY				
*The Building Services Levy is payable to the Permit Authority when the application is made.				
Building Permit	Value of Work over \$45,000	Value of Work x 0.137%	***	N
Building Permit	Value of Work up to \$45,000	\$ 61.65	***	N
Demolition Permit	Value of Work over \$45,000	Value of Work x 0.137%	***	N
Demolition Permit	Value of Work up to \$45,000	\$ 61.65	***	N
Occupancy Permit for approved building work (S. 48 & S. 46 fee not applicable)		\$ 61.65	***	N
Building Approval Certificate for approved building work		\$ 61.65	***	N
Occupancy Permit for unauthorised building work	Value of Work over \$45,000	Value of Work x 0.18%	***	N
Occupancy Permit for unauthorised building work	Value of Work up to \$45,000	\$ 123.30	***	N
Building Approval Certificate for unauthorised building work	Value of Work over \$45,000	Value of Work x 0.18%	***	N
Building Approval Certificate for unauthorised building work	Value of Work up to \$45,000	\$ 123.30	***	N
*** 100% of the maximum fee prescribed by the Building Services (Complaint Resolution and Administration) Regulations 2012				
BUILDING CONSTRUCTION INDUSTRY TRAINING FUND (BCITF)				
*The BCITF Levy is payable to the Permit Authority or to BCITF (proof of payment is required) when the application is made.				
BCITF Fee		Value of Construction Work x 0.2% over \$20,000	#	N
# As prescribed by the BCITF Board				
APPLICATION FOR OCCUPANCY PERMITS - CLASS 2-9 BUILDINGS				
Item 1. Form BA9 - Application for an occupancy permit for a completed building (class 2-9) (S. 46)				
	\$ 96.00	**	N	
Item 2. Form BA9 - Application for a temporary occupancy permit for an incomplete building (class 2-9) (S. 47)				
	\$ 96.00	**	N	
Item 3. Form BA9 - Application for modification of an occupancy permit for additional use of a building on a temporary basis (class 2-9)(S. 48)				
	\$ 96.00	**	N	
Item 4. Form BA9 - Application for a replacement occupancy permit for permanent change of the building's use, classification (class 2-9)(S. 49)				
	\$ 96.00	**	N	



FEEES AND CHARGES 2017/2018

		2016/17	2017/18	GST
BUILDING AND PLANNING				
Item 5. Form BA9 - Application to replace an occupancy permit for an existing building (class 2-9) (S. 52(1))		\$ 96.00	**	N
Item 6. Form BA9 - Application for an occupancy permit for a building in respect of which UNAUTHORISED work has been done (class 2 to 9) (S. 51(3))		\$ 96.00	**	N
Item 7. Application to extend the time during which an occupancy permit or building approval certificate has effect (class 2-9) (S. 65(3)(a))		\$ 96.00	**	N
** 100% of the maximum fee prescribed by the Building Act 2011				
APPLICATION FOR BUILDING APPROVAL CERTIFICATES - CLASS 1 & 10				
Item1. Form BA13 - Application for a building approval certificate for a building in respect of which unauthorised work has been done (class 1 or 10) (S. 51(3))		\$ 96.00	**	N
Item 2. Form BA13 - Application for a building approval certificate for an existing building where unauthorised work has not been done (class 1 or 10)		\$ 96.00	**	N
Item 3. Application to extend the time during which a building approval certificate has effect (class 1 or10) (S. 65(3)(a))		\$ 96.00	**	N
** 100% of the maximum fee prescribed by the Building Act 2011				
APPLICATION FOR STRATA				
Item 1. Form BA11 - Application for an occupancy permit for registration of strata scheme, plan of re-subdivision (class 2-9) (S. 50(1) and (2))		\$ 105.80	**	N
Item 2. Form BA15 - Application for building approval certificate for registration of strata scheme, plan of re-subdivision (class 1-10) (S. 50(1) and (2))		\$ 105.80	**	N
Item 3. Application as defined in regulation 31 (for each building standard in respect of which a declaration is sought)		\$ 2,123.00	**	N
** 100% of the maximum fee prescribed by the Building Act 2011				
OTHER INSPECTION FEE				
Swimming Pool Inspection Fee (100% of the maximum fee prescribed by the Building Regulations 2012)	per 4 year cycle	\$ 57.45 (\$14.36pa)	\$ 57.45 (\$14.36pa)	N
Preliminary Strata Inspection and Report	per unit	\$ 10.00 (\$50.00 minimum)	\$ 10.00 (\$50.00 minimum)	N
Preliminary Strata Inspection and Report - Archive Search Fee	per unit	\$ 10.00 plus \$50.00 (\$100.00 minimum)	\$ 10.00 plus \$50.00 (\$100.00 minimum)	N
DEVELOPMENT APPLICATIONS				
Demolition of places not on the Heritage List (where full heritage assessment has been undertaken within the previous 2 years) - per property to be demolished in addition to any other applicable Development Application fee	per property	^	^	N
Demolition of places not on the Heritage List (where no full heritage assessment has been undertaken within the previous 2 years) - per property to be demolished in addition to any other applicable Development Application fee	per property	^	^	N
Demolition of places on the Heritage List - per place to be demolished in addition to any other applicable Development Application fee	per place	^	^	N
Providing a subdivision clearance not more than 5 lots	per lot	^	^	N
Providing a subdivision clearance more than 5 lots but not more than 195 lots	per lot	^	^	N
Providing a subdivision clearance more than 195 lots		^	^	N
Subdivision inspection fee - charge where multiple inspections are required to validate subdivision on-compliances following an initial inspection	per inspection	\$ -	\$ 100.00	N
Development application for change of use or for restoration or extension or change of a non-conforming use, which involves no significant physical construction		^	^	N



CITY OF VINCENT

FEES AND CHARGES 2017/2018

	2016/17	2017/18	GST
BUILDING AND PLANNING			
Determining a development application (other than for an extractive industry) where the development has not commenced or been carried out	^	^	N
Determining a development application (other than for an extractive industry) where the development has commenced or been carried out	^	^	N
Determining a development application for an extractive industry where the development has not commenced or been carried out	^	^	N
Determining a development application for an extractive industry where the development has commenced or been carried out	^	^	N
DEVELOPMENT APPLICATIONS - Cont'd			
Determining an application to amend development approval	^	^	N
Determining an application to cancel development approval	^	No Fee	N
Determination of development application (other than for an extractive industry) where the estimated cost of the development is not more than \$50,000	^	^	N
Home Occupation			
Determining an initial application for approval of a home occupation where the home occupation has not commenced	^	^	N
Determining an initial application for approval of a home occupation where the home occupation has commenced	^	^	N
Determining an application for the renewal of an approval of home occupation where the application is made after the approval has expired.	^	^	N
Planning scheme amendments, structure plans, activity centre plans or local development plans	^	^	N
^ As prescribed by the Planning and Development Regulations 2009			
DEVELOPMENT ASSESSMENT PANEL (DAP) FEES			
A DAP application where the estimated cost of the development is not less than \$3 million and less than \$7 million	^^	^^	N
A DAP application where the estimated cost of the development is not less than \$3 million and less than \$7 million	^^	^^	N
A DAP application where the estimated cost of the development is not less than \$10 million and less than \$12.5 million	^^	^^	N
A DAP application where the estimated cost of the development is not less than \$12.5 million and less than \$15 million	^^	^^	N
A DAP application where the estimated cost of the development is not less than \$15 million and less than \$17.5 million	^^	^^	N
A DAP application where the estimated cost of the development is not less than \$17.5 million and less than \$20 million	^^	^^	N
A DAP application where the estimated cost of the development is \$20 million or more	^^	^^	N
An application under regulation 17 for reconsideration of an application	^^	^^	N

^ 100% of the maximum fee prescribed by the Planning and Development Regulations 2009

^^ 100% of the maximum fee prescribed by the Planning and Development (Development Assessment Panels) Regulations 2011 and Development (Development Assessment Panels) Amendment Regulations 2015

NB: The fees will be collected by Local Government and remitted to the Department of Planning (DoP) Secretariat. This includes a \$50 transaction fee per planning application to be retained by Local Government.



CITY OF VINCENT

FEES AND CHARGES 2017/2018

		2016/17	2017/18	GST
BUILDING AND PLANNING				
GENERAL PLANNING FEES				
Providing a Zoning Certificate or Replying to a property settlement questionnaire	per property	\$ 75.00	*	N
Providing written planning advice	per property	\$ 75.00	*	N
Issue of written heritage Advice	per property	\$ 80.00	\$ 88.00	Y
Issue of heritage advice - Involves preliminary heritage check	per property	\$ 125.00	\$ 138.00	Y
Issue of heritage advice - Involves full heritage assessment	per property	\$ 175.00	\$ 192.50	Y
Cash in lieu payment for car parking	per car parking bay, or part thereof	\$ 5,400.00	\$ 5,400.00	N
Cash in lieu payment for car parking for large scale developments (Developments greater than \$2 million)	per car parking bay, or part thereof	\$ 10,800.00	\$ 10,800.00	N
Percentage for Public Art Threshold Value		k	\$ 1,092,000.00	
Change of Property Numbering & Addressing Application		\$ 104.00	\$ 105.00	N
Development Application Pre-Lodgement Fee (max of 2 DAC meetings only)		\$ 624.00	\$ 690.00	Y
Commercial Partioning Application		\$ 350.00	\$ 350.00	N
Space marking & Signage of car share space	per car bay	\$ -	\$ 800.00	
Making good of car bays after cessation of use for car sharing	per car bay	\$ -	\$ 700.00	
GENERAL FEES				
Application of an over height dividing Fence		\$ -	\$ 90.00	N
Administration and Advertising planning related matters not requiring a planning application - Low Impact Telecommunication Facilities				
≤ 500 mailout letters		\$ 416.00	\$ 1,250.00	Y
>501 mailout letters		\$ 624.00	\$ 1,875.00	Y

* 100% of the maximum fee prescribed by the Planning and Development Regulations 2009



FEEES AND CHARGES 2017/2018

		2016/17	2017/18	GST
WASTE SERVICES				
RUBBISH CHARGE PER BIN				
Non Rate Properties Garbage 660L (weekly collection)	per annum	\$ -	\$ 965.00	N
Non Rated Properties Garbage 240L (weekly collection)	per annum	\$ 350.00	\$ 350.00	N
Non Rated Properties Garbage 140L (weekly collection)	per annum	\$ 220.00	\$ 220.00	N
Non Rated Properties Recycling 240L (fortnightly collection)	per annum	\$ 95.00	\$ 95.00	N
Non Rated Properties Recycling 360L (fortnightly collection)	per annum	\$ 125.00	\$ 125.00	N
One-Off additional Garbage Collection 140L	per bin	\$ 30.00	\$ 60.00	Y
One-Off additional Garbage Collection 240L	per bin	\$ 35.00	\$ 100.00	Y
Return Collection Fee - both Garbage and Recycling	per bin	\$ 30.00	\$ 30.00	Y
Confiscated Bin Return - both Garbage and Recycling	per bin	\$ 55.00	\$ 75.00	Y
One-off additional Recycling Collection (both 240L and 360L)	per bin	\$ 35.00	\$ 35.00	Y
Recycling Extra Service 360L	per bin	\$ 45.00	N/A	Y
Additional Garbage Collection* 140L (weekly collection) - Rated Properties	per annum	\$ 170.00	\$ 255.00	N
Additional Garbage Collection* 240L (weekly collection) - Rated Properties * An exemption may be granted in extenuating circumstances, i.e. special needs/medical	per annum	\$ 285.00	\$ 430.00	N
Existing additional Recycling Services 240L (fortnightly collection) - Rated Properties	per annum	\$ 80.00	\$ 80.00	N
Upgrade Recycling Collection from 240L to 360L (fortnightly collection) - Rated Properties	per annum	\$ 115.00	\$ 40.00	N
Temporary/Event Bins Refuse only 240L	per bin	\$ 50.00	N/A	Y
Event Bins 240L Recycling Disposal - Not contaminated	per bin	Free	Free	Y
Event Bins Hire - 240L Garbage (including disposal)	A pair	\$ 50.00	\$ 100.00	Y
Event Bins Hire - 240L Garbage and Recycling (including disposal)	A pair	\$ -	\$ 100.00	Y
Event Bins Recycling Disposal - Contamination fee	per bin	\$ 50.00	\$ 50.00	Y
Event Bins Bond for less than 10 pairs hired (not refunded if bins are damaged, lost, overfull or contaminated).	per event (refundable)	\$ 250.00	\$ 250.00	N
Event Bins Bond for more than 10 pairs hired (not refunded if bins are damaged, lost, overfull or contaminated).	per event (refundable)	\$ -	\$ 500.00	N
ENVIRONMENTALLY FRIENDLY WASTE DISPOSAL				
Compost Bin	per item	\$ 30.00	\$ 30.00	Y
Aerator	per item	\$ -	\$ 10.00	Y
In Ground Worm Farm	per item	\$ 15.00	\$ 15.00	Y
Bokashi Bucket	per item	\$ 25.00	\$ 25.00	Y
Mattress Recycling Collection Fee	per item	\$ 10.00	\$ 10.00	Y
Worm Farms				
Total factory	1Kg	\$ 120.00	\$ 120.00	Y
Factory only	each	\$ 75.00	\$ 75.00	Y
Worms Only	1Kg	\$ 70.00	\$ 70.00	Y
Worms Only	½ Kg	\$ 50.00	\$ 50.00	Y
Castings Only				
Worms and Castings	1Kg	\$ 90.00	N/A	Y
Worms and Castings	½ Kg	\$ 70.00	N/A	Y
Workshop		Free	N/A	N



FEEES AND CHARGES 2017/2018

	2016/17	2017/18	GST
WORKS FEES AND CHARGES			
WORKS BONDS - ENGINEERING			
Works Bond Inspection Fee	\$ 100.00	\$ 100.00	N
Value of Development			
Less than \$10,000 to be assessed on a case by case basis *		*	N
\$10,001 - \$50,000	\$ 1,000.00	\$ 1,000.00	N
\$50,001 - \$500,000	\$ 3,000.00	\$ 3,000.00	N
\$50,001 - \$500,000 (adjoining a sealed ROW)	\$ 5,000.00	\$ 5,000.00	N
\$500,001 and above to be assessed on a case by case basis **		**	N
ROW Bonds			
Sewer & Water supply extensions in Road Reserve	\$ 2,500.00	\$ 2,500.00	N
Sewer & Water supply extensions on Private Property	\$ 2,000.00	\$ 2,000.00	N
Demolitions - residential	\$ 2,000.00	\$ 2,000.00	N
Demolitions - commercial - less than \$500,000	\$ 3,000.00	\$ 3,000.00	N
Demolitions - commercial \$500,001 and above to be assessed on a case by case basis **		**	N
Verge Tree Preservation Bond			
Tree less than 5 years old	\$ 1,500.00	\$ 1,500.00	N
Tree 5 to 10 years old	\$ 3,000.00	\$ 3,000.00	N
Tree over 10 years old	\$ 5,500.00	\$ 6,000.00	N
Non refundable administration fee	\$ 75.00	N/A	N
NB: If any assessment of additional risk is apparent, an additional bond amount may be applied to any of the above.			
PERMITS			
Management of Rights of Way			
Closure - Non-refundable application fee	\$ 200.00	\$ 200.00	N
Dedication - Non-refundable application fee	\$ 200.00	\$ 200.00	N
Obstruction - Non-refundable application fee	\$ 200.00	\$ 200.00	N
Obstruction - Refundable bond	\$ 500.00	\$ 500.00	N
Parklet Fees			
Preliminary Application Fee	\$ 200.00	\$ 200.00	N
Approval Fee (one off payment)	\$ 1,000.00	\$ 1,000.00	N
Annual Renewal Fee	\$ 500.00	\$ 500.00	N

* Maximum \$500.00 based on scope of work

** Minimum \$5000.00



FEEES AND CHARGES 2017/2018

		2016/17	2017/18	GST
HIRE OF HALLS AND COMMUNITY CENTRES				
MAIN HALLS (7am - 6pm)				
Non Profit Organisations				
Meetings, Lectures etc	per hour	\$ 37.00	N/A	Y
Community Activities				
Rehearsals (Dance/Theatre/Music etc)	per hour	\$ 41.00	N/A	Y
Dances, trophy nights (no alcohol)	per hour	\$ 53.00	N/A	Y
For which a fee is charged (Classes for Keep Fit, Yoga, Dance etc)	per hour	\$ 41.00	N/A	Y
Commercial/ Private				
Meetings/Lectures	per hour	\$ 47.00	N/A	Y
Weddings, Cabarets, Parties , Dances	per hour	\$ 93.00	N/A	Y
MAIN HALLS (6pm - 12am)				
Non Profit Organisations				
Meetings, Lectures etc	per hour	\$ 43.00	N/A	Y
Community Activities				
Rehearsals (Dance/Theatre/Music etc)	per hour	\$ 49.00	N/A	Y
Dances, trophy nights (no alcohol)	per hour	\$ 62.00	N/A	Y
For which a fee is charged (Classes for Keep Fit, Yoga, Dance etc)	per hour	\$ 49.00	N/A	Y
Commercial/ Private				
Meetings/Lectures	per hour	\$ 57.00	N/A	Y
Weddings, Cabarets, Parties	per hour	\$ 110.00	N/A	Y
LESSER HALLS (7am - 6pm)				
Non Profit Organisations				
Meetings, Lectures etc	per hour	\$ 25.00	N/A	Y
Community Activities				
Rehearsals (Dance/Theatre/Music etc)	per hour	\$ 26.00	N/A	Y
Dances, trophy nights (no alcohol)	per hour	\$ 39.00	N/A	Y
For which a fee is charged (Classes for Keep Fit, Yoga, Dance etc)	per hour	\$ 26.00	N/A	Y
Commercial/ Private				
Meetings/Lectures	per hour	\$ 29.00	N/A	Y
Weddings, Cabarets, Parties , Dances	per hour	\$ 71.00	N/A	Y
LESSER HALLS (6pm - 12am)				
Non Profit Organisations				
Meetings, Lectures etc	per hour	\$ 31.00	N/A	Y
Community Activities				
Rehearsals (Dance/Theatre/Music etc)	per hour	\$ 35.00	N/A	Y
Dances, trophy nights (no alcohol)	per hour	\$ 47.00	N/A	Y
For which a fee is charged (Classes for Keep Fit, Yoga, Dance etc)	per hour	\$ 35.00	N/A	Y
Commercial/Private				
Meetings/Lectures	per hour	\$ 41.00	N/A	Y
Weddings, Cabarets, Parties , Dances	per hour	\$ 83.00	N/A	Y



CITY OF VINCENT

FEES AND CHARGES 2017/2018

		2016/17	2017/18	GST
HIRE OF HALLS AND COMMUNITY CENTRES				
BONDS (*GST applies when bond is claimed by Council)				
Non profit/Community organisations/Schools				
Committee or group meetings or activities for pensioner groups, play groups, schools, charitable groups, churches, sporting clubs, lodges and others for meetings only		\$ 300.00	N/A	N
All activities conducted by City of Vincent based not-for-profit community organisations and schools within council managed halls and community centres		\$ 300.00	N/A	N
Dances, Trophy nights, Cabarets, conducted by Community Groups (NO ALCOHOL)		\$ 1,600.00	N/A	N
Dances, Trophy nights, Cabarets, conducted by Community Groups (with ALCOHOL)		\$ 2,100.00	N/A	N
Community activities for which a fee is charged				
Classes - dance, drama, keep fit, self-defence etc other than performances		\$ 300.00	N/A	N
Commercial/Private Hiring				
Meetings/Lectures		\$ 300.00	N/A	N
Weddings, cabarets, seminars, film screening, drama performances for private benefit or profit making		\$ 2,100.00	N/A	N
High Risk Events				
Events deemed to be high risk, where security is required or officers believe that there will be a high risk of damage to the premises.		Up to \$5,000.00	N/A	N
COMMUNITY FACILITIES				
Category One (incorporates Mount Hawthorn Main Hall, North Perth Main Hall)				
Community use off peak (7am – 6pm)	per hour	\$ -	\$ 30.00	Y
Community use on peak (6pm – 12am)	per hour	\$ -	\$ 35.00	Y
Commercial use off peak (7am – 6pm)	per hour	\$ -	\$ 60.00	Y
Commercial use on peak (6pm -12am)	per hour	\$ -	\$ 70.00	Y
Wedding ceremony/reception	per hour	\$ -	\$ 72.50	Y
Category Two (incorporates Mount Hawthorn Lesser Hall, North Perth Lesser Hall, Royal Park Hall)				
Community use off peak (7am – 6pm)	per hour	\$ -	\$ 25.00	Y
Community use on peak (6pm – 12am)	per hour	\$ -	\$ 30.00	Y
Commercial use off peak (7am – 6pm)	per hour	\$ -	\$ 50.00	Y
Commercial use on peak (6pm -12am)	per hour	\$ -	\$ 60.00	Y
Wedding ceremony/reception	per hour	\$ -	\$ 65.00	Y
Category Three (incorporates Menzies Pavilion, Banks Reserve Pavilion)				
Community use off peak (7am – 6pm)	per hour	\$ -	\$ 20.00	Y
Community use on peak (6pm – 12am)	per hour	\$ -	\$ 25.00	Y
Commercial use off peak (7am – 6pm)	per hour	\$ -	\$ 40.00	Y
Commercial use on peak (6pm -12am)	per hour	\$ -	\$ 50.00	Y
Wedding ceremony/reception	per hour	\$ -	\$ 57.50	Y
Category Four (incorporates Woodville Reserve Pavilion, Beatty Park Reserve Pavilion, Birdwood Square Pavilion)				
Community use off peak (7am – 6pm)	per hour	\$ -	\$ 15.00	Y
Community use on peak (6pm – 12am)	per hour	\$ -	\$ 17.50	Y
Commercial use off peak (7am – 6pm)	per hour	\$ -	\$ 30.00	Y
Commercial use on peak (6pm -12am)	per hour	\$ -	\$ 35.00	Y
Wedding ceremony/reception	per hour	\$ -	\$ 46.25	Y
Bonds and Other Charges				
Facility Bond			\$0.00 min \$5,000.00 max	N
Replacement of lost key	per key	\$ -	\$ 25.00	Y
Cancellation fee - once booking has been completed and confirmation sent	per booking	\$ -	\$ 20.00	Y
Late booking fee - booking taking place within 24 hours of event/meeting	per booking	\$ -	\$ 20.00	Y



FEEES AND CHARGES 2017/2018

		2016/17	2017/18	GST
SPORTSGROUNDS AND RESERVES				
CASUAL HIRE OF SPORTSGROUND				
With facilities (Category Four Facilities)*	half day	\$ 182.00	\$ 237.00	Y
With facilities (Category Four Facilities)**	full day	\$ 302.00	\$ 411.00	Y
Without facilities (Category Four Facilities)*	half day	\$ 162.00	\$ 162.00	Y
Without facilities (Category Four Facilities)**	full day	\$ 261.00	\$ 261.00	Y
* Half day is from 8.00am to 1.00pm or 1.00pm to 6.00pm				
** Full day is from 8.00am to 6.00pm				
SCHOOL RATES				
During school hours				
Schools within City of Vincent	per hour	N/A	Free	N
Schools within City of Vincent	half day	N/A	Free	N
Schools within City of Vincent	full day	N/A	Free	N
Schools not within City of Vincent	per hour	N/A	\$ 42.00	Y
Schools not within City of Vincent	half day	N/A	\$ 121.50	Y
Schools not within City of Vincent	full day	N/A	\$ 243.00	Y
After school hours				
Schools within City of Vincent	per hour	N/A	\$ 42.00	Y
Schools within City of Vincent	half day	N/A	\$ 121.50	Y
Schools within City of Vincent	full day	N/A	\$ 243.00	Y
LIQUOR PERMITS				
Charge per day consumption (No longer offered)		\$ 46.00	N/A	N
Charge per day sale (No longer offered)		\$ 116.00	N/A	N
DOG TRAINING CLASSES				
Charge per six month season		\$ 375.00	\$ 375.00	Y
BONDS / CANCELLATION / ADMINISTRATION FEES - SPORTSGROUND AND RESERVES				
General Bond (Refundable)		\$ 250.00	\$0.00 min \$5,000.00 max	N
Event Bond (Refundable)		\$500.00 min \$10,000.00 max	\$0.00 min \$5,000.00 max	N
Cancellation fee - once booking has been completed and confirmation sent	per booking	\$ -	\$ 20.00	Y
Late booking fee - booking taking place within 24 hours of event/meeting	per booking	\$ -	\$ 20.00	Y
Extra Key		\$ 150.00	\$ 25.00	Y
EVENT APPLICATION FEE				
Events up to 1 day		\$ 210.00	\$ 210.00	Y
Events 2 days or more		\$ 420.00	\$ 420.00	Y
WEDDING BOOKINGS				
Photography / Ceremony on parks	per hour	\$ 129.00	\$ 75.00	Y
POWER REQUIRED				
Charge per booking per day		\$ 61.00	N/A	Y



FEEES AND CHARGES 2017/2018

		2016/17	2017/18	GST
SPORTSGROUNDS AND RESERVES				
RESERVE HIRE RATES				
Casual park hire (including Town Centres)				
Community Rate	per hour	\$ -	\$ 36.00	Y
Commercial Rate	per hour	\$ -	\$ 100.00	Y
Casual park hire (10 hours or more, including Town Centres)				
Community Rate	per day	\$ -	\$ 210.00	Y
Commercial Rate	per day	\$ -	\$ 440.00	Y
Gazebo hire (4 hours maximum)				
Community Rate	per hour	\$ -	\$ 54.00	Y
Commercial Rate	per hour	\$ -	\$ 150.00	Y
Half Day Event				
Community Rate		\$ -	\$ 625.00	Y
Commercial Rate		\$ -	\$ 1,500.00	Y
Full Day Event				
Community Rate		\$ -	\$ 1,250.00	Y
Commercial Rate		\$ -	\$ 2,800.00	Y
Reserves Hire - Community Rate				
First two hours	per hour	\$ 42.00	N/A	Y
Second two hours	per hour	\$ 35.00	N/A	Y
Thereafter	per hour	\$ 29.00	N/A	Y
Minimum charge		\$ 42.00	N/A	Y
Maximum charge	per day	\$ 243.00	N/A	Y
Pavilion min hire charge	per day	\$ 88.00	N/A	Y
Reserves Hire - Commercial Rate				
First two hours	per hour	\$ 223.00	N/A	Y
Second two hours	per hour	\$ 164.00	N/A	Y
Thereafter	per hour	\$ 118.00	N/A	Y
Minimum charge		\$ 223.00	N/A	Y
TOWN CENTRE RESERVES (7am-6pm)				
Not for Profit Organisations				
Meetings, Lectures, Music, Theatre etc	per hour	\$ 25.00	N/A	Y
Community Activities				
Activity for which a fee is not charged. (Dance, Theatre, Music, Movie Screening, Keep Fit, Yoga etc)	per hour	\$ 28.00	N/A	Y
Fundraisers/Events/Activities for which a fee is charged (Dance, Theatre, Music, Movie Screening, Keep Fit, Yoga etc)	per hour	\$ 39.00	N/A	Y
Commercial/Private				
Weddings, Parties, Dance, Theatre, Music, Movie Screening, General Hire etc	per hour	\$ 70.00	N/A	Y
TOWN CENTRE RESERVES (6pm-12am)				
Not for Profit Organisations				
Meetings, Lectures, Music, Theatre etc	per hour	\$ 30.00	N/A	Y
Community Activities				
Activity for which a fee is not charged. (Dance, Theatre, Music, Movie Screening, Keep Fit, Yoga etc)	per hour	\$ 35.00	N/A	Y
Fundraiser/Events/Activities for which a fee is charged. (Dance, Theatre, Music, Movie Screening, Keep Fit, Yoga etc)	per hour	\$ 47.00	N/A	Y
Commercial/Private				
Weddings, Parties, Dance, Theatre, Music, Movie Screening, General Hire etc	per hour	\$ 82.00	N/A	Y



CITY OF VINCENT

FEES AND CHARGES 2017/2018

		2016/17	2017/18	GST
SPORTSGROUNDS AND RESERVES				
SEASONAL HIRE				
Sport Teams (Base fee per season)				
No Change Rooms		\$ 119.00	\$ 119.00	Y
With Change Rooms		\$ 141.00	\$ 141.00	Y
With Social Rooms		\$ 168.00	\$ 168.00	Y
Juniors				
Percentage of Juniors Residing within City of Vincent				
60% or greater		Free	Free	
40% - 60%	per junior	\$ 2.00	\$ 2.00	Y
20% - 40%	per junior	\$ 3.00	\$ 3.00	Y
0% - 20%	per junior	\$ 5.00	\$ 5.00	Y
Adults				
Training only	per senior	Base x 75%	Base x 75%	Y
Match play only	per senior	Base x 75%	Base x 75%	Y
Training and Match play	per senior	Base x 140%	Base x 140%	Y
Local sporting club casual sportsground facility hire (facility only)	per senior	\$ -	\$ 5.00	Y
Lights				
Charles Veryard Reserve*	per hour	\$ 20.00	\$ 20.00	Y
Les Lilleyman Reserve*	per hour	\$ 20.00	\$ 20.00	Y
Britannia Reserve*	per hour	\$ 10.00	\$ 10.00	Y
Birdwood Square*	per hour	\$ 5.00	\$ 5.00	Y
Woodville Reserve*	per hour	\$ 5.00	N/A	Y
Beatty Park*	per hour	\$ 20.00	\$ 20.00	Y
Menzies Park*	per hour	\$ 10.00	\$ 10.00	Y
Forrest Park*	per hour	\$ -	\$ 20.00	Y
Leederville Oval*	per hour	\$ -	\$ 110.00	Y
Unauthorised use of halls and/or reserves (prior permission or confirmation not given by Council)		Applicable usage fee plus 100% penalty	Applicable usage fee plus 100% penalty	Y
Group Fitness Classes (per 6 month season)				
Up to 5 Persons		\$ 330.00	\$ 330.00	Y
5 to 10 Persons		\$ 660.00	\$ 660.00	Y
10 to 20 Persons		\$ 1,370.00	\$ 1,370.00	Y

* Based on estimated usage and annual maintenance costs



CITY OF VINCENT

FEES AND CHARGES 2017/2018

	2016/17	2017/18	GST
CONCERTS AND EVENTS			
APPLICATION FEES			
Community Concert/Event - No admission charge			
<1,000 patrons	\$ 55.00	N/A	N
1,000-5,000 patrons	\$ 95.00	N/A	N
5,000-12,000 patrons	\$ 120.00	N/A	N
>12,000 patrons	\$ 170.00	N/A	N
Community Concert/Event - With admission charge			
<1,000 patrons	\$ 90.00	N/A	N
1,000-5,000 patrons	\$ 165.00	N/A	N
5,000-12,000 patrons	\$ 225.00	N/A	N
>12,000 patrons	\$ 340.00	N/A	N
Commercial Concert/Event			
<1,000 patrons	\$ 270.00	N/A	N
1,000-5,000 patrons	\$ 380.00	N/A	N
5,000-12,000 patrons	\$ 600.00	N/A	N
>12,000 patrons	\$ 1,000.00	N/A	N
CONCERT/EVENT FEES			
Charity Concert Event			
8 - 12 Hour Event Fee			
<1,000 patrons	\$ 4,900.00	N/A	N
1,000-5,000 patrons	\$ 7,900.00	N/A	N
5,000-12,000 patrons	\$ 12,600.00	N/A	N
>12,000 patrons	\$ 18,500.00	N/A	N
2 Day Event Fee			
<1,000 patrons	\$ 7,700.00	N/A	N
1,000-5,000 patrons	\$ 11,300.00	N/A	N
5,000-12,000 patrons	\$ 18,400.00	N/A	N
>12,000 patrons	\$ 25,500.00	N/A	N



FEEES AND CHARGES 2017/2018

	2016/17	2017/18	GST
BEATTY PARK LEISURE CENTRE FEES			
ADMISSION TO POOL PREMISES AND USE OF POOL			
A person 16 years of age and above	\$ 7.00	\$ 7.00	Y
A person 5 years of age and under 16 years of age	\$ 5.00	\$ 5.00	Y
A child aged 3 or 4 years of age (Preschooler)	\$ 2.00	\$ 2.00	Y
A child 0-2 years of age (Baby)	Free	Free	N
An adult supervising a child aged 0-4 years	\$ 7.00	\$ 7.00	Y
Any person under the control of a City of Vincent licensed swimming coach (Trainer)	\$ 3.50	\$ 3.50	Y
A pensioner/senior card holder	\$ 4.20	\$ 4.20	Y
Full time students producing proof of student status	\$ 5.50	\$ 5.50	Y
Spectator			
16 yrs & over	\$ 2.50	\$ 2.50	Y
15 yrs & under	Free	Free	N
Family Pass (2 Adults, 2 Children or 1 Adult, 3 Children)	\$ 18.00	\$ 18.00	Y
Extra Child	\$ 3.00	\$ 3.00	Y
Child - Weeknights 6.30pm to 9pm	\$ 2.00	\$ 2.00	Y
Family - Weeknights 6.30pm to 9pm	\$ 10.00	\$ 10.00	Y
A parent accompanying a child with a City of Vincent licensed coach	Free	Free	N
Locker hire (wallet locker casual rates)	From \$1.00	From \$1.00	Y
Hire of swim aids	\$ 2.00	\$ 2.00	Y
Sauna/Spa/Steam Room/Swim			
Adult	\$ 11.50	\$ 11.50	Y
Pensioner/Senior	\$ 8.50	\$ 8.50	Y
Student	\$ 10.50	\$ 10.50	Y
Upgrade Swim to Sauna/Spa/Steam Room			
Adult	\$ 5.50	\$ 5.50	Y
Pensioner/Senior	\$ 4.50	\$ 4.50	Y
Student	\$ 5.30	\$ 5.30	Y
FITNESS CLASSES			
Group Fitness/Swim - 1 hour or 45 minute class	\$ 16.00	\$ 16.00	Y
Group Fitness/Swim - 30 minute class	\$ 10.00	\$10.00 to \$20.00	Y
Aqua Fitness/Swim	\$ 16.00	\$ 16.00	Y
Cycling Fitness	\$ 17.00	\$ 17.00	Y
HEALTH & FITNESS			
Casual Gym/swim	\$ 15.00	\$ 16.00	Y
Casual Gym/swim (Pensioner/Senior)	\$ 10.00	\$ 10.00	Y
Casual Gym/swim/spa/sauna/steam room	\$ 23.50	\$ 24.50	Y
Casual Gym/swim/spa/sauna/steam room (Pensioner/Senior)	\$ 14.50	\$ 14.50	Y
Casual appraisal or workout with gym instructor	\$ 60.00	\$ 60.00	Y
Energy Wise (Seniors Program) per session	\$ 8.50	\$ 9.00	Y
Energy Wise (Seniors Program) per term - 20 session pass	\$ 144.50	\$ 155.00	Y
Personal Training 1 to 1			
½ hour session - member & non-member	\$ 48.00	\$ 48.00	Y
1 hour session - member	\$ 80.00	\$ 80.00	Y
1 hour session - non-member	\$ 85.00	\$ 85.00	Y
Personal Training 2 to 1			
1 hour session - member	\$ 50.00	\$ 50.00	Y
1 hour session - non-member	\$ 60.00	\$ 60.00	Y
Personal Training group session (4+ participants)			
1 hour session - member	\$ 30.00	\$ 30.00	Y
1 hour session - non-member	\$ 35.00	\$ 35.00	Y



FEES AND CHARGES 2017/2018

	2016/17	2017/18	GST
BEATTY PARK LEISURE CENTRE FEES			
FULL MEMBERSHIP			
Individual 12 months	\$ 965.00	\$ 980.00	Y
Individual 12 months - Pensioner/Senior Discount 15%	\$ 820.25	\$ 833.00	Y
Individual 12 months - Student discount 10%	\$ 868.50	\$ 882.00	Y
Individual 12 months - Ratepayer discount 10%	\$ 868.50	\$ 882.00	Y
Individual 3 months	\$ 375.00	\$ 380.00	Y
Individual 3 months - Pensioner/Senior discount 15%	\$ 318.75	\$ 323.00	Y
Individual 3 months - Student discount 10%	\$ 337.50	\$ 342.00	Y
Individual 3 months - Ratepayer discount 10%	\$ 337.50	\$ 342.00	Y
Individual 1 month	\$ 135.00	\$ 135.00	Y
Individual 1 month - Pensioner/Senior discount 15%	\$ 114.75	\$ 114.75	Y
Individual 1 month - Student discount 10%	\$ 121.50	\$ 121.50	Y
Individual 1 month - Ratepayer discount 10%	\$ 121.50	\$ 121.50	Y
Pool only membership			
Individual 12 months	\$ 640.00	\$ 650.00	Y
Individual 12 months - Pensioner/Senior discount 15%	\$ 544.00	\$ 552.50	Y
Individual 12 months - Student discount 10%	\$ 576.00	\$ 585.00	Y
Individual 12 months - Ratepayer discount 10%	\$ 576.00	\$ 585.00	Y
Individual 3 months	\$ 244.00	\$ 250.00	Y
Individual 3 months - Pensioner/Senior discount 15%	\$ 207.40	\$ 212.50	Y
Individual 3 months - Student discount 10%	\$ 219.60	\$ 225.00	Y
Individual 3 months - Ratepayer discount 10%	\$ 219.60	\$ 225.00	Y
Individual 1 month	\$ 90.00	\$ 90.00	Y
Individual 1 month - Pensioner/Senior discount 15%	\$ 76.50	\$ 76.50	Y
Individual 1 month - Student discount 10%	\$ 81.00	\$ 81.00	Y
Individual 1 month - Ratepayer discount 10%	\$ 81.00	\$ 81.00	Y
Monthly Debiting Membership			
*Direct debit plan. Payment is taken monthly. Our direct debit is processed once a month from a nominated bank account or credit card.			
Administration Fee	\$ 35.00	\$ 35.00	Y
Suspension Fee	\$ -	\$ 10.00	Y
Full Membership Monthly	\$ 85.71	\$ 85.71	Y
Full Membership Monthly - Pensioner/Senior discount 15%	\$ 72.98	\$ 72.98	Y
Full Membership Monthly - Student discount 10%	\$ 77.22	\$ 77.22	Y
Full Membership Monthly - Ratepayer discount 10%	\$ 77.22	\$ 77.22	Y
Pool only Direct Debit	\$ 54.90	\$ 54.90	Y
Pool only Direct Debit - Pensioner/Senior discount 15%	\$ 46.79	\$ 46.79	Y
Pool only Direct Debit - Student discount 10%	\$ 49.50	\$ 49.50	Y
Pool only Direct Debit - Ratepayer discount 10%	\$ 49.50	\$ 49.50	Y
Direct Debit Membership Monthly with Personal Training			
1 session per week (30 minute)	\$ 250.37	\$ 250.37	Y
2 sessions per week (30 minute)	\$ 415.04	\$ 415.04	Y
Corporate Memberships (minimum of 5 people join together)			
12 months	\$ 825.00	\$ 840.00	Y
Ongoing Direct Debit payment (minimum 12 months)		\$ 70.00	Y
Renewing Member			
12 months - full (12.5% discount)	\$ 844.37	\$ 857.50	Y
12 months - pool (12.5% discount)	\$ 560.00	\$ 568.75	Y



CITY OF VINCENT

FEES AND CHARGES 2017/2018

	2016/17	2017/18	GST
BEATTY PARK LEISURE CENTRE FEES			
Special Promotions			
2 for 1 promotions	✓	✓	Y
10-25% discount promotions on any BPLC fee at BPLC Managers discretion to achieve budget	✓	✓	Y
7 day free trial	✓	✓	Y
12 months - direct debit (10% discount - one time only conditions apply)	✓	✓	Y
No administration fee on membership	✓	✓	Y
Multi Entry Cards (valid for 12 months from date of purchase)			
Adult Swim			
10 entries	\$ 54.00	\$ 58.00	Y
20 entries	\$ 102.00	\$ 110.00	Y
Child Swim			
10 entries	\$ 40.50	\$ 44.00	Y
20 entries	\$ 76.50	\$ 83.50	Y
Pensioner Swim			
10 entries	\$ 36.00	\$ 38.00	Y
20 entries	\$ 68.00	\$ 72.00	Y
Student Swim			
10 entries	\$ 45.00	\$ 49.00	Y
20 entries	\$ 85.00	\$ 93.00	Y
Trainers			
10 entries	\$ 31.50	\$ 31.50	Y
20 entries	\$ 59.50	\$ 59.50	Y
50 entries	\$ 148.75	\$ 148.75	Y
Adult Swim/Sauna/Spa/Steam Room			
10 entries	\$ 103.50	\$ 103.50	Y
20 entries	\$ 195.50	\$ 195.50	Y
Pensioner Swim/Sauna/Spa/Steam room			
10 entries	\$ 76.50	\$ 76.50	Y
20 entries	\$ 144.50	\$ 144.50	Y
Student Swim/Sauna/Spa/Steam room			
10 entries	\$ 94.50	\$ 94.50	Y
20 entries	\$ 178.50	\$ 178.50	Y
Group Fitness/Swim (30 minute class)			
10 entries	\$ 90.00	\$ 90.00	Y
20 entries	\$ 170.00	\$ 170.00	Y
Group Fitness/Swim (1 hour or 45 minute class)			
10 entries	\$ 144.00	\$ 144.00	Y
20 entries	\$ 272.00	\$ 272.00	Y
Aqua Fitness/Swim			
10 entries	\$ 144.00	\$ 144.00	Y
20 entries	\$ 272.00	\$ 272.00	Y
Gym/Swim			
10 entries	\$ 135.00	\$ 144.00	Y
20 entries	\$ 255.00	\$ 272.00	Y
RPM/Swim			
10 entries	\$ 153.00	\$ 153.00	Y
20 entries	\$ 289.00	\$ 289.00	Y
Personal Training 1 to 1 (1/2 hour session)			
10 sessions – member/non-member - Discount 15%	\$ 408.00	\$ 408.00	Y
20 sessions – member/non-member - Discount 20%	\$ 768.00	\$ 768.00	Y



CITY OF VINCENT

FEES AND CHARGES 2017/2018

	2016/17	2017/18	GST
BEATTY PARK LEISURE CENTRE FEES			
Personal Training 1 to 1 (1 hour session)			
10 sessions - member	\$ 680.00	\$ 680.00	Y
20 sessions - member	\$ 1,280.00	\$ 1,280.00	Y
10 sessions - non-member	\$ 722.50	\$ 722.50	Y
20 sessions - non-member	\$ 1,360.00	\$ 1,360.00	Y
Personal Training 2 to 1 (1 hour session)			
10 sessions - member	\$ 425.00	\$ 425.00	Y
20 sessions - member	\$ 800.00	\$ 800.00	Y
10 sessions - non-member	\$ 510.00	\$ 510.00	Y
20 sessions - non-member	\$ 960.00	\$ 960.00	Y
Special group training programs (ie. Bootcamps, challenges, 4+ participants)			
10 sessions - member		\$ 250.00	Y
20 sessions - member		\$ 400.00	Y
10 sessions - non-member		\$ 300.00	Y
20 sessions - non-member		\$ 500.00	Y
Trainers			
10 entries - Discount 10%	\$ 31.50	\$ 31.50	Y
20 entries - Discount 15%	\$ 59.50	\$ 59.50	Y
50 entries	\$ 148.75	\$ 148.75	Y
Crèche			
10 entries - member	\$ 45.00	\$ 25.00	Y
20 entries - member	\$ 90.00	\$ 50.00	Y
10 entries - non-member	\$ 70.00	\$ 75.00	Y
20 entries - non-member	\$ 140.00	\$ 150.00	Y
VACATION CLASSES/IN TERM CLASSES			
In term Swimming			
Term 1 & 4	\$ 2.90	\$ 3.20	N
Term 2 & 3	\$ 2.50	\$ 2.70	N
Vacation Swimming			
10 entry Child & 1 Adult (20% discount)	\$ 45.60	\$ 48.00	N
10 entry Second Child (20% discount)	\$ 25.60	\$ 28.00	N
10 entry Spectator	\$ 25.00	\$ 25.00	Y
Child Single Entry	\$ 3.20	\$ 3.50	N
Adult Spectator	\$ 2.50	\$ 2.50	Y
CRÈCHE (PER 1.5 HR SESSION)			
Non-member - 1st child	\$ 7.00	\$ 7.50	Y
Non-member - 2nd child	\$ 5.50	\$ 6.00	Y
Member - 1st child	\$ 4.50	\$ 2.50	Y
Member - 2nd child	\$ 3.50	\$ 2.00	Y
CARNIVAL FEES			
Carnival entry fee (Child & Adult Swimmer & Spectator)	\$ 3.60	\$ 3.50	Y



CITY OF VINCENT

FEES AND CHARGES 2017/2018

		2016/17	2017/18	GST
BEATTY PARK LEISURE CENTRE FEES				
LANE FEES				
Clubs/Groups/Carnivals				
12m lane	per hour	\$ 6.50	\$ 6.50	Y
25m lane	per hour	\$ 12.00	\$ 13.00	Y
50m lane	per hour	\$ 14.00	\$ 15.00	Y
30m Pool				
Lane	per hour	\$ 12.00	\$ 12.50	Y
Half pool	per hour	\$ 28.50	\$ 30.00	Y
Whole pool	per hour	\$ 45.00	\$ 48.00	Y
LANE FEES				
Commercial use & casual Use by licensed coach				
25m and 50m	Per hour	\$ 26.00	\$ 28.00	Y
30m Pool	Per hour	\$ 20.00	\$ 22.00	Y
12m Pool	Per hour	\$ 10.00	\$ 12.00	Y
Commercial Swimming/Coaching Fee				
50m pool (lane per month)	Up to 150 hr/mth	\$ 265.00	\$ 270.00	Y
ROOM HIRE				
Indoor Cycling Room				
Community Group (RPM Class)		\$ 100.00	\$ 115.00	Y
Commercial Group		\$100.00 - \$300.00	\$115.00 - \$330.00	Y
Meeting Room South - Heritage Room				
Community Group		\$ 30.00	\$ 32.50	Y
Commercial Group		\$ 45.00	\$ 50.00	Y
Group Fitness Room (Studio 2)				
Community Group	per hour	\$ 40.00	\$ 42.50	Y
Commercial Group	per hour	\$ 60.00	\$ 65.00	Y
Club Room				
Community Group	per hour	\$ 30.00	\$ 32.50	Y
Commercial Group	per hour	\$ 45.00	\$ 50.00	Y
Crèche Room				
Community Group	per hour	\$ 30.00	\$ 32.50	Y
Commercial Group	per hour	\$ 45.00	\$ 50.00	Y
Lounge Café (Exclusive Use)				
Community Group	per hour	\$ 15.00	\$ 17.50	Y
Commercial Group	per hour	\$ 20.00	\$ 22.50	Y
Wellness Rooms (2 Rooms)				
Community Group	per hour	\$ 15.00	\$ 16.00	Y
Commercial Group	per hour	\$ 20.00	\$ 22.00	Y
Film/Camera Shoot				
Venue hire (during standard hours and applies to commercial operators only - does not include pool or room hire which are applicable at normal charges)		\$ 100.00	\$ 125.00	Y
Entry (per person)		\$ 10.00	\$ 10.00	Y
Meeting beyond normal closing hours				
First 2 hours		\$ 120.00	\$ 150.00	Y
Thereafter		\$ 150.00	\$ 200.00	Y



CITY OF VINCENT

FEES AND CHARGES 2017/2018

	2016/17	2017/18	GST
BEATTY PARK LEISURE CENTRE FEES			
LEARN TO SWIM PROGRAMME			
Direct debit admin fees			
Initial setup fee (all new enrolments)	\$ 10.00	\$ 10.00	N
Renew setup fee (rejoining students)	\$ 5.00	\$ 5.00	N
Adults			
One lesson per week	\$ 19.00	\$ 19.00	N
Adult multicultural	\$ 15.00	\$ 15.00	N
Children (Direct debit 4 weekly billing)			
One lesson per week	\$ 16.60	\$ 16.60	N
Second child	\$ 15.50	\$ 15.50	N
3 or more children	\$ 15.50	\$ 15.50	N
One on one (Special needs)	\$ 27.70	\$ 27.70	N
One on one	\$ 45.00	\$ 45.00	N
Angelfish first enrolment	\$ 16.60	\$ 16.60	N
Squad (60 min session)			
One (1) session per week	\$ 18.20	\$ 18.20	N

9 CHIEF EXECUTIVE OFFICER**9.1 CORPORATE BUSINESS PLAN 2017/18-2020/21****TRIM Ref:** D1774692**Author:** Len Kosova, Chief Executive Officer**Authoriser:** Len Kosova, Chief Executive Officer**Attachments:** 1. 2017 City of Vincent Draft Corporate Business Plan  **RECOMMENDATION:**

That Council **ADOPTS BY ABSOLUTE MAJORITY** the City of Vincent Corporate Business Plan 2017/18 – 2020/21 contained in Attachment 1 as an outcome of the review and revision of the Corporate Business Plan 2016/17 – 2019/20 and **NOTES** that final editorial, design and formatting of the document will be determined by the Chief Executive Officer.

PURPOSE OF REPORT:

To consider adopting the Corporate Business Plan (CBP) 2017/18 – 2020/21 as a replacement to the 2016/17 – 2019/20 CBP adopted by Council at its Ordinary Meeting of 26 July 2016.

BACKGROUND:

The preparation of a Corporate Business Plan covering a period of at least 4 years is a statutory requirement for local governments under the *Local Government (Administration) Regulations 1996*, and is a key element of the integrated planning and reporting framework. A Corporate Business Plan sets out the City's priorities and actions consistently with relevant priorities established in the Strategic Community Plan, and informs the preparation of the City's Annual Budget.

At its Ordinary Council Meeting on 7 March 2017, Council adopted eight Strategic Priorities to guide revision of the CBP and development of the 2017/18 Annual Budget, pending completion of the review of the City's Strategic Community Plan.

DETAILS:

The current Strategic Community Plan document has the existing Corporate Business Plan actions embedded into the same document and therefore, these items need to be isolated to determine what are strategies (that belong in a Strategic Community Plan) and what are the actions (that belong in a Corporate Business Plan).

Administration has comprehensively reviewed the Corporate Business Plan 2016/17 – 2019/20 and prepared a revised Draft Corporate Business Plan 2017/18 – 2020/21, included as **Attachment 1**. This was done during January to June 2017 in collaboration with Council Members and having regard to:

- The 2017/18 Strategic Priorities adopted by Council in March 2017;
- Proposals raised through the 2017/18 Community Budget Submissions;
- Progress reports presented to Council in February and March 2017 relating to (respectively) achievement of Council's 2016/17 Strategic Priorities and Corporate Business Plan 2016/17 – 2019/20;
- The numerous new initiatives identified by Council and Administration over the past 12 months to deliver improved outcomes for the community; and
- The City's financial and resourcing capacity to deliver new initiatives in the new CBP over the coming four years.

CONSULTATION/ADVERTISING:

The draft Corporate Business Plan 2016/17 – 2019/20 has not been advertised, however it has been prepared on the basis of Council's adopted Strategic Priorities and informed by proposals raised through community budget submissions.

LEGAL/POLICY:

The development of the Corporate Business Plan covering a period of at least 4 financial years is a requirement of Regulations 19DA(1) and 19DA(2) of the *Local Government (Administration) Regulations 1996*. Regulation 19DA(3) in turn requires a Corporate Business Plan to:

- a) Set out, consistently with any relevant priorities set out in the strategic community plan for the district, a local government's priorities for dealing with the objectives and aspirations of the community in the district;
- b) Govern a local government's internal business planning by expressing a local government's priorities by reference to operations that are within the capacity of the local government's resources; and
- c) Develop and integrate matters relating to resources, including asset management, workforce planning and long-term financial planning.

RISK MANAGEMENT IMPLICATIONS:

Low: The Corporate Business Plan 2017/18 – 2020/21 reflects existing and new projects and initiatives and aligns with Council's 2017/18 Strategic Priorities, through which the current Strategic Community Plan will be delivered. Corporate business planning helps to manage risk to the City of Vincent by ensuring that commitments reflect the Council's strategic direction and are sufficiently matched to the City's resourcing capability to successfully deliver projects and services.

STRATEGIC IMPLICATIONS:

The Corporate Business Plan 2017/18 – 2020/21 is structured according to the direction set by Council's 2017/18 Strategic Priorities and is aligned to continue delivering on the four Key Result Areas and Objectives of the City's current Strategic Community Plan 2013 – 2023.

SUSTAINABILITY IMPLICATIONS:

Corporate business planning is a key element in the City's operations to become more sustainable.

FINANCIAL/BUDGET IMPLICATIONS:

The Corporate Business Plan priorities have been reflected in the draft Annual Budget for 2017/18.

COMMENTS:

Corporate business planning is critical to achieving the Council and community's strategic priorities. Allocation of actions listed in the CBP to responsible Directorates, together with regular review of progress towards the CBP will ensure that:

- Clear authorities and accountabilities are established for delivery of those actions;
- The City's work efforts are aligned to the strategic direction and priorities informed by the community and set by Council; and
- People and resources are available to deliver on agreed actions as and when required/planned.

The City has commenced a major review of the Strategic Community Plan 2013 – 2023 through the *Imagine Vincent* community engagement campaign, with a new Strategic Community Plan expected to be finalised by the end of the 2017 calendar year. Therefore, it will no longer be necessary to determine stand-alone annual strategic priorities beyond 2017/18, as the City's annual budgeting and corporate business planning will then be directly informed by the new community-led SCP and fully integrated planning and reporting framework by 2018/19.

In the meantime, the Corporate Business Plan 2016/17 – 2019/20 represents the final bridging document between the Strategic Community Plan 2013 – 2023 and Council's more recent/contemporary 2017/18 Strategic Priorities, with future Corporate Business Plans to specifically align and accord with the new SCP.

It is recommended that Council adopts the Draft Corporate Business Plan 2017/18 – 2020/21 included as **Attachment 1**.

CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

City of Vincent

Corporate Business Plan 2017/18 – 2020/21

Cover Page

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CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

CEO's Message

Welcome to the City of Vincent's Corporate Business Plan for 2017/18 – 2020/21.

This Corporate Business Plan represents the outcome of a review and revision of the City's 2016/17 – 2019/20 Corporate Business Plan. This Plan carries over key actions from the 2016/17 – 2019/20 Plan that are yet to be completed; it incorporates the City's responses to some of the more significant proposals raised in this year's Community Budget Submissions; and aligns with Council's new Strategic Priorities for 2017/18.

The Corporate Business Plan is the City's contract with the community to deliver on the objectives of the longer term Strategic Community Plan, by identifying the priority actions the City will be pursuing over the next four years.

In mid-2016/17 we embarked on a significant community engagement campaign – *Imagine Vincent* – to review our current Strategic Community Plan, in order to better reflect the needs and objectives of our community, both now and into the future. This exercise will culminate in the development of a new Strategic Community Plan 2017/18 – 2027/28 midway through the 2017/18 financial year. The Corporate Business Plan will be further reviewed and revised following adoption of the new Strategic Community Plan to ensure the updated Corporate Business Plan directly aligns with the new Strategic Community Plan from 2018/19 onwards.

In the interim, Council has adopted a set of Strategic Priorities for 2017/18 which frame the key focus areas, or themes, of this Corporate Business Plan and the City's 2017/18 Annual Budget which serve to guide our activities for the financial year ahead.

The Corporate Business Plan showcases a number of new initiatives to continue making Vincent an amazing place – where our residents are proud to call home, where businesses thrive, and where people want to visit. These include new park development projects, pedestrian safety improvements, supporting our vibrant town centres and providing an even better customer experience.

Len Kosova
CHIEF EXECUTIVE OFFICER

CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

The City of Vincent Profile

(An updated City of Vincent Profile will be included following adoption of the Corporate Business Plan)

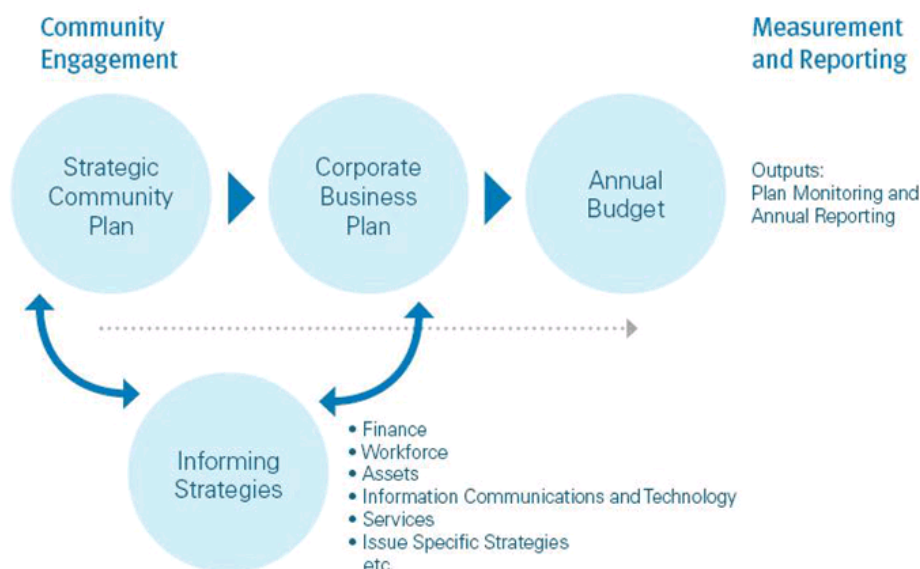
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CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

What is a CBP?

This Corporate Business Plan is a key component of the City's Integrated Planning and Reporting Framework. It is the organisation's rolling four year commitment to achieving the 10 year Strategic Community Plan and delivering on Council's Strategic Priorities for the benefit of our community.

The diagram below depicts the components that make up the Framework:



Elements of Integrated Planning and Reporting Framework

Long Term Financial Plan is a ten year rolling plan that assists the City to set priorities in accordance with its financial resources, through the allowance of key assumption based analysis. This allows the organisation to make decisions in a financially sustainable manner.

Workforce Plan identifies the workforce requirements and strategies for current and future operations, ensuring the needs and limitations to support the delivery of the Corporate Business plan are met.

Asset Management Plan provides guidance on service provision and whole of life-cycle asset management to support the City's financial sustainability and key service levels.

Annual Budget is based on the projected costing of year one of the Corporate Business Plan, with opportunity to review during the mid-year budget review process.

Reporting is important for the City to be able to measure and monitor progress of initiatives to deliver on the strategic aspirations, detailed in the Strategic Community Plan. The City of Vincent is committed to reviewing internal and external reporting mechanisms to ensure the business is aligning its priorities and delivering on its commitments.

CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

Link to Strategic Plan

The diagram below depicts how the four key result areas from the City’s Strategic Community Plan 2013 – 2023 are achieved through the eight Strategic Priority areas adopted by Council and included in this Corporate Business Plan



CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

Council and community involvement and outcomes

The City's Strategic Community Plan 2013-23, our overarching strategic guiding document, is currently being reviewed and revised through the *Imagine Vincent* community engagement initiative, to ensure the new Strategic Plan identifies and better responds to current and future community desires and objectives.

In preparing this Corporate Business Plan, we have:

- Realigned the Plan to reflect the eight key focus areas covered by Council's adopted Strategic Priorities for 2017/18;
- Reviewed our progress against the 2016/17 Corporate Business Plan and incorporated key projects that still need to be completed from that Plan into this Plan;
- Incorporated into this Plan some of the major initiatives raised through this year's Community Budget Submissions;
- Included a range of new initiatives identified by Council and Administration that will further improve the services, functions and facilities provided by the City, in order to improve the quality of life for our community; and
- Ensured alignment between this Plan and the City's Draft Revised Long Term Financial Plan.

It is worth noting that the Corporate Business Plan is not an exhaustive list of the City's planned work efforts for the next four years. Rather, it reflects the key strategic initiatives to be undertaken that will make a substantial contribution to achieving Council's adopted Strategic Priorities and the objectives of our Strategic Community Plan.

In addition to the many initiatives outlined in this Plan are countless other programs and projects contained within the 2017/18 Budget; reflected in Directorate and Service Unit Plans; included in various Informing Strategies; required for legislative or compliance purposes; and included within Key Performance Indicators for senior leadership positions. All of these data sources combine to set the City's work effort and focus for the coming years.

When delivering on the initiatives contained in this Corporate Business Plan, the City will engage with our community and Council's various Advisory and Working Groups wherever necessary, to refine the scope of works, detailed deliverables, and approach to be taken in pursuing relevant actions.

CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

Council Priorities

Council at its Ordinary Meeting on 7 March 2017 (Item 9.5.3) adopted the following Strategic Priorities for 2017/18, to guide the annual budget development process, the City's strategic focus for the year ahead, and to invite Community Budget Submissions on the same:

More Inviting Green & Open Spaces

Our open spaces are precious to our community and important to protect, enhance and expand. We want to continue making our open spaces even better as well as finding creative ways to provide new spaces that respond to community needs.

Improving Community Connection & Inclusion

Our community is diverse, passionate and welcoming – it's part of what makes Vincent great. We want to help our community come together and stay connected, to support those in need and to make everyone feel welcome.

Meaningful & Smarter Community Engagement

We want everyone in our community to be able to have their say on the things that matter to them. To do this, we need to develop a deeper understanding of what's important to our community, what our community wants the future to look like and the role that we can play.

Best Practice Transparency, Accountability & Financial Management

We're proud of the progress we've made in this space in recent years and we want to keep setting high standards in transparency, accountability and financial management – to become the best performing local government we can be.

A Better Customer Experience

Our success depends on our community's satisfaction. We don't just want to provide customer service, we want to provide a great customer experience that is modern and matches our community's expectations.

Thriving & Creative Town Centres

Our town centres are vibrant and thriving, each with their own unique character and identity. We want to make sure it stays that way by promoting high quality development outcomes and supporting our town centres and the creativity and culture they offer.

Supporting Liveable Neighbourhoods

We want to continue our focus on making our streets greener, safer, more attractive and inviting, and easier to get around Vincent for pedestrians and cyclists.

A Sustainable City

We want to be a smart and sustainable City by reducing waste, maximising recycling and reviewing how we use and source our energy.

CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

City of Vincent Corporate Business Plan 2017/18 – 2020/21											
Title of works	Description of works	Source/Mandate	Responsible Directorate	Support Directorate	Cost	17/18	18/19	19/20	20/21	Projected Budget Impact	Comments
1. More Inviting Green & Open Spaces											
1.1 Prepare a Public Open Space Strategy	Prepare a Public Open Space Strategy to guide the development, management and activation of parks, reserves and other open spaces to meet current/future Council and community expectations.	Council decision - December 2016	Community Engagement	Development Services Technical Services	Additional Cost	\$ 50,000				\$ 50,000	
1.2 Prepare Banks Reserve Master Plan	Prepare a Master Plan that effectively responds to current and future community demands, maximises land use and asset sustainability and aligns with Council's focus on creating more inviting green and open spaces.	New Initiative	Community Engagement	Technical Services	Additional Cost	\$ 70,000				\$ 70,000	
1.3 Banks Reserve Playground Upgrade	Upgrade of playground equipment and softfall	New Initiative	Technical Services	Community Engagement	Additional Cost			\$ 170,000		\$ 170,000	
1.4 Review and prepare revised Woodville Reserve Master Plan	Review the 2012 Woodville Reserve Master Plan and prepare a revised Plan that effectively responds to current/future community demands, maximises land use and asset sustainability, and aligns with Council's focus on creating more inviting green and open spaces.	Former CBP Item 3.5	Community Engagement	Technical Services	Additional Cost				\$ 50,000	\$ 50,000	

City of Vincent Corporate Business Plan 2017/18 – 2020/21											
Title of works	Description of works	Source/Mandate	Responsible Directorate	Support Directorate	Cost	17/18	18/19	19/20	20/21	Projected Budget Impact	Comments
1.5 Review and prepare revised Britannia Reserve Master Plan	Review the 2013 Britannia Reserve Master Plan and prepare a revised Plan that effectively responds to current/future community demands, maximises land use and asset sustainability, and aligns with Council's focus on more inviting green and open spaces.	Former CBP Item 3.6	Community Engagement	Technical Services	Additional Cost			\$ 50,000		\$ 50,000	
1.6 Greening Plan	Review of Greening Plan	Former CBP Item 8.3	Technical Services	Development Services	Additional Cost	\$ 25,000				\$ 25,000	
1.7 Axford Park Upgrade	Redesign and upgrade of Axford Park and its surrounds, in accordance with Council's adopted Project Plan	Former CBP Item 9.4 and in accordance with the Project Plan adopted by Council in July 2016.	Technical Services	Development Services	Additional Cost	\$ 200,000				\$ 200,000	
1.8 Jack Marks Reserve Playground Upgrade	Upgrade of playground equipment and soft fall	New Initiative	Technical Services	Community Engagement	Additional Cost				\$ 130,000	\$ 130,000	
1.9 Braithwaite Park Toilet Upgrade	Upgrade the public toilet facilities at Braithwaite Park (attached to the Mr Hawthorn Community Centre) to better cater for the increased needs of the community	Asset Renewal & continuation of 2016/17 Budget Project	Technical Services	Community Engagement	Additional Cost	\$ 270,000				\$ 270,000	
1.10 Prepare Leederville Oval Master Plan	Prepare a detailed Master Plan to guide the future development and management of Leederville Oval as multi-use venue within Leederville Town Centre.	Former CBP Item 3.4	Community Engagement	Technical Services Corporate Services	Additional Cost	\$ 40,000	\$ 60,000			\$ 100,000	Inclusive of \$15,000 grant contribution from WA Football Commission.

City of Vincent Corporate Business Plan 2017/18 – 2020/21											
Title of works	Description of works	Source/Mandate	Responsible Directorate	Support Directorate	Cost	17/18	18/19	19/20	20/21	Projected Budget Impact	Comments
1.11 Implement the Leederville Oval Master Plan	Implement key outcomes upon completion of the Master Plan, adoption by Council and finalisation of a capital funding model.	Former CBP Item 3.4	Community Engagement	Technical Services Corporate Services Development Services	Additional Cost						Budget impact and funding model are yet to be determined.
1.12 Lawler Street Sump	Undertake the redesign and redevelopment of the drainage sump at the intersection of Lawler Street and Bedford Street, North Perth, in order to convert the site into a more useable park.	New Initiative	Technical Services	Development Services	Additional Cost	\$ 198,000				\$ 198,000	
2. Improving Community Connection & Inclusion											
2.1 Prepare a Community Partnerships Strategy	Prepare a Community Partnerships Strategy (formerly Community Development Strategy) based upon key findings within the Strategic Community Plan that will provide the basis for service delivery by the City's new Community Partnerships Team.	Former CBP Item 6.1	Community Engagement		Additional Cost		\$ 40,000			\$ 40,000	
2.2 Implement a programme to address social isolation amongst seniors in our community	Expand the Befriend social network (or similar) in the City of Vincent to combat loneliness and isolation amongst senior members of the Vincent community.	Council decision - December 2016	Community Engagement		Existing Operational	✓					
3. Meaningful & Smarter Community Engagement											
3.1 Establish a Community Engagement Panel	Establish a Community Engagement Panel as a key element of the City's engagement and consultation framework based upon learnings from the Strategic Community Plan community engagement campaign.	Former CBP Item 6.4	Community Engagement		Existing Operational	✓					

City of Vincent Corporate Business Plan 2017/18 – 2020/21											
Title of works	Description of works	Source/Mandate	Responsible Directorate	Support Directorate	Cost	17/18	18/19	19/20	20/21	Projected Budget Impact	Comments
3.2 Prepare a Community Engagement Strategy and revised Community Consultation Policy	Prepare a Community Engagement Strategy and revised Community Consultation Policy as the key framework for speaking and listening to our community.	Former CBP Item 6.3	Community Engagement		Additional Cost	\$ 15,000				\$ 15,000	
3.3 Establish a City of Vincent Marketing Plan	Develop a detailed three year marketing plan based on key outcomes within the Strategic Community Plan including a new corporate brand that reflects Council's objectives and Strategic Community Plan outcomes, along with a structured annual planner of all key events and activities.	New Initiative	Community Engagement		Existing Operational	✓	\$ 15,000	\$ 10,000	\$ 5,000	\$ 30,000	To be undertaken within Existing Operational Budget in 2017/18 and implemented with Additional Cost in 2018/19 - 2020/21.
4. Best Practice Transparency, Accountability & Financial Management											
4.1 Prepare a Heritage and Conservation Plan for Beatty Park Leisure Centre	Prepare a Heritage and Conservation plan for Beatty Park Leisure Centre. To be expanded to capture items from May/June 2017 structural reports and asset management investigations.	Former CBP Item 3.3	Community Engagement	Development Services Technical Services	Existing Operational	✓				\$ -	
4.2 Implement a Project Management Framework	Develop and implement a corporate Project Management Framework.	Former CBP Item 3.2	CEO's Office	Community Engagement	Existing Operational	✓				\$ -	
4.3 Beatty Park Leisure Centre Facility Management and Performance Review	Review the management and business performance of Beatty Park Leisure Centre based upon the redevelopment business case, industry key performance indicators, and both Council and community expectations.	New Initiative	Community Engagement		Additional Cost	\$ 50,000				\$ 50,000	

CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

City of Vincent Corporate Business Plan 2017/18 – 2020/21											
Title of works	Description of works	Source/Mandate	Responsible Directorate	Support Directorate	Cost	17/18	18/19	19/20	20/21	Projected Budget Impact	Comments
4.4 Vincent Leisure & Recreation Facilities Management Model	Determine the most effective management model for leisure/recreation facility management based upon the Beatty Park Leisure Centre Review and in preparation for the Loftus Recreation Centre Deed of Contract and Lease expiry.	Business Improvement	Community Engagement		Additional Cost			\$ 50,000		\$ 50,000	
4.5 Prepare a Workforce Plan	Review the existing City of Vincent Workforce Plan (April 2013) and prepare a new Workforce Plan.	Former CBP Item 1.2	CEO's Office	All Directorates	Additional Cost	\$ 25,000				\$ 25,000	
4.6 Implement Improvement Plan for Risk Management, Internal Controls and Legislative Compliance	Implement the Improvement Plan adopted by the Audit Committee in July 2016 (subsequently endorsed by Council) and revised by the Committee in March 2017.	Audit Committee decisions - July 2016 & March 2017	Corporate Services	All Directorates	Additional Cost	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 60,000	
4.7 Ward Review	Carry out a Ward Review as required by the <i>Local Government Act 1996</i> (Schedule 2.2, Clause 6)	Legislative Requirement	Corporate Services		Additional Cost		\$ 20,000			\$ 20,000	
4.8 Upgrade/ Replacement of the City's Enterprise Applications & Financial Management System	Upgrade/Replace the City's Corporate Operating System, including addition of systems such as Asset Management (including Mobility), Human Resource Modules, electronic invoice approvals etc. Detail to be defined during Business case development stage in mid-2017.	New Initiative	Corporate Services	All Directorates	Additional Cost	✓	✓	\$ 1,000,000	\$ 2,000,000	\$ 3,000,000	Scope, timing and cost of project to be informed by the results of consultancy work currently underway to evaluate the effectiveness of and gaps in the City's current corporate operating system against the City's future needs and community expectations expressed through the Strategic Community Plan.

CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

City of Vincent Corporate Business Plan 2017/18 – 2020/21											
Title of works	Description of works	Source/Mandate	Responsible Directorate	Support Directorate	Cost	17/18	18/19	19/20	20/21	Projected Budget Impact	Comments
4.9 Digitise and Archive Planning and Building Files	Digitise and archive Planning and Building files to improve the City's record management capabilities and efficiency and effectiveness of data recall for decision-making and customer services.	Former CBP Item 2.6	Corporate Services	Development Services	Additional Cost	\$ 110,000				\$ 110,000	
4.10 Prepare a Plan for the collection and expenditure of Cash in Lieu of car parking.	Draft Local Planning Strategy, Action 1.4.3 - Retail and Commerce: <i>Review the City's cash-in-lieu requirements for car parking to align with the real cost of car parking and use the revenue gained to improve parking and associated transport facilities in the City's Activity/Town Centres to support the retail and commerce of these centres.</i>	Former CBP Item 8.6	Development Services	Corporate Services	Additional Cost	✓	\$ 30,000			\$ 30,000	Project to commence in 2017/18 with existing operational budget and
5. A Better Customer Experience											
5.1 Upgrade the Library Management System	Replace the existing library and local history management system with a modern software solution that meets contemporary collection management demands and provides an easy to use interface for both customers and staff.	Former CBP Item 5.6	Community Engagement	Corporate Services	Additional Cost	\$ 50,000	\$ 20,875	\$ 20,875	\$ 20,875	\$ 112,625	Budget impact reduced from \$200k in current CBP to \$112k overall.

City of Vincent Corporate Business Plan 2017/18 – 2020/21											
Title of works	Description of works	Source/Mandate	Responsible Directorate	Support Directorate	Cost	17/18	18/19	19/20	20/21	Projected Budget Impact	Comments
5.2 Review and upgrade the City's Website, Councillor Portal and Intranet	Phased implementation of further improvements to the City's website including online payments, self-service tools and further enhanced mobile functionality for customers, as well as a dedicated Councillor portal and improved Administration intranet.	Former CBP Item 5.3	Community Engagement	Corporate Services	Additional Cost	\$ 30,000				\$ 30,000	
5.3 Implement a revised Customer Request Management System	Review and upgrade the Customer Request Management System to improve responsiveness to reported issues.	Former CBP Item 5.4	Community Engagement	Corporate Services	Additional Cost	\$ 60,000				\$ 60,000	
5.4 Establish a new City of Vincent Customer Service Standard	Revise the City's Customer Service Charter and implement contemporary customer service standards, including the establishment of a 'call centre' through reform of the existing Customer Service Team.	Former CBP Item 5.5	Community Engagement	Corporate Services	Additional Cost		\$ 50,000			\$ 50,000	
5.5 Streamline the City's Event Application and Approval Process	Review and improve the event application, assessment and approval processes to make it easier for organisers to deliver quality events, festivals and other activities for our community.	New Initiative	Community Engagement	Development Services	Existing Operational		\$ 5,000			\$ 5,000	
5.6 Implement electronic lodgement and assessment of applications.	Upgrade corporate systems and software to enable on-line lodgement and tracking of applications	Former CBP Item 5.2	Development Services	Corporate Services Community Engagement	Additional Cost	\$ 100,000	\$20,000			\$ 120,000	

City of Vincent Corporate Business Plan 2017/18 – 2020/21											
Title of works	Description of works	Source/Mandate	Responsible Directorate	Support Directorate	Cost	17/18	18/19	19/20	20/21	Projected Budget Impact	Comments
5.7 Parking permit technology	Implement electronically readable parking permits (barcoded, QR coded etc.) and subsequently e-permit technology to further simplify and streamline the customer experience associated with Council's revised Parking Permits Policy.	New Initiative	Community Engagement	Corporate Services	Existing Operational & Additional Cost			\$ 40,000		\$ 40,000	
5.8 Review and Upgrade the City's Parking Management Systems and Infrastructure	Identify and implement contemporary systems and infrastructure to improve the City's parking management capabilities.	Former CBP Item 5.1	Community Engagement	Corporate Services	Additional Cost	\$ 140,000	\$ 60,000	\$ 40,000	\$ 40,000	\$ 280,000	In 2017/18 - Parking Sensors (\$50,000), Frame Court Car Park 'Pay by Plate' (\$50,000), and Parking Equipment Replacement Program (\$40,000). Amounts shown in subsequent years are for the Parking Equipment Replacement Program.
6. Thriving & Creative Town Centres											
6.1 Prepare Draft Leederville Activity Centre Plan.	State Planning Policy 4.2 - Activity Centres.	Former CBP Item 4.4	Development Services		Additional Cost	\$ 100,000	\$ 100,000			\$ 200,000	
6.2 Amend the Trading in Public Places Local Law 2008.	Council decision from April 2016 (Item 9.1.6) and former CBP Item 7.2.	Former CBP Item 7.2	Development Services		Existing Operational	✓				\$ -	
6.3 Prepare, Implement and Review Town Centre Place Plans.	Plan and coordinate town centre based initiatives.	Former CBP Item 9.2	Development Services		Additional Cost	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 80,000	
6.4 Deliver a new open space/town square for the North Perth Town Centre.	Implementation of former CBP Item 9.7 and report to Council on the same in July 2017.	Former CBP Item 9.7	Development Services	Technical Services	Additional Cost	\$ 114,000	\$ 627,000			\$ 741,000	Inclusive of a \$250,000 funding contribution from State Government.

City of Vincent Corporate Business Plan 2017/18 – 2020/21											
Title of works	Description of works	Source/Mandate	Responsible Directorate	Support Directorate	Cost	17/18	18/19	19/20	20/21	Projected Budget Impact	Comments
6.5 Prepare an urban design concept for View Street Car Park and surrounds.	Prepare an urban design concept and business case for improvements to the View Street Car Park and adjoining View Street road reserve, in order to enhance the amenity and attractiveness of the area and pedestrian connectivity between View Street and Angove Street. As reported to Council in July 2017.	New Initiative	Development Services	Technical Services	Additional Cost			\$ 90,000		\$ 90,000	
6.6 Review the Economic Development Strategy 2013-2016.	Review and renew the City's Economic Development Strategy in liaison with Council's Business Advisory Group.	Former CBP Item 9.8	Development Services	CEO's Office	Additional Cost		\$ 30,000			\$ 30,000	Review of the adopted Strategy will occur in 2017/18 along with scoping for a new Strategy to be prepared in 2018/19 with funding for additional consultancy expertise.
6.7 Investigate a planning framework for each of the City's Town Centres.	Draft Local Planning Strategy, Action 1.4.2 - Economy and Employment: <i>Appropriately zone and/or prepare structure plans or area specific plans for planned growth areas to facilitate a mix of compatible residential and commercial development opportunities.</i>	Former CBP Item 9.10	Development Services		Additional Cost		\$ 50,000	\$ 50,000		\$ 100,000	
6.8 Prepare an Arts Strategy	Prepare an Arts Strategy to guide creative communities, activities and spaces, as identified in the City's Arts Priorities endorsed by Council in May 2017.	Council decision - May 20127	Community Engagement		Additional Cost		\$ 20,000			\$ 20,000	


CITY OF VINCENT CORPORATE BUSINESS PLAN 2017/18 – 2020/21

City of Vincent Corporate Business Plan 2017/18 – 2020/21											
Title of works	Description of works	Source/Mandate	Responsible Directorate	Support Directorate	Cost	17/18	18/19	19/20	20/21	Projected Budget Impact	Comments
6.9 Prepare Town Centre Branding and Marketing Plans	Develop key brand identities, social media and website strategies, and other marketing initiatives to support Town Centre activation and economic development.	Town Centre Place Plans	Community Engagement	Development Services	Additional Cost		\$ 20,000	\$ 20,000	\$ 20,000	\$ 60,000	
6.10 Implement the Community Partnerships Specific Items within the North Perth Place Plan	Implement the key focus areas and actions as identified within the North Perth Town Centre Place Plan in collaboration with North Perth Local to deliver great place outcomes.	Former CBP Item 9.2	Community Engagement		Additional Cost	\$ 30,000				\$ 30,000	
6.11 Heritage Strategic Plan	Review and renew the City's Heritage Strategic Plan 2013-2017.	Former CBP Item 4.5	Development Services		Additional Cost	✓	\$ 15,000			\$ 15,000	
7. Supporting Liveable Neighbourhoods											
7.1 Car Parking Strategy & Integrated Transport Plan	Review the City's Car Parking Strategy and prepare an Integrated Transport Plan	Former CBP Item 8.4	Development Services	Community Engagement Technical Services	Additional Cost	\$ 60,000	\$ 190,000	✓		\$ 250,000	Project to be completed in 2019/20. No funding required in the final year.
7.2 Review the City's CCTV Network	Review the City's existing CCTV network to better meet community demands and respond to new technologies.	Former CBP Item 9.11	Community Engagement	Corporate Services	Additional Cost		\$ 15,000			\$ 15,000	
7.3 Upgrade the City's CCTV Network	Upgrade the City's existing CCTV network to better meet community demands and align with State CCTV Strategy	New Initiative	Community Engagement	Corporate Services	Additional Cost	\$ 42,800				\$ 42,800	
7.4 Mount Hawthorn Community Centre	Mount Hawthorn Community Centre redevelopment to enhance its use and functionality; better cater for current and future community needs; improve its fitness for purpose and asset condition; and better integrate Braithwaite Park.	Asset Renewal	Technical Services	Community Engagement Corporate Services	Additional Cost		\$ 400,000			\$ 400,000	

City of Vincent Corporate Business Plan 2017/18 – 2020/21											
Title of works	Description of works	Source/Mandate	Responsible Directorate	Support Directorate	Cost	17/18	18/19	19/20	20/21	Projected Budget Impact	Comments
7.5 Implement 40km/h Speed Zone Trial	Undertake community consultation in 2017/18 to determine the level of community support for implementing a 40km/h speed zone trial in the south of Vincent. Subject to community support and Council approval implement the trial in 2018/19.	Fomer CBP Item 8.2	Technical Services	Community Engagement	Additional Cost	✓	\$ 150,000			\$ 150,000	
7.6 Pedestrian Crossing - Vincent Street near Beatty Park	Install new signalised pedestrian crossing.	New Initiative	Technical Services		Additional Cost		\$ 250,000			\$ 250,000	Inclusive of \$200,000 State Government funding contribution.
7.7 Pedestrian Crossing - Charles Street near Selkirk Street	Install new signalised pedestrian crossing.	New Initiative	Technical Services		Additional Cost			\$ 250,000		\$ 250,000	Inclusive of \$200,000 State Government funding contribution.
7.8 Pedestrian Crossing - Fitzgerald Street near Namur Street	Install new signalised pedestrian crossing.	New Initiative	Technical Services		Additional Cost	\$ 250,000				\$ 250,000	Inclusive of \$200,000 State Government funding contribution.
7.9 Pedestrian Crossing - Bulwer/Fitzgerald Street intersection	Add pedestrian crossing signals.	New Initiative	Technical Services		Additional Cost	\$ 135,000				\$ 135,000	
7.10 Pedestrian Crossing - Newcastle/Fitzgerald Street intersection	Add pedestrian crossing signals.	New Initiative	Technical Services		Additional Cost	\$ 70,000				\$ 70,000	
7.11 Pedestrian Crossing - William/Walcott Street intersection	Add pedestrian crossing signals.	New Initiative	Technical Services		Additional Cost	\$ 25,000				\$ 25,000	
7.12 - Pedestrian Crossing - Brisbane/Lake Street intersection	Install tactile pavers at approaches to the existing pedestrian crossing and realign pedestrian ramps.	New Initiative	Technical Services		Additional Cost	\$ 20,000				\$ 20,000	
7.13 Loftus Street Bike Lanes	Design and implement Loftus Street Bike Lanes	New Initiative	Technical Services		Additional Cost		\$ 400,000			\$ 400,000	
7.14 Bike Boulevard - Stage 2	Implement Stage 2 of the State Government's Bike Boulevard Project	New Initiative	Technical Services	Community Engagement	Additional Cost	\$ 1,100,000				\$ 1,100,000	Fully State Government Grant Funded.

City of Vincent Corporate Business Plan 2017/18 – 2020/21											
Title of works	Description of works	Source/Mandate	Responsible Directorate	Support Directorate	Cost	17/18	18/19	19/20	20/21	Projected Budget Impact	Comments
7.15 Beatty Park Reserve Drainage Improvements	Implement Drainage Improvements as recommended by 2017 consulting engineer drainage /hydrological investigation.	New Initiative	Technical Services	Community Engagement	Additional Cost	\$ 150,000				\$ 150,000	
7.16 Review of Public Health Plan 2014-2017.	Review the City's Public Health Plan, as required by the <i>Public Health Act 2016</i> .	Former CBP Item 8.7	Development Services		Existing Operational	\$ 5,000				\$ 5,000	The City will be working with the North Metropolitan Health Service to review the Public Health Plan.
7.17 Prepare a Right of Way Hierarchy Study/Strategy	Prepare a Right of Way Hierarchy Study/Strategy in response to 2017/18 Community Budget Submission 8.7.	Community Budget Submission 8.7	Development Services	Technical Services	Additional Cost	<input type="checkbox"/>			\$ 150,000.00	\$ 150,000	
8. A Sustainable City											
8.1 Waste Strategy	Develop a Waste Strategy to guide the implementation of waste minimisation measures that will achieve greater waste diversion higher in the waste hierarchy than landfill and energy recovery. The Strategy will also inform a review of the City's delivery of waste management services to the community.	Former CBP Item 10.1	Technical Services	Development Services	Existing Operational	<input checked="" type="checkbox"/>				\$ -	
8.2 Sustainable Environment Strategy	Review and implement the Sustainable Environment Strategy in liaison with Council's Environmental Advisory Group.	Former CBP Item 10.2	Development Services		Additional Cost	<input checked="" type="checkbox"/>	\$15,000			\$ 15,000	To be commenced in 2017/18 and concluded in 2018/19 with consultant input.
8.3 Develop a Water Sensitive Urban Design (WSUD) Plan	Develop a Water Sensitive Urban Design Plan in response to 2017/18 Community Budget Submission 8.6.	Community Budget Submission 8.6	Technical Services	Development Services	Existing Operational	<input type="checkbox"/>			\$ 80,000	\$ 80,000	

9.2 COMMUNITY BUDGET SUBMISSIONS 2017/2018

TRIM Ref: D17/81687
Author: Len Kosova, Chief Executive Officer
Authoriser: Len Kosova, Chief Executive Officer
Attachments: 1. Community Budget Submissions 2017/18 [↓](#) 

RECOMMENDATION:**That Council:**

1. **RECEIVES** the 2017/18 Community Budget Submissions and **ENDORSES** Administration's responses to those submissions as detailed in Attachment 1; and
2. **Subject to adoption of the 2017/18 Annual Budget, NOTIFIES** the persons and groups who made a Community Budget Submission of the outcome of their proposal.

PURPOSE OF REPORT:

To consider the community budget submissions received for consideration in the development of the City's 2017/18 Budget, aligned to Council's Strategic Priorities for the year ahead.

BACKGROUND:

At its Ordinary Meeting on 7 March 2017, Council adopted the following eight Strategic Priorities to guide the City's focus and work efforts in 2017/18 and to inform development of the 2017/18 Draft Annual Budget:

- More Inviting Green & Open Spaces
- Improving Community Connection & Inclusion
- Meaningful & Smarter Community Engagement
- Best Practice Transparency, Accountability & Financial Management
- A Better Customer Experience
- Thriving & Creative Town Centres
- Supporting Liveable Neighbourhoods
- A Sustainable City

Council also resolved to invite community budget submissions aligned to the above Strategic Priorities for consideration in the development of the 2017/18 Draft Budget – consistent with the approach taken by Council when developing the 2016/17 Draft Budget.

DETAILS:

In response to the invitation for community budget submissions, the City received a total of 55 individual submissions raising 64 proposals for consideration. This represents an increased response from the same exercise undertaken in 2016/17, which yielded 50 submissions raising 60 proposals. While several of the submissions were received after the close of the invitation period, all have been considered and assessed as part of this report.

Administration's summary of submissions received and comments on each is included as **Attachment 1** to this report.

A breakdown of the number of proposals received by Strategic Priority area is listed in the table below:

2017/18 Strategic Priorities	No. of Proposals
1. More Inviting Green & Open Spaces	22
2. Improving Community Connection & Inclusion	7
3. Meaningful & Smarter Community Engagement	Nil
4. Best Practice Transparency, Accountability & Financial Management	3
5. A Better Customer Service Experience	1
6. Thriving & Creative Town Centres	3
7. Supporting Liveable Neighbourhoods	21
8. A Sustainable City	7

Administration has assessed each of the community budget submissions for alignment with Council's 2017/18 Strategic Priorities and against the City's capacity to deliver on the proposals raised now and in the future. As a result of this exercise, all submissions have been colour-coded in **Attachment 1** for ease of reference into the four categories of – Supported; Supported in Part; Defer Consideration; and Not Supported.

In total, Administration is recommending that:

- 19 proposals are Supported (equating to 29.7% of all proposals);
- 10 proposals are Supported in Part (equating to 15.6% of all proposals);
- 18 proposals are Deferred for Consideration at a later date (equating to 28.1% of all proposals);
- 17 proposals are Not Supported (equating to 26.6% of all proposals)

The 29 proposals that are Supported or Supported in Part have an estimated implementation value of \$400,000 in 2017/18 and have already been incorporated in the Draft 2017/18 Budget. The estimated value of the proposals that are Supported, Supported in Part or recommended for Deferral and to be considered at a later date, equates to \$450,000 (where proposals could actually be costed based on current information).

Importantly, the proposals that are recommended for deferral and consideration at a later date will not be lost and, instead those proposals have been referred to the nominated Responsible Directorate shown in **Attachment 1** corresponding to each item, to ensure those matters are addressed at a more opportune time in future, to coincide with other bodies of work to be undertaken by the City.

In summary, almost three-quarters of all proposals raised through the 2017/18 Community Budget Submissions are either Supported, Supported in Part or recommended for Deferral for more detailed consideration at a later date.

CONSULTATION/ADVERTISING:

Community budget submissions were invited throughout March 2017 (closing on 31 March 2017), by way of notices published in local newspapers, promotion on the City's website and social media channels, and invitations sent to local community groups.

All persons and groups who made a community budget submissions have been contacted, provided with an electronic link to this report and notified that the matter is being presented to the 18 July Council Briefing and 25 July Council Meeting.

LEGAL/POLICY:

Nil.

RISK MANAGEMENT IMPLICATIONS:

Low: The invitation for community budget submissions provides all members of the Vincent community with a meaningful opportunity to contribute to development of the City's current and future annual budgets in order to assist with the achievement of Council's adopted Strategic Priorities for the year ahead.

STRATEGIC IMPLICATIONS:

In future, following adoption of a new Strategic Community Plan and further revised Corporate Business Plan, Council will need to determine whether and how to continue inviting community budget submissions on an annual basis.

SUSTAINABILITY IMPLICATIONS:

Several community budget submissions have raised proposals to improve the City's waste management practices, greening of public places and urban water management and all have been either Supported, Supported in Part, or recommended for Deferral for consideration at a later date.

FINANCIAL/BUDGET IMPLICATIONS:

There are approximately \$400,000 worth of proposals that have been included in the draft 2017/18 Annual Budget to implement community budget submissions.

COMMENTS:

The community budget submissions have generally been well thought out and the submissions have contained sufficient details to be meaningfully assessed by Administration. This process has assisted Administration and Council in understanding current community needs aligned to the 2017/18 Strategic Priorities and developing an Annual Budget that responds well to the submissions received.

It is recommended that Council receives and endorses Administration's assessment of the Community Budget Submissions and notifies the community members who made a submission of the outcome of the process.

City of Vincent Community Budget Submissions 2017/18									
1. More Inviting Green & Open Spaces									
Our open spaces are precious to our community and important to protect, enhance and expand. We want to continue making our open spaces even better as well as finding creative ways to provide new spaces that respond to community needs.									
Budget Submission	Administration Comment	Responsible Directorate	Support Directorate	17/18	18/19	19/20	20/21	Recommended Budget	
1.1 Installation of fencing along Gill Street and London Street at Les Lilleyman Reserve and improvements to the playground and surrounding vegetation. (Ms L. Tighe, North Perth)	The estimated cost of this proposal is \$80,000. It is recommended that consideration of this proposal be deferred pending completion of a City-wide Public Open Space (POS) Strategy in 2017/18. The proposed POS Strategy will (among other things) categorise all of the City's parks and open spaces by their function and type; identify and assess existing gaps in open space provision; forecast and plan for the community's growing/changing open space needs; and nominate the levels of service, facilities and finish for the various types of existing and new open spaces.	Technical Services	Community Engagement					Nil.	
1.2 Construction of an undercover hard stand area in front of the Les Lilleyman change facilities and realignment of the cricket pitch. (University Cricket Club (PCA), Mount Hawthorn)	The estimated cost of this proposal is \$50,000. It is recommended that consideration of the proposal to: <ul style="list-style-type: none">construct a new undercover area be deferred pending completion of a Building Asset Management Plan in 2017/18 for all of the City's buildings, which will establish desired levels of service and assess the fitness for purpose of each building; andrealignment of the cricket pitch be deferred pending completion of a City-wide Public Open Space (POS) Strategy in 2017/18.	Technical Services	Community Engagement					Nil.	
1.3 North Perth Community Gardens Inc. (NPCG) is seeking \$50,000 for an Officer to be employed by the City on a part time basis to assist with the development and delivery of a 'Community Gardens Conference and Expo' to be held in March 2018. NPCG also intends to seek funding for the same from the Department of Local Government and Communities and LotteryWest. (North Perth Community Garden, North Perth)	Administration supports the idea of a Community Gardens Conference and Expo, although is unable to justify employing a staff member exclusively to manage such an event, which would have an audience well beyond the City of Vincent. Grant funding up to \$10,000 could be made available to NPCG through Council's Community Funding Policy, outside of the community budget submission process. The City's Community Partnerships Team can also assist NPCG with identifying other grant and sponsorship opportunities for the proposed event.	Community Engagement	Technical Services					Nil. Community Grant funding has been included in the Draft 2017/18 Operating Budget	
1.4 Leederville Cricket Club (LCC) is seeking approval to build a small hip-high limestone wall with seating in an L-shape on the south east corner of the concrete pad at its Britannia Reserve clubrooms. LCC is also requesting the City to provide a power source at the cricket net facility in lieu of the current practice of running an electrical power cord across the pedestrian path. (Leederville Cricket Club, Mount Hawthorn)	The LCC is not seeking any funding from the City for its construction of a proposed limestone wall. The concept of a wall in the proposed location is generally supported but plans and an application for the same will need to be formally submitted to and approved by the City, outside of the community budget submission process. To provide a power supply to the practice cricket nets will require trenching from the Britannia Reserve Pavilion, with weatherproof lockable GPO's. To be listed for consideration in the 2018/19 budget at an estimated cost of \$5,000.	Technical Services	Community Engagement		\$5,000			To be considered for inclusion in the 2018/19 budget.	

■ Supported
 ■ Supported in Part
 ■ Defer Consideration
 ■ Not Supported

City of Vincent Community Budget Submissions 2017/18									
1. More Inviting Green & Open Spaces									
Our open spaces are precious to our community and important to protect, enhance and expand. We want to continue making our open spaces even better as well as finding creative ways to provide new spaces that respond to community needs.									
Budget Submission	Administration Comment	Responsible Directorate	Support Directorate	17/18	18/19	19/20	20/21	Recommended Budget	
1.5 Installation of a full-sized basketball and netball ring/court at Les Lilleyman Reserve and fencing along Gill and London Streets. (Ms N. Stoffers, North Perth)	The estimated cost of the proposed fencing is \$14,500 for a standard chain mesh fence, while a 'pool style' fence is in the order of \$32,500. The estimated cost of installing the proposed basketball and netball rings is \$9,300. As per the Administration Comment on Item 1.1 earlier, it is recommended that consideration of the proposed fencing and installation of a full-sized basketball and netball court be deferred pending completion of the POS Strategy in 2017/18. Administration would, however, support a more cost-effective approach of enlarging the existing basketball hardstand area (but not to the scale of a full-sized court) and installing a netball ring at the opposite end of that hardstand to the existing basketball ring. This would provide sufficient room for casual netball and basketball practice to occur simultaneously on a larger, shared hardstand area. The cost of doing so is estimated at \$10,000 and is recommended for inclusion in the 2017/18 Budget.	Technical Services	Community Engagement	\$10,000				\$10,000 has been included in the Draft 2017/18 Budget to extend the existing basketball hardstand and install a netball ring opposite the basketball ring.	
1.6 A study estimated at \$24,000 to review public open space and public art projects to determine what design, management and activation improvements can be made to improve outcomes across both fields. (Mr S. Venturi, Perth)	It is recommended that consideration of this proposal be addressed through the preparation of an Art Strategy in 2018/19 and following completion of a City-wide Public Open Space (POS) Strategy in 2017/18.	Community Engagement	Technical Services					Nil.	
1.7 Installation of a fence around Menzies Park along Berryman Drive, East Street and Purslowe Street for the protection of children and dogs playing at the park. (Menzies Dog Park Facebook Group, Mount Hawthorn)	The estimated cost of this proposal is \$120,000. It is recommended that consideration of this proposal be deferred pending completion of a City-wide Public Open Space (POS) Strategy in 2017/18.	Technical Services	Community Engagement					Nil.	
1.8 Removal and pruning of large shrubs and trees over 2 metres in height opposite No. 146-148 Joel Terrace, Mount Lawley to address criminal and anti-social behaviour. (Mr S. O'Rourke, Mount Lawley)	The cost of pruning, removing and replanting lower-lying vegetation in the foreshore area is estimated at \$20,000. The vegetation in question falls within the Swan River foreshore reserve area and is managed and maintained by the City in accordance with the requirements of the Department of Biodiversity, Conservation & Attractions (formerly Department of Parks and Wildlife). The Department has confirmed that the City may undertake routine maintenance of grassed areas and may remove plants usually regarded as weeds, but that pruning or removal of any native vegetation (even if planted as part of a revegetation program) would require approval under the <i>Swan and Canning Rivers Management Regulations 2007</i> and potentially also require approval to clear native vegetation from the Department of Water and Environmental Regulation. The Department of Biodiversity, Conservation & Attractions has advised that it does not support the removal or pruning of trees for the purpose of creating or maintaining views and that removal of native riparian vegetation would only be approved where significant safety risks are demonstrated. The Department has also advised that it is highly unlikely the proposal to remove vegetation would be supported, as there are no significant reports of crime or anti-social behaviour in the foreshore area according to WA Police. In view of the above, Administration does not support this proposal.	Technical Services						Nil.	

■ Supported
 ■ Supported in Part
 ■ Defer Consideration
 ■ Not Supported

City of Vincent Community Budget Submissions 2017/18								
1. More Inviting Green & Open Spaces Our open spaces are precious to our community and important to protect, enhance and expand. We want to continue making our open spaces even better as well as finding creative ways to provide new spaces that respond to community needs.								
1.9	Creation of a nature play area and eco-zoning of existing public open space on Leake Street, North Perth. (Ms R. Bott, North Perth)	The estimated cost of this proposal is \$15,000. It is recommended that consideration of a nature play area be deferred pending completion of a City-wide Public Open Space (POS) Strategy in 2017/18. However, Administration supports the partial eco-zoning of this park and recommends that \$5,000 is included in the Draft 2017/18 Budget for this purpose.	Technical Services	Community Engagement	\$5,000			\$5,000 has been included in the Draft 2017/18 Budget to undertake partial eco-zoning
1.10	Install both general and recycling bins at all parks. (Ms R. Bott, North Perth)	Administration supports the intent of this initiative, but recommends that it is redefined to relate to the installation of recycling bins in "public places" rather than "all parks" at this stage. This will ensure that, in the first instance, recycling stations are installed in high traffic public places, such as key town centre locations, to maximise their use whilst allowing for the collection of data to gauge their effectiveness before expanding this concept to all parks. This is particularly important in terms of assessing the cost/benefit of doing so, the density and distribution of bin placement, collection frequency, recyclable content and contamination levels. It is recommended that \$20,000 be included in the Draft 2017/18 Budget to install recycling bins in key town centre locations, which will allow the City to gather evidence about the effectiveness and success of the initiative, which will then be used to inform development of the City's Waste Strategy in 2017/18. It is also recommended that a funding contingency of \$70,000 be considered for inclusion in the 2018/19 Budget to continue the installation of recycling bins in public places if supported as an action arising from the new Waste Strategy.	Technical Services		\$20,000	\$70,000		Total \$90,000 over two financial years as shown. \$20,000 has been included in the Draft 2017/18 Budget for the first phase of this initiative.
1.11	Hold an Open Art Exhibition at Birdwood Square to be conducted over a weekend or a few weeks from 2 to 14 days. The artwork displayed would then be moved to a local gallery. This exhibition could also be moved to other suburbs and remain live for up to 6 months. (Ms K. Adonis, Maylands)	The estimated cost of this proposal is \$10,000. The proposal is supported in principle and may be eligible for up to \$10,000 grant funding under Council's new Community Funding Policy, outside of the community budget submission process.	Community Engagement					Nil. Community Grant funding has been included in the Draft 2017/18 Operating Budget
1.12	Mount Hawthorn Primary School P&C is seeking funds to plant trees within the grounds of Mt Hawthorn Primary School. (Mount Hawthorn Primary School P&C)	The estimated cost of this proposal is \$15,000 but would vary depending on the number, type and size of trees purchased. Administration supports the intent of this submission to increase canopy cover at the school but would recommend this funding request be directed to the Department of Education in the interests of equity among all schools within the City of Vincent. The City can plant additional verge trees under the City's Greening Plan when requested to do so and will also aim to partner with all schools within the City of Vincent in 2017/18 to offer cost-price trees/plants through the City's annual native plant sales.	Technical Services	Community Engagement				Nil.
1.13	Refurbishment and upgrade of Volleyball WA facilities at a total cost of \$67,000. (Volleyball WA, West Perth)	The estimated cost of this proposal is \$67,000. Capital upgrades to toilets, showers, change rooms and courts at Volleyball WA's leased premises might improve the experience for its customers, although there is no demonstrated broader community need for or benefit in the City funding these works. Volleyball WA can seek funding support from the Department of Sport and Recreation CSRFF. Any proposal to refurbish or upgrade the facility would need to be considered in the context of Volleyball WA's current lease with the City, which expires on 31 July 2019.	Community Engagement	Technical Services Corporate Services				Nil.

■ Supported
 ■ Supported in Part
 ■ Defer Consideration
 ■ Not Supported

City of Vincent Community Budget Submissions 2017/18								
1. More Inviting Green & Open Spaces Our open spaces are precious to our community and important to protect, enhance and expand. We want to continue making our open spaces even better as well as finding creative ways to provide new spaces that respond to community needs.								
1.14	Investigate converting the road adjacent to the park / playground in Hyde Street, between Alma Road and Forrest Street into an expanded green space. (Mr D. Maier, Highgate)	This proposal was raised by Council at its meeting on 20 January 2015. More recently, Council at its meeting on 27 June 2017 endorsed a concept plan for community consultation, incorporating Hyde Street into the adjacent reserve. It is recommended that \$120,000 be listed for consideration in the Draft 2017/18 Budget to extend Hyde Street Reserve, if formally approved by Council after community consultation.	Technical Services	Community Engagement	\$120,000			\$120,000 has been included in the Draft 2017/18 Budget for this initiative
1.15	Increase useable recreation and meeting spaces for children 12 and up in Mount Hawthorn. (Ms R. McNeillage, Mount Hawthorn)	Administration supports the intent of this proposal and recommends that consideration of how to achieve the stated outcome is addressed through the completion of a City-wide Public Open Space (POS) Strategy in 2017/18.	Community Engagement	Technical Services				Nil
1.16	Funding of \$30,000 - \$50,000 to engage a consultant to conduct a research project on three Reserves in North Perth, being Beatty Park, Smith's Lake and Charles Veryard Reserves, to determine a Strategy for their future use and development. (Mr A. Main, North Perth)	It is recommended that consideration that consideration of this proposal be deferred pending the completion of a City-wide Public Open Space (POS) Strategy in 2017/18.	Community Engagement	Technical Services				Nil.
1.17	Further expansion / development of the Adopt-a-Verge and Greening Programs. (AUDRC – Australian Urban Design Research Centre, Perth)	It is recommended that this proposal be incorporated into the review of the current Greening Plan to be undertaken in 2017/18.	Technical Services					Nil.
1.18	Upgrading the park/road reserve at the south west corner of Scarborough Beach Road and Anzac Road by way of additional plantings, informal pathways and/or simple nature play elements. (Ms A. Bate, Leederville)	It is recommended that consideration of any upgrade to this park (in terms of fencing, play equipment, new pathways and the like) be deferred pending completion of a City-wide Public Open Space (POS) Strategy in 2017/18. In the meantime, Administration supports carrying out eco-zoning and additional planting as this can be done cost-effectively without prejudicing the function and level of facility offered by this park in future, as a result of the POS Strategy. It is recommended that \$7,500 be included in the Draft 2017/18 Budget to carry out this work.	Technical Services	Community Engagement	\$7,500			\$7,500 has been included in the Draft 2017/18 Budget for eco-zoning and planting.
1.19	Monitoring of nutrients entering waterways to prevent the potential for algal blooms. (Claise Brook Catchment Group)	The City has successfully reduced the input of nutrients into local waterways in recent decades and continues to monitor the Hyde Park water bodies. The Department of Water and Environmental Regulation and the City also regularly monitor discharges into the Swan River. The City will add Robertson Park and Banks Reserve to its monitoring programme.	Development Services	Technical Services				Nil. This initiative can be undertaken as an extension to the City's current operational activities.
1.20	Undertake regular cleaning of the water body at Smiths Lake Reserve. (Claise Brook Catchment Group)	The water body at Smith's Lake is under the care, control and management of the Water Corporation. Administration will request the Water Corporation to undertake more regular cleaning and maintenance of the water body.	Technical Services					Nil.
1.21	Request for a specialised dog playground. The under-utilised grassed area near Smith's Lake could be a potential location for a dog park. (Ms A. Torre, North Perth)	The estimated cost of this proposal is \$60,000. It is recommended that consideration of this proposal be deferred pending completion of a City-wide Public Open Space (POS) Strategy in 2017/18.	Community Engagement	Technical Services				Nil.
1.22	Installation of new children's play equipment at Weld Square. (Mr K. Maley, Perth)	The estimated cost of this proposal is \$70,000. It is recommended that consideration of this proposal be deferred pending completion of a City-wide Public Open Space (POS) Strategy in 2017/18.	Community Engagement	Technical Services				Nil.

■ Supported
 ■ Supported in Part
 ■ Defer Consideration
 ■ Not Supported

City of Vincent Community Budget Submissions 2017/18								
2. Improving Community Connection & Inclusion								
Our community is diverse, passionate and welcoming – it is part of what makes Vincent great. We want to help our community come together and stay connected, to support those in need and to make everyone feel welcome.								
Budget Submission	Administration Assessment	Responsible Directorate	Support Directorate	17/18	18/19	19/20	20/21	Recommended Budget
2.1 Appointment of a mapping professional to investigate the most appropriate and useable routes around Vincent for people to ride and walk. Then establish wayfinding signage and interactive map to identify the safest and most effective routes. (Ms G. Box, North Perth)	City of Vincent already provides a 'Your Move' TravelSmart guide detailing the walking, cycling and Public Transport options in the City. This map is available online from both the City's and Department of Transport website as well as in hardcopy. The City has also received a 'Connecting Schools' grant from the West Australian Bicycle Network for 2017/18 which specifically addresses wayfinding for schools in Vincent.	Technical Services	Development Services Community Engagement					Nil.
2.2 There are three projects attached to this submission estimated at \$55,000. 1st - Public Confessional, 2nd - Social Equipment Installation and 3rd - Love Seat. (Lucky Projects, Menora)	The proposed participatory arts projects, Citizens Confessional and Social Exercise Station, are innovative ideas however, it is recommended that they align with medium term rather than short term ambitions within Council's recently adopted Arts Priorities. These projects will be eligible for funding through the City's community grants, however only \$5,000 will be available per project whereas they are estimated to cost up to \$10,000 and \$15,000 respectively. The proposed 'Love Seat' public art furniture for the North Perth Town Centre has been noted for consideration within the planning and design of the new Town Centre public open space. Administration will engage with Lucky Projects as this project progresses throughout 2017/18 and 2018/19.	Community Engagement	Development Services					Nil.
2.3 The Loftus Community Centre has requested \$75,712 towards community development programs, implementation of new seniors programs, marketing of programs to local residents, and feasibility study to identify local community needs. (Loftus Community Centre, Leederville)	Loftus Community Centre received \$56,450 from City of Vincent through the 2016/17 community budget submissions process and at the time was encouraged to refine its governance structure and business model and investigate alternative revenue sources rather than annually relying upon City of Vincent monies. Some of the initiatives for which City funding is now being sought may contribute to the Centre's financial position, however in Administration's view there is no demonstrated community demand for or benefit to the City funding all of these initiatives. Having said, Administration would support funding the Loftus Community Centre in the amount of \$35,000 for the Centre's new seniors program and facility marketing. Expenditure and acquittal of these funds (if approved by Council) will need to be managed in a timely fashion due to the Centre's current lease expiring on 31 December 2017.	Community Engagement	Development Services	\$35,000				\$35,000 has been included in the Draft 2017/18 Budget.
2.4 Celebrate the history of facilities within the City of Vincent (namely Beatty Park and Litis Stadium/former Lake Monger Velodrome). (Mr M. Bertolini, Leederville)	Administration supports the intent of this proposal, although recommends deferring any decision on how to achieve this pending (by the end of 2017): <ul style="list-style-type: none">• Council's position on the current review of the Beatty Park Leisure Centre Heritage and Conservation Plan;• a Council decision on the Floreat Athena Football Club's Litis Stadium Master Plan; and• a Council decision on the Club's future lease of the facility.	Community Engagement	Development Services Corporate Services					Nil.
2.5 To expand the Befriend social network into the Vincent area at a cost of \$24,000 to combat loneliness amongst seniors. The proposal involves recruiting and supporting older volunteers to host small, casual social events in the area. (Befriend, Booragoon)	The estimated cost of this proposal is \$24,000. This proposal aligns with Council's resolution on 13 December 2016 to address social isolation amongst seniors within our community. Funding for this proposal in the amount of \$24,000 has been included in the Draft 2017/18 operating budget.	Community Engagement		\$24,000				\$24,000 has been included in the Draft 2017/18 Budget.

■ Supported
 ■ Supported in Part
 ■ Defer Consideration
 ■ Not Supported

City of Vincent Community Budget Submissions 2017/18								
2. Improving Community Connection & Inclusion								
Our community is diverse, passionate and welcoming – it is part of what makes Vincent great. We want to help our community come together and stay connected, to support those in need and to make everyone feel welcome.								
Budget Submission	Administration Assessment	Responsible Directorate	Support Directorate	17/18	18/19	19/20	20/21	Recommended Budget
2.6 Preparation of a comprehensive Youth Strategy at a cost of between \$20,000 and \$50,000 to ensure future spaces are well sited, well designed and respond to the needs of local young people. (Spaced Out Placemakers, West Perth)	Administration supports the intent of this proposal, but recommends that it first be assessed by Council’s Children and Young People Advisory Group before deciding on a scope, purpose or methodology and also before allocating any funds to conduct this body of work. It is recommended that \$35,000 be listed for consideration in the Draft 2018/19 Budget to undertake this project.	Community Engagement	Technical Services Development Services		\$35,000			\$35,000 to be considered in 2018/19.
2.7 For the YMCA to provide youth engagement strategies for public space in 1) Counselling 2) Creative programs 3) Collaborative workspace 4) Space Hire. These four program areas work cooperatively within HQ and in the broader YMCA WA context to deliver programs and services that are relevant and responsive to the needs of young people living, working and playing in the Perth metropolitan area. (YMCA HQ, Leederville)	Partially Supported. Administration believes that the programs and services for which YMCA HQ are seeking funding relate to their core business. The YMCA received \$60,000 funding through the 2016/17 community budget bid process and were advised to investigate other revenue sources rather than annually relying upon City of Vincent monies. An amount of \$77,000 has been requested in 2017/18. An amount of \$30,000 is proposed to support HQ’s youth programs and services, however any funding from the City should be conditional upon YMCA HQ providing detailed program statistics including participation by Vincent residents, so that the City can evaluate the benefit/value of such support in future.	Community Engagement		\$30,000				\$30,000 has been included in the Draft 2017/18 Budget.
3. Meaningful & Smarter Community Engagement								
We want everyone in our community to be able to have their say on the things that matter to them. To do this, we need to develop a deeper understanding of what’s important to our community, what our community wants the future to look like.								
Nil.								

■ Supported
 ■ Supported in Part
 ■ Defer Consideration
 ■ Not Supported

City of Vincent Community Budget Submissions 2017/18								
4. Best Practice Transparency, Accountability & Financial Management								
We're proud of the progress we've made in this space in recent years and we want to keep setting high standards in transparency, accountability and financial management – to become the best performing local government we can be.								
Budget Submission	Administration Assessment	Responsible Directorate	Support Directorate	17/18	18/19	19/20	20/21	Recommended Budget
4.1 Council rates should not increase by any more than CPI. (Mr S. Rose, North Perth)	Significant and positive progress has been made in recent years to improve the City's financial position and financial management practices. Rates are determined once levels of service are determined and overall cost estimates determined to meet the community requirements. CPI is a measure of the average change over time in the prices paid by households for a fixed basket of goods and services. Cost drivers incurred by a local government do not always align to a 'household' and so limiting CPI increases for rates may not always be achievable, prudent or meet community needs, however it is relevant for local governments to consider affordability for ratepayers and therefore be mindful of economic factors impacting on the community.	Corporate Services						Nil.
4.2 Keep budget and rates to a minimum. Consider reducing rates by 25% for households with only a single adult (regardless of number of children) which recognises that those households use fewer Council services than larger households. Core services should be maintained but all other items should be reduced or cut if they cause rates to rise. (Ms M. Dewell, Mount Hawthorn)	The City is conscious of the cost of services and impact on rates. Vincent has historically levied low rates and still has one of the lowest residential rates in the metropolitan area, when the waste service charge is factored into other local government charges. Rates must be levied based on land use or zoning, so it would not be possible (or even practicable) to offer a differential rate on the level of occupancy of a residential property.	Corporate Services						Nil.
4.3 Limit expenditure to ensure Rates can be restricted to CPI or lower as previous increases have been excessive. (Mr B. Hebenton, North Perth)	Many costs incurred by the City increase by greater than CPI and therefore limiting an increase to CPI or less would be very difficult without substantial cuts to services which in turn could have a significant impact on the quality of services provided to the local community. The City's external costs (such as utilities, stamp duty, waste charges, etc.) are increasing by more than CPI, while revenue from sources other than rates (Federal and State Government grants, application fees, etc.) is reducing.	Corporate Services						Nil.

5. A Better Customer Service Experience								
Our success depends on our community's satisfaction. We don't just want to provide customer service, we want to provide a great customer experience that is modern and matches our community's expectations.								
Budget Submission	Administration Assessment	Responsible Team	Support Teams	17/18	18/19	19/20	20/21	Recommended Budget
5.1 Improvement in the processing times of development applications. Benchmarking timeframes with other local governments. (Mr S. Rose, North Perth)	The City has embarked on a project to implement electronic lodgement and assessment of planning applications. This, together with the review of policies, procedures and delegations of authority, will assist in improving timeframes and the level of service provided to customers. It is anticipated that as part of the project, improved reporting will also allow for bench marking against other local governments. These are operational improvements and do not require a separate or new budget allocation.	Development Services						Nil. Already contained within Draft 2017/18 Budget.

■ Supported
 ■ Supported in Part
 ■ Defer Consideration
 ■ Not Supported

City of Vincent Community Budget Submissions 2017/18								
6. Thriving & Creative Town Centres								
Our town centres are vibrant and thriving, each with their own unique character and identity. We want to make sure it stays that way by promoting high quality development outcomes and supporting our town centres and the creativity and culture they offer.								
Budget Submission	Administration Assessment	Responsible Directorate	Support Directorate	17/18	18/19	19/20	20/21	Recommended Budget
6.1 Holding an 'Ideas Festival' as a fun way of commemorating the secessionist referendum of 8 th of April 1933 with the City of Vincent declaring independence from the Australian Commonwealth to generate fun and lively debate. A more upmarket way of replacing the Beaufort Street Festival. (Mr R. Deegan)	Administration supports the concept of an 'Ideas Festival' but could not assess the cost or benefit of such a festival without first investigating its merit and approach with the Beaufort Street Network and/or other Town Teams. Any existing or new festivals should then be considered within the context of Council's Festivals and Events Sponsorship rather than the community budget bid process.	Community Engagement						Nil.
6.2 Promoting the availability of venue and business/community collaboration at 7 Old Aberdeen Place. (Soggybones, West Perth)	This appears to be a funding request for the City to promote a commercial venue and opportunities for business collaboration with the venue operator. There is no demonstrated community need for or benefit to the City providing funding for this proposal.	Community Engagement	Development Services					Nil.
6.3 Request to apply to be a public space for the local community and artists to utilise a gallery space. The art gallery at Ink Remedy gives local artists a space and platform to get their work out to the people. (Ink Remedy Tattoo Studio, Leederville)	This appears to be a commercial request for the subject space to become a public building. This is a building certification and compliance matter (rather than a community budget submission) that Administration has been discussing with the business operator.	Development Services	Community Engagement					Nil.

■ Supported
 ■ Supported in Part
 ■ Defer Consideration
 ■ Not Supported

City of Vincent Community Budget Submissions 2017/18									
7. Supporting Liveable Neighbourhoods									
We want to continue our focus on making our streets greener, safer, more attractive and inviting, and easier to get around Vincent for pedestrians and cyclists.									
Budget Submission	Administration Assessment	Responsible Directorate	Support Directorate	17/18	18/19	19/20	20/21	Recommended Budget	
7.1 Requesting measures to prevent 'U' turns in Carr Street in the vicinity of Ivy Park of property. (Mr P. Greco, West Perth)	The estimated cost of this proposal is \$30,000. At the Council Meeting of 31 May 2016, Council approved the implementation of traffic calming measures within the Cleaver Precinct to mitigate a potential increase in re-directed traffic as a consequence of the Charles Street bus-way project. The scope of works did not include any changes in the vicinity of Ivy Park. Traffic classifiers will be redeployed in the Precinct once the bus-way is operating and traffic patterns have been established, to establish whether there is a need to implement any further traffic calming measures.	Technical Services							Nil.
7.2 Installation of a roundabout on the corner of Lincoln and Stirling Streets Highgate, due to concerns about the safety of this intersection. (Mr L. Firth, Perth)	The suggested treatment (roundabout) is not supported by the accident data which shows only one recorded accident in the 5 year period to 31 December 2015. The estimated cost of a roundabout at this location is in the order of \$150,000 and therefore the Benefit Cost Ratio (BCR) does not meet the criteria to attract any Black Spot funding, as such the proposal would need to be funded entirely by the City if supported.	Technical Services							Nil.
7.3 Allocate a vehicle dedicated to security patrols to raise the profile of security and act as a deterrent. (Mrs A. McGrath, Leederville)	Administration does not support the allocation of a vehicle dedicated to security patrols, because the City already more effectively (and successfully) partners with WA Police to address anti-social or criminal behaviour in the City. This is achieved through measures such as - ongoing collaboration and joint initiatives with WA Police; the City's expanding CCTV network; graffiti removal services; and highly visible badged Ranger vehicles which regularly and routinely patrol the City over a long span of hours from early in the morning to late at night. Notwithstanding, as part of the operational review of the City's Community Safety Team (including Ranger Services) to be undertaken in 2017/18, Administration will examine the merits of re-badging some or all Ranger vehicles to reference community safety.	Community Engagement							Nil.
7.4 Requesting a dedicated pedestrian crossing point on Charles Street, North Perth, between Vincent Street and Scarborough Beach Road. (Ms J. Baker, North Perth)	Not Supported at this location. Charles Street is under the care, control and management of MRWA. MRWA recently undertook a route review of Charles Street and additional pedestrian crossings were not proposed. However the State Government may provide funding for a Charles Street signalised pedestrian crossing project (TBA). The section of Charles Street identified as being the priority is north of Scarborough Beach Road in the vicinity of Selkirk Street to provide a safe crossing to Kyilla Primary School. The estimated cost is \$250,000.	Technical Services							Nil.
7.5 Upgrade of the Right-of-Way to the rear of properties along Selkirk Street, North Perth. (Mr A. D'Agostino, North Perth)	A site inspection and meeting with the resident has indicated the concern relates to drainage issues, which is localised and does not extend to the full length of the Right of Way. Therefore the City will be undertaking some remedial works in the first quarter of 2017/18 to be funded from the drainage maintenance account.	Technical Services							Remedial works to be undertaken in the first quarter of 2017/18 funded from the operating budget.
7.6 Streetscape enhancements/beautification of the median strip in Beaufort Street, like Rokeby Road. (Ms K. Johnson, Highgate)	The estimated cost of this proposal is \$100,000. Beaufort Street is a 'District Distributor A' Road and (unlike Rokeby Road) includes clearways and peak period bus lanes. While a 40kph speed limit applies for the majority of the day, the traffic volumes are far greater than that of Rokeby Road and therefore it would be impractical to apply and maintain a similar standard of median.	Technical Services							Nil.

■ Supported
 ■ Supported in Part
 ■ Defer Consideration
 ■ Not Supported

City of Vincent Community Budget Submissions 2017/18									
7. Supporting Liveable Neighbourhoods We want to continue our focus on making our streets greener, safer, more attractive and inviting, and easier to get around Vincent for pedestrians and cyclists.									
Budget Submission	Administration Assessment	Responsible Directorate	Support Directorate	17/18	18/19	19/20	20/21	Recommended Budget	
7.7 Beautifying the adjacent verge of the Parkview Terrace complex on the corner of Brentham and Bourke Streets to tie in with recent eco-zoning on Britannia Reserve. (Ms C. Ynema, Mount Hawthorn)	Administration supports this submission in part. As previously discussed with the residents of the strata, the City is supports the beautification of the verge through the 'Adopt a Verge' program (upon submission of an application form and necessary paperwork). However, Administration does NOT support the inclusion of informal gravel pathways or the installation of bollards – these cost will need to be borne by the Strata.	Technical Services							Nil. Already contained within Draft 2017/18 operating budget.
7.8 Address drainage issues in Albert Street, North Perth. (Mr E. Amato, North Perth)	The estimated cost of this proposal is difficult to determine without first undertaking detailed engineering drainage design. Albert Street, adjacent Charles Veryard Reserve, is a low point. During intense downpours, localised ponding can occur on the road but it does not inundate private properties and also tends to clear quickly as the local drains discharge into the Claisebrook Main Drain. Installation of additional stormwater drainage capture points (gullies) will not make a significant difference to the situation, which is an issue of capacity of the existing local and main drainage network during storm events. Notwithstanding, it is recommended that a contingency of \$40,000 be included in the Draft 2018/19 Budget to investigate and implement options for alleviating the issue.	Technical Services			\$40,000				\$40,000 to be considered for inclusion in the 2018/19 Budget
7.9 Create an art hub for artists to run art workshops. Perhaps a warehouse or unused building shaped into small studio spaces. (Ms K. Adonis, Maylands)	This proposal is not supported as the City already supports an arts hub through the Robertson Park Arts Studio which is located within Halverson Hall through a lease arrangement. This Studio accommodates artists and also provides a range of community accessible events and classes. In addition, Artsource has revitalised eight storage rooms above the Rosemount Hotel into working studios and there are a range of other co-working spaces located throughout Vincent including Cleaver St & Co., Claisebrook Design Community, Sync Labs and PVI Collective. It is considered appropriate to further support these existing spaces rather than creating an additional arts hub. Should there be demand for additional or alternative arts hubs this can be further explored through the proposed Art Strategy scheduled for completion in 2018/19.	Community Engagement							Nil.
7.10 More anti-graffiti initiatives that will make the City of Vincent more attractive and inviting. (Mr M. Weekes, Mount Hawthorn)	The City works in close partnership with WA Police and has a number of initiatives in place to identify and prosecute offenders, and promptly remove graffiti in public spaces. The City will continue to dedicate operational resources to such anti-graffiti initiatives. The Draft 2017/18 Budget for anti-graffiti initiatives has been increased by a further \$30,000 to build the City's capacity to effectively tackle graffiti.	Community Engagement		\$30,000					The Draft 2017/18 Budget includes a \$30,000 increase for anti-graffiti initiatives.
7.11 \$7,000 for painting of two bus stops in close proximity to ANZAC Cottage with World War I and Vietnam War themes as a commemoration. (Friends of ANZAC Cottage, Mount Hawthorn)	The estimated cost of this proposal is \$7,000. Administration supports this proposal in-principle as it would improve bus stop aesthetics and commemorate Australian service men and women. However, it is recommended that the proposal be assessed through Council's Community Funding Policy or Public Murals Policy rather than through the community budget bid process.	Community Engagement	Technical Services Development Services						Nil. Funding for community grants and murals has been included in the Draft 2017/18 Operating Budget

■ Supported
 ■ Supported in Part
 ■ Defer Consideration
 ■ Not Supported

City of Vincent Community Budget Submissions 2017/18									
7. Supporting Liveable Neighbourhoods We want to continue our focus on making our streets greener, safer, more attractive and inviting, and easier to get around Vincent for pedestrians and cyclists.									
Budget Submission	Administration Assessment	Responsible Directorate	Support Directorate	17/18	18/19	19/20	20/21	Recommended Budget	
7.12 The Mount Hawthorn Primary School P&C is seeking \$3,000 sponsorship for the 10 th Mt Hawthorn Community Fair in 2017. (Mount Hawthorn Primary School P&C)	Administration supports this proposal as it provides an opportunity for improved community connection between the school, local businesses and community groups. However, it is recommended that the proposal be assessed through Council's Community Funding Policy rather than the community budget bid process.	Community Engagement							Nil. Community Grant funding has been included in the Draft 2017/18 Operating Budget
7.13 Graffiti Blitz (Ms P. Siudek, Perth)	See Administration response to submission 7.10.	Community Engagement		\$30,000					The Draft 2017/18 Budget includes a \$30,000 increase for anti-graffiti initiatives.
7.14 Installation of two large scale mural art installations on private property located at 537 William Street, Mount Lawley at a cost of approximately \$75,320. (Hyde Park Court Council of Owners, Mount Lawley)	The estimated cost of this proposal is \$75,320. Administration does not support fully funding the proposed mural art. As this is a private residential development, the owners should contribute at least 50% of the cost and the proposal should be submitted, assessed and determined under Council's Public Murals Policy, rather than as a community budget submission.	Community Engagement							Nil. Mural funding has been included in the Draft 2017/18 Operating Budget
7.15 Undertake a safety and amenity audit of the City's footpath network. (Injury Control Council of WA (ICCWA), West Perth)	The City has recently completed a comprehensive footpath inventory and condition survey which includes a photographic record of defects and hazards with data accessible on the City's GIS system. The defects will be prioritised and rectified in order of priority. Further, the data will be used to develop a program for future improvements to the City's footpath network.	Technical Services							Nil. To be implemented through Draft 2017/18 (and beyond) Budget.
7.16 Install a footpath on the south side of Purslowe Street, between Brady Street and East Street next to Menzies Park, Mt Hawthorn to reduce the risk of accidents at the corner Sasse Ave and Purslowe Street. (Ms K. Johnson, Mount Hawthorn)	The estimated cost of this proposal is \$40,000. Almost all streets within the City of Vincent have a footpath on both sides. In this case there is a footpath on the north side only. Construction of a footpath on the south side of the street (at a cost of \$40,000) is supported and has been included in the 2017/18 footpath program draft budget of \$250,000.	Technical Services		\$40,000					\$40,000 has been included in the Draft 2017/18 Capital Budget for this initiative.
7.17 Undertake a safety and amenity audit of the City's footpath and cycling infrastructure network in the North Perth precinct. (Mr A. Main, North Perth)	See Administration response to submission 7.15 in respect of the footpath audit. Administration will undertake an audit of the City's cycling infrastructure in North Perth during 2017/18 as an operational activity.	Technical Services							Nil. To be implemented through Draft 2017/18 (and beyond) Budget.
7.18 Rae Street residents are seeking between \$1,600 and \$7,900 to continue the 'play street' trial for another 12 month period. (Ms K. Popp, Leederville)	\$10,000 funding was allocated to this initiative in 2016/17 in response to a community budget submission, although not all of that funding was spent in that year. Administration supports carrying over the balance of the unspent funding for this initiative from 2016/17 into 2017/18, amounting to \$894. This amount has been included in the Draft 2017/18 Budget.	Community Engagement	Technical Services	\$894					\$894 has been included in the Draft 2017/18 Budget as a carry-over from unspent funds for this initiative in 2016/17.
7.19 Develop an Urban Forest Strategy to address a number of issues, including urban heat island effect, amenable/walkable streets, greener public open spaces, and preventing the loss of trees on public and private land. (Ms A. Torre, North Perth)	It is recommended that consideration of the issues raised in this proposal be addressed through the review of the Greening Plan, which is scheduled for 2017/18.	Technical Services	Development Services						Nil.

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City of Vincent Community Budget Submissions 2017/18									
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Budget Submission	Administration Assessment	Responsible Directorate	Support Directorate	17/18	18/19	19/20	20/21	Recommended Budget	
7.20 Improvements to Earlybirds Playgroup building to create an open plan, modern, fun, and future-proofed space that will make the centre more attractive to potential members and expand the potential use of the building for other community-based activities relevant to the early years. (Earlybirds Playgroup, Mount Hawthorn)	<p>Earlybirds Playgroup operates out of a City-owned building at 87 The Boulevard, Mt Hawthorn.</p> <p>In 2016/17 the City invested \$8,000 in the building to renew the plaster lap ceiling, and make the exits compliant.</p> <p>\$10,000 has also been included in the Draft 2017/18 Budget to undertake further improvements to the building (namely renewal and relocation of non-compliant switchboard to outside of building).</p> <p>The State Government has also committed \$10,000 for building improvements, making a total of \$20,000 available for building improvements in 2017/18.</p>	Technical Services	Community Engagement	\$20,000					\$20,000 has been included in the Draft 2017/18 Budget for this initiative, comprising \$10,000 in municipal funding and \$10,000 in State Government grant.
7.21 Request for a Bike Boulevard treatment in Carr Street, West Perth. (Ms M. McPhee, West Perth)	<p>The Bike Boulevards are a Department of Transport (DoT) funded initiative. While the routes are determined in consultation with Local Government there are a number of criteria applied in respect of demographics (of cyclists and residents), the function of the road and connectivity. At present Carr Street is not being considered by DoT. Notwithstanding, as an operational activity, Administration will investigate future cycling improvements once the Charles Street bus-way project has been completed and buses no longer use Carr Street. This item will be presented to the City's Pedestrian and Cycling Advisory Group (PCAG) for discussion.</p> <p>The estimated cost of a Bike Boulevard project is approximately \$500,000 per kilometre and, in the City's experience, has been 100% funded by DoT if supported by Council.</p>	Technical Services							Nil.

■ Supported
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 ■ Defer Consideration
 ■ Not Supported

City of Vincent Community Budget Submissions 2017/18								
8. A Sustainable City								
We want to be a smart and sustainable City by reducing waste, maximising recycling and reviewing how we use and source our energy.								
Budget Submission	Administration Assessment	Responsible Directorate	Support Directorate	17/18	18/19	19/20	20/21	Recommended Budget
8.1 Install both general and recycling bins at all parks where BBQ's are installed. (Ms M. Kornides, Mount Hawthorn)	See Administration response to submission 1.10.	Technical Services		\$20,000	\$70,000			Total \$90,000 over two financial years as shown. \$20,000 has been included in the Draft 2017/18 Budget for the first phase of this initiative.
8.2 Hold an annual hazardous and E-waste collection day. (Mr D. Maier, Highgate)	The estimated cost of this proposal is \$150,000. In the past the collection days were fully funded by the Western Australian Waste Authority, with the most recent costing in excess of \$100,000. The City already collects and recycles E-Waste as part of its annual Bulk Verge collection. Residents can also dispose of hazardous waste free of charge at the City of Stirling's Balcatta Transfer Station. It is recommended that consideration of this proposal be addressed through the City's Waste Strategy which is scheduled to be undertaken in 2017/18.	Technical Services						Nil
8.3 Apply the same standards to the City's car parks as apply to developers regarding the planting of trees in car parks. (Mr D. Maier, Highgate)	Administration supports the intent of this proposal as a means of increasing canopy cover and improving the shade coverage and attractiveness of the City's car parks. However, the City currently does not have the financial capacity to reconfigure and/or reconstruct all parking areas to plant additional trees at approximately \$3,000 per tree. Notwithstanding, every effort will be made to apply this approach at the time when the City's car parks are being upgraded and/or reconfigured, or new parking areas created.	Technical Services						Nil. The cost of implementation is to be factored into the cost of new or renewed car parking areas at the time of undertaking the works.
8.4 Implement a trial program to turn organic waste into soil conditioner. (Kooda Inc, Perth)	It is recommended that consideration of this proposal be addressed through the City's Waste Strategy which is scheduled to be undertaken in 2017/18.	Technical Services						Nil.
8.5 Seed funding from the City to establish a small scale Community Composting Pilot Project run by volunteers at the Britannia Reserve mulch pile site. (Transition Town Vincent, Mount Hawthorn)	Administration supports this proposal, subject to all necessary approvals and licences first being obtained and the operator entering into an agreement with the City to the satisfaction of the CEO to address roles and responsibilities in respect of operation of the facility. Seed funding of \$5,500 has been included in the Draft 2017/18 Budget for this initiative.	Technical Services	Parks & Property Services	\$5,500				\$5,500 has been included in the Draft 2017/18 Budget for this initiative.

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City of Vincent Community Budget Submissions 2017/18									
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We want to be a smart and sustainable City by reducing waste, maximising recycling and reviewing how we use and source our energy.									
Budget Submission	Administration Assessment	Responsible Directorate	Support Directorate	17/18	18/19	19/20	20/21	Recommended Budget	
8.6 Develop a water sensitive urban design (WSUD) plan. (Ms A. Torre, North Perth)	Water sensitive urban design (WSUD) principles are incorporated in new streetscape enhancement designs where possible. However, it is difficult and costly to retrofit drainage networks in built-up inner city urban environments and with limited benefits. An overarching study would first be needed to identify whether and where opportunities exist in the City of Vincent to implement WSUD principles on a broad enough scale to achieve demonstrable environmental benefits. It is recommended that \$80,000 to undertake such a study is listed for consideration in the Draft 2020/21 Budget and reflected in the Corporate Business Plan.	Technical Services	Asset & Design Services				\$80,000	\$80,000 to be considered in 2020/21.	
8.7 Key areas of submission: (a) Underground power; (b) Plan for good density around laneways by using them as shared space mews rather than just back alleys; and (c) A program to pass on the knowledge of older generations to younger in terms of things like growing fruit/veg, making sausages and sauces, olives etc. (Mr P. Fitzgerald, North Perth)	(a) The City's position on underground power is outlined in existing Council Policy No. 2.2.2. The <i>Imagine Vincent</i> community engagement campaign for the City's new Strategic Community Plan is expected to clarify the community's desire for and preparedness to pay for underground power. The estimated cost (conservatively) of undergrounding all remaining overhead power lines in the City of Vincent is \$100 million. (b) Council adopted the City's Built Form Policy No. 7.1.1 in December 2016, which seeks to improve the use and appearance of developments fronting or accessing the City's rights-of-way (ROW). Part 2, Clause 5.31 contains standards requiring development to provide orientation and ensure that dwellings which have a primary frontage to a ROW address this frontage with clearly defined entry points and major openings as if it were a primary street. Aside from the development interface with rights-of-way, the City also intends to undertake a study/strategy in future to establish a ROW hierarchy and long term plans being developed in future years. It is recommended that \$150,000 to undertake this body of work is listed for consideration in the 2020/21 Budget and reflected in the Corporate Business Plan. (c) The City has increased funding for seniors programs in the Draft 2017/18 Budget and Administration will seek to include more intergenerational activities through delivery of that program in 2017/18. The Vincent Men's Shed would provide an ideal opportunity for such intergenerational activities.	(a) Technical Services (b) Development Services (c) Community Engagement					\$150,000	\$150,000 to be considered in 2020/21 to undertake a ROW study/strategy.	

■ Supported
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 ■ Defer Consideration
 ■ Not Supported